

# Second Quarter 2018 Earnings August 7, 2018

Wolfgang H. Dangel President & CEO Tricia L. Fulton Chief Financial Officer

www.heliostechnologies.com

© 2018 Helios Technologies

Nasdaq: SNHY



### Safe Harbor Statement

This presentation and oral statements made by management in connection herewith that are not historical facts are "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. Forward-looking statements involve risks and uncertainties, and actual results may differ materially from those expressed or implied by such statements. They include statements regarding the intent, belief or current expectations, estimates, vision or projections of Sun Hydraulics Corporation ("Helios" or the "Company"), its directors or its officers about the Company and the industry in which it operates, and assumptions made by management, and include among other items, (i) the Company's strategies regarding growth, including its intention to develop new products and make acquisitions; (ii) the Company's financing plans; (iii) the Company's expectations regarding our sales, expenses, gross margins and other results of operations; (iv) trends affecting the Company's financial condition or results of operations; (v) the Company's ability to continue to control costs and to meet its liquidity and other financing needs; (vi) the declaration and payment of dividends; (vii) the Company's ability to respond to changes in customer demand domestically and internationally, including as a result of standardization; and (viii) potential challenges relating to changes in and compliance with governmental laws and regulations affecting our U.S. and international businesses. Although the Company believes that its expectations are based on reasonable assumptions, it can give no assurance that the anticipated results will occur. Important factors that could cause the actual results to differ materially from those in the forward-looking statements include, among other items, (i) the economic cyclicality of the capital goods industry in general and the hydraulics industry in particular, which directly affect customer orders, lead times and sales volume; (ii) fluctuations in global business conditions, including the impact of economic recessions in the U.S. and other parts of the world, (iii) conditions in the capital markets, including the interest rate environment and the availability of capital; (iv) changes in the competitive marketplace that could affect the Company's revenue and/or costs, such as increased competition, lack of qualified engineering, marketing, management or other personnel, and increased labor and raw materials costs; (v) risks related to the integration of the businesses of the Company, Enovation Controls and Faster Group; (vi) changes in technology or customer requirements, such as standardization of the cavity into which screw-in cartridge valves must fit, which could render the Company's products or technologies noncompetitive or obsolete; (vii) new product introductions, product sales mix and the geographic mix of sales nationally and internationally; and (viii) changes relating to the Company's international sales, including changes in regulatory requirements or tariffs, compliance with anticorruption laws and trade laws, including export and import compliance, trade or currency restrictions, fluctuations in exchange rates, and tax and collection issues. Further information relating to factors that could cause actual results to differ from those anticipated is included but not limited to information under the heading Item 7. "Management's Discussion and Analysis of Financial Conditions and Results of Operations" in the Company's Form 10-Q for the guarter ended June 30, 2018, and Item 1. "Business" and Item 1A. "Risk Factors" in the Company's Form 10-K for the year ended December 30, 2017. The Company disclaims any intention or obligation to update or revise forward-looking statements, whether as a result of new information, future events or otherwise.

This presentation will discuss some non-GAAP financial measures, which the Company believes are useful in evaluating our performance. You should not consider the inclusion of this additional information in isolation or as a substitute for results prepared in accordance with GAAP. The Company has provided reconciliations of comparable GAAP to non-GAAP measures in tables found in the end of this presentation.



# Second Quarter 2018 Highlights

- Sales grew by \$46.9 million, or 52%, over prior year to \$136.2 million
  - Faster business contributed \$38.7 million, 25% growth over LY pro forma
  - Organic business sales grew 9%
  - Hydraulics segment grew 13% pro forma; Electronics segment grew 14%
- Two major projects to improve throughput and capacity
  - Relocation of Korean plant, ahead of schedule
  - Optimizing Sarasota manufacturing footprint
- Net income of \$6.8 million; non-GAAP net income of \$13.7 million
- Adjusted EBITDA of \$34.9 million, 25.6% of sales, impacted by supply chain constraints
- April 2018 Closed on acquisition of Faster Group for ~\$533 million, amended credit facility
- August 2018 Closed on acquisition of Custom Fluidpower for ~\$26 million, funded with cash/equity

#### ELIOS Custom Fluidpower, Positioned to Access APAC Market



#### Australia's Largest Independent Fluid Power Solutions Distributor

- Custom Fluidpower (CFP) is Australia's largest independently-owned fluid power distributor and custom-design solutions provider with a strong customer focus and emphasis on delivering value-add services
- Headquarters: Newcastle, Australia .
- Global Footprint: 8 branches across Australia
- Financials: FY2018 \$46 millions revenue; 9.7% EBITDA<sup>(1)(2)</sup>
- Employees: ~160









Energy / Oil & Gas





The second se	
	H
1 1 1 1	15
Materials	

Handling

Agriculture

Construction

#### Aerospace

#### Offering a Complete Range of Value-Add Services... ...to Deliver Customized Engineered Solutions Select Services Case Study: Custom Brake Power Unit Hydraulic manifold design and manufacturing Custom design for client application, utilizing Sun Hydraulics manifolds and valves Total circuit design and supply IoT and automation packages • Leveraged CFP's unique braking technology to deliver consistent braking pressure performance Power unit / system manufacturing and installation over lifetime of unit Turn key projects, site installation, commissioning and training CUSTSM New design increased braking Asset management, on-site component life and performance ٠ SAFE BRAKES responsiveness to 0.2 seconds monitoring

Note: (1) CFP fiscal year ended June 30, 2018 (2) CFP financials converted at an exchange rate of \$1.3511 AUD / 1.000 USD

www.heliostechnologies.com

#### Serving a Broad Set of Industrial End Markets

-----





### Strategic Rationale for Custom Fluidpower Acquisition

Aligns with Long Term Strategic Vision Strengthens Helios' APAC Platform		<ul> <li>Complements global technology leadership with "in the region capabilities"</li> <li>Key building block to continue successful penetration in APAC region and particularly SEA (Southeast Asia)</li> <li>Contributes toward revenue goal of \$1 billion by 2025</li> </ul>	CONSIGNER AND MANUACTURE OF ANTELIGNER & CONTROL			
		<ul> <li>Differentiated in-house engineering and design capability</li> <li>Deepens electro-mechanical technical expertise</li> <li>Strong service component delivers additional value to customers</li> </ul>	Mechanical + Electrical Electro-Mechanical			
	<ul> <li>Significantly enhances footprint to serve high growth APAC market</li> <li>Regional value-add capabilities support pursuit of APAC white space</li> <li>Complements other regional investments (e.g. new plant in South Korea)</li> <li>Strengthens regional connectivity with OEMs and end users</li> </ul>					



#### Custom Fluidpower Transaction Summary



Transaction Description	<ul> <li>Acquisition of 100% of Custom Fluidpower, which will be reported as part of Helios' Hydraulics segment</li> <li>Leading Australian fluid power distributor and custom-design solutions provider         <ul> <li>Asset light distribution / services / solutions model</li> </ul> </li> <li>Creates a stronger and globally diversified industrial technology platform</li> <li>Transaction signed and closed August 1, 2018</li> </ul>
Consideration	<ul> <li>Enterprise value of \$26 million <sup>(1)</sup></li> <li>5.6x EV / EBITDA 2018E <sup>(2)</sup></li> <li>Funded with ~36% cash (\$9.3 million) / ~64% equity (333,065 shares)</li> </ul>
Synergies	<ul> <li>Additional revenue upside in APAC</li> <li>Expected EBITDA margin of &gt;15% and \$2 million of EBITDA synergies (~8% of EV) by 2022</li> </ul>
Financial Impact	<ul> <li>Expected to be EPS accretive in year one</li> <li>Transaction ROIC exceeds cost of capital in year one</li> <li>Helios Tecnologies maintains a strong balance sheet with net debt / LTM EBITDA of 2.6x <sup>(2)</sup></li> <li>Optimal capital allocation / prudent capital structure</li> </ul>

Note: (1) CFP financials converted at an exchange rate of \$1.3511 AUD / 1.000 USD (2) CFP fiscal year ended June 30, 2018



# **Financial Overview**

#### Tricia L. Fulton Chief Financial Officer

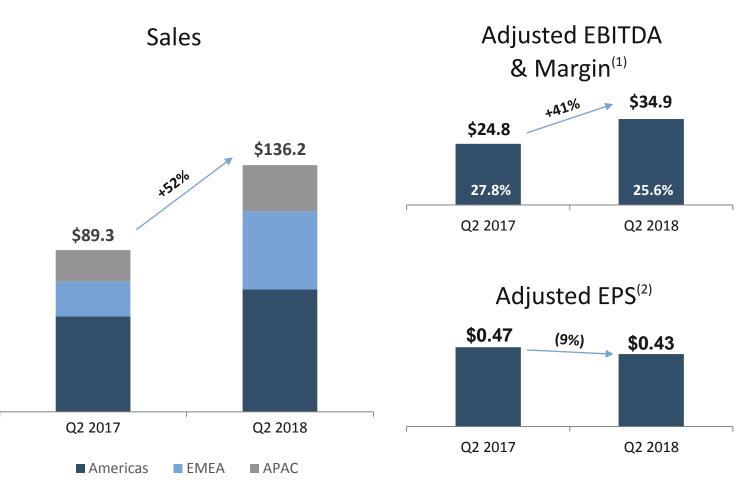
www.heliostechnologies.com

© 2018 Helios Technologies



Q2 – Consolidated Results

(\$ in millions, except Adjusted EPS)



(1) See supplemental slide for Adjusted EBITDA reconciliation and other important disclaimers regarding Helios' use of Adjusted EBITDA

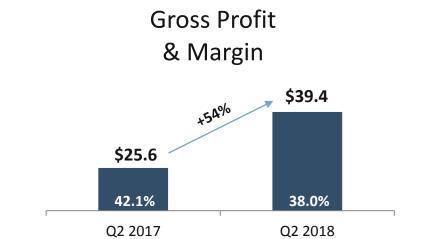
(2) See supplemental slide for Adjusted Net Income reconciliation and other important disclaimers regarding Helios' use of Adjusted Net Income



### Q2 – Hydraulics Segment

(\$ in millions)





Increased demand in all geographic and end markets

• Americas, EMEA and APAC up 41%, 144% and 46%, respectively

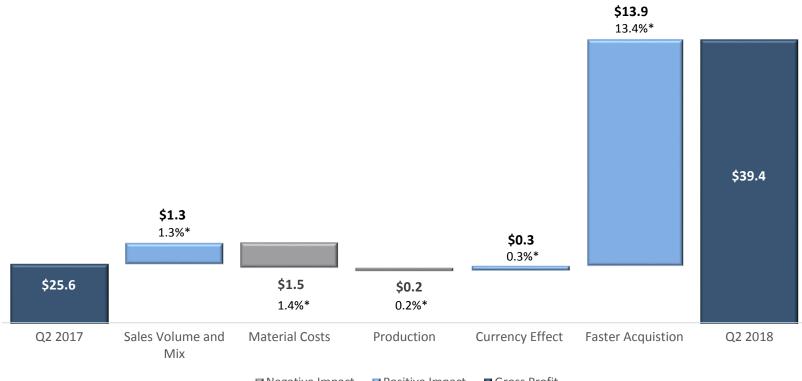
#### Gross margin and operating margin pressure

- Operating and gross margins were lower than last year but showed sequential improvement over the first quarter of 2018
- Higher SEA and R&D expenses in the 2018 quarter include \$5.3 million for the Faster business, partially offset by reduced Sun costs



### Hydraulics – Q2 Gross Profit Bridge

(\$ in millions)



Negative Impact Positive Impact

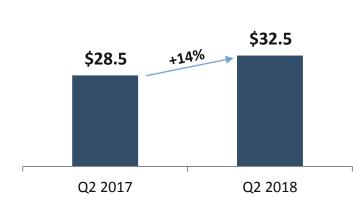
itive Impact 🛛 🖬 Gross Profit

\* Reflects % of Q2 2018 Hydraulics sales

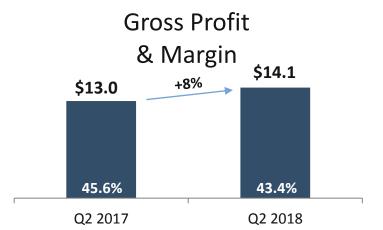


### Q2 – Electronics Segment

(\$ in millions)



Sales



Increased demand in power controls and recreational vehicle end markets

Proactive sales initiatives

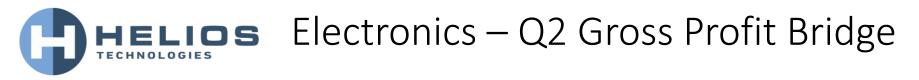
Increased demand for new products

Gross margin and operating margin pressure

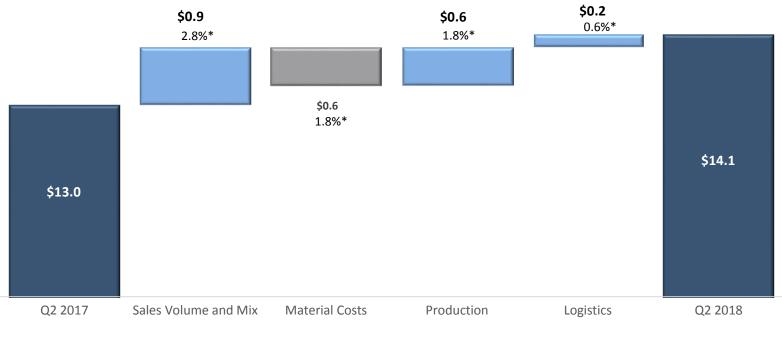
- Higher material costs and freight, partially offset by enhanced productivity
- Increased investments in sales initiatives and R&D, admin infrastructure; HCT cost savings offset

#### Operating Income & Margin





(\$ in millions)



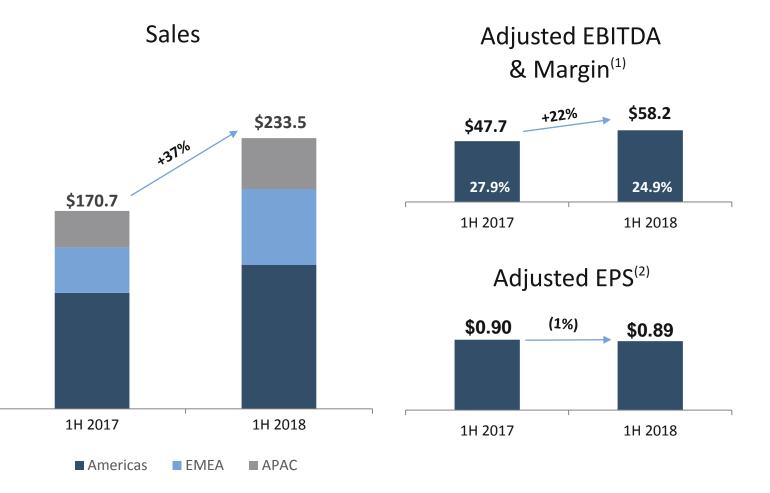
Negative Impact Positive Impact Gross Profit

\* Reflects % of Q2 2018 Electronics sales



1H – Consolidated Results

(\$ in millions, except Adjusted EPS)



(1) See supplemental slide for Adjusted EBITDA reconciliation and other important disclaimers regarding Helios' use of Adjusted EBITDA

(2) See supplemental slide for Adjusted Net Income reconciliation and other important disclaimers regarding Helios' use of Adjusted Net Income



### 1H – Hydraulics Segment

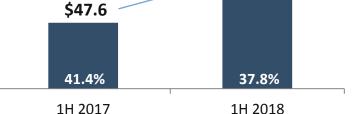
(\$ in millions)



Sales







Increased demand in all geographic and end markets

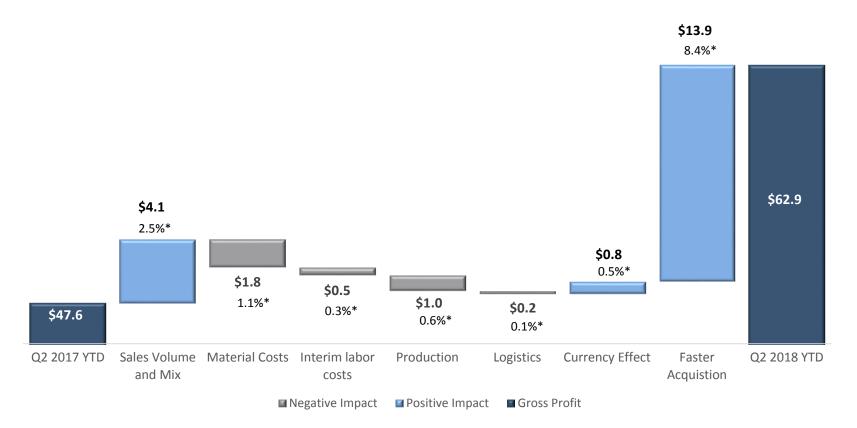
• Americas, EMEA and APAC up 25%, 78% and 41%, respectively

Gross margin and operating margin pressure

- Operating and gross margins were lower than last year; showed sequential improvement during 2018
- Higher SEA and R&D expenses in the 2018 1H include \$5.3 million for the Faster business and investments for Sun growth & infrastructure



(\$ in millions)

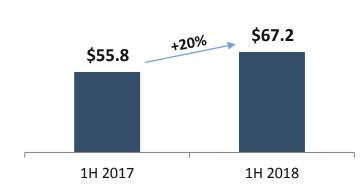


\* Reflects % of 1H 2018 Hydraulics sales

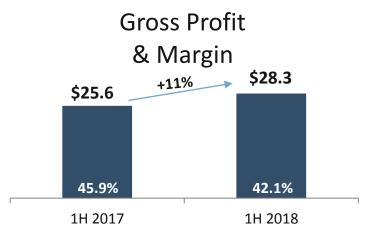


# 1H – Electronics Segment

(\$ in millions)



Sales



Increased demand in power controls and recreational vehicle end markets

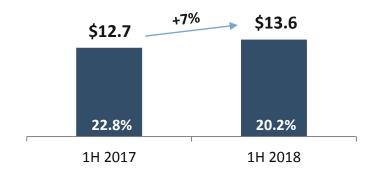
Proactive sales initiatives

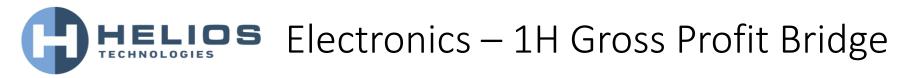
Increased demand for new products

Gross margin and operating margin pressure

- Higher material costs, freight and scrap, partially offset by enhanced productivity; showed sequential improvement in 2018
- Increased investments in sales initiatives and R&D, HCT cost savings offset

#### Operating Income & Margin





(\$ in millions)

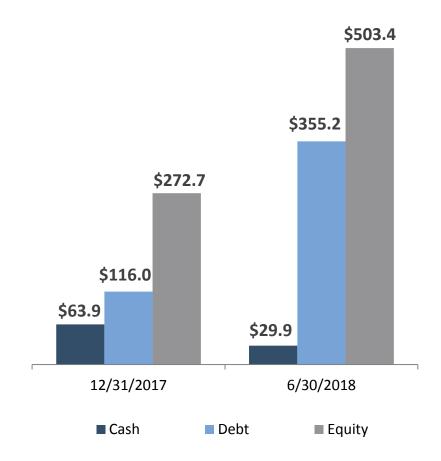


\* Reflects % of 1H 2018 Electronics sales



### Capitalization Review

(\$ in millions)



#### <u>1H 2018</u>

Cash provided by operating activities increased 43% to \$31.1 million

 Increase driven by strong Q2 cash flows, primarily due to higher net income & improved working capital utilization, especially inventory

Q2 - Closed on Faster Group acquisition for ~\$533 million

 Financed with \$175 million cash, \$100 million term loan, and \$258 million of revolver

August 2018 - Closed on Custom Fluidpower acquisition for ~\$26 million; \$9.3 million cash, \$17 million equity



# Outlook

### Wolfgang H. Dangel President and Chief Executive Officer

www.heliostechnologies.com

© 2018 Helios Technologies



- Leading indicators signal ongoing growth in 2018
  - US Industrial Production continues to grow at accelerating pace
  - US economy macro economy continues to grow; pace of growth expected to slow in late 2018
  - All major global economies in accelerating or slowing growth phase except Mexico; rate of growth expected to slow by the end of 2018
- US Construction 2018 expansion expected in most of sector, especially warehouse and office building construction
- US Manufacturing 2018 growth ongoing across majority of sector; 2019 expecting mild contraction, growth to resume in 2020
- US Electronics business indicators suggest continued growth through 2018

Sources: ITR Economics™ TrendsReport™ July 2018 and Institute of Printed Circuits Association



# 2018 Helios Outlook

#### <u>Organic</u>

- Strong demand and backlog driving 2H expectations
- COGS pressures continue in Q3, but improving
- 7/1/18 price increase by Sun Hydraulics business
- Incremental margin on revenue growth will be partially reinvested in future organic growth
- Enovation Controls is seasonally lower in Q4 due to OEM production schedules

#### **Acquisition**

- Faster experienced Q2 2018 revenue growth of 25% to ~\$39 million
  - Historically Q1 and Q2 stronger, with seasonally softer Q3 and Q4
- Custom Fluidpower will be reported in Hydraulics segment





	Previous 2018 Guidance	Updated 2018 Guidance
Consolidated revenue	\$490 - \$505 million	\$510 - \$525 million
Hydraulics segment revenue	\$368 - \$378 million	\$388 - \$398 million
Electronics segment revenue	\$122 - \$127 million	\$122 - \$127 million
Consolidated operating margin (1)	22.7% - 24.0% <sup>(1)</sup>	21.7% - 23.0% <sup>(1)</sup>
Consolidated interest expense	\$10.5 - \$12.0 million	\$13.5 - \$14.5 million
Effective tax rate	24.5% - 26.5%	24.5% - 26.5%
Capital expenditures	\$20 - \$25 million	\$25 - \$30 million
Depreciation	\$14.5 - \$15.5 million	\$16.5 - \$17.5 million
Amortization	\$20 - \$21 million	\$22.5 - \$23.5 million

<sup>(1)</sup> Operating margin is non-GAAP, before acquisition-related amortization of intangibles and one-time costs



### Second Quarter 2018 Earnings

August 7, 2018

© 2018 Helios Technologies



# **Supplemental Information**



# Segment Data

(\$ in thousands)

	Three Months Ended					Six Months Ended				
	June 30, 2018		July 1, 2017		June 30, 2018	July 1, 2017				
Sales:										
Hydraulics	\$ 103,634	\$	60,818	\$	166,243	\$	114,940			
Electronics	 32,534		28,517		67,243		55,748			
Consolidated	\$ 136,168	\$	89,335	\$	233,486	\$	170,688			
Gross profit and margin:										
Hydraulics	\$ 39,422	\$	25,576	\$	62,870	\$	47,599			
	38.0%		42.1%		37.8%		41.4%			
Electronics	14,107		13,007		28,276		25,552			
	43.4%		45.6%		42.1%		45.8%			
Corporate and other	(3,125)		-		(3,125)		(1,774)			
Consolidated	\$ 50,404	\$	38,583	\$	88,021	\$	71,377			
	 37.0%		43.2%		37.7%		41.8%			
Operating income and margin:										
Hydraulics	\$ 25,401	\$	16,359	\$	38,844	\$	30,131			
	24.5%		27.0%		23.3%		26.2%			
Electronics	6,532		6,419		13,639		12,655			
	20.0%		22.5%		20.2%		22.8%			
Corporate and other	(14,930)		(2,077)		(18,226)		(6,301)			
Consolidated	\$ 17,003	\$	20,701	\$	34,257	\$	36,485			
	12.5%		23.2%		14.7%		21.4%			



# Sales by Geographic Region & Segment

#### (Unaudited) (\$ in millions)

		%		%		%
	Q1	of Total	Q2	of Total	2018	of Total
Americas:						
Hydraulics	\$ 26.4		\$ 39.7		\$ 66.1	
Electronics	30.1	_	27.9	_	58.0	
Consol. Americas	56.5	58%	67.6	50%	124.1	53%
EMEA:						
Hydraulics	19.6		40.5		60.1	
Electronics	2.7		2.7		5.4	
Consol. EMEA	22.3	23%	43.2	32%	65.5	28%
APAC:						
Hydraulics	16.6		23.4		40.0	
Electronics	1.9		2.0		3.9	
Consol. APAC	18.5	19%	25.4	18%	43.9	19%
Total	\$ 97.3		\$ 136.2		\$ 233.5	

#### 2017 Sales by Geographic Region and Segment

	Q1	% of Total	Q2	% of Total	Q3	% of Total	Q4	% of Total	2017	% of Total
Americas:										
Hydraulics	\$ 24.7		\$ 28.2		\$ 25.3		\$ 25.6		\$ 103.8	
Electronics	22.6		24.5		26.8		21.1		95.0	
Consol. Americas	47.3	58%	52.7	59%	52.1	59%	46.7	56%	198.8	- 58%
EMEA:										
Hydraulics	17.1		16.6		16.1		16.4		66.2	
Electronics	3.0	_	2.6		2.9		2.4		10.9	_
Consol. EMEA	20.1	25%	19.2	22%	19.0	22%	18.8	22%	77.1	22%
APAC:										
Hydraulics	12.3		16.0		15.2		17.1		60.6	
Electronics	1.7		1.4		1.7		1.5		6.3	
Consol. APAC	14.0	17%	17.4	19%	16.9	19%	18.6	22%	66.9	20%
Total	\$ 81.4		\$ 89.3		\$ 88.0		\$ 84.1		\$ 342.8	



# Adjusted Operating Income Reconciliation

#### (Unaudited)

(\$ in thousands)		Three Mor	nths End	led	Year Ended				
		June 30,		July 1,		June 30,	July 1,		
		2018		2017		2018	2017		
GAAP operating income		17,003	\$	20,701	\$	34,257	\$	36,485	
Acquisition-related amortization of intangible assets		8,015		2,039		10,004		4,348	
Acquisition-related amortization of inventory step-up		3,125		-		3,125		1,774	
Acquisition and financing-related expenses		3,731		-		4,927		200	
Restructuring charges		59		-		170		-	
Non-GAAP adjusted operating income	\$	31,933	\$	22,740	\$	52,483	\$	42,807	
GAAP operating margin		12.5%		23.2%		14.7%		21.4%	
Non-GAAP Adjusted operating margin		23.5%		25.5%		22.5%		25.1%	

#### Non-GAAP Financial Measure:

Adjusted operating margin is adjusted operating income divided by sales. Adjusted operating income and adjusted operating margin are not measures determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Helios believes that providing non-GAAP information such as adjusted operating income and adjusted operating margin are important for investors and other readers of Helios' financial statements, as they are used as analytical indicators by Helios' management to better understand operating performance. Because adjusted operating income and adjusted operating margin are onn-GAAP measures and are thus susceptible to varying calculations, adjusted operating income and adjusted operating income margin, as presented, may not be directly comparable to other similarly titled measures used by other companies.



### Adjusted EBITDA Reconciliation

#### (Unaudited)

(\$ in thousands)	Three Mor	nths End	ed	Six Months Ended				
	June 30, 2018		July 1, 2017		June 30, 2018		July 1, 2017	
Net income	\$ 6,796	\$	7,284	\$	18,707	\$	17,495	
Interest expense (income), net	4,151		964		4,634		1,589	
Income tax provision	2,424		3,620		6,407		8,548	
Depreciation and amortization	12,347		4,764		17,076		9,855	
EBITDA	 25,718		16,632		46,824		37,487	
Acquisition-related amortization of inventory step-up	3,125		-		3,125		1,774	
Acquisition and financing-related expenses	3,731		-		4,927		200	
Restructuring charges	59		-		170		-	
Foreign currency forw ard contract loss	2,030		-		2,535		-	
Change in fair value of contingent consideration	251		8,191		653		8,191	
Adjusted EBITDA	\$ 34,914	\$	24,823	\$	58,234	\$	47,652	
Adjusted EBITDA margin	25.6%		27.8%		24.9%		27.9%	

#### Non-GAAP Financial Measure:

Adjusted EBITDA margin is Adjusted EBITDA divided by sales. Adjusted EBITDA and Adjusted EBITDA margin are not measures determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Helios believes that providing non-GAAP information such as Adjusted EBITDA and Adjusted EBITDA margin are important for investors and other readers of Helios' financial statements, as they are used as analytical indicators by Helios' management to better understand operating performance. Because Adjusted EBITDA and Adjusted EBITDA margin, as presented, may not be directly comparable to other similarly titled measures used by other companies.



### **HELIOS** Adjusted Net Income Reconciliation

#### (Unaudited) (\$ in thousands)

	Three Mor	nths En	ded		ed		
	lune 30, 2018	July 1, 2017		June 30, 2018		July 1, 2017	
Net income	\$ 6,796	\$	7,284	\$	18,707	\$	17,495
Acquisition-related amortization of inventory step-up	3,125		-		3,125		1,774
Acquisition and financing-related expenses	3,731		-		4,927		200
Restructuring charges	59		-		170		-
Foreign currency forward contract loss	2,030		-		2,535		-
Change in fair value of contingent consideration	251		8,191		653		8,191
Tax effect of above	(2,299)		(2,703)		(2,853)		(3,354)
Adjusted net income	\$ 13,693	\$	12,772	\$	27,264	\$	24,306
Adjusted net income per diluted share	\$ 0.43	\$	0.47	\$	0.89	\$	0.90

#### Non-GAAP Financial Measure:

Adjusted net income per diluted share is adjusted net income divided by diluted weighted average common shares outstanding. Adjusted net income and adjusted net income per diluted share are not measures determined in accordance with generally accepted accounting principles in the United States, commonly known as GAAP. Nevertheless, Helios believes that providing non-GAAP information such as adjusted net income and adjusted net income per diluted share is important for investors and other readers of Helios' financial statements, as they are used as analytical indicators by Helios' management to better understand operating performance. Because adjusted net income and adjusted net income per diluted share are non-GAAP measures and are thus susceptible to varying calculations, adjusted net income and adjusted net income per diluted share, as presented, may not be directly comparable to other similarly titled measures used by other companies.