

# Shifting to Double Premium

**Higher Returns + Lower Declines + More Free Cash Flow** 

2Q 2021

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- the extent to which EOG is successful in its efforts to acquire or discover additional reserves;
- the extent to which EOG is successful in its efforts to (i) economically develop its acreage in, (ii) produce reserves and achieve anticipated production levels and rates of return from, (iii) decrease or otherwise control its drilling, completion, operating and capital costs related to, and (iv) maximize reserve recovery from, its existing and future crude oil and natural gas exploration and development projects and associated potential and existing drilling locations;
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- the availability, proximity and capacity of, and costs associated with, appropriate gathering, processing, compression, storage, transportation, refining, and export facilities:
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- geopolitical factors and political conditions and developments around the world (such as the imposition of tariffs or trade or other economic sanctions, political instability and armed conflict), including in the areas in which EOG operates;
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### Oil and Gas Reserves: Non-GAAP Financial Measures:

The United States Securities and Exchange Commission (SEC) permits oil and gas companies, in their filings with the SEC, to disclose not only "proved" reserves (i.e., quantities of oil and gas that are as likely as not to be recovered) as well as "possible" reserves (i.e., additional quantities of oil and gas recovered, but with a lower probability than probable reserves are only estimates and may not correspond to the ultimate quantities of oil and gas recovered. Any reserve or resource estimates provided in this presentation that are not specifically designated as being estimates of proved reserves, "resource potential" reserves, "resource potential" and/or other estimated resources not necessarily calculated in accordance with, or contemplated by, the SEC's latest reserve reporting guidelines. Investors are urged to consider closely the disclosure in EOG's Annual Report on Form 10-K for the fiscal year ended December 31, 2020, available from EOG at P.O. Box 4362, Houston, Texas 77210-4362 (Attn: Investor Relations). You can also obtain this report from the SEC by calling 1-800-SEC-0330 or from the SEC's website at www.sec.gov. In addition, reconciliation and calculation schedules for non-GAAP financial measures can be found on the EOG website at www.eogresources.





Consistent Strategy to Maximize Long-Term Shareholder Value

EOG is focused on being among the lowest cost, highest return and lowest emissions producers, playing a significant role in the long-term future of energy.

William R. Thomas
Chairman and Chief Executive Officer



**Returns-Focused** 



**Disciplined Growth** 



Significant Free Cash Flow<sup>1</sup>



**Sustainability Leader** 

# 2Q 2021: Consistent, Strong Operating & Financial Performance



### **Strong 2Q 2021 Performance**



- Record Direct ATROR<sup>1</sup> on Reinvestment
- \$1.0 Bn Adjusted Net Income<sup>1</sup> and \$1.73 Adjusted EPS<sup>1</sup>
- Generated \$1.1 Bn Free Cash Flow<sup>2,1</sup>
- Trailing 12 Month ROCE<sup>3,1</sup> 12% at \$52 WTI
- Capex<sup>1</sup>, Oil Volumes and Total Per-Unit Cash Operating Costs Better than Guidance<sup>4</sup>



### Positioned to Sustainably Reduce Costs and Improve Well Productivity

- Raising Full-Year Well Costs<sup>5</sup> Reduction Target to 7%
- Secured 65% of Well Costs for 2021 and 45% of Well Costs for 2022
- Well Positioned to Mitigate Inflation in 2022 with Innovation and Efficiency Improvements



### **Among Leaders in Sustainability Performance and Innovation**

- Continued to Improve Emissions, Water and Safety Performance in 2020
- **Expanding Closed Loop Gas Capture to Further Reduce Flaring**
- Launching First Carbon Capture and Storage Pilot Project

See accompanying schedules for reconciliations and definitions of non-GAAP measures and other

<sup>(4)</sup> Based on midpoint of 2Q 2021 guidance as of May 6, 2021. Well Costs = Drilling, Completion, Well-Site Facilities and Flowback

Discretionary Cash Flow less CAPEX.

Return on Capital Employed calculated using adjusted net income (non-GAAP)

### **Delivering on Our Free Cash Flow Priorities**

YTD 2021: Committed to Returning \$1.5 Bn Cash to Shareholders



# Sustainable Dividend Growth

- Primary Mode of Capital Return
- Protect Dividend Through Cycles

### **YTD Accomplishments**

√ 10% Regular Dividend Rate Increase to \$960 MM¹



# Strengthen Balance Sheet

- Target \$2 Bn Debt Reduction Through 2023
- Maintain ~\$2 Bn Cash Through Cycles
- **√** \$750 MM Bond Maturity Repayment
- ✓ \$3.9 Bn Cash Balance as of 2Q 2021



# Other Cash Return Options

- Special Dividends
- Opportunistic Share Repurchases
- √ \$600 MM Special Dividend Paid
- ✓ Returning Cash to Shareholders a Priority



Low Cost Property Bolt-Ons

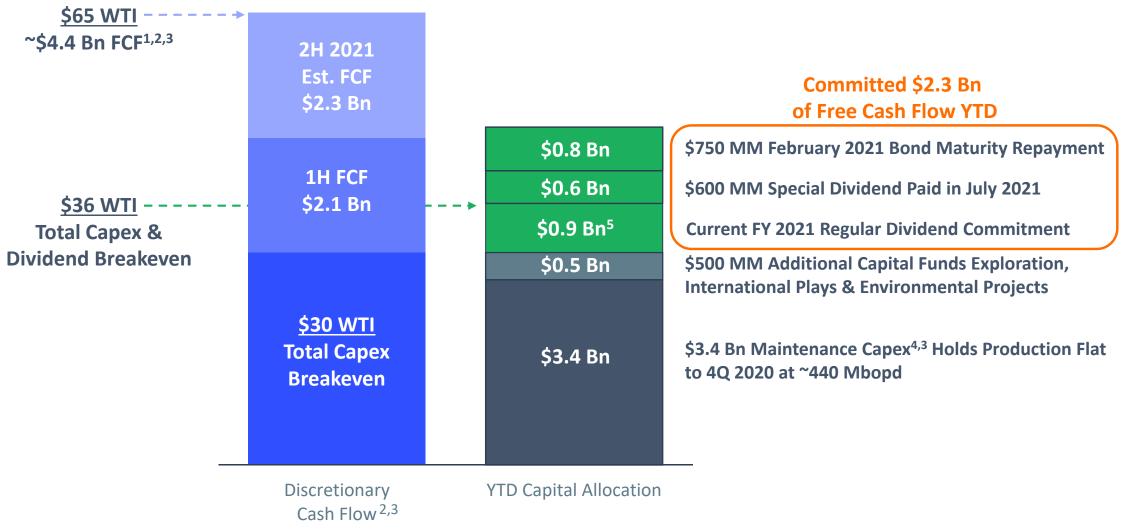
- Target Double Premium Potential
- No Expensive M&A

- ✓ Acquired 27k Net Acres at ~\$2,500/Acre Since 2Q 2020, Adding ~150 Double Premium Locations in Delaware Basin
- ✓ No Expensive M&A

Based on indicated annual rate, as of February 25, 2021.

# 2021: Low Breakeven & Significant Free Cash Flow Leverage

\$30 WTI Total Capex<sup>3</sup> Breakeven with ~\$4.4 Bn Free Cash Flow<sup>1,2,3</sup> at \$65 WTI



<sup>(1)</sup> Discretionary Cash Flow less CAPEX. Based on (i) year-to-date 2021 results and (ii) full-year 2021 guidance, as of August 4, 2021.

<sup>(2)</sup> Assumes \$3.25 vs \$2.75 Henry Hub natural gas price assumed in prior forecast. Includes ~\$470MM cash paid for settlements of derivative contracts.

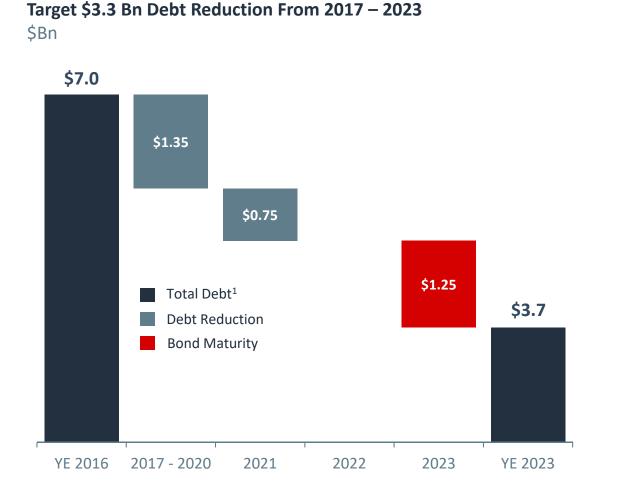
<sup>(3)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures. See also the discussion regarding forward-looking, non-GAAP financial measures included on slides 2 and 56.

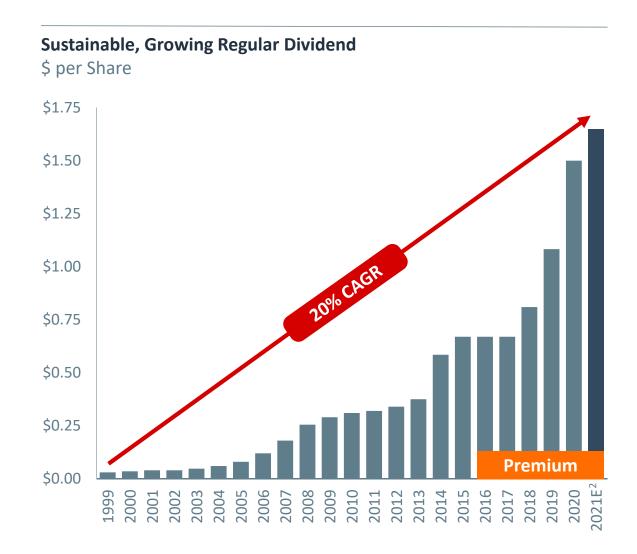
<sup>(4)</sup> Maintenance capex = capital expenditures required to fund drilling and infrastructure requirements to keep oil production flat relative to 4Q 2020.

<sup>(5)</sup> Aggregate quarterly dividend payments forecasted for 2021, as of August 4, 2021.

# **Committed to Strong Balance Sheet and Growing Dividend**

Strong Track Record of Delivering on Primary Free Cash Flow Priorities





<sup>(1)</sup> Current and long-term debt.

<sup>(2)</sup> Based on indicated annual rate, as of February 25, 2021. Note: Dividends adjusted for 2-for-1 stock splits effective March 1, 2005 and March 31, 2014.

# "No Growth Until Market Clearly Needs the Barrels"



Growth Dependent on Market Fundamentals, Not Price

- Demand Recovery to Pre-Covid Levels

- Inventories at or Below 5 Year Average

- Low Spare Capacity

**Applies in 2021 and Beyond** 

# Sustainable Cost Reduction From Innovation and Efficiency

Increasing 2021 Well Costs<sup>1</sup> Reduction Target to 7%

# 17.1 13.3 11.2 10.0



2020

YTD 2021

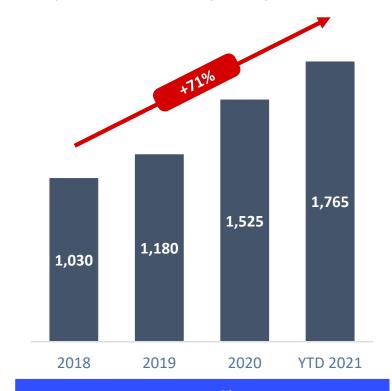
- Longer Laterals + More Wells per Pad
- In-House Engineered Motors

2019

- Simultaneous Operations

2018

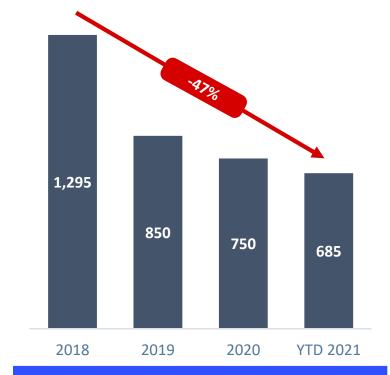
### **Completed Lateral Feet per Day<sup>2</sup>**



### **Completion Efficiencies**

- Super-Zipper Completions
- Completion Design Innovations
- Proppant & Stage Length Optimization
- Real-time Completion Monitoring

### Sand Cost & Water Costs per Well<sup>2</sup> (\$M)



### **Services/Procurement**

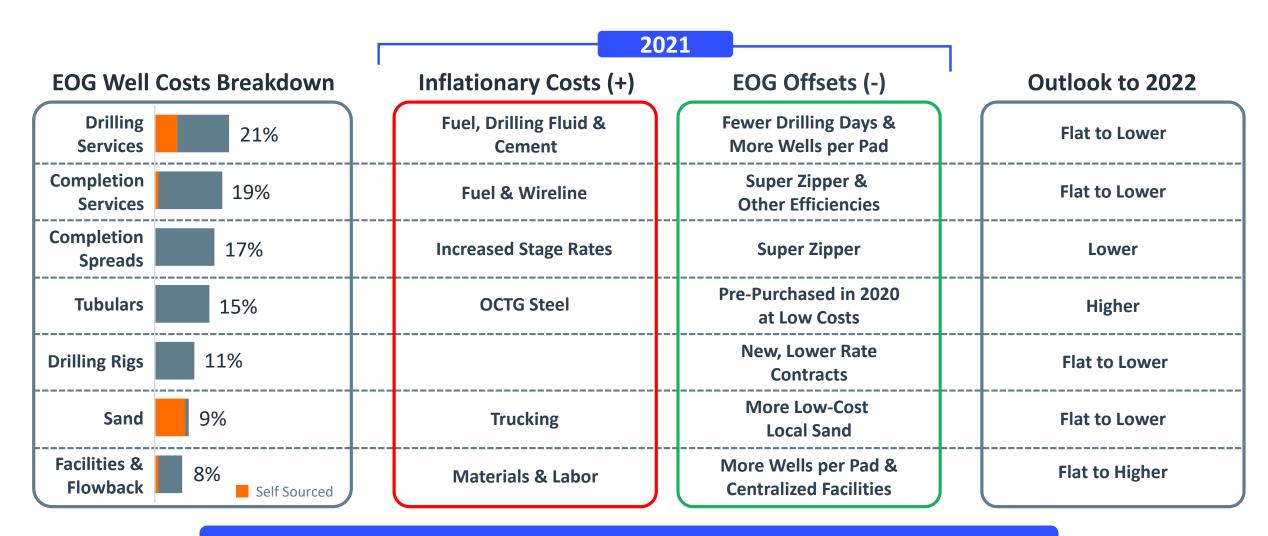
- Local Sand
- Water Reuse
- Pre-Purchased Pipe
- Unbundled / Self-Sourced Services

<sup>(1)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

<sup>(2)</sup> Based on Wolfcamp U Oil wells, normalized to 7,500 feet and constant sand per foot.

### Well Positioned to Mitigate Inflation

Secured 65% of Well Costs<sup>1</sup> for 2021 and 45% of Well Costs for 2022

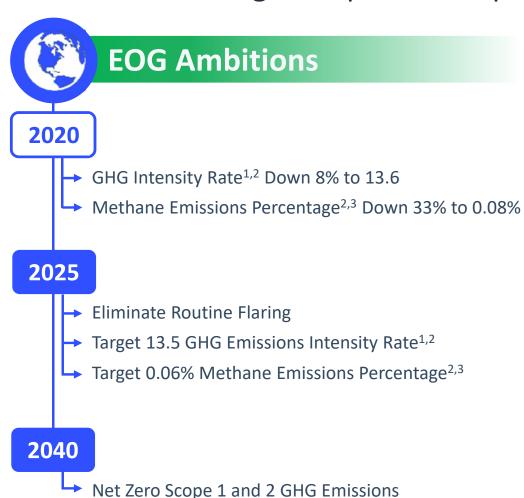


**Target 7% Well Costs Reduction in 2021 and Flat to Lower Well Costs in 2022** 

(1) Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

# **EOG Sustainability Ambitions & Strategy**

Dedicated to Being a Responsible Operator and Part of the Long-Term Energy Solution



# Emission Reduction Pathways

### REDUCE

- Expand Closed Loop Gas Capture
- Targeted Electrification
- Eliminate Routine Flaring
- Pilot Real-Time Leak Detection and Repair
- Replace Rich Gas with Lean Gas to Fuel Compressors
- Test Hydrogen Blending to Reduce Combustion Related Emissions

### **CAPTURE**

- Prioritize Concentrated CO2e Emissions Locations
- Launching Carbon Capture and Storage Pilot Project
- Evaluating Additional Carbon Capture and Storage Locations

### **OFFSET**

- Evaluating Projects and Other Options to Offset Remaining Emissions

<sup>(1)</sup> Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.

<sup>(2)</sup> Includes Scope 1 emissions reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) and emissions that are subject to the EPA GHGRP but are below the basin reporting threshold and would otherwise go unreported.

<sup>(3)</sup> Thousand cubic feet (Mcf) of gross operated methane emissions (Scope 1) per Mcf of total gross operated U.S. natural gas production.



### **Commitment to Sustainability: Measure and Deliver Results**

### **EMISSIONS**

- Methane intensity rate<sup>1,2</sup> down
   45%
- GHG intensity rate<sup>2,3</sup> down 16%
- Wellhead Gas Capture rate of 98.8%

### **WATER**

- Decreased overall water intensity rate<sup>4</sup>
- Increased reuse water percentage to 34%
- Fresh water use down 28%

### **SAFETY**

- Total recordable incident rate down 30%
- Total lost time incident rate down 24%

2019

2020

### **EMISSIONS**

- Methane intensity rate<sup>1,2</sup> down
   33%
- GHG intensity rate<sup>2,3</sup> down 8%
- Wellhead Gas Capture rate of 99.6%

### **WATER**

- Increased reuse water percentage to 46%
- Fresh water use down 46%

### **SAFETY**

- Total recordable incident rate down 26%
- Total lost time incident rate down 32%

### **Executive Compensation Tied to ESG Performance**

Note: Comparisons relative to prior year and reflect rounding.

<sup>(1)</sup> Metric tons of gross operated GHG emissions (Scope 1) related to methane, on a CO2e basis, per Mboe of total gross operated U.S. production.

<sup>(2)</sup> Includes Scope 1 emissions reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) and emissions that are subject to the EPA GHGRP but are below the basin reporting threshold and would otherwise go unreported.

<sup>(3)</sup> Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production.

<sup>(4)</sup> Total barrels of water used per Boe produced in U.S. operations

### 2021 Game Plan: Increase Total Shareholder Value



### Focused on a Consistent Goal



Increase Returns with Shift to Double Premium

- Develop Wells that Earn 60% Direct ATROR<sup>1,2</sup> at \$40 WTI
- Target 7% Well Costs<sup>3</sup> Reduction (Update)
- Lower Base Decline Rate



Maintain Production in Unbalanced Oil Market

- Maintain Oil Production at ~440 Mbopd<sup>4</sup>
- Leasing and Testing Across Multiple
   High-Impact Oil Plays



**Generate Strong Free Cash Flow** 

- Generate ~\$4.4 Bn Free Cash Flow<sup>5,2</sup> at \$65 WTI (Update)
- Increased Regular Dividend 10%<sup>6</sup>
- Repaid \$750 MM Bond in February 2021
- Paid \$600 MM Special Dividend in July 2021 (Update)



**Raise the Bar on ESG Performance** 

- Eliminate Routine Flaring by 2025
- Net Zero Ambition Scope 1 + 2 GHG Emissions<sup>7</sup> by 2040
- Technology and Innovation Support ESG Objectives

<sup>(1)</sup> Direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 NGLs.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures. See also the discussion regarding forward-looking, non-GAAP financial measures included on slides 2 and 56.

<sup>(4) 440</sup> Mbopd is approximately flat with 4Q 2020 production.

<sup>(5)</sup> Discretionary Cash Flow less CAPEX. Based on (i) year-to date 2021 results and (ii) full-year 2021 guidance, as of August 4, 2021. Assumes \$3.25 Henry Hub natural gas price for the third and fourth quarters of 2021.

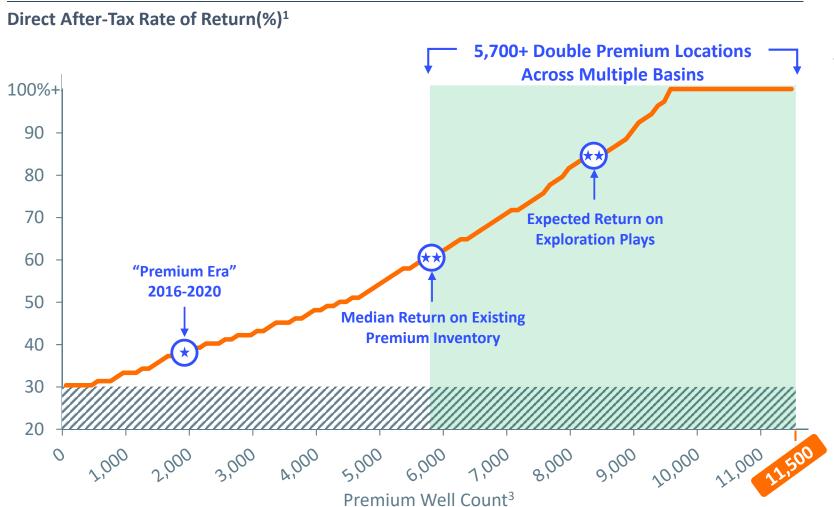
Based on indicated annual rate, as of February 25, 2021.

<sup>(7)</sup> Total gross operated Scope 1 and 2 GHG emissions on a CO2e basis.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

# **Double Premium: Higher Returns + Higher Cash Flow**

60% Direct ATROR<sup>1,2</sup> at \$40 Oil & \$2.50 Natural Gas



### **Shifting to Double Premium**

- Raising the Return<sup>1,2</sup> Hurdle from 30% to 60% @ \$40 Oil & \$2.50 Natural Gas
- Higher Cash Flow Generation
  - Payback Declines from 11 to 9 Months at \$50 WTI
- Significant F&D Cost Reduction
- Capital Investment Focused on Double Premium Locations
- Exploration Focused on Double Premium Potential
- Confident Double Premium Locations will be Replaced Faster than Drilled

<sup>(1)</sup> Direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 NGLs.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

<sup>(3)</sup> Premium locations are shown on a net basis and are all undrilled. Premium return hurdle is a direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 NGLs. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

# **Shift to Double Premium Improves Key Financial Metrics**



### Average Annual Performance

	Pre-Premium 2012 - 2014	Premium 2017 - 2019	Double Premium 2021E <sup>1</sup>
Double Premium Wells <sup>2</sup> : WTI Oil:	< 10% \$95	< 40% \$58	80% \$65
EPS <sup>3</sup>	\$3.46	\$5.02	> \$7.00
ROCE <sup>4</sup>	<b>10</b> % <sup>5</sup>	<b>14%</b> <sup>5</sup>	> 18%
FCF <sup>4,6</sup>	(\$0.4 Bn)	\$1.5 Bn	~ \$4.4 Bn

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<sup>(1)</sup> Based on (i) year-to-date 2021 results and (ii) full-year 2021 guidance, as of August 4, 2021. Assumes \$3.25 Henry Hub natural gas price for the third and fourth quarters of 2021.

<sup>(2)</sup> Double premium wells completed as a percentage of total wells completed.

<sup>(3)</sup> Reported net income per share.

<sup>(4)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures. See also the discussion regarding forward-looking, non-GAAP financial measures included on slides 2 and 56.

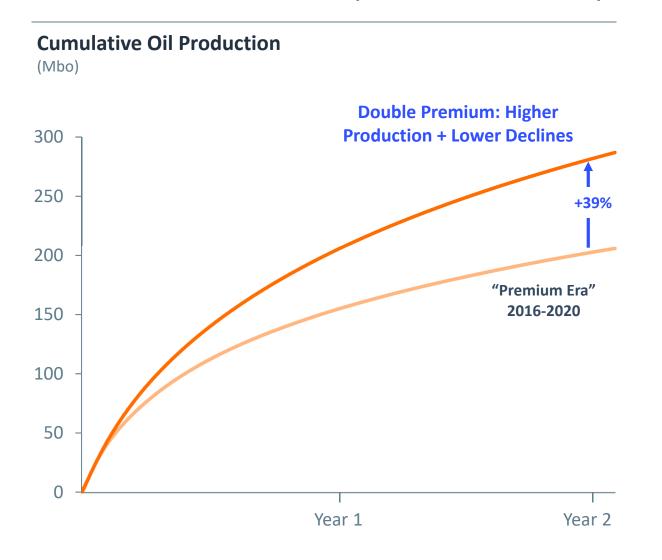
<sup>(5)</sup> Return on Capital Employed calculated using reported net income (GAAP).

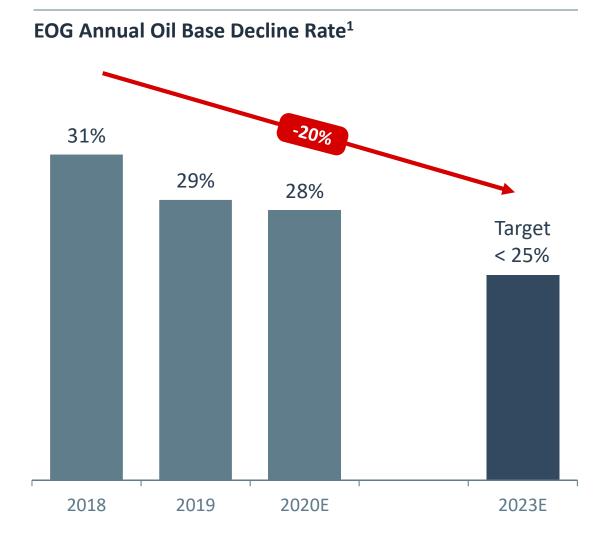
<sup>(6)</sup> Discretionary Cash Flow less CAPEX.

### **Shift to Double Premium**



Lower Base Declines Improve Returns, Capital Efficiency and Free Cash Flow



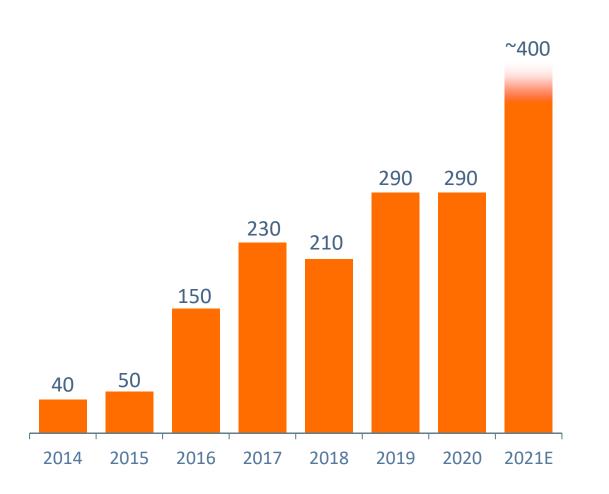


(1) Base decline rate for full year oil production.

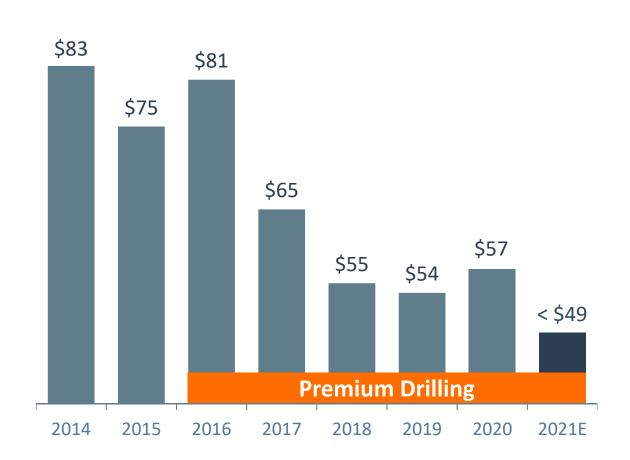
### **Shift to Double Premium**

### Better Wells Lower WTI Breakeven for 10%+ ROCE

### **Double Premium Net Wells Completed**



### Oil Price Required for 10% ROCE<sup>1</sup>



# **EOG Culture Drives Sustainable Competitive Advantage**



"Pleased but Not Satisfied"

### **Culture**

- ✓ Rate-of-Return Driven
- ✓ Decentralized /
  Non-Bureaucratic

- ✓ Multi-Disciplinary Teamwork
- ✓ Innovative / Entrepreneurial

- ✓ Every Employee is a Business Person First
- ✓ Safety, Environment, & Community

Exploration Q

**Operations** 



Information Technology

Sustainability (3)

**EOG Emerging From Downturn Stronger** 

2Q 2021 **18** 



# **Appendix**

2Q 2021

### 2021 Game Plan - Details



Increase Returns with Shift to Double Premium	- Develop Wells that Earn Minimum 60% Direct ATROR <sup>1,2</sup> at \$40 WTI					
	- Target 7% Well Costs <sup>3</sup> Reduction (Update)					
	- Lower Base Decline Rate					
	- Less Than \$49 WTI Oil Price Required for 10% ROCE <sup>2</sup> in 2021 (Update)					
	- Divested China Assets in 2Q 2021					
Maintain Production in Unbalanced Oil Market	- Maintain Oil Production at ~440 Mbopd <sup>4</sup>					
	- Leasing and Testing Across Numerous High-Impact Oil Plays					
	- Capital Budget of \$3.9 Bn <sup>4,2</sup>					
	<ul> <li>Fully Funded within Cash Flow at \$30 WTI Oil (Update)</li> </ul>					
	<ul> <li>Complete ~500 Net Wells Focused on the Delaware Basin,</li> <li>Eagle Ford and Powder River Basin</li> </ul>					
	<ul> <li>Focused Investments in Exploration, Infrastructure and Environmental Projects</li> </ul>					
Generate Strong Free Cash Flow	- Generate ~\$4.4 Bn Free Cash Flow <sup>5,2</sup> at \$65 WTI (Update)					
	- Increased Regular Dividend 10% <sup>6</sup>					
	- Repaid \$750 MM Bond in February 2021					
	- Paid \$600 MM Special Dividend in July 2021 (Update)					

<sup>(1)</sup> Direct ATROR calculated using flat commodity prices of \$40 WTI oil, \$2.50 Henry Hub natural gas and \$16 (4) Based on midpoint of full-year guidance as of August 4, 2021. NGLs.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures. See also the discussion regarding forward-looking, non-GAAP financial measures included on slides 2 and 56. (6)

<sup>(5)</sup> Discretionary Cash Flow less CAPEX. Based on (i) year-to date 2021 results and (ii) full-year 2021 guidance, as of August 4, 2021. Assumes \$3.25 Henry Hub natural gas price for the third and fourth quarters of 2021. Based on indicated annual rate, as of February 25, 2021.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

### **Lower Costs Drive Higher Margins**

	2014	2015	2016	2017	2010	2010	2020	2021	
	2014	2015	2016	2017	2018	2019	2020	1Q	2Q
Composite Average Wellhead Revenue per Boe	\$58.01	\$30.66	\$26.82	\$35.58	\$45.51	\$38.79	\$26.42	\$45.49	\$46.07
Operating Costs per Boe									
Lease & Well	\$6.53	\$5.66	\$4.53	\$4.70	\$4.89	\$4.58	\$3.85	\$3.85	\$3.58
Transportation	4.48	4.07	3.73	3.33	2.85	2.54	2.66	2.88	2.84
Gathering & Processing <sup>1</sup>	0.67	0.70	0.60	0.67	1.66	1.60	1.66	1.98	1.70
G&A <sup>2</sup>	1.85	1.66	1.70	1.87	1.63	1.64	1.75	1.57	1.59
Taxes Other than Income	3.49	2.02	1.71	2.45	2.94	2.68	1.73	3.07	3.17
Interest Expense, Net	0.93	1.14	1.37	1.23	0.93	0.62	0.74	0.67	0.60
Total Operating Cost per Boe (Excluding DD&A and Total Exploration Costs)	\$17.95	\$15.25	\$13.64	\$14.25	\$14.90	\$13.66	\$12.39	\$14.02	\$13.48
Composite Average Margin per Boe (Excluding DD&A and Total Exploration Costs)	\$40.06	\$15.41	\$13.18	\$21.33	\$30.61	\$25.13	\$14.03	\$31.47	\$32.59
DD&A per Boe	\$18.43	\$15.86	\$17.34	\$15.34	\$13.09	\$12.56	\$12.32	\$12.84	\$12.13
Total Operating Cost per Boe (Excluding Total Exploration Costs)	\$36.38	\$31.11	\$30.98	\$29.59	\$27.99	\$26.22	\$24.71	\$26.86	\$25.61
Composite Average Margin per Boe (Excluding Total Exploration Costs)	\$21.63	(\$0.45)	(\$4.16)	\$5.99	\$17.52	\$12.57	\$1.71	\$18.63	\$20.46
Total Exploration Costs <sup>3</sup> per Boe	\$0.70	\$2.25	\$2.12	\$1.65	\$1.33	\$1.38	\$1.42	\$1.25	\$1.21
Total Operating Cost per Boe (Including DD&A and Total Exploration Costs)	\$37.08	\$33.36	\$33.10	\$31.24	\$29.32	\$27.60	\$26.13	\$28.11	\$26.82
Composite Average Margin per Boe (Including DD&A and Total Exploration Costs)	\$20.93	(\$2.70)	(\$6.28)	\$4.34	\$16.19	\$11.19	\$0.29	\$17.38	\$19.25

<sup>(1)</sup> Increase in Gathering and Processing expenses from 2017 to 2018 is primarily due to the adoption of Accounting Standards Update 2014-09, which required EOG to present certain processing fees as Gathering and Processing costs instead of as a deduction to natural gas revenues. See Note 1 to financial statements in EOG's 2020 Form 10-K.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

<sup>(3)</sup> Total Exploration Costs includes Exploration, Dry Hole and Impairment Costs. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

# 3Q & FY 2021 Guidance<sup>1</sup>



			ted Rang audited)					E	stimated (Unaud		
	3Q 2021			Full Year 20	21		3Q 20	21		 Full Year 20	21
Daily Sales Volumes						Expenses (\$MM)					
Crude Oil and Condensate Volumes (MBbld)						Exploration and Dry Hole	\$ 35 -	\$	15	\$ 160 - \$	18
United States	440.0 -	447.0		437.0 -	445.0	Impairment	\$ 65 -	\$ 1	)5	\$ 255 - \$	29
Trinidad	0.5 -	1.5		1.0 -	1.8	Capitalized Interest	\$ 5 -	\$	10	\$ 25 - \$	3
Other International	0.0 -	0.0		0.0 -	0.2	Net Interest	\$ 42 -	\$	18	\$ 180 - \$	18
Total	440.5 -	448.5		438.0 -	447.0						
						Taxes Other Than Income (% of Wellhead Revenue)	6.0% -	8.0	%	6.5% -	7.59
Natural Gas Liquids Volumes (MBbld)											
Total	135.0 -	145.0		130.0 -	140.0	Income Taxes					
						Effective Rate	21% -	26	%	20% -	259
Natural Gas Volumes (MMcfd)						Deferred Ratio	25% -	40	%	0% -	159
United States	1,150 -	1,250		1,150 -	1,250						
Trinidad	195 -	225		200 -	230	Pricing <sup>3</sup>					
Other International	0 -	0		5 -	15	Crude Oil and Condensate (\$/Bbl)					
Total	1,345 -	1,475		1,355 -	1,495	Differentials					
						United States - above (below) WTI	\$ (0.20) -	\$ 0.	30	\$ (0.20) - \$	0.8
Crude Oil Equivalent Volumes (MBoed)						Trinidad - above (below) WTI	\$ (8.50) -	\$ (6.5	0)	\$ (10.50) - \$	(8.50
United States	766.7 -	800.3		758.7 -	793.3						
Trinidad	33.0 -	39.0		34.3 -	40.1						
Other International	-			0.8 -	2.7	Natural Gas Liquids					
Total	799.7 -	839.3		793.8 -	836.1	Realizations as % of WTI	45% -	5!	%	42% -	529
Capital Expenditures <sup>2</sup> (\$MM)	\$ 900 - \$	1,100	\$	3,700 - \$	4,100	Natural Gas (\$/Mcf)					
						Differentials					
Operating Costs						United States - above (below) NYMEX Henry Hub	\$ 0.10 -	\$ 0.	50	\$ 0.70 - \$	0.9
Unit Costs (\$/Boe)											
Lease and Well	\$ 3.45 - \$	4.15	\$	3.40 - \$	4.10	Realizations					
Transportation Costs	\$ 2.80 - \$	3.20	\$	2.75 - \$	3.15	Trinidad	\$ \$3.10 -	\$ \$3.	50	\$ \$3.10 - \$	\$3.6
Gathering and Processing	\$ 1.80 - \$	2.00	\$	1.75 - \$	1.95						
Depreciation, Depletion and Amortization	\$ 11.70 - \$	12.30	\$	11.70 - \$	12.70						
General and Administrative	\$ 1.75 - \$	1.85	\$	1.55 - \$	1.65						

<sup>(1)</sup> See "Endnotes" of press release issued on August 4, 2021 for related discussion and definitions.

<sup>(2)</sup> The capital expenditures forecast includes expenditures for Exploration and Development Drilling, Facilities, Leasehold Acquisitions, Capitalized Interest, Exploration Costs, Dry Hole Costs.

and Other Property, Plant and Equipment. The forecast excludes Property Acquisitions, Asset Retirement Costs and any Non-Cash Transactions. See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

<sup>(3)</sup> EOG bases United States and Trinidad crude oil and condensate price differentials upon the West Texas Intermediate crude oil price at Cushing, Oklahoma, using the simple average of the NYMEX settlement prices for each trading day within the applicable calendar month. EOG bases United States natural gas price differentials upon the natural gas price at Henry Hub, Louisiana, using the simple average of the NYMEX settlement prices for the last three trading days of the applicable month.

# Hedge Impact & Commodity Price Sensitivity<sup>1</sup>



# Net Cash from Settlement of Derivative Contracts by Quarter (\$MM)<sup>2</sup>

Crude Oil	\$50	\$60	\$70	\$80
3Q 2021 <sup>3</sup>	(\$168)	(\$214)	(\$261)	(\$307)
4Q 2021	\$12	(\$33)	(\$78)	(\$123)
FY 2021	(\$384)	(\$476)	(\$567)	(\$659)
1Q 2022	\$129	\$46	(\$36)	(\$119)
2Q 2022	\$201	\$72	(\$57)	(\$185)
3Q 2022	\$159	\$55	(\$50)	(\$154)
4Q 2022	\$78	\$24	(\$30)	(\$85)
FY 2022	\$567	\$197	(\$173)	(\$543)

Natural Gas	\$2.50	\$3.00	\$3.50	\$4.00
3Q 2021 <sup>3</sup>	\$12	\$13	\$14	\$15
4Q 2021	\$7	\$7	\$7	\$7
FY 2021	\$54	\$55	\$56	\$57
1Q 2022	\$4	-	(\$5)	(\$9)
2Q 2022	\$4	(\$1)	(\$5)	(\$10)
3Q 2022	\$4	(\$1)	(\$5)	(\$10)
4Q 2022	\$4	(\$1)	(\$6)	(\$10)
FY 2022	\$16	(\$3)	(\$21)	(\$39)

### **FY 2021 Commodity Price Sensitivity (\$MM)**

Wellhead Oil Price <sup>4</sup>	+/- \$1.00/Bbl
Net Income	\$100
Pretax Cash Flow from Operating Activities	\$128

Wellhead Natural Gas Price <sup>5</sup>	+/- \$0.10/Mcf
Net Income	\$31
Pretax Cash Flow from Operating Activities	\$40

<sup>(1)</sup> Based on derivative contracts in place as of July 30, 2021.

<sup>(2)</sup> Includes impact of crude oil and natural gas derivative contracts (exclusive of basis swaps). See related discussion on page 27-28 of reconciliation schedules.

<sup>(3)</sup> Includes the impact of contracts that have settled in the quarter as of August 4, 2021.

<sup>(4)</sup> Includes estimated change in NGL price, impact of crude oil and NGL derivative contracts (exclusive of basis swaps) and tax position.

<sup>(5)</sup> Includes impact of natural gas derivative contracts, tax position and portion of anticipated natural gas volumes for which price has not been determined under long-term marketing agreements.

# **EOG Culture Drives Sustainable Competitive Advantage**



### Culture

**Exploration** 



Information Technology



- Internal Prospect Generation
- Early Mover Advantage
- Best Rock / Best Plays
- Low-Cost Acreage
- Most Prolific U.S. Horizontal Wells
- High Impact International Projects

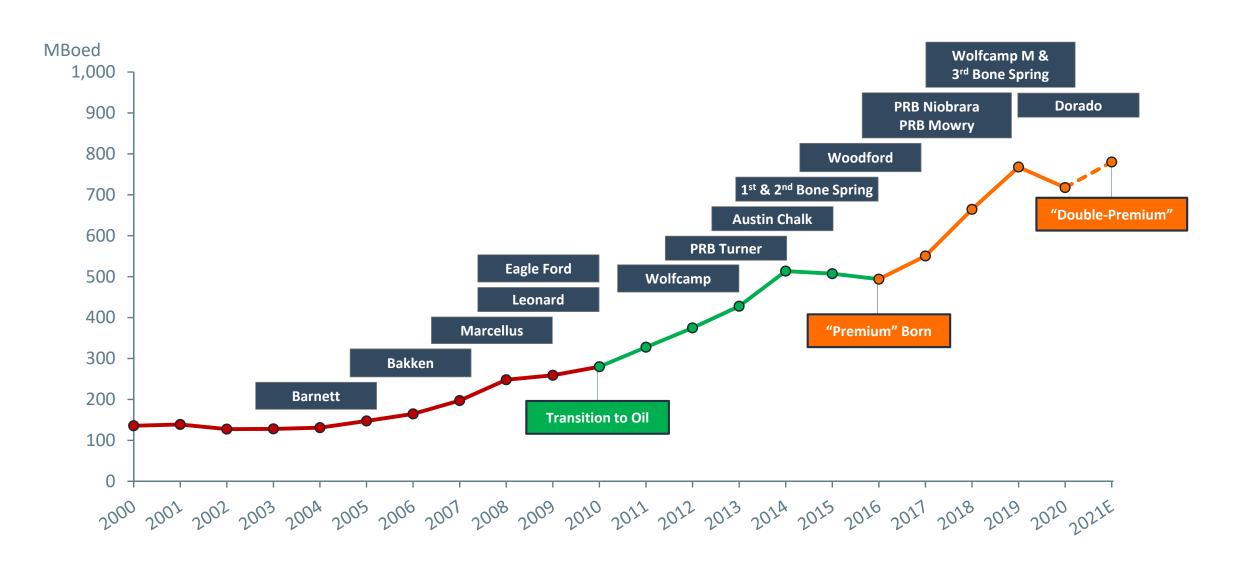
2Q 2021

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# Return-Focused Organic Growth Driven by Exploration



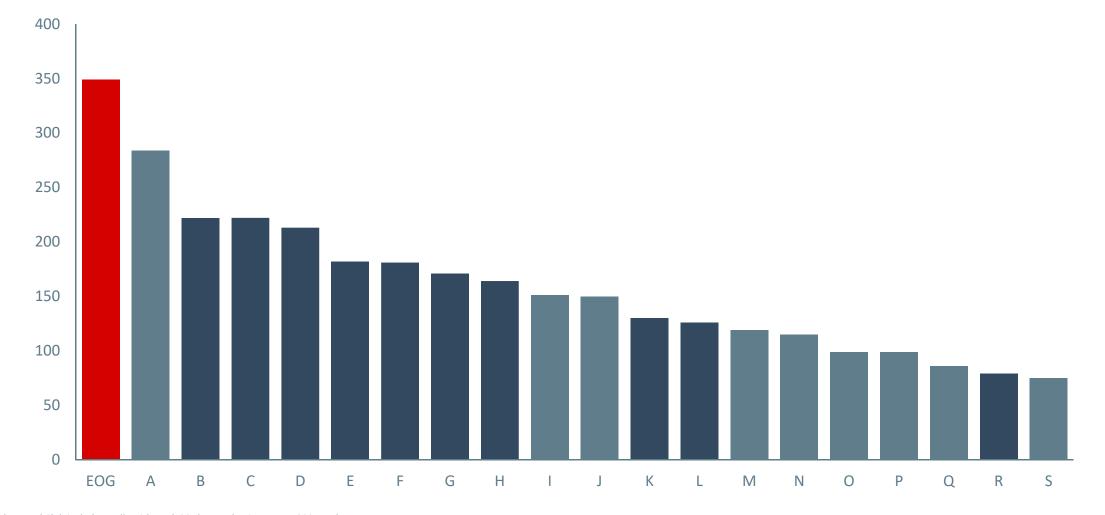
Capturing First Mover Advantage of High-Quality Rock at Low Cost



### **EOG Continued Leading the "Thousand Club" in 2020**

Number of Wells with 30-Day Peak Rate > 1,000 Boed





# **EOG Culture Drives Sustainable Competitive Advantage**





Exploration Q

**Operations** 



Information Technology



- Low-Cost Operator
- Sustainable Cost Reductions
- Industry Leading Drilling &Completion Technology
- Proven Track Record of Execution
- High Realized Product Prices
- Self-Sourcing Materials & Services

2Q 2021

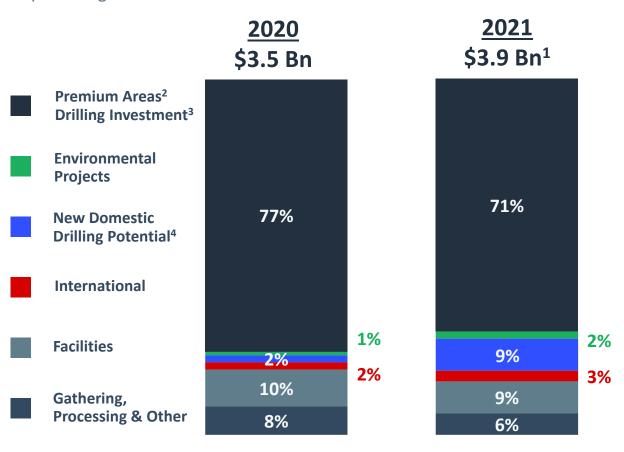
27

# 2021 Capital Budget Focused on Improving Returns

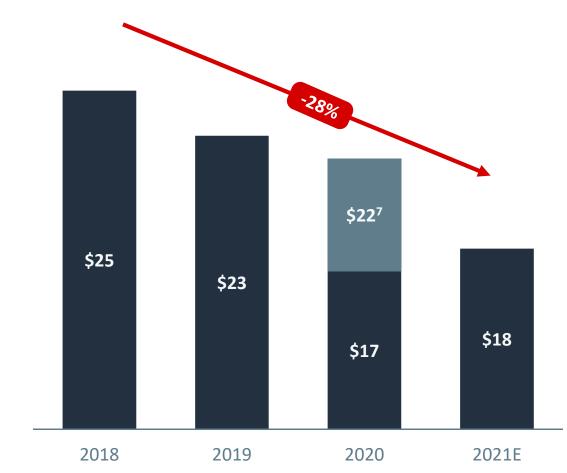


### 2021 Plan Does Not Change with Higher Oil Price

Capital Program Funds Current and Future Potential Growth



### Strong Capital Efficiency<sup>5,6</sup> on Total Capital Program \$M per Boepd Added



<sup>(1)</sup> Based on midpoint of full-year 2021 guidance, as of August 4, 2021.

<sup>(2)</sup> Premium areas include net prospective acreage disclosed in the Eagle Ford, Delaware Basin, Powder River Basin, Dorado, Bakken/Three Forks, DJ Basin and Woodford Oil Window.

<sup>(3)</sup> Drilling investment includes leasing, exploration and development expenditures.

<sup>(4)</sup> Capital spend for new domestic drilling potential includes leasing, exploration and development expenditures outside of Premium Areas.

<sup>(5)</sup> Capital Efficiency = amount of capital necessary to replace base decline and add new production in a calendar year. Base decline calculated on a full-year average basis.

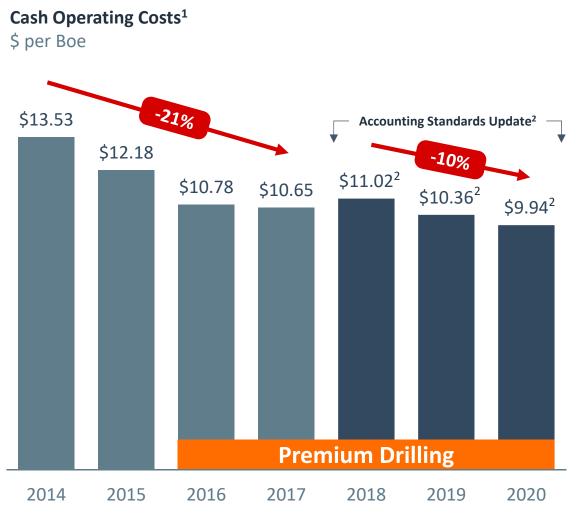
<sup>(6)</sup> Reflects 24% base decline rate for full-year 2020 total production. Base decline rate for full-year 2020 oil production is 28%. 2021 capital efficiency is calculated adding back 44 MBoed of shut-in volumes in 2020.

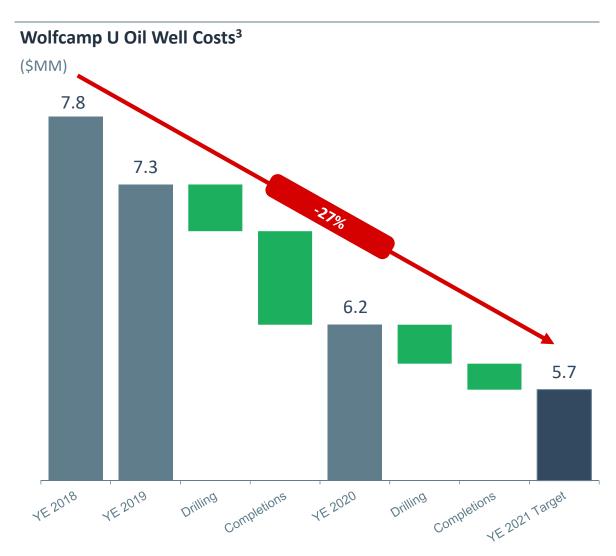
<sup>(7)</sup> Capital efficiency unadjusted for 44 Mboed of shut-in volumes in 2020.

### **Low Cost Structure**

# eog

### Relentless Focus on Sustainable Operating and Well Cost Reductions





<sup>(1)</sup> Total LOE, Transportation, Gathering and Processing and G&A expense.

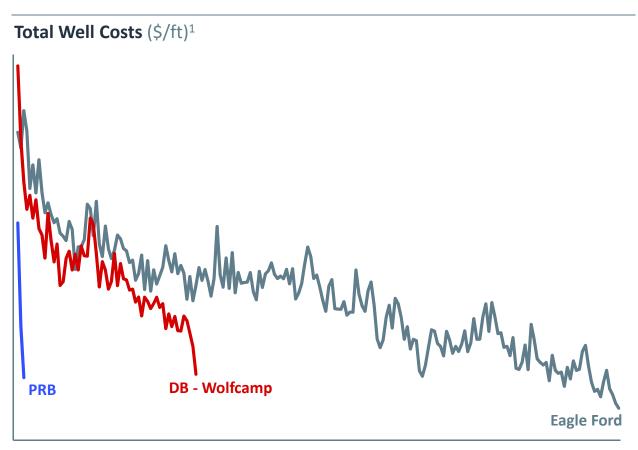
<sup>(2)</sup> Reflects Increase in Gathering and Processing expenses primarily due to the adoption of Accounting Standards Update 2014-09 beginning in 2018, which required EOG to present certain processing fees as Gathering and Processing costs instead of as a deduction to natural gas revenues. In 2018, the adoption of Accounting Standards Update 2014-09 added \$0.78/Boe to Gathering and Processing expense. See Note 1 to financial statements in EOG's 2020 Form 10-K.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to 7,500' lateral.

# **New Premium Plays Get Better Faster**



EOG Culture Compounds the Impact of Innovation



Well Count

### **Embrace Change and Challenge Everything**

Pleased But Not Satisfied

### **Decentralized Structure**

Leverage Innovation and Efficiencies
 Simultaneously Across Multiple Plays

### **Take Advantage of Learnings from Other Plays**

- Open Communication of New Ideas
- New Plays Build on Existing Institutional Knowledge and Best Practices

### **Sustainable Cost Reductions Through Cycles**

- ~75% of Reductions in 2020 Due to EOG Innovation and Efficiencies
- ~25% of Reductions Due to Cyclical Service Costs

(1) Well Costs = Drilling, Completion, Well-Site Facilities and Flowback.

# **EOG's Diversified Marketing Options Provide Pricing Advantage & Flow Assurance**



### **EOG Marketing Strategy**

### **Control**

**EOG Firm Capacity Provides Flow Assurance** 

### **Flexibility**

Multiple Transportation Options in Each Basin

### Diversification

Access to Multiple Markets to Maximize Margins

### **Duration**

Avoid Long-Term, High-Cost Commitments

### **2021 EOG Estimated Sales Markets**

U.S. Oil

U.S. Gas

**NGLs** 

Rockies Permian

Cushing

Gulf Coast

Brent

Permian
Rockies
West Coast
Midwest & Other
LNG - JKM
Mid-Continent

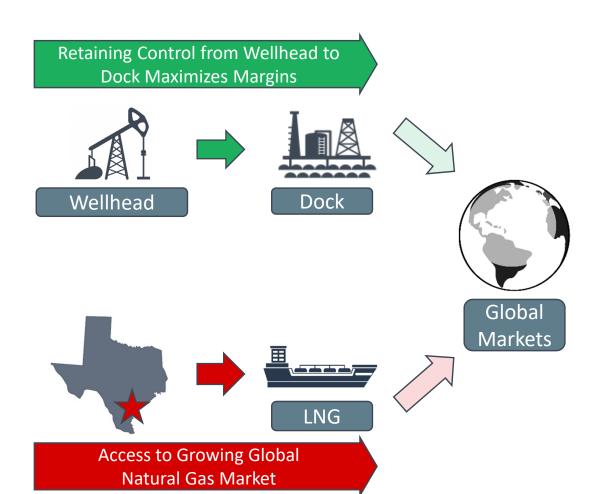
**Gulf Coast** 

Conway & AFEI

Mt. Belvieu

# Oil & Natural Gas Export Capacity Adds Access to New International Markets





### **EOG Uniquely Positioned in the U.S. Oil Market**

- High Quality Crude Oil
  - 45° API Average
  - Reliable & Consistent Delivery
- Low-Cost Pipeline Transportation and Tank Storage Capacity in Key Marketing Segments
- 250 Mbopd Export Capacity
- Maintain Diversified Sales to Domestic Refiners

### **Gas Supply Agreements (GSA) for LNG Exports**

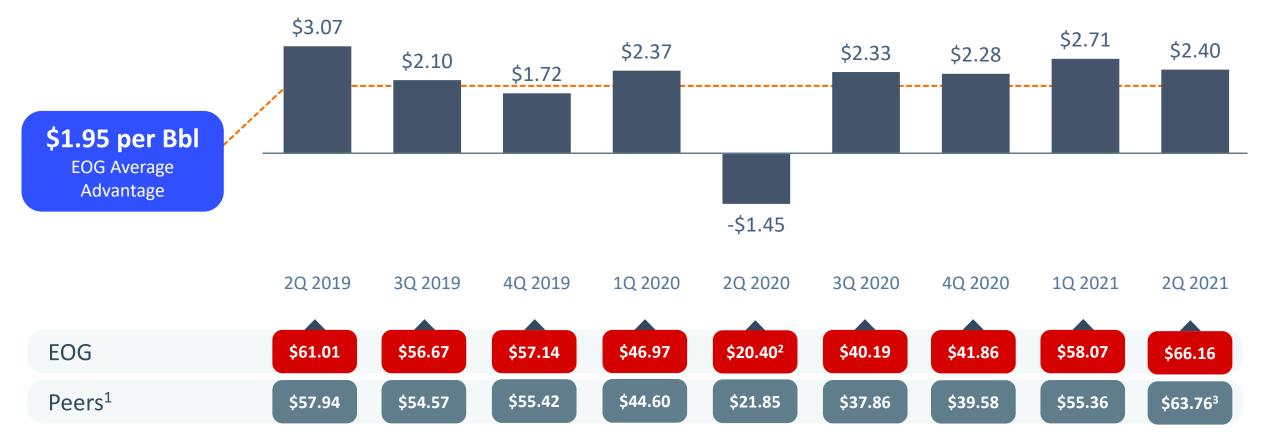
- 15-Year GSA for 140,000 MMBtu per day Started in 2020 and Grows to 440,000 MMBtu per day
- Linked to LNG Price (Japan Korea Marker) and Henry Hub

# **EOG** Realizes Higher Oil Prices than Peers



U.S. Crude Oil and Condensate

Price Realization vs. Peers<sup>1</sup> (\$ per Bbl)



<sup>(1)</sup> Difference in U.S. crude oil and condensate price realization between EOG and peer average. Peers include APA, COP, CXO, DVN, FANG, HES, MRO, NBL, OXY, PXD. CXO replaced APC beginning 3Q 2019 and was removed after 3Q 2020. FANG replaced NBL beginning 4Q 2020. Source: Company filings.

<sup>(2)</sup> Fixed-Price Contracts to Mitigate 2Q 2020 Volatility Lowered Realized Price by ~\$4.70.

<sup>(3) 2</sup>Q 2021 peer average excludes peers that have not reported 2Q 2021 results prior to August 4, 2021.

# **EOG Culture Drives Sustainable Competitive Advantage**



### **Culture**

Exploration Q

**Operations** 

Information Technology



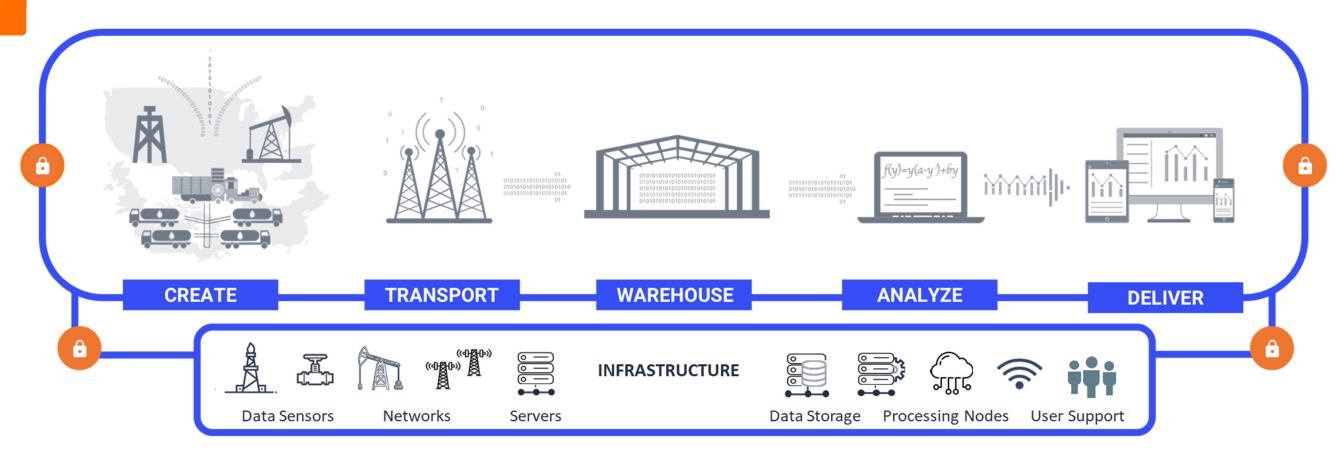
- Real-Time Data-Driven Decision Making
- Large Proprietary Integrated

  Data Warehouses
- Predictive Analytics
- 140+ In-House Desktop & Mobile Apps
- Fast & Continuous Tech Advancement

2Q 2021

# Owning Data from Creation to Delivery<sup>™</sup> via 140+ Apps EOG's Supply Chain of Data:



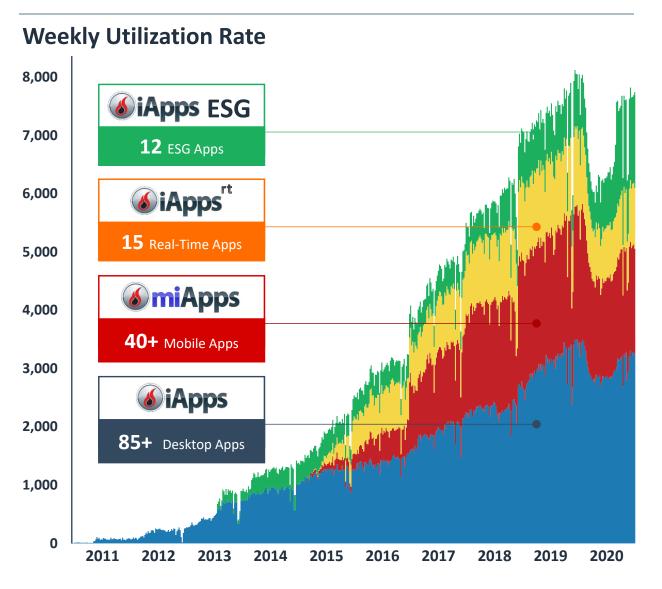


**Enables EOG to Operate as a Real-Time, Mobile and Transparent Company** 

# Leveraging EOG's Supply Chain of Data for ESG







## **EOG Culture Drives Sustainable Competitive Advantage**



## **Culture**

Exploration Q

**Operations** 

Information Technology

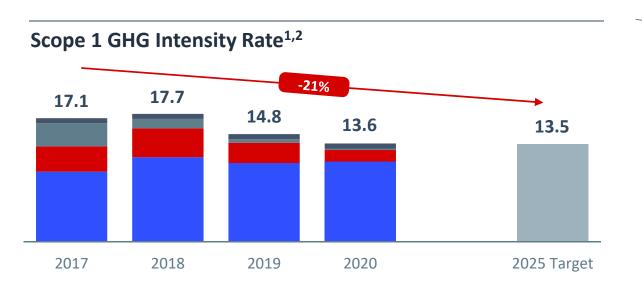
Sustainability (3)

- Commitment to Safety, Environment and our Communities
- Commitment to Ethical Conduct
- Collaborative and Inclusive Culture
- Compensation Tied to ESG Performance

2Q 2021

# **Applying Technology & Innovation to Reduce Greenhouse Gas** (GHG) Emissions





### Scope 1 Methane Emissions Percentage<sup>2,3</sup>



## **GHG Reduction Projects by Source**

- Other (includes Fugitives)
- Company-wide Leak Detection and Repair (LDAR) Inspections
- Pneumatics
- Retrofit or Replace Methane-Emitting Controllers and Pumps
- Flaring
  - Pre-Plan and Build Natural Gas Infrastructure
- Tank Vapor Capture
- Closed-Loop Gas Capture
- Combustion
  - Electric-Powered Hydraulic Fracturing Fleets
  - Solar-Powered Compression (Online 3Q 2020)

Note: The data utilized in calculating these metrics is subject to certain reporting rules, regulatory reviews, definitions, calculation methodologies, adjustments and other factors. As a result, these metrics are subject to change from time to time, if updated data or other information becomes available. Any updates to these metrics will be set forth in materials posted to the Sustainability section of the EOG website.

<sup>(1)</sup> Metric tons of gross operated GHG emissions (Scope 1), on a CO2e basis, per Mboe of total gross operated U.S. production

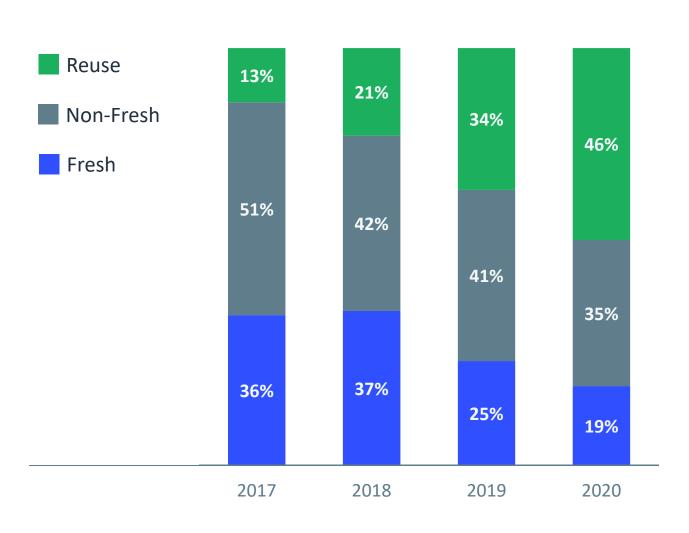
<sup>(2)</sup> Includes Scope 1 emissions reported to the EPA pursuant to the EPA Greenhouse Gas Reporting Program (GHGRP) and emissions that are subject to the EPA GHGRP but are below the basin reporting threshold and would otherwise go unreported.

<sup>(3)</sup> Thousand cubic feet (Mcf) of gross operated methane emissions per Mcf of total gross operated U.S. natural gas production.

# EOG's Approach to Lower Fresh Water Intensity<sup>1</sup> and Costs







### **Water Reuse Advantages:**

- Minimizes Fresh Water Requirements
- Minimizes Produced Water Disposal
- Lowers Operating and Capital Costs

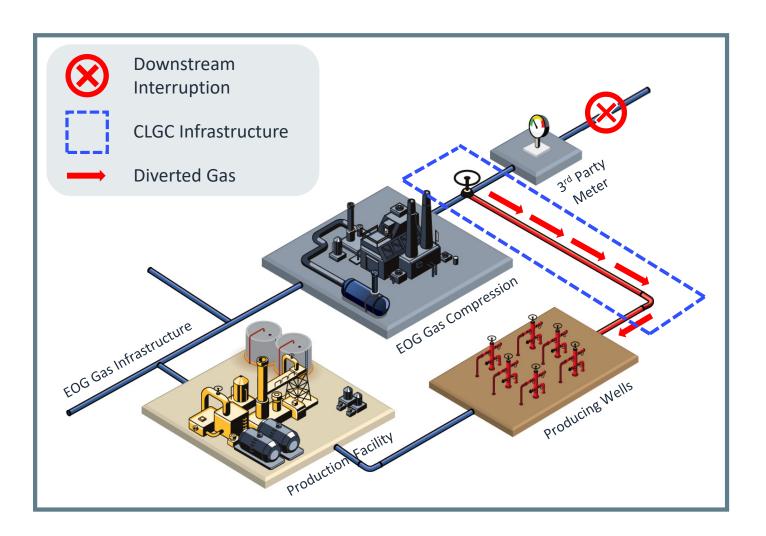
### **EOG Approach:**

- **EVALUATE:** Study Unique Characteristics of Region, Including Full Life Cycle of Water and Available Sources of Water
- INFRASTRUCTURE: Invest in Water Transportation Infrastructure and Reuse Facilities to Cost-Effectively Facilitate Water Management
- **CULTURE:** Multi-Disciplinary Teams Apply Water-Related Best Practices Across Operating Areas
- TECHNOLOGY: Integrate Technology to Manage Water-Related Infrastructure as well as Evaluate Water-Related Risks, Opportunities and Reuse Economics

# **Tackling GHG Emissions with Innovation - Flaring**



Closed-Loop Gas Capture (CLGC)



### **Project Scope:**

Automated Flow Control to "Close Loop"
 Between Compression Station and Producing Wells

### **Targeted Impact:**

- Reduce Flaring and GHG Emissions Resulting from Downstream Interruptions by Temporarily Diverting and Reinjecting Gas into Existing Wells
- Revenue Uplift from Recovery of Natural Gas Volumes that Would Have Otherwise Been Flared

2Q 2021



# **Play Details**

## **Deep Inventory of Premium Crude Oil and Natural Gas Assets**

Play	Net Undrilled Premium Locations <sup>1</sup>	2021 Average Drilling Rigs	2021 Average Completion Spreads	2Q 2021 Net Well Completions	2021 Net Expected Well Completions
Eagle Ford	1,900	3	2	48	145
Delaware Basin	6,300	14	4	80	275
Wolfcamp Plays <sup>2</sup>	2,405				175
First Bone Spring	570				10
Second Bone Spring	1,245				65
Third Bone Spring	690				5
Leonard	1,390				20
Powder River Basin	1,670	3	1	15	45
Mowry	900				
Niobrara	570				
Turner/Parkman	200				
Bakken/Three Forks	255	0	0	0	<5
Wyoming DJ Basin	90	0	0	1	<5
Woodford Oil Window	35	0	0	0	<5
Dorado <sup>3</sup>	1,250	1	<1	0	15
Other Plays	_	1	<1	4	15
Total	~11,500	22	8	148	~500

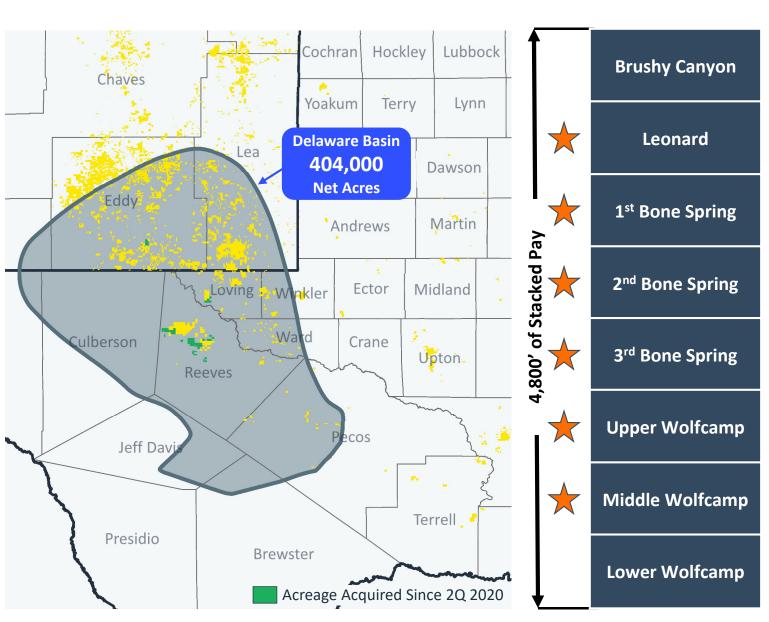
<sup>(1)</sup> Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 14. Totals are rounded.

<sup>(2)</sup> Includes Wolfcamp U Oil, Wolfcamp U Combo and Wolfcamp M plays.

<sup>(3)</sup> Includes Austin Chalk and Eagle Ford plays.

## **Delaware Basin**





### 2020 Highlights

- Record All-In Rate of Return
  - 98% of Wells Completed Met Premium Rate of Return<sup>1</sup> Hurdle
- Increased Oil Production with 11% Reduction in Well Completions Relative to 2019

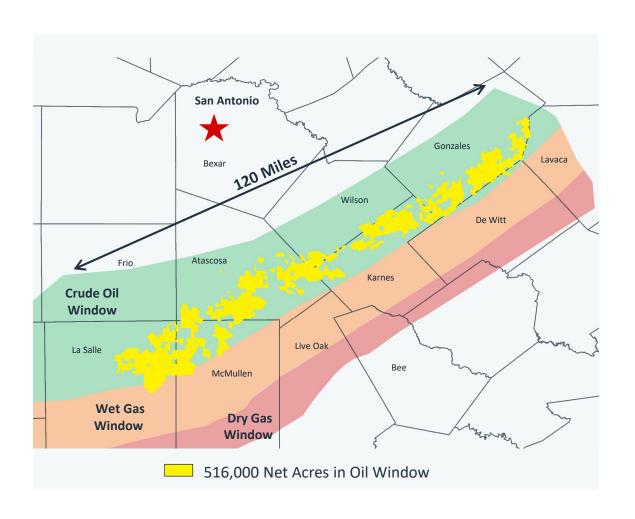
- 275 Net Planned Well Completions
- 14 Rig / 4 Frac Crew Program
- High-Grade Location Selection to Double Premium
- Target 8% Well Costs<sup>2</sup> Reduction
- Acquired 27k Net Acres at ~\$2,500/Acre Since 2Q 2020, Adding ~150 Double Premium Locations in Delaware Basin

Premium return hurdle defined on slide 14.

Well Costs = Drilling, Completion, Well-Site Facilities and Flowback

## **South Texas Eagle Ford Oil**





### 2020 Highlights

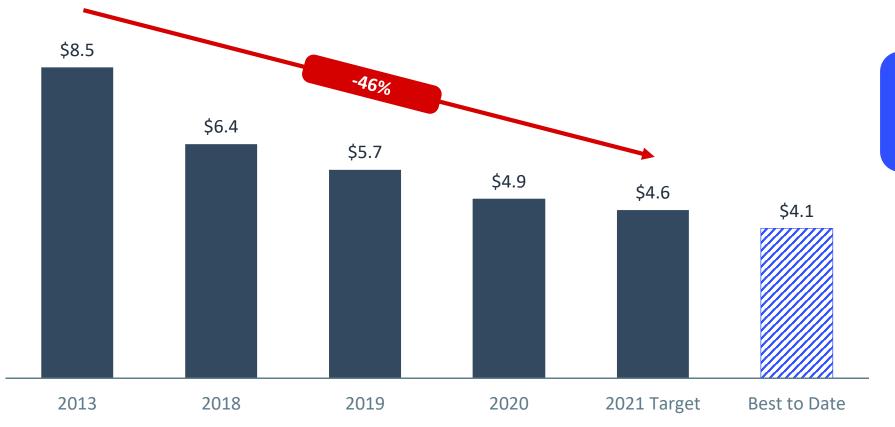
- Continued to Add Premium Locations Through Non-Premium Conversions and Acreage Trades
- Material Improvement in Capital Efficiency Across the Play

- 145 Net Planned Well Completions
- 3 Rig / 2 Frac Crew Program
- High-Grade Location Selection to Double Premium
- Target 6% Well Costs<sup>1</sup> Reduction



## Relentless Focus on Sustainable Well Costs Reduction

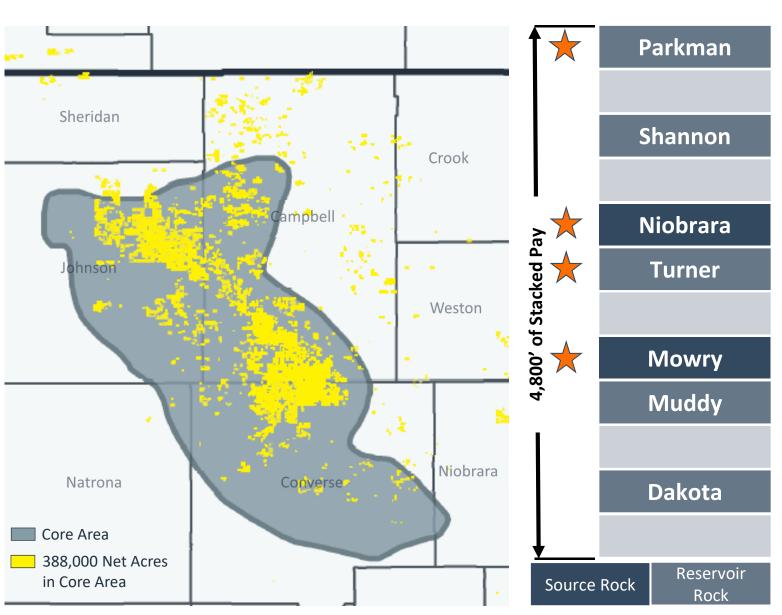




Target 6% Well Costs
Reduction in 2021

## **Powder River Basin**





## 2020 Highlights

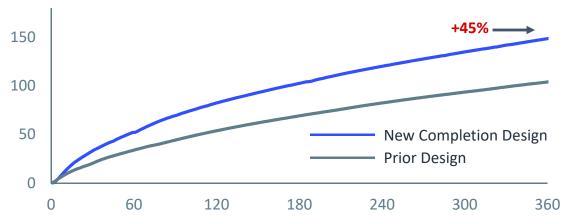
- Continued Delineation of PRB Plays
- Installed Infrastructure Along Development
   Corridor to Reduce Costs

- 45 Net Planned Well Completions
- 3 Rig / 1 Frac Crew Program
- Increase Activity as Plays Enter Development
   Phase
- Line of Sight to Significant Well Costs
   Reductions

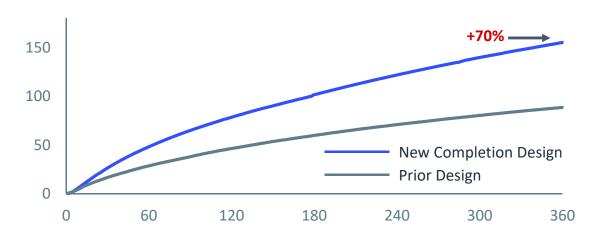
## **Innovation and Lower Costs Improve PRB Well Returns**

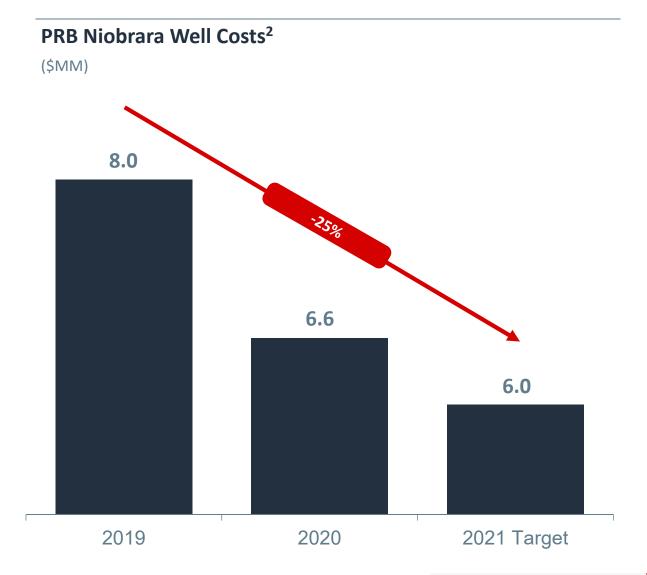
## Powder River Basin Well Costs and Well Performance

## PRB Niobrara Cumulative Oil Production (Mbo)<sup>1</sup>



### PRB Mowry Cumulative Oil Production (Mbo)<sup>1</sup>





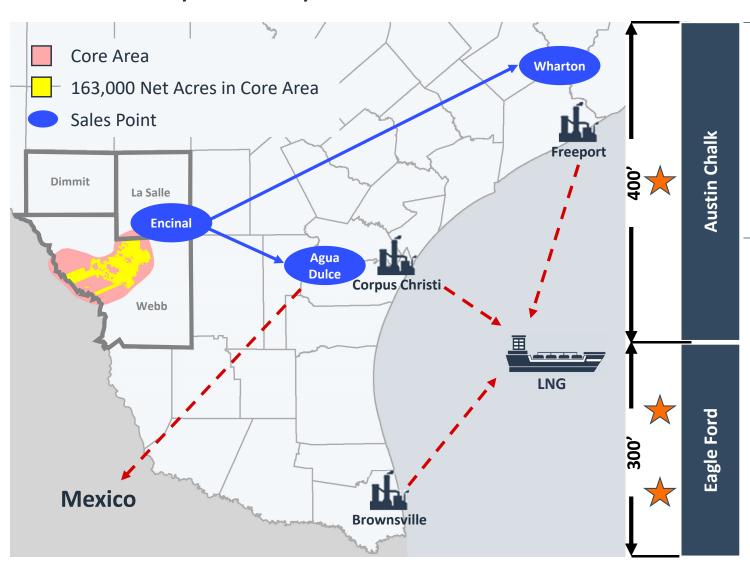
Normalized to 9.500' lateral.

<sup>(2)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to 9,500' lateral.

# Dorado

# eog

## Premium Dry Gas Play in the Western Gulf Coast Basin



### **Play Highlights**

- Stacked Pay in Austin Chalk and Eagle Ford
- Highly Competitive with EOG Premium Inventory
- 21 TCF Net Resource Potential<sup>1</sup>
- 1,250 Net Premium Locations
- 17 Wells Drilled to Date to Delineate Play
- Proximate to Attractive Natural Gas Markets

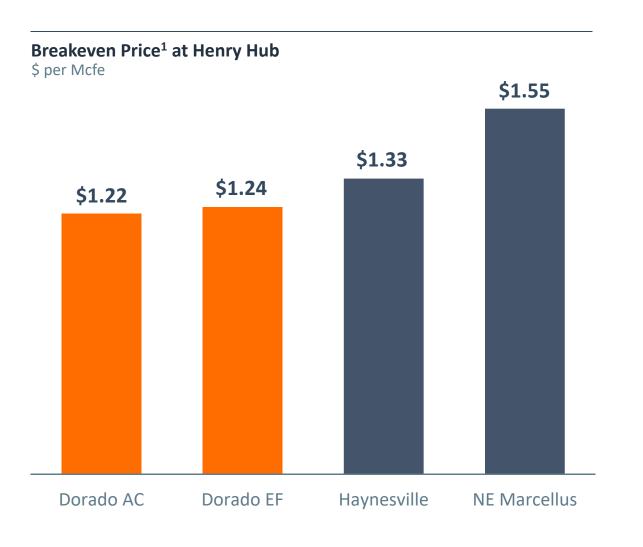
- 15 Net Planned Well Completions
- 1 Rig / <1 Frac Crew Program
- Line of Sight to Realizing Well Costs Targets in First Year of Development
- Pursuing Value-Added Marketing Agreements

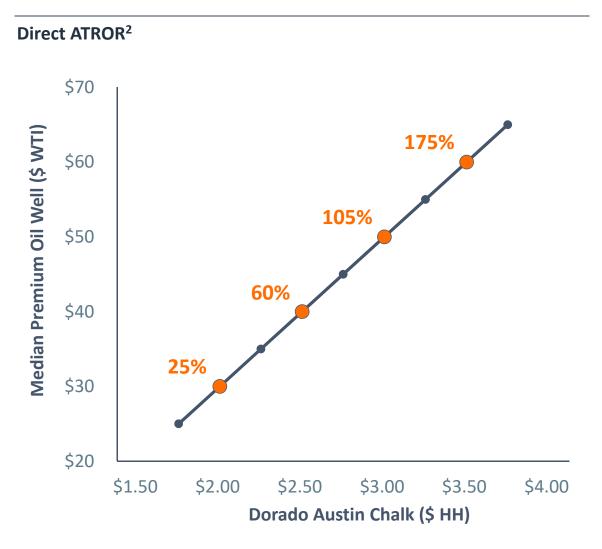
<sup>(1)</sup> Estimated resource potential net to EOG, not proved reserves.

## **Dorado**

8

## Lowest-Cost Dry Gas Play in North America and Competitive with EOG Premium Oil Plays

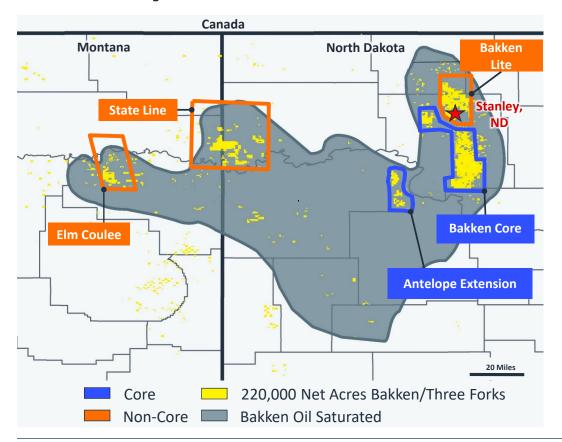




<sup>(1)</sup> Breakeven Price includes Finding Cost, Lease & Well, Gathering & Transportation, Production Tax and Local Price Differential. See slide 55 for additional data. Dorado Austin Chalk and Dorado Eagle Ford breakeven prices based on EOG data. Haynesville and NE Marcellus breakeven prices sourced from company filings, industry reports, and EOG analysis.

<sup>(2)</sup> See accompanying schedules for reconciliations and definitions of non-GAAP measures and other measures.

## **Bakken/Three Forks**



### **High-Return Drilling Activity Since 2006**

### **Seasonal Development**

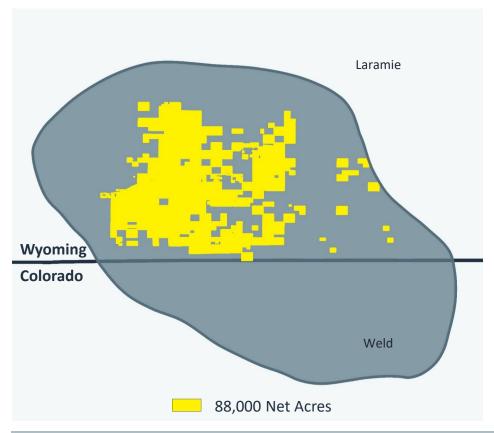
- Complete Wells and Build Facilities During Warmer Months
- Developing Premium Areas with Existing Infrastructure in 2020

### **2021 Plan**

- <5 Net Planned Well Completions

## **Wyoming DJ Basin**





### **Codell and Niobrara Identified as Premium Plays**

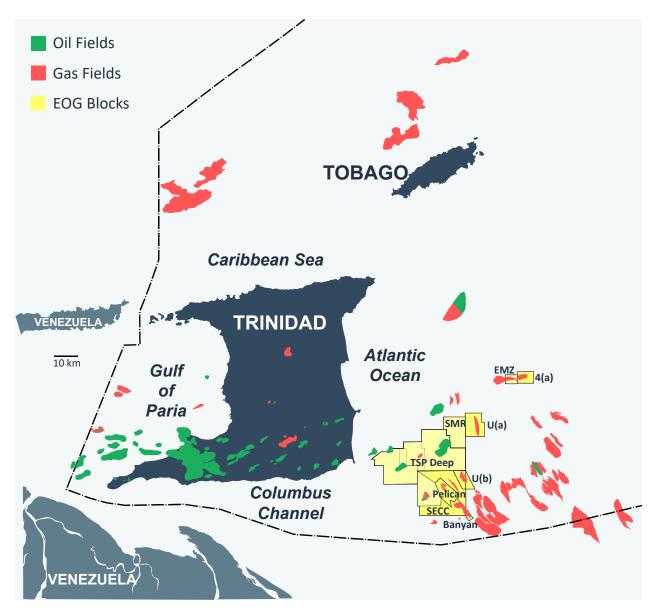
### **EOG Development Entirely in Wyoming**

### **2021 Plan**

- <5 Net Planned Well Completions

2Q 2021

## **Trinidad**



## **Highlights**

- 1 Tcf Gross, 500 Bcf Net Natural Gas Resource Potential<sup>1</sup>
   Delineated by 2020 Exploration Program
- ~182,000 Net Acres Under Lease
- Gas Sold Into Domestic Market

(1) Estimated resource potential, not proved reserves. 51

## **EOG Premium Play Details – Delaware Basin**

		Wolfcamp U Oil	Wolfcamp U Combo	Wolfcamp M	First Bone Spring	Second Bone Spring	Third Bone Spring	Leonard
	Net Prospective Acres	226,000		193,000	100,000	289,000	200,000	160,000
	Estimated Remaining Resource Potential <sup>1</sup>	1.10 BnBoe	810 MMBoe	980 MMBoe	530 MMBoe	1.23 BnBoe	680 MMBoe	1.57 BnBoe
	Net Undrilled Locations <sup>2</sup>	940	650	815	570	1,245	690	1,390
	EUR, Gross / Net After Royalty (Mboe/Well)	1,405/1,170	1,530/1,250	1,485/1,200	1,130/930	1,195/990	1,205/990	1,380/1,130
	Well Costs <sup>3</sup> Target (\$MM)	\$5.7	\$5.8	\$6.8	\$5.6	\$5.2	\$6.5	\$5.1
Premium	Lateral Length	7,500′	8,400′	7,700′	7,300′	7,500′	8,600′	7,500′
E.	Spacing	660′	880′	1,050′	1000′	850′	880′	660′
re	Working Interest / NRI %	79% / 65%						
	Royalty %	18%						
	Average API Gravity	46°						
	Typical EOG Well EUR Oil Gas NGLs	20% 27% 53% 26% 35% 28% 35% 37%			26% 19%	16% 22% 62%	26% 47%	28% 31%

<sup>(1)</sup> Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.

<sup>(2)</sup> Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 14.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.

# **EOG Premium Play Details**

			Powder River Basin	Bakken /	Wyoming	
		Mowry Shale	Niobrara Shale	Turner Sand/Parkman	Three Forks	DJ Basin Codell/Niobrara
	Net Prospective Acres	141,000	89,000	154,000	220,000	88,000
	Estimated Remaining Resource Potential <sup>1</sup>	1.41 BnBoe	830 MMBoe	215 MMBoe	230 MMBoe	35 MMBoe
	Net Undrilled Locations <sup>2</sup>	900	570	200	255	90
	EUR, Gross / Net After Royalty (Mboe/Well)	1,885/1,565	1,750/1,455	1,315/1,080	1,090/910	460/375
_	Well Costs <sup>3</sup> Target (\$MM)	\$6.4	\$6.0	\$4.8	\$6.5	\$3.7
un	Lateral Length	9,500′	9,500′	9,500′	10,800′	9,900′
Premium	Spacing	660′	660′	1,700′	800′	1,300′
re	Working Interest / NRI		70% / 58%	70% / 59%	63% / 51%	
	Royalty	17%			18%	19%
	Average API Gravity	49°			40°	36°
	Typical EOG Well EUR Oil Gas NGLs	25% 28% 47%	16% 48%	15% 46% 39%	15% 15% 70%	15% 7%

<sup>(1)</sup> Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.

<sup>(2)</sup> Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 14.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.

# **EOG Premium Play Details**



			Doi	Woodford Oil	
		Eagle Ford	Austin Chalk	Eagle Ford	Window
	Net Prospective Acres	516,000	163,000	163,000	35,000
	Estimated Remaining Resource Potential <sup>1</sup>	950 MMBoe	9.5 Tcf	11.5 Tcf	20 MMBoe
	Net Undrilled Locations <sup>2</sup>	1,900	530	720	35
	EUR, Gross / Net After Royalty (per/Well)	645/500 Mboe	22/18 Bcf	19/16 Bcf	755/605 Mboe
_	Well Costs <sup>3</sup> Target (\$MM)	\$4.6	\$7.0	\$6.5	\$5.6
Premium	Lateral Length	8,400′	9,000′	9,000′	9,500′
	Spacing	330′	1,000′	1,000′	880′
re	Working Interest / NRI	97% / 75%	69% / 56%	65% / 56%	73%/57%
	Royalty	22%	19%	14%	22%
	Average API Gravity	44°	N/A	N/A	40°
	Typical EOG Well EUR Oil Gas NGLs	14% 15% 71%	100%	100%	18% 17% 65%

<sup>(1)</sup> Estimated remaining resource potential net to EOG, not proved reserves. Based on number of net undrilled locations in such play and the per-well estimated ultimate recovery (NAR) from such locations.

<sup>(2)</sup> Premium locations are shown on a net basis and are all undrilled as of November 5, 2020. Premium return hurdle defined on slide 14.

<sup>(3)</sup> Well Costs = Drilling, Completion, Well-Site Facilities and Flowback. Normalized to the stated lateral length for each play.



# **Breakeven Price Data (Certain Natural Gas Plays)**

\$ per Mcfe

	Dorado Austin Chalk	Dorado Eagle Ford	Haynesville	NE Marcellus
Local Price Differential	\$0.15	\$0.15	\$0.19	\$0.45
Finding Cost	\$0.39	\$0.41	\$0.55	\$0.31
Lease & Well	\$0.10	\$0.10	\$0.25	\$0.09
Gathering & Transportation	\$0.43	\$0.43	\$0.25	\$0.67
Production Tax	\$0.15	\$0.15	\$0.09	\$0.03
Breakeven Price	\$1.22	\$1.24	\$1.33	\$1.55

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- the timing, extent and duration of changes in prices for, supplies of, and demand for, crude oil and condensate, natural gas liquids, natural gas and related commodities;
- the extent to which EOG is successful in its efforts to acquire or discover additional reserves:
- the extent to which EOG is successful in its efforts to (i) economically develop its acreage in, (ii) produce reserves and achieve anticipated production levels and rates of return from, (iii) decrease or otherwise control its drilling, completion, operating and capital costs related to, and (iv) maximize reserve recovery from, its existing and future crude oil and natural gas exploration and development projects and associated potential and existing drilling locations;
- the extent to which EOG is successful in its efforts to market its production of crude oil and condensate, natural gas liquids, and natural gas;
- security threats, including cybersecurity threats and disruptions to our business and operations from breaches of our information technology systems, physical breaches of our facilities and other infrastructure or breaches of the information technology systems, facilities and infrastructure of third parties with which we transact business:
- the availability, proximity and capacity of, and costs associated with, appropriate gathering, processing, compression, storage, transportation, refining, and export facilities;
- the availability, cost, terms and timing of issuance or execution of, and competition for, mineral licenses and leases; and governmental and other permits and rights-of-way, and EOG's ability to retain mineral licenses and leases;
- the impact of, and changes in, government policies, laws and regulations, including any changes or other actions which may result from the recent U.S. elections and change in U.S. administration and including tax laws and regulations; climate change and other environmental, health and safety laws and regulations relating to air emissions, disposal of produced water, drilling fluids and other wastes, hydraulic fracturing and access to and use of water; laws and regulations affecting the leasing of acreage and permitting for oil and gas production; laws and regulations imposing additional permitting and disclosure requirements, additional operating restrictions on drilling and completion operations and on the transportation of crude oil and natural gas; laws and regulations with respect to the import and export of crude oil, natural gas and related commodities;
- EOG's ability to effectively integrate acquired crude oil and natural gas properties into its operations, fully identify existing and potential problems with respect to such properties;
- the extent to which EOG's third-party-operated crude oil and natural gas properties are operated successfully and economically;
- competition in the oil and gas exploration and production industry for the acquisition of licenses, leases and properties, employees and other personnel, facilities, equipment, materials and services;
- the availability and cost of employees and other personnel, facilities, equipment, materials (such as water and tubulars) and services;
- the accuracy of reserve estimates, which by their nature involve the exercise of professional judgment and may therefore be imprecise;
- weather, including its impact on crude oil and natural gas demand, and weather-related delays in drilling and in the installation and operation (by EOG or third parties) of production, gathering, processing, refining, compression, storage, transportation, and export facilities;
- the ability of EOG's customers and other contractual counterparties to satisfy their obligations to EOG and, related thereto, to access the credit and capital markets to obtain financing needed to satisfy their obligations to EOG;
- EOG's ability to access the commercial paper market and other credit and capital markets to obtain financing on terms it deems acceptable, if at all, and to otherwise satisfy its capital expenditure requirements;
- the extent to which EOG is successful in its completion of planned asset dispositions;
- the extent and effect of any hedging activities engaged in by EOG;
- the timing and extent of changes in foreign currency exchange rates, interest rates, inflation rates, global and domestic financial market conditions and global and domestic general economic conditions;
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- the other factors described under ITEM 1A, Risk Factors, of EOG's Annual Report on Form 10-K for the fiscal year ended December 31, 2020 and any updates to those factors set forth in EOG's subsequent Quarterly Reports on Form 10-Q or Current Reports on Form 8-K.

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