# THE BANCORP INVESTOR PRESENTATION

JULY 2023





DISCLOSURES

FORWARD LOOKING STATEMENTS & OTHER DISCLOSURES

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# SUSTAINED PERFORMANCE

The Bancorp is continuing to deliver high quality financial performance across key financial metrics

# THE BANCORP HAS DELIVERED STRONG FINANCIAL PERFORMANCE

#### **KEY FINANCIAL METRICS**

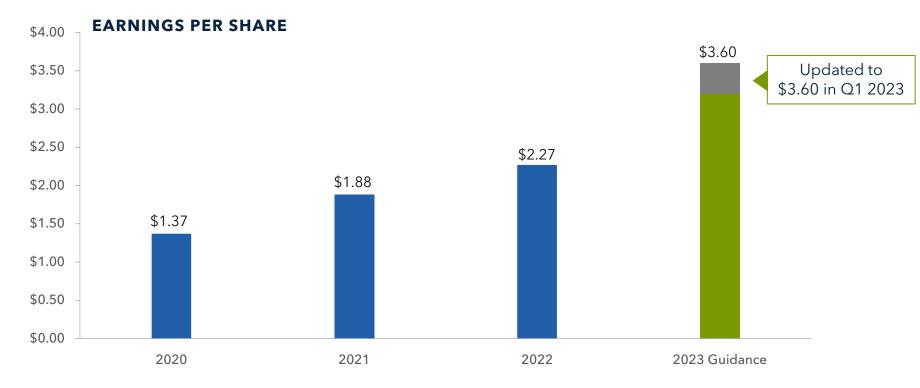
		2020	2021	2022	Q2 YTD 2023	
GROWTH	REVENUE GROWTH <sup>1</sup>	14%	13%	12%	41%	Capitalized on interest rate environment
PROFITABILITY	ROE	15%	18%	19%	27%	Increasing levels
	ROA	1.3%	1.7%	1.8%	2.6%	of profitability
SCALABLE PLATFORM	EFFICIENCY RATIO <sup>1</sup>	59%	53%	48%	42%	Platform delivering operating leverage

<sup>1</sup>Please see Appendix slide 33 for reconciliation of revenue growth over comparable prior year period and efficiency ratio

### **GUIDANCE**

Our 2023 guidance<sup>1</sup> is \$3.60 per share as we maintain strong momentum across our platform

# OUR BUSINESS PLAN OUTLINES THE PATH TO EXPAND OUR LEADERSHIP AMONG PEER BANKS AND IN THE PAYMENTS INDUSTRY



<sup>&</sup>lt;sup>1</sup>2023 guidance assumes achievement of management's credit roadmap growth goals as described elsewhere in this presentation, impact of realized and expected interest rate increases, and other budgetary goals.



INDUSTRY LEADERSHIP

# RECOGNIZED PERFORMANCE

At The Bancorp, we strive for excellence and have been recognized in the market as a leader across a variety of industry rankings

# FINANCIAL INDUSTRY LEADER

### S&P SmallCap 600®

S&P SMALL CAP 600 ADDED TO RATING MAY 2021

# **Bank** Director.

RANKING BANKING.
THE BEST BANKS

### BANK DIRECTOR RANKING BANKING

RANKED #1 >\$5B Assets<sup>1</sup>



#### **EQUAL OPPORTUNITY PUBLICATION**

TOP EMPLOYER READERS CHOICE MAR. 2023 - RANKED #23 MAR. 2022 - RANKED #25



#### NILSON REPORT

RANKED #1 PREPAID CARD ISSUER APRIL 2023



#### **NILSON REPORT**

RANKED #6 DEBIT ISSUING BANK APRIL 2023

# **FORTUNE**

#### **FORTUNE**

100 FASTEST GROWING COMPANY RANKED #28 OCT. 2020





#### FORUM OF EXECUTIVE WOMEN

Champion of Board Diversity Honoree OCT. 2022



#### IPA

CONSUMER CHAMPION APR. 2021



FINTECH ECOSYSTEM

# FINTECH LEADERSHIP

THE BANCORP IS A KEY PLAYER IN THE PAYMENTS ECOSYSTEM

### **FINTECH ECOSYSTEM**

Enabling fintech companies by providing industry leading card issuing, payments facilitation and regulatory expertise to a diversified portfolio of clients

#### PROGRAM MANAGERS

**CLIENT FACING** platforms deliver highly scalable banking solutions to customers with emphasis on customer acquisition and technology.





#### **PAYMENT NETWORKS**

FACILITATE payments between parties via the card networks.







#### **PROCESSORS**

**BACK-OFFICE** support for program managers providing record keeping and core platform services.





#### **REGULATORS**

**OVERSIGHT** of domestic banking and payments activities.







CREDIT ROADMAP

### CREDIT ROADMAP

We created a credit roadmap which outlines multi-year growth strategies across our specialized lending business lines

# SPECIALIZED LENDING BUSINESS LINES AND CREDIT ROADMAP

CORE LENDING BUSINESSES AS OF Q2 2023

Institutional Banking \$2.1B

Real Estate Bridge Lending \$2.1B

Small Business \$0.8B

Leasing \$0.6B

\$5.6B

TOTAL

Established Operating Platform
Scalable technology, operations and sales
platforms across lending business to
support sustained growth

CREDIT ROADMAP



Emphasis on core business lines with expectation to add related products and enter adjacent markets



Expand commercial real estate bridge lending business with focus on multi-family assets



Remain positioned to capitalize on credit-linked payments opportunities



Maintain balance sheet flexibility as we approach \$10B in total assets



THE BANCORP BUSINESS MODEL

# OUR STRATEGIC POSITIONING SHOULD DRIVE EARNINGS AND PROFITABILITY

### **HIGHLIGHTS**

Our platform can deliver growth from our specialized lending activities while remaining positioned to capitalize on new and highergrowth fintech partnerships



We can achieve our long-term financial targets by maintaining flexibility to capitalize on growth opportunities in both fintech and specialty commercial banking



FINANCIAL TARGETS

### FINANCIAL **TARGETS**

We have amended our Vision 500 to include enhanced 2030 financial targets that can be achieved by unlocking the full potential of The Bancorp's payments and lending businesses

# VISION 700



#### **PAYMENTS ECOSYSTEM**

**Activate Payments** Ecosystem 2.0



#### **CREDIT ROADMAP**

Established the plan to optimize our balance sheet



#### CAPITAL RETURN

Enhance plan to maximize capital return to shareholders

#### LONG TERM FINANCIAL TARGETS<sup>1</sup>

TOTAL REVENUE

>\$700<sub>Million</sub> >30% >2.5%

ROE

ROA

LEVERAGE

>9%

1 Long term guidance assumes achievement of management's credit roadmap growth goals as described elsewhere in this presentation, impact of realized and expected interest rate increases, and other budgetary goals.



THE BANCORP BUSINESS MODEL

FINTECH
SOLUTIONS
GENERATES
NON-INTEREST
INCOME AND
ATTRACTS
STABLE, LOWERCOST DEPOSITS

DEPLOYED INTO

LOWER RISK
ASSETS IN
SPECIALIZED
MARKETS

THE BANCORP BUSINESS MODEL **INSTITUTIONAL BANKING Lending solutions for wealth** management firms **COMMERCIAL LENDING** FINTECH SOLUTIONS **Enabling fintech companies by providing** Small business lending and card sponsorship and facilitating commercial fleet leasing other payments activities

#### **PAYMENTS & DEPOSITS**

Market-leading payments activities generate non-interest income and stable, lower-cost deposits

#### LENDING

Highly specialized lending products in high-growth markets

#### **REAL ESTATE BRIDGE LENDING**

Focus on multi-family assets in high-growth markets

# DEPOSITS & FEES: FINTECH SOLUTIONS GENERATES NON-INTEREST INCOME AND STABLE, LOWER-COST DEPOSITS





FINTECH SOLUTIONS: FEE GENERATING ACTIVITIES

# OUR FINTECH SOLUTIONS BUSINESS ENABLES LEADING FINTECH COMPANIES

DEBIT PROGRAM MANAGERS (CHALLENGER BANKS)





# PREPAID/STORED VALUE PROGRAM MANAGERS

- GOVERNMENT
- EMPLOYER BENEFITS
- CORPORATE DISBURSEMENTS





- Provides physical and virtual card issuing
- Maintains deposit balances on cards
- Facilitates payments into the card networks as the sponsoring bank
- Established risk and compliance function is highly scalable

22%

% TOTAL BANK REVENUE Q2 YTD 2023<sup>1</sup>

15%

GROSS DOLLAR VOLUME GROWTH Q2 2023 VS Q2 2022

PAYROLL

GIFT



FINTECH SOLUTIONS: ESTABLISHED OPERATING PLATFORM

# HIGHLY SCALABLE PLATFORM TO SUPPORT OUR STRATEGIC PARTNERS



# ESTABLISHED OPERATING PLATFORM

- Infrastructure in place to support significant growth
- Long-term relationships with multiple processors enable efficient onboarding
- Continued technology investments without changes to expense base



# REGULATORY EXPERTISE

- Financial Crimes Risk
   Management program with
   deep experience across
   payments ecosystem
- Customized risk and compliance tools specific to the Fintech Industry



# OTHER PAYMENTS OFFERINGS

- Rapid Funds instant payment transfer product
- Potential to capitalize on creditlinked payments opportunities
- Additional payments services include ACH processing for third parties

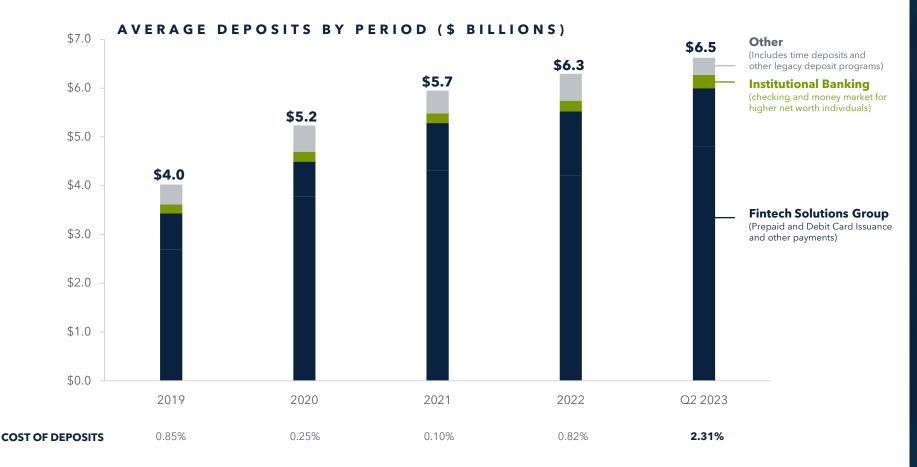
# INNOVATIVE SOLUTIONS

Our platform supports a wide variety of strategic fintech partners through our established processor relationships, regulatory expertise and suite of other payments products



FINTECH SOLUTIONS: STABLE, LOWER-COST DEPOSIT GENERATOR

# DEPOSIT GROWTH FROM PAYMENTS BUSINESS



- Stable, lower-cost deposit base anchored by multi-year, contractual relationships in our Fintech Solutions business
- Fintech Solutions growth driven by increased transactional volume due to electronic banking migration and the addition of new partners

\$6.4B	98%
\$0.1B	2%
\$6.5B	100%
	\$0.1B



FINTECH SOLUTIONS: STABLE, LOWER-COST DEPOSIT GENERATOR

# STABLE DEPOSITS WITH SIGNIFICANT BALANCE SHEET LIQUIDITY

### ESTIMATED INSURED VS OTHER UNINSURED DEPOSITS

	June 30, 2023
Insured	91%
Low balance accounts	5%
Other uninsured	4%
Total deposits	100%

#### SUMMARY OF CREDIT LINES AVAILABLE

		June 30, 2023
		(Dollars in millions)
Federal Reserve Bank	\$	2,055
Federal Home Loan Bank		752
Total lines of credit available	<u>\$</u>	2,807

91% INSURED DEPOSITS

Primarily consist of small balance accounts

0% UTILIZATION

At June 30, 2023

### STRONG POSITIONING

Our deposit base is primarily comprised of granular, FDIC insured accounts and we maintain significant borrowing capacity on our credit lines

# LOANS & LEASES: HIGHLY SPECIALIZED LENDING WITH LOW LOSS HISTORIES





LOANS & LEASES: CREDIT ROADMAP

# KEY CONSIDERATIONS FOR GROWTH

GUIDELINES WE CONSIDERED AS WE BUILT OUR CREDIT ROADMAP

MANAGE
CREDIT RISK
TO DESIRED LEVELS

**IMPROVE NIM** 

AND MONITOR INTEREST RATE SENSITIVITY

MANAGE REAL ESTATE EXPOSURE TO CAPITAL LEVELS MAINTAIN
FLEXIBILITY AS WE
APPROACH \$10B
TOTAL ASSETS



**Building an asset mix** that drives earnings and profitability while maintaining desired credit and interest rate risk characteristics

### CREDIT ROADMAP

Delivering enterprise value from our balance sheet is an important element of our business strategy and a primary focus of our credit roadmap initiative



#### LOANS & LEASES: STRONG COLLATERAL AND GOVERNMENT GUARANTEES

# LOWER CREDIT RISK LOAN PORTFOLIO

Q2 2023 PRINCIPAL

% OF TOTAL

BUSINESS LINE	BALANCE SHEET CATEGORY	BALANCE (\$ MILLIONS)	PORTFOLIO
	Securities-backed lines of credit (SBLOC) (A)	\$1,078	19%
Institutional Banking	Insurance-backed lines of credit (IBLOC) (B)	\$806	14%
	Advisor Financing	\$173	3%
	Total	2,057	36%
	Multifamily - commercial real estate (C)	2,042	36%
Real Estate Bridge Lending	Hospitality - commercial real estate	28	<1%
	Retail - commercial real estate	12	<1%
	Other	9	<1%
	Total	2,091	37%
	U.S. government guaranteed portion of SBA loans (D)	382	7%
	Paycheck Protection Program Loans (PPP) (D)	4	<1%
Small Business Lending	Commercial mortgage SBA (E)	259	5%
	Non-guaranteed portion of U.S. govn't guaranteed 7(a) loans	105	2%
	Non-SBA small business loans	35	<1%
	Construction SBA	12	<1%
	Total	797	14%
Commercial Fleet Leasing	Leasing (F)	657	12%
Other	Other	56	1%
Total principal		\$ 5,658	100%

# LOWER HISTORIC CREDIT LOSS NICHES

- A. SBLOC loans are backed by marketable securities with nominal credit losses
- B. IBLOC loans are backed by the cash value of life insurance policies with nominal credit losses
- C. Comprised of apartment buildings in carefully selected areas
- D. Portion of small business loans fully guaranteed by the U.S. government
- E. 50%-60% loan to value ratios at origination
- F. Recourse to vehicles



#### LOANS & LEASES: INSTITUTIONAL BANKING

# INSTITUTIONAL BANKING



#### LENDING AND BANKING SERVICES FOR WEALTH MANAGERS

#### BUSINESS OVERVIEW:

- Automated loan application platform, Talea, provides industry-leading speed and delivery
- Securities-backed lines of credit provide fast and flexible liquidity for investment portfolios
- Insurance-backed lines of credit provide fast and flexible borrowing against the cash value of life insurance
- Advisor Finance product provides capital to transitioning financial advisors to facilitate M&A, debt restructuring, and the development of succession plans
- Deposit accounts for wealth management clients
- Nominal historical credit losses

#### CREDIT ROADMAP:

- Continue momentum across current SBLOC, IBLOC and Advisor Finance products
- Evaluate new lending opportunities in adjacent markets
- Market dynamics support business model
  - Advisors shifting from large broker/dealers to independent platforms
  - Sector shift to fee-based accounts
  - Emergence of new wealth management providers



\$2.1B
PORTFOLIO
SIZE

6/30/2023 EST. YIELD

The Bancorp's Business Model allows us to build banking solutions to "spec" without competing directly with our partner firms. We do not have any associated asset managers, proprietary advisory programs, or related programs. Our singular focus is to help our partner firms stay competitive in the marketplace and to grow and retain assets

ALWAYS A PARTNER, NEVER A COMPETITOR



LOANS & LEASES: INSTITUTIONAL BANKING LOAN PORTFOLIO

# INSTITUTIONAL BANKING PRIMARILY COMPRISED OF SECURITIES & CASH VALUE LIFE INSURANCE LENDING

#### INSTITUTIONAL BANKING LOANS (\$MILLIONS)

6/30/2023

LOAN TYPE	 RINCIPAL ALANCE	% OF PORTFOLIO
Securities-backed lines of credit (SBLOC)	\$ 1,078	52%
Insurance-backed lines of credit (IBLOC)	806	39%
Advisor Financing	173	9%
Total	\$ 2,057	100%

### TOP 10 SBLOC LOANS (\$MILLIONS) 6/30/2023

	PRINC BAL	CIPAL ANCE	% PRINCIPAL TO COLLATERAL
	\$	18	41%
		16	62%
		14	35%
		10	32%
		9	64%
		9	44%
		8	70%
		8	73%
		6	29%
		6	51%
Total	\$	104	49%

# PORTFOLIO ATTRIBUTES

# SECURITIES-BACKED LINES OF CREDIT

- Nominal historical credit losses
- Underwriting standards of generally 50% to equities and 80% or more to fixed income securities

# INSURANCE-BACKED LINES OF CREDIT

- Nominal historical credit losses
- Loans backed by the cash value of insurance policies





# SMALL BUSINESS LENDING



#### SBA AND OTHER SMALL BUSINESS LENDING

#### BUSINESS OVERVIEW:

- Established a distinct platform within the fragmented SBA market
  - National portfolio approach allows pricing and client flexibility
  - Solid credit performance demonstrated over time
  - Client segment strategy tailored by market

#### CREDIT ROADMAP:

- Continue delivering growth within existing small business lending platform while entering new verticals and growing the SBAlliance™
- SBAlliance™ program provides lending support to banks and financial institutions who need SBA lending capabilities through products such as:
  - Wholesale loan purchases
  - Vertical focus with expansion of funeral home lending program



\$793N PORTFOLIO SIZE1

> 6/30/2023 EST. YIELD

~\$800K AVERAGE 7(a) LOAN SIZE

<sup>1</sup>Excludes \$4M PPP loans.





# SMALL BUSINESS LENDING

#### SMALL BUSINESS LOANS BY TYPE¹ (\$MILLIONS)

6/30/2023

0/30/2023 SBL								
ТҮРЕ	COMMERCIAL MORTGAGE		SBL CONSTRUCTION		SBL NON-REAL ESTATE		TOTAL	
Hotels and motels	\$	74	\$	_	\$	- \$	74	
Full-service restaurants		24		4		2	30	
Funeral homes and funeral services		27		-		-	27	
Car washes		17		2		-	19	
Child day care services		15		1		1	17	
Outpatient mental health and substance abuse centers		16		-		-	16	
Homes for the elderly		13		-		-	13	
Gasoline stations with convenience stores		12		-		-	12	
Fitness and recreational sports centers		8		-		2	10	
Offices of lawyers		9		-		-	9	
Lessors of other real estate property		8		-		1	9	
Limited-service restaurants		2		2		3	7	
General warehousing and storage		7		-		-	7	
Plumbing, heating, and airconditioning companies		6		-		1	7	
Other		123		6		25	154	
Total	\$	361	\$	15	\$	35 \$	411	

#### SMALL BUSINESS LOANS BY STATE<sup>1</sup> (\$MILLIONS)

6/30/2023

	SBL	0/30/2023					
STATE	IMERCIAL ORTGAGE	CONSTR	SBL UCTION	SBL N	ION-REAL ESTATE		TOTAL
California	\$ 74	\$	4	\$	3	\$	81
Florida	68		1		3		72
North Carolina	33		7		2		42
New York	26		-		3		29
New Jersey	20		-		3		23
Pennsylvania	21		-		_		21
Georgia	16		-		1		17
Texas	12		-		4		16
Illinois	14		-		1		15
Other States <\$15 million	77		3		15		95
Total	\$ 361	\$	15	\$	35	\$	411

# PORTFOLIO ATTRIBUTES

#### TYPE DISTRIBUTION

- Diverse product mix
- Commercial mortgage and construction are generally originated with 50%-60% LTV's

#### GEOGRAPHIC DISTRIBUTION

- Diverse geographic mix
- Largest concentration in California representing 20% of total



#### LOANS & LEASES: COMMERCIAL FLEET LEASING

# COMMERCIAL FLEET LEASING



#### **NICHE-VEHICLE FLEET LEASING SOLUTIONS**

#### BUSINESS OVERVIEW:

- Niche provider of vehicle leasing solutions
  - Focus on smaller fleets (less than 150 vehicles)
  - Direct lessor (The Bancorp Bank, N.A. sources opportunities directly and provides value-add services such as outfitting police cars)
  - Historical acquisitions of small leasing companies have contributed to growth
- Mix of commercial (~85%), government agencies and educational institutions (~15%)

#### CREDIT ROADMAP:

- Continue enhancing platform and growing balances
  - Enhanced sales process and support functions
  - Pursuing technology enhancements to scale business with efficiency
- Constantly evaluating organic and inorganic growth opportunities in the vehicle space







6/30/2023 EST. YIELD





# COMMERCIAL FLEET LEASING

#### DIRECT LEASE FINANCING BY TYPE (\$MILLIONS)

6/30/2023

# DIRECT LEASE FINANCING BY STATE (\$MILLIONS) 6/30/2023

TYPE	BALANCE	TOTAL
Construction	\$ 118	18%
Government agencies and public institutions	82	12%
Waste management and remediation services	81	12%
Real estate and rental and leasing	71	11%
Retail trade	47	7%
Health care and social assistance	30	5%
Manufacturing	22	3%
Professional, scientific, and technical services	21	3%
Finance and insurance	18	3%
Wholesale trade	17	3%
Transportation and warehousing	12	2%
Educational services	9	1%
Mining, quarrying, and oil and gas extractions	8	1%
Other	121	19%
Total	\$ 657	100%

STATE	BALANCE	TOTAL
Florida	93	14%
Utah	65	10%
California	61	9%
Pennsylvania	40	6%
New Jersey	39	6%
New York	33	5%
North Carolina	32	5%
Texas	30	5%
Maryland	29	4%
Connecticut	27	4%
Washington	16	2%
Idaho	16	2%
Georgia	14	2%
lowa	13	2%
Ohio	12	2%
Other states	137	22%
Total	\$ 657	100%

# PORTFOLIO ATTRIBUTES

- Largest concentration is construction and government sectors
- Of the \$657M total portfolio, \$579M are vehicle leases with the remaining \$78M comprised of equipment leases



OANS & LEASES: REAL ESTATE BRIDGE LENDING

# COMMERCIAL REAL ESTATE BRIDGE LENDING

Real estate bridge lending

#### BUSINESS OVERVIEW:

- Resumed floating rate bridge lending business in O3 2021
- Lending focus on apartment buildings in carefully selected markets

#### COMMERCIAL REAL ESTATE LOANS BY TYPE (\$MILLIONS)

6/30/2023

TYPE	# LOANS	BA	ALANCE	ORIGINATION DATE LTV	WEIGHTED AVG INTEREST RATE	% TOTAL
Multifamily (apartments)	148	\$	2,040	71%	8.9%	98%
Hospitality (hotels and lodging)	2		27	65%	9.1%	1%
Retail	2		12	72%	7.3%	<1%
Other	2		9	73%	5.2%	<1%
Total	154	\$	2,088	72%	8.9%	100%

\$1,826M LOANS ORIGINATED SINCE Q3 2021

# PORTFOLIO ATTRIBUTES

- Vast majority of loans are apartment buildings including all the top 30 exposures
- Loans originated prior to Q3 2021 will continue to be accounted for at fair value
- Loans originated in 2021 and after will be held for investment and use the CECL methodology



ASSET CLASSES - % PORTFOLIO



APARTMENTS - 98%



LODGING - 1%



RETAIL - <1%



OTHER - <1%



# LOANS REPRICING TO HIGHER RATES HAVE POSITIVELY IMPACTED NIM AS BENCHMARK RATES HAVE CONTINUED TO RISE

O2 2022 BALANCE1

Core Lending Businesses

(\$MILLIONS)		(\$MILLIONS)	RATE SENSITIVITY			
	Institutional Banking <sup>2</sup>	\$2,057	Majority of loan yields will increase as rates increase			
_	Real Estate Bridge Lending	\$2,088	8.9% wtd avg yield; rates will increase as rates increase			
	Non-PPP Small Business <sup>3</sup>	\$793	Majority of loan yields will increase as rates increase			
	Leasing	\$657	Fixed rates but short average lives			
	Total	\$5,595				
	Q2 2023 Average Deposits <sup>1</sup>	\$6,478	A majority of deposits adjust to a portion of rate changes in line with partner contracts			

- ✓ Floating rate lending businesses include Real Estate Bridge Lending, SBLOC, IBLOC and the majority of Small Business
- ✓ Deposits primarily comprised of prepaid and debit accounts, anchored by multi-year, contractual relationships
- ✓ Interest income is modeled to increase in higher rate environments

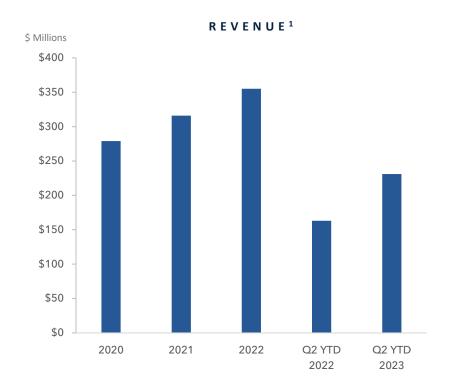
<sup>&</sup>lt;sup>1</sup>Loans are as of June 30, 2023, and deposits are average balance for Q2 2023.

<sup>&</sup>lt;sup>2</sup>Institutional Banking substantially comprised of securities backed loans and insurance backed loans.

<sup>&</sup>lt;sup>3</sup>Excludes \$4M of short-term PPP loans which are government guaranteed and deferred costs and fees. Please see Appendix slide 35 for reconciliation to total SBA Loans.



# REVENUE GROWTH HAS SIGNIFICANTLY EXCEEDED EXPENSE GROWTH



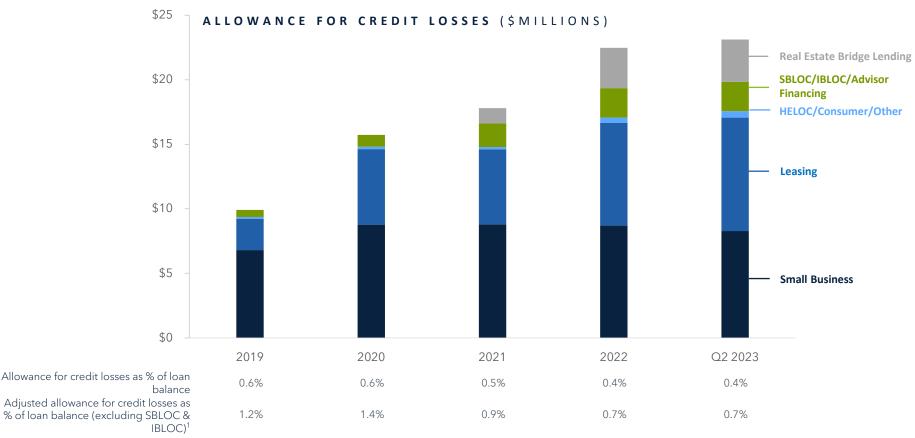


- Net interest income growth driven by increased NIM from heightened interest rate environment
- Greater ratio of non-interest income to total assets compared to peers<sup>2</sup>

<sup>&</sup>lt;sup>1</sup>Revenue includes net interest income and non-interest income. Please see Appendix slide 33.

<sup>&</sup>lt;sup>2</sup>Non-interest income as percentage of average assets ranks in top 8% of the uniform bank performance report peer group through Q1 2023.

# ALLOWANCE FOR CREDIT LOSSES REFLECTS OUR LOWER-RISK LOAN PORTFOLIO



- Nominal historical losses across SBLOC, IBLOC. and Advisor Finance
- Adoption of CECL methodology in 2020

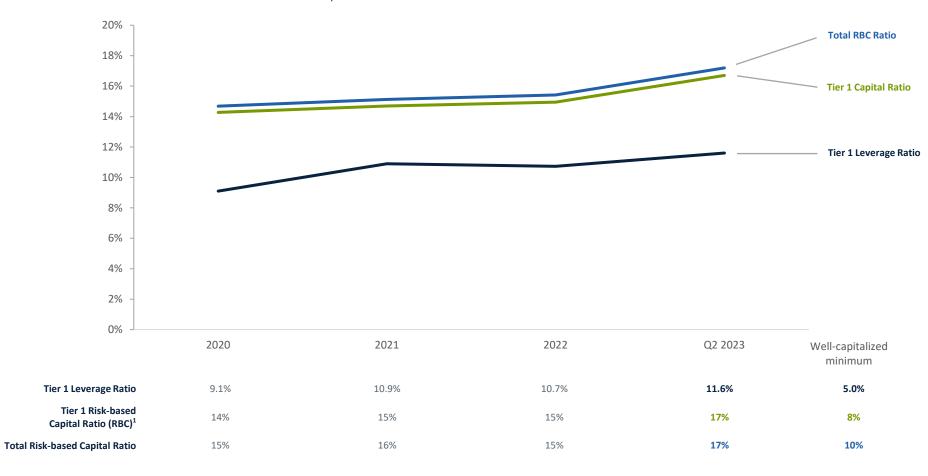
<sup>&</sup>lt;sup>1</sup>Please see Appendix slide 34 for GAAP to Non-GAAP reconciliation of adjusted allowance for credit losses to GAAP allowance for credit losses as % of adjusted loan balance (excluding SBLOC & IBLOC).



#### FINANCIAL REVIEW: HISTORICAL CAPITAL POSITION

### **CAPITAL POSITION**

THE BANCORP BANK, N.A. CAPITAL RATIOS



- Increased the stock buyback program to \$25M per quarter in 2023<sup>2</sup>
- Corporate governance requires periodic assessment of capital minimums
- Capital planning includes stress testing for unexpected conditions and events

<sup>&</sup>lt;sup>1</sup>Common Equity Tier 1 to risk weighted assets is identical to Tier 1 risk-based ratio and has a 6.5% well capitalized minimum.

<sup>&</sup>lt;sup>2</sup>Buyback may be modified without notice at any time.



# WE HAVE EXECUTED AGAINST OUR STRATEGIC PLAN AND CONTINUE TO IMPROVE FINANCIAL PERFORMANCE

PERFORMANCE METRICS	2020	2021	2022	Q2 YTD 2023	LONG-TERM TARGETS
ROE	15.1%	17.9%	19.3%	27.4%	>30%
ROA	1.34%	1.68%	1.81%	2.64%	> 2.5%
EPS	\$1.37	\$1.88	\$2.27	\$1.76	1
Bancorp Bank, N.A. Leverage Ratio	9.1%	10.9%	10.7%	11.6%	>9%
Total Assets	\$6.3B	\$6.8B	\$7.9B	\$7.5B	<\$10B
Efficiency Ratio <sup>1</sup>	59%	53%	48%	42%	•

<sup>&</sup>lt;sup>1</sup>Please see Appendix slide 33 for calculation of efficiency ratio. Decreases in the efficiency ratio indicate greater efficiency, i.e., lower expenses vs higher revenue.







## GAAP REVENUE AND EFFICIENCY RATIO CALCULATIONS

(\$ millions)

The Bancorp		2019	2020	2021	2022	Q2 YTD 2022	Q2 YTD 2023
Net interest income	\$	141,288	\$ 194,866	\$ 210,876	\$248,841	\$107,422	\$173,011
Non-interest income		104,127	84,617	104,749	105,683	56,517	58,325
Total revenue		245,415	279,483	315,625	354,524	163,939	231,336
Growth (Current period over previous period)			14%	13%	12%		41%
Non-interest expense	\$	168,521	\$ 164,847	\$ 168,350	\$169,502	\$81,197	\$97,973
Efficiency Ratio <sup>1</sup>		69%	59%	53%	48%	49%	42%
Payments non-interest income (Fintech Solutions business line)							
ACH, card and other payment processing fees	Ş	9,376	\$ 7,101	\$ 7,526	\$8,935	\$4,322	\$4,600
Prepaid, debit card and related fees		65,141	74,465	74,654	77,236	38,690	45,500
Total payments (Fintech Solutions) non-interest income	\$	74,517	\$ 81,566	\$ 82,180	\$86,171	\$43,012	\$50,100
% of Total revenue					24%	26%	22%

<sup>&</sup>lt;sup>1</sup>The efficiency ratio is calculated by dividing GAAP total non-interest expense by the total of GAAP net interest income and non-interest income. This ratio compares revenues generated with the amount of expense required to generate such revenues, and may be used as one measure of overall efficiency.





## RECONCILIATION OF NON-GAAP FINANCIAL METRICS TO GAAP

#### (\$ millions)

	2019	2020	2021	2022	Q 2 2 0 2 3
Allowance for credit losses on loans and leases GAAP	\$ 10,238	\$ 16,082	\$ 17,806	\$ 22,374	\$ 23,284
Allowance for credit losses on SBLOC & IBLOC	553	775	964	1,167	942
Adjusted allowance for credit losses excluding SBLOC & IBLOC	9,685	15,307	16,842	21,207	22,342
Total loans and leases GAAP	1,824,245	2,652,323	3,747,224	5,486,853	5,267,574
SBLOC & IBLOC	1,024,420	1,550,086	1,929,581	2,332,469	1,883,607
Adjusted total loans and leases excluding SBLOC & IBLOC	\$ 799,825	\$ 1,102,237	\$ 1,817,643	\$ 3,154,384	\$ 3,383,967
Allowance for credit losses as % of total loans and leases balance GAAP	0.6%	0.6%	0.5%	0.4%	0.4%
Adjusted allowance for credit losses as % of adjusted total loans and leases balance <sup>1</sup>	1.2%	1.4%	0.9%	0.7%	0.7%

<sup>&</sup>lt;sup>1</sup>Management excludes SBLOC and IBLOC in certain of its internal analysis, due to the nature of the related loan collateral. SBLOC are collateralized by marketable securities, with loan to values based upon guideline percentages which vary based upon security type. IBLOC are collateralized by the cash value of life insurance.





## RECONCILIATION OF NON-GAAP FINANCIAL METRICS TO GAAP

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Small Business Loans <sup>1</sup>	Q 2	2023
U.S. government guaranteed portion of SBA loans	\$	382
Paycheck Protection Program Loans (PPP)		4
Commercial mortgage SBA		259
Construction SBA		12
Non-guaranteed portion of U.S. government guaranteed 7(a) loans		105
Non-SBA small business loans		35
Total principal	\$	797
Unamortized fees and costs		11
Total small business loans	\$	808
Total principal		797
Less: Paycheck Protection Program Loan (PPP)		4
Total Small Business Lending principal excluding PPP	\$	793

<sup>&</sup>lt;sup>1</sup>Management provides a breakdown of small business loans, to afford a greater understanding of its components, including PPP loans.