# $\boldsymbol{\nabla} \cap \mathrm{IU}$ 小牛电动 



## $\boldsymbol{\nabla} \cap$ IU小牛电动

NIU at a glance

$\forall$ กIU小生电动
China：We continue to rapidly expand our product lines，now extending to the mass－medium market
Year
introduced
$\boldsymbol{\forall}$ กIU小牛电动
EU and US：Our brand can be easily extended into new categories to capture new market growth

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Asian markets：We have introduced a high－end and mid－end models in Indonesia as a starter



G3
$\forall$ חIU小牛电动
Competitive edge in smart and lithium－ion technologies with user－centric industrial design

Our App


Our battery


Portable battery pack

Winner of seven major international design awards
（2ward

## \％

（2）
GOOD DESIGN
$1) 24$
红星浆
A
GOLDEN
PIN
DESIGN
AWAR


Sales Network and Omnichannel Retail Model






Further expand production capacity to support our growth


Current Capacity
2021 Year－end Capacity
（units）
～1，000，000
$\bigcirc \bigcirc$ ○


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Financial Highlights

Robust revenue growth driven by strong sales volume

China Sales Volume （thousands）

Overseas Sales Volume （thousands）

Total Revenue
（RMB millions）



Stable gross margin and strong operating leverage
$\qquad$ （as \％of revenues） Operating expenses （as \％of revenues）


Adj．Operating expenses ${ }^{(1)}$ （as \％of revenues）


Higher－than－industry profitability
Government grants and income tax Net Margin （as \％of revenues） （as \％of revenues）

Adj．Net Margin ${ }^{(1)}$ （as \％of revenues）

Income tax
－Government grant


## Solid balance sheet with strong cash position

| Condensed Balance Sheet（RMB thousands） | 30－Jun－2021 | $\mathbf{3 1 - M a r - 2 0 2 1}$ |
| :--- | ---: | ---: |
| Cash，deposit \＆short－term investment | $1,222,008$ | $\mathbf{1 , 0 1 9 , 5 9 6}$ |
| Restricted cash | 178,053 | 178,252 |
| Accounts receivable，net | 73,939 | 42,575 |
| Inventories | 211,614 | 173,086 |
| PP\＆E and intangible assets | 311,446 | 263,273 |
| Land use right | 99,294 | 103,449 |
| Other assets | 74,641 | 90,567 |
| Total assets | $\mathbf{2 , 1 7 0 , 9 9 5}$ | $\mathbf{1 , 8 7 0 , 7 9 8}$ |
|  | $(532,601)$ | $(352,518)$ |
| Accounts payable | $(180,000)$ | $(180,000)$ |
| Short－term bank borrowings | $(43,361)$ | $(53,157)$ |
| Advance from customers | $\mathbf{( 1 , 0 6 9 , 8 4 1 )}$ | $\mathbf{( 2 8 1 , 8 5 6 )}$ |
| Other liabilities |  |  |
| Total liabilities | $\mathbf{( 1 , 1 0 1 , 1 5 4 )}$ | $\mathbf{( 1 , 0 0 3 , 2 6 7 )}$ |
|  |  |  |
| Total equity | $\mathbf{( 2 , 1 7 0 , 9 9 5 )}$ | $\mathbf{( 1 , 8 7 0 , 7 9 8 )}$ |
|  |  |  |
| Total liabilities and equity |  |  |



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Appendix
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2018 －2020：Sales Volume
E－scooter Sales Volume（thousands）（y－0－y growth \％）

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2018－2020：Revenues
Revenues（RMB millions）（y－0－y growth \％）

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2018 －2020：Revenues per scooter（ASP）
Revenues per Scooter（RMB）（y－0－y growth \％）


2018－2020：Margins

## Gross Margin （as \％of revenues）

## Net Margin

（as \％of revenues）

Adj．Net Margin ${ }^{(1)}$
（as \％of revenues）



