Carl Zeiss Meditec Group Analyst Conference 2017/18





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2017/18 at a Glance

Financial Performance

Highlights



Strong Growth in Revenue and EBIT in FY 2017/18





EBIT	
in € million	+9.0%
12M 2017/18	+9.0%
	197.1
12M 2016/17	
	180.8

- Revenue grew by 7.6% (fx-adj. 11.1%), supported by all SBUs and all regions
- Revenue of € 1,280.9 mn in line with our forecast of € 1,250 1,300 mn
- Strong contributions from both SBU's and all regions, highest growth in SBU
 Microsurgery and in Americas and APAC
- EBIT increased by 9% y/y EBIT margin stable at 15.4% (prev. year: 15.2%) in spite of adverse currency effects
- Adj. EBIT grew by 14% to adj. EBIT margin of 15.7% (prev. year: 14.8%)

- EPS in € -10.0% 12M 2017/18 1.41 12M 2016/17 1.57
- Stable dividend of EUR 0.55 proposed payout ratio increased to 39%
 - EPS decline primarily caused by adverse currency effects and higher share count



2017/18 at a Glance

Financial Performance

Highlights



Ophthalmic Devices Achieves Further Gains Ahead of Market Across the Portfolio









- FX-adj. sales growth of 9.3%
- Strong performance across the portfolio with main contributions from Ophthalmic Diagnostics, Refractive Lasers and Standard and Premium IOLs
- Profitability slightly improved y/y due to favourable product mix with higher recurring revenue

Microsurgery Provides the Strongest Growth Contribution, Supported by New Products









- FX-adj. sales growth of 16.5%
- Continued strong development of new products for neurosurgery and dental surgery
- Further innovation presented for ENT and spine surgery
- Profitability slightly weaker y/y mainly due to launch costs and FX headwind

Fastest Growth from Americas and APAC region





EBIT Margin Expands y/y Supported by Economies of Scale and Cost Discipline Across the Business



in € million		
-	in % of sales	■ 12M 2017/18 ■ 12M 2016/17
710.4	55.5	
656.7	55.2	
303.8	23.7	
289.6	24.3	
49.8	3.9	
48.1	4.0	
159.6	12.5	
145.8	12.3	
197.1	15.4	
[200.7]	[15.7]	
180.8 [176.2]	15.2 [14.8]	
	656.7 303.8 289.6 49.8 48.1 159.6 145.8 197.1 [200.7] 180.8	656.755.2303.823.7289.624.349.83.948.14.0159.612.5145.812.3197.115.4[200.7]15.7180.815.2

Adjusted EBIT Margin Rises to 15.7%



	12 Months 2017/18	12 Months 2016/17	Change to PY
	in € million	in € million	in %
EBIT	197.1	180.8	+ 9.0
Acquisition-related special effects	-3.6	4.6	-
Restructuring/reorganization	-	-	-
Adjusted EBIT	200.7	176.2	+ 13.9
Adjusted EBIT in % of revenue	15.7%	14.8%	+ 0.9%-pts.

Acquisition-related special items in 12M 2016/17 still contained one-off gains from the sale of non-core assets at Ontario site of € 7.5 mn

Strong Recovery in Operating Cash Flow





- Strong recovery in operating cash flow due to reduced inventory build and tight control of trade receivables compared to past year
- Cash outflow from investing reduced vs last year, which had included acquisitions of OLE and Veracity
- Swings in cash flow from financing influenced by development of deposits held at our group treasury account as well as dividend payments

Balance Sheet Remains Strong as Net Cash Continues to Grow and Working Capital Ratios Improve



		Change to
Key ratio ²⁾	Sep 30, 2018	Sep 30, 2017
Equity ratio	79.1 %	+ 2.6%-pts
Net cash and cash equivalents	€ 670.0 mn	+ 18.6%
Net working capital	€ 300.9 mn	- 7.9%
Trade receivables in % of revenue	23.3%	- 1.7%-pts.
Inventory in % of revenue	19.4%	- 0.3%-pts

- Our balance sheet and financial ratios remain very strong
- Net cash further increased year-over-year
- Our balance sheet and financial ratios remain very strong with an equity ratio of 79.1%
 (30. September 2017: 76.5 %)

²⁾ See definition page 41 of the Annual Report 2017/18 of Carl Zeiss Meditec AG

Dividend of EUR 0.55 Proposed For FY 2017/18





- Stable dividend proposal of € 0.55 per share (39% of EPS)
- Slightly exceeds long-term payout policy of ~1/3 of EPS



2017/18 at a Glance

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Acquisition of IanTECH - Enhancing Consumables Offering in Cataract Surgery



- Acquisition of IanTECH Inc. extends consumables portfolio in cataract surgery
- First product: FDA-approved miLOOP™ device designed to offer cataract surgeons the ability to achieve lens fragmentation for any grade cataract
- Technology pipeline for future cataract removal device
- IanTECH management to stay on to support commercialization and further development

Our strategic view:

- Innovative tools in cataract surgery support CZM's role as a full-service provider
- Opportunity to offer comprehensive cataract solution, expand market share in the IOL business and win additional customers





2017/18 at a Glance

Financial Performance

Highlights



Outlook – Focus on Further Profitable Growth



Favourable long-term trends:

- Aging of the population and growing affluence
- Rising access to health care in RDEs
- Increasing information access and awareness
- Growing patient load, growing expectations

Our strategic priorities:

- Further expand recurring revenue generation
- Extend technology leadership in cataract
- Drive market penetration of SMILE Refractive Laser surgery
- Lead neuro/ENT market by turning nextgeneration product into business growth

Key ratio	12 Months 2017/18	FY 2018/19 goals	Mid-term goals
Revenue	€ 1,280.9 million	At least as fast as our markets grow	At least as fast as our markets grow
EBIT margin	15.4%	14%–16%	14%–16%

