



Deutsche Bank 25th Annual Leveraged Finance Conference Scottsdale, AZ October 3, 2017

Presenter:

William Lowe - EVP & Chief Financial Officer

Cautionary Statement



Certain statements included herein contain forward-looking statements within the meaning of federal securities laws about KEMET Corporation's (the "Company") financial condition and results of operations that are based on management's current expectations, estimates and projections about the markets in which the Company operates, as well as management's beliefs and assumptions. Words such as "expects," "anticipates," "believes," "estimates," variations of such words and other similar expressions are intended to identify such forward-looking statements. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions, which are difficult to predict. Therefore, actual outcomes and results may differ materially from what is expressed or forecasted in, or implied by, such forward-looking statements. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's judgment only as of the date hereof. The Company undertakes no obligation to update publicly any of these forward-looking statements to reflect new information, future events or otherwise.

Factors that may cause actual outcomes and results to differ materially from those expressed in, or implied by, these forward-looking statements include, but are not necessarily limited to the following: (i) adverse economic conditions could impact our ability to realize operating plans if the demand for our products declines, and such conditions could adversely affect our liquidity and ability to continue to operate and cause a write down of long-lived assets or goodwill; (ii) an increase in the cost or a decrease in the availability of our principal or single-sourced purchased raw materials; (iii) changes in the competitive environment; (iv) uncertainty of the timing of customer product qualifications in heavily regulated industries; (v) economic, political, or regulatory changes in the countries in which we operate; (vi) difficulties, delays or unexpected costs in completing the restructuring plans; (vii) acquisitions and other strategic transactions expose us to a variety of risks; (viii) acquisition of TOKIN may not achieve all of the anticipated results; (ix) our business could be negatively impacted by increased regulatory scrutiny and litigation; (x) difficulties associated with retaining, attracting and training effective employees and management; (xi) the need to develop innovative products to maintain customer relationships and offset potential price erosion in older products; (xii) exposure to claims alleging product defects; (xiii) the impact of laws and regulations that apply to our business, including those relating to environmental matters; (xiv) the impact of international laws relating to trade, export controls and foreign corrupt practices; (xv) changes impacting international trade and corporate tax provisions related to the global manufacturing and sales of our products may have an adverse effect on our financial condition and results of operations; (xvi) volatility of financial and credit markets affecting our access to capital; (xvii) the need to reduce the total costs of our products to





Founded 1919







* Includes *TOKIN*





Ship to

Countries



44 billion

Components Shipped per year*



\$1.1B*

Who is **70**% ?

Founded

✓ April 8, 1938

Employee

- ✓ 5,257 Worldwide
- √ 880 in Japan

Manufacturing locations

- Japan (3)
- Thailand
- Vietnam
- China

Capacitors

- ✓ Tantalum Polymer (NeoCap)
- ✓ Supercapacitors

Electromagnetic Compatibility (EMC)

- ✓ Power Inductors
- √ Ferrite Cores
- ✓ Transformers
- ✓ Noise Suppression sheets

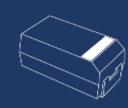
Sensors & Actuators

- ✓ Piezoelectric Actuators
- ✓ Current & Temperature Sensors





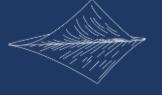


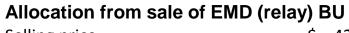












Selling price	\$ 422.0 (US \$)
NEC loan	\$ (222.4)
Fees & Taxes (estimated)	\$ (10.6)
BALANCE	\$ 189.0
50% to NEC	\$ (94.5)
50% to KEMET & TOKIN	\$ (94.5)
REMAINDER	\$ -



Purchase of shares (KEMET cash)	\$ 52.5
50% of net proceeds	\$ 94.5
TOTAL	\$ 147.0

Excess cash to KEMET & TOKIN

EMD proceeds	\$ 94.5
Purchase of shares (KEMET cash)	\$ (52.5)
	\$ 42.0









"The Deal"

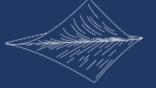












Refinanced Debt



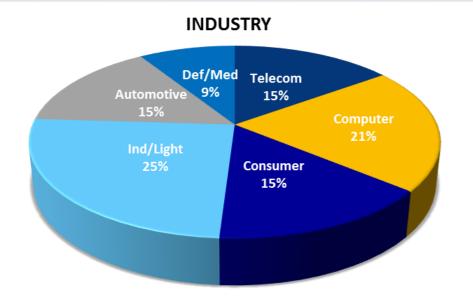
Fund redemption of all outstanding 10.5% Senior notes due 2018

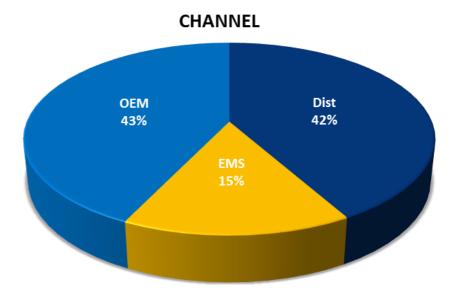
- \$345M US\$
- Rate = LIBOR + 600 bps
- \$13M / year savings
- 5% annual principle amortization
- Matures April 28, 2024

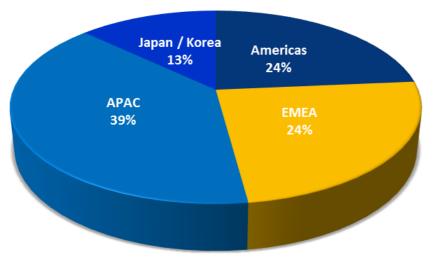
Sales Summary - Q1 FY2018

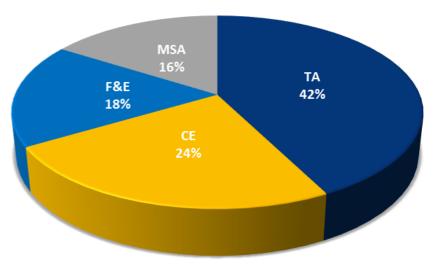
(Unaudited)











REGION

PRODUCT LINE

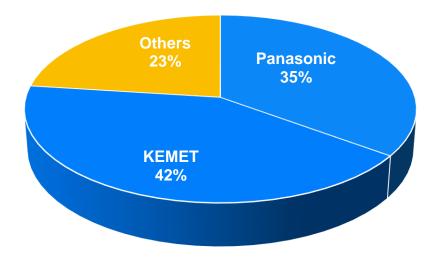
KEMET Market Share

Pro forma

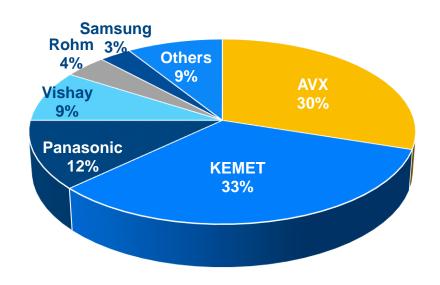


Market Share (FY17E)

Polymer Capacitors (est. \$0.6B)*



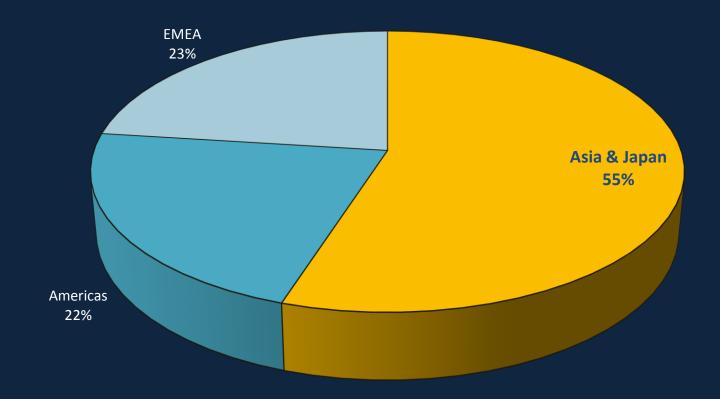
Tantalum Capacitors (est. \$1.7B)**



^{*} Management Estimates

^{**}Paumanok Publications. Passive Electronics Components: World Market Outlook: 2017-2022

ASIA is HUGE for KEMET





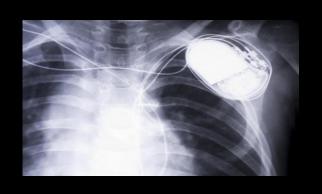




Mission critical electronics



High-performance power management



Where failure is not an option



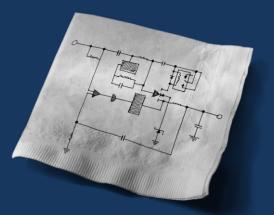
Breakthrough technology



Unparalleled borderless service



Smart people



Innovative products that solve customer challenges

Market Trends



Why Digital?

Everywhere, Anywhere

management Social Media RO Internet speed "why we exist" CLOUD revenue why not" Efficient ENABLING THE WEARABLE MUTUAL "duh" FASTER mobile **FUTURE** LANGUAGE COMMUNITY "what objective

67%

Design Engineers start their research on the manufacturer's web site















FY18







Quote & Price Management



More Personal

Computers that Listen and Talk



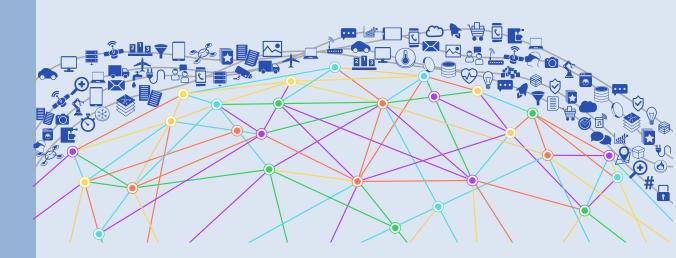






Internet of Things



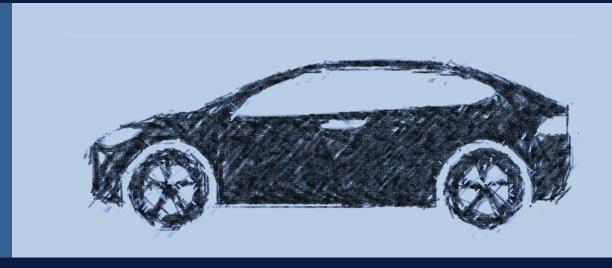


Smarter Technologies

Computer Assisted Health Care

Autonomous Vehicles





Autonomous Drones

New Semiconductor Technologies

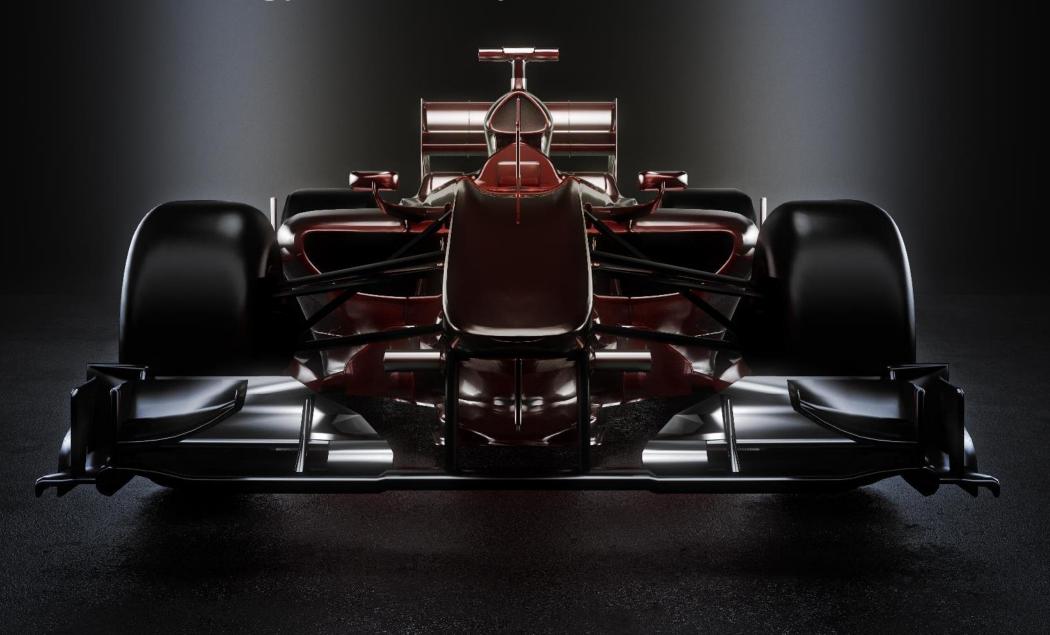


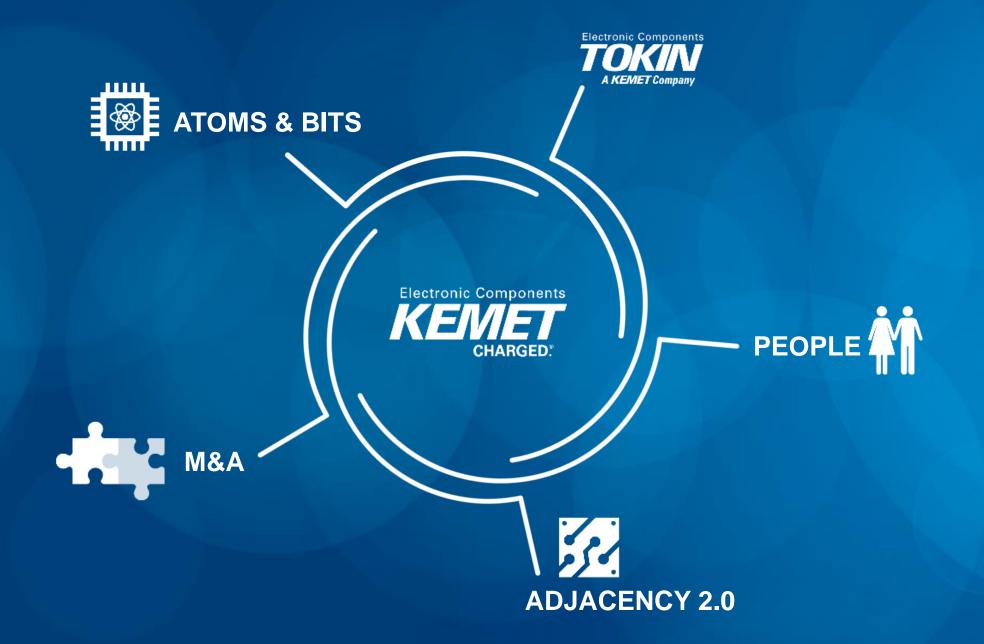


GaN (Gallium Nitride)

SiC (Silicon Carbide)

Energy Efficiency & State of the Art



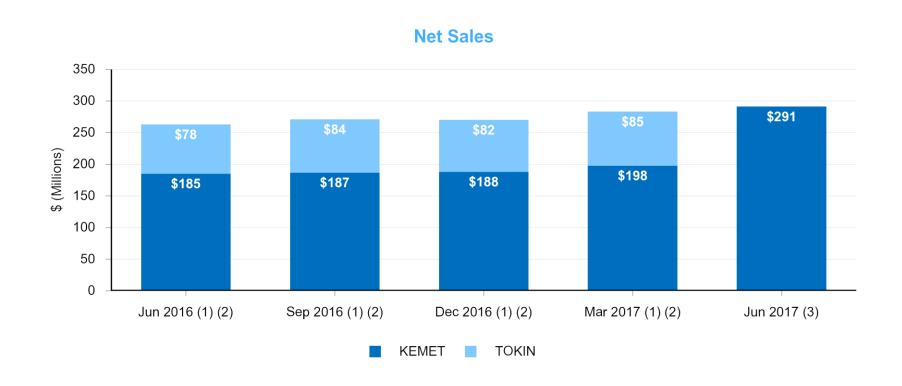


Summary Financial Information



Financial Trends Quarterly Sales Summary U.S. GAAP (Unaudited)

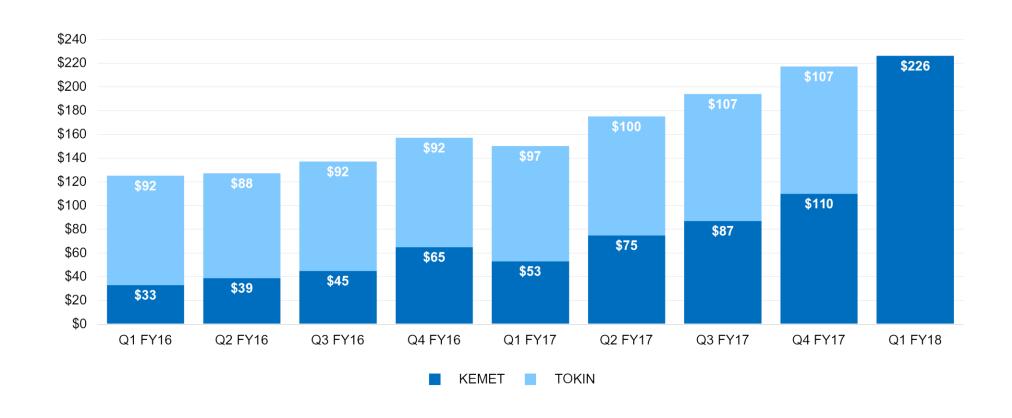




- 1. TOKIN results exclude the EMD business which was sold on April 14, 2017.
- 2. Net sales include sales between KEMET and TOKIN of \$5.0 million, \$7.0 million, \$7.2 million and \$6.2 million for the quarters ended June 30, 2016, September 30, 2016, December 31, 2016 and March 31, 2017, respectively. Upon acquisition, inter-company sales will be eliminated.
- 3. Proforma sales information assuming TOKIN was owned for the entire quarter.

Financial Trends Cash and Cash Equivalents U.S. GAAP (Unaudited)



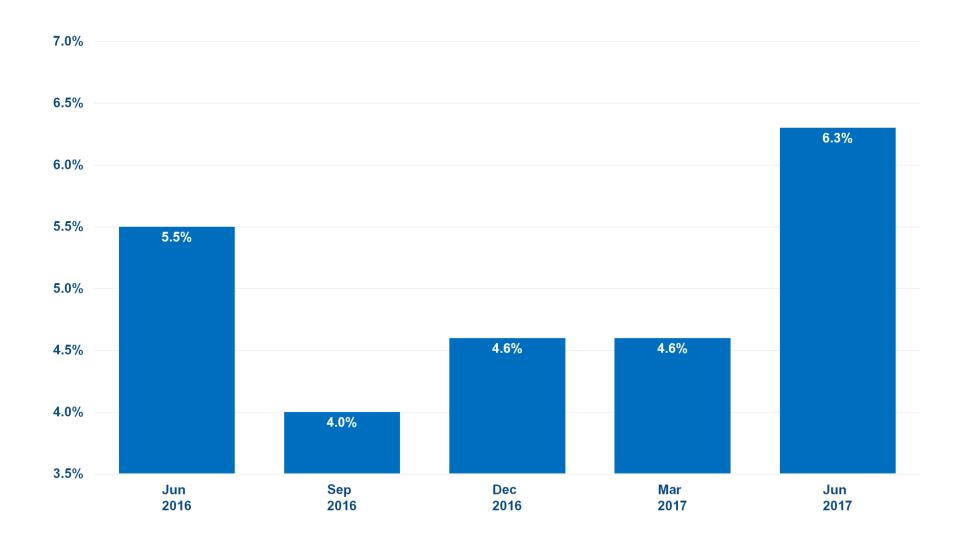


^{1.} TOKIN results exclude the EMD business which was sold on April 14, 2017.

LTM Operating Income Margins

U.S. GAAP (Unaudited)

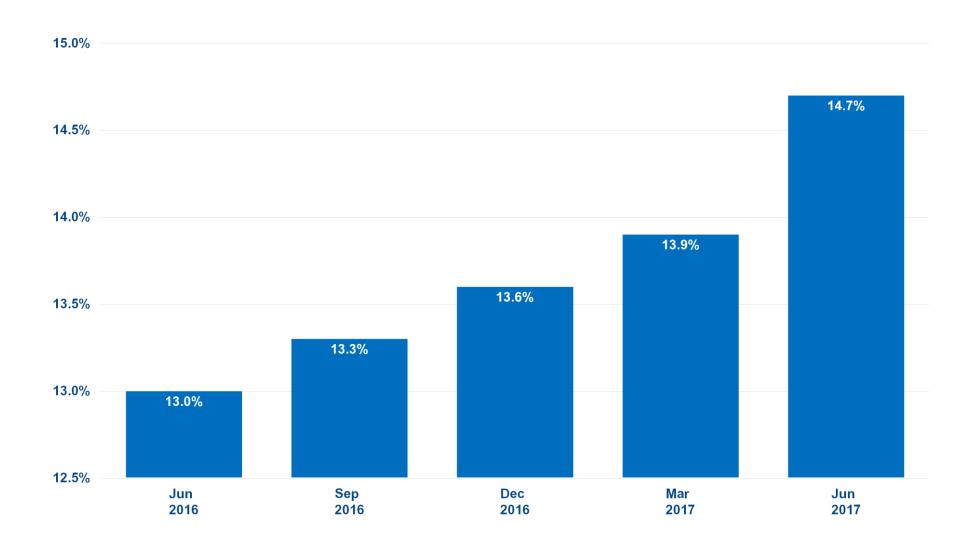




LTM Adjusted EBITDA Margins

Non-GAAP (Unaudited)





FY18 Q1, FY17 Q4 & FY17 Q1 Comparison

U.S. GAAP (Unaudited)



	For the Quarters Ended								
(Amounts in thousands, except percentages and per share data)		Jun 2017		Mar 2017		Jun 2016			
Net sales	\$	274,000	\$	197,519	\$	184,935			
Gross margin	\$	76,676	\$	49,839	\$	42,752			
Gross margin as a percentage of net sales		28.0%	ó	25.2%	ó	23.1%			
Selling, general and administrative	\$	37,870	\$	29,317	\$	25,756			
SG&A as a percentage of net sales		13.8%		14.8%		13.9%			
Operating income (loss)	\$	27,784	\$	8,742	\$	9,298			
Net income (loss) from continuing operations (1)	\$	220,606	\$	52,914	\$	(12,205)			
Per Basic and Diluted Share Data:									
Net income (loss) per basic share	\$	4.66	\$	1.13	\$	(0.26)			
Net income (loss) per diluted share	\$	3.82	\$	0.93	\$	(0.26)			
Weighted avg. shares - basic		47,381		46,803		46,349			
Weighted avg. shares - diluted		57,731		57,130		46,349			

FY18 Q1, FY17 Q4 & FY17 Q1 Comparison

Non-GAAP (Unaudited)



	For the Quarters Ended							
(Amounts in thousands, except percentages and per share data)	Jun 2017			Mar 2017	,	Jun 2016		
Net sales	\$	274,000	\$	197,519	\$	184,935		
Adjusted gross margin	\$	76,986	\$	50,230	\$	43,444		
Adjusted gross margin as a percentage of net sales		28.1%	6	25.4%	•	23.5%		
Adjusted selling, general and administrative	\$	35,984	\$	25,848	\$	21,822		
Adjusted SG&A as a percentage of net sales		13.1%	ó	13.1%	•	11.8%		
Adjusted operating income (loss)	\$	31,658	\$	17,912	\$	14,762		
Adjusted operating income (loss) as a percentage of net sales		11.6%	11.6%		9.1%			
Adjusted net income (loss)	\$	19,242	\$	7,845	\$	3,306		
Per Basic and Diluted Share Data:								
Net income (loss) per basic share	\$	0.41	\$	0.17	\$	0.07		
Net income (loss) per diluted share	\$	0.33	\$	0.14	\$	0.06		
Weighted avg. shares - basic		47,381		46,803		46,349		
Weighted avg. shares - diluted		57,731		57,130		52,097		
Adjusted EBITDA	\$	43,291	\$	27,230	\$	24,272		
Adjusted EBITDA as a percentage of net sales		15.8%	6	13.8%		13.1%		

Financial Highlights

(Unaudited)



(Amounts in millions, except DSO and DPO)	Jun 2017 Mar 2017		Jun 2017 Mar		7 FX Impac	
Cash, cash equivalents	\$	225.6	\$	109.8	\$	0.9
Capital expenditures	\$	7.3	\$	10.6		
Short-term debt	\$	20.4	\$	2.0		
Long-term debt		330.3		387.3		
Debt premium and issuance costs		(15.6)		(1.1)		
Total debt	\$	335.1	\$	388.2	\$	_
Net working capital (1)	\$	193.7	\$	170.8	\$	(2.4)
Days in receivables (DSO)(2)		46		43		
Days in payables (DPO)(3)		63		43		

⁽¹⁾ Calculated as accounts receivable, net, plus inventories, net, less accounts payable.

⁽¹⁾ Current quarter's accounts receivable divided by annualized current quarter's Net sales multiplied by 365.

⁽¹⁾ Current quarter's accounts payable divided by annualized current quarter's cost of goods sold multiplied by 365.

Follow KEMET













Appendix

Adjusted Gross Margin Non-GAAP (Unaudited)



	For the Quarters Ended									
(Amounts in thousands, except percentages)		Jun 2017				Jun 2016				
Net Sales	\$	274,000	\$	197,519	\$	184,935				
Gross Margin (U.S. GAAP)	\$	76,676	\$	49,839	\$	42,752				
Gross margin as a percentage of net sales		28.0%	5	25.2%	į	23.1%				
Adjustments:										
Plant start-up costs		_		_		308				
Stock-based compensation expense		310		391		384				
Adjusted Gross margin (non-GAAP)	\$	76,986	\$	50,230	\$	43,444				
Adjusted gross margin as a percentage of net sales		28.1%	5	25.4%		23.5%				

Adjusted Selling, General & Administrative Expenses Non-GAAP (Unaudited)



	For the Quarters Ended							
(Amounts in thousands, except percentages)	Jun 2017			Mar 2017	Jun 2016			
Net sales	\$	274,000	\$	197,519	\$	184,935		
Selling, general and administrative expenses (U.S. GAAP)	\$	37,870	\$	29,317	\$	25,756		
Selling, general, and administrative as a percentage of net sales		13.8%		14.8%		13.9%		
Less adjustments:								
ERP integration/IT transition costs		_		1,760		1,768		
Legal expenses related to antitrust class actions		1,141		406		1,175		
TOKIN investment-related expenses		_		497		206		
Stock-based compensation expense		745		806		785		
Adjusted selling, general and administrative expenses (non-GAAP)	\$	35,984	\$	25,848	\$	21,822		
Adjusted selling, general, and administrative as a percentage of net sales		13.1%	5	13.1%		11.8%		

Adjusted Operating Income (Loss)

Non-GAAP (Unaudited)



_	For the Quarters Ended							
	Jun 2017	Mar 2017	Jun 2016					
\$	274,000 \$	197,519 \$	184,935					
\$	27,784 \$	8,742 \$	9,298					
	10.1%	4.4%	5.0%					
	_	4,086	_					
	1,613	1,087	688					
	1,101	1,249	1,228					
	_	1,760	1,768					
	1,141	406	1,175					
	_	_	308					
	_	497	206					
	19	85	91					
\$	31,658 \$	17,912 \$	14,762					
	11.6%	9.1%	8.0%					
		\$ 274,000 \$ \$ 27,784 \$ 10.1%	Jun 2017 Mar 2017 \$ 274,000 \$ 197,519 \$ 27,784 \$ 8,742 10.1% 4.4% — 4,086 1,613 1,087 1,101 1,249 — 1,760 1,141 406 — — — 497 19 85 \$ 31,658 \$ 17,912					

Adjusted Net Income (Loss)

Non-GAAP (Unaudited)



	For the Quarters Ended					
(Amounts in thousands)	Jun 2017			Mar 2017	Jun 2016	
Net sales	\$	274,000	\$	197,519 \$	184,935	
Net income (loss) (U.S. GAAP)	\$	220,606	\$	52,914 \$	(12,205)	
Net income (loss) as a percentage of net sales		80.5%		26.8%	(6.6)%	
Adjustments:						
Write down of long-lived assets		_		4,086	_	
Restructuring charges		1,613		1,087	688	
ERP integration/IT transition costs		_		1,760	1,768	
Change in value of TOKIN option		_		(14,200)	12,000	
Stock-based compensation expense		1,101		1,249	1,228	
Legal expenses related to antitrust class actions		1,141		406	1,175	
Net foreign exchange (gain) loss		5,043		1,507	(1,920)	
TOKIN investment-related expenses		_		497	206	
Amortization included in interest expense		460		200	190	
Equity (income) loss from TOKIN		(75,417)		(41,372)	(223)	
Plant start-up costs		_		_	308	
Acquisition gains		(135,588)		_	_	
Net (gain) loss on sales and disposals of assets		19		85	91	
Gain (loss) on early extinguishment of debt		486		_	_	
Income tax effect of non-U.S. GAAP adjustments (1)		(222)		(374)	_	
Adjusted net income (loss) (non-GAAP)	\$	19,242	\$	7,845 \$	3,306	
Adjusted net income (loss) as a percentage of net sales	7.0%			4.0%	1.8%	
Adjusted net income (loss) per share - basic	\$	0.41	\$	0.17 \$	0.07	
Adjusted net income (loss) per share - diluted	\$	0.33	\$	0.14 \$	0.06	
Weighted avg. shares - basic		47,381		46,803	46,349	
Weighted avg. shares - diluted		57,731		57,130	52,097	

⁽¹⁾ The income tax effect of the excluded items is calculated by applying the applicable jurisdictional income tax rate, considering the deferred tax valuation for each applicable jurisdiction.



		LTM					
(Amounts in thousands, except percentages)		Sep 2015	Dec 2015	Mar 2016	Jun 2016		Jun 2016
Net Sales	\$	186,123 \$	177,184 \$	183,926 \$	184,935	\$	732,168
Net income (loss)		7,194	(8,600)	(15,173)	(12,205)		(28,784)
Income tax expense (benefit)		1,438	2,760	2,056	1,800		8,054
Interest expense, net		9,808	9,848	9,925	9,920		39,501
Depreciation and amortization		9,265	9,674	10,160	9,436		38,535
EBITDA		27,705	13,682	6,968	8,951		57,306
Excluding the following items (Non-GAAP):							
Change in value of NEC TOKIN options		(2,200)	(700)	_	12,000		9,100
Equity (gain) loss from NEC TOKIN		(162)	6,505	11,648	(223)		17,768
Restructuring charges		23	1,714	617	688		3,042
ERP integration costs / IT transition costs		282	167	859	1,768		3,076
Stock-based compensation expense		1,328	1,154	1,013	1,228		4,723
Legal expenses related to antitrust class actions		541	1,300	482	1,175		3,498
Net foreign exchange (gain) loss		(3,171)	(1,036)	122	(1,920)		(6,005)
NEC TOKIN investment-related expenses		186	225	265	206		882
Plant start-up costs		187	160	319	308		974
Plant shut-down costs		_	231	141	_		372
Net (gain) loss on sales and disposals of assets		(304)	129	608	91		524
Adjusted EBITDA	\$	24,415 \$	23,531 \$	23,042 \$	24,272	\$	95,260
Adjusted EBITDA Margin		13.1%	13.3%	12.5%	13.1%		13.0%



	Quarter Ended						LTM	
(Amounts in thousands, except percentages)		Dec 2015	Mar 2016	Jun 2016	Sep 2016		Sep 2016	
Net Sales	\$	177,184 \$	183,926 \$	184,935 \$	187,308	\$	733,353	
Net income (loss)		(8,600)	(15,173)	(12,205)	(4,998)		(40,976)	
Income tax expense (benefit)		2,760	2,056	1,800	830		7,446	
Interest expense, net		9,848	9,925	9,920	9,904		39,597	
Depreciation and amortization		9,674	10,160	9,436	9,440		38,710	
EBITDA		13,682	6,968	8,951	15,176		44,777	
Excluding the following items (Non-GAAP):								
Change in value of NEC TOKIN options		(700)	_	12,000	(1,600)		9,700	
Equity (gain) loss from NEC TOKIN		6,505	11,648	(223)	(181)		17,749	
Restructuring charges		1,714	617	688	3,998		7,017	
ERP integration costs / IT transition costs		167	859	1,768	1,783		4,577	
Stock-based compensation expense		1,154	1,013	1,228	1,104		4,499	
Legal expenses related to antitrust class actions		1,300	482	1,175	766		3,723	
Net foreign exchange (gain) loss		(1,036)	122	(1,920)	(724)		(3,558)	
NEC TOKIN investment-related expenses		225	265	206	194		890	
Plant start-up costs		160	319	308	119		906	
Plant shut-down costs		231	141	_	_		372	
Net (gain) loss on sales and disposals of assets		129	608	91	84		912	
Write down of long-lived assets		_	_	_	6,193		6,193	
Adjusted EBITDA	\$	23,531 \$	23,042 \$	24,272 \$	26,912	\$	97,757	
Adjusted EBITDA Margin		13.3%	12.5%	13.1%	14.4%		13.3%	



(Amounts in thousands, except percentages)	Quarter Ended					LTM	
		Mar 2016	Jun 2016	Sep 2016	Dec 2016		Dec 2016
Net Sales	\$	183,926 \$	184,935 \$	187,308 \$	188,029	\$	744,198
Net income (loss)		(15,173)	(12,205)	(4,998)	12,278		(20,098)
Income tax expense (benefit)		2,056	1,800	830	1,810		6,496
Interest expense, net		9,925	9,920	9,904	9,913		39,662
Depreciation and amortization		10,160	9,436	9,440	9,095		38,131
EBITDA		6,968	8,951	15,176	33,096		64,191
Excluding the following items (Non-GAAP):							
Change in value of NEC TOKIN options		_	12,000	(1,600)	(6,900)		3,500
Equity (gain) loss from NEC TOKIN		11,648	(223)	(181)	133		11,377
Restructuring charges		617	688	3,998	(369)		4,934
ERP integration costs / IT transition costs		859	1,768	1,783	1,734		6,144
Stock-based compensation expense		1,013	1,228	1,104	1,139		4,484
Legal expenses related to antitrust class actions		482	1,175	766	293		2,716
Net foreign exchange (gain) loss		122	(1,920)	(724)	(2,621)		(5,143)
NEC TOKIN investment-related expenses		265	206	194	204		869
Plant start-up costs		319	308	119	_		746
Plant shut-down costs		141	_	_	_		141
Net (gain) loss on sales and disposals of assets		608	91	84	132		915
Write down of long-lived assets				6,193			6,193
Adjusted EBITDA	<u>\$</u>	23,042 \$	24,272 \$	26,912 \$	26,841	\$	101,067
Adjusted EBITDA Margin		12.5%	13.1%	14.4%	14.3%		13.6%

Adjusted EBITDA Reconciliation

Non-GAAP (Unaudited)



(Amounts in thousands, except percentages)	Quarter Ended					LTM	
		Sep 2016	Dec 2016	Mar 2017	Jun 2017		Jun 2017
Net Sales	\$	187,308 \$	188,029 \$	197,519 \$	274,000	\$	846,856
Net income (loss)		(4,998)	12,278	52,914	220,606		280,800
Income tax expense (benefit)		830	1,810	(150)	1,150		3,640
Interest expense, net		9,904	9,913	9,994	10,894		40,705
Depreciation and amortization		9,440	9,095	9,367	12,243		40,145
EBITDA		15,176	33,096	72,125	244,893		365,290
Excluding the following items (Non-GAAP):							
Change in value of NEC TOKIN options		(1,600)	(6,900)	(14,200)	_		(22,700)
Equity (gain) loss from NEC TOKIN		(181)	133	(41,372)	(75,417)		(116,837)
Acquisition Gain		_	_	_	(135,588)		(135,588)
Restructuring charges		3,998	(369)	1,087	1,613		6,329
ERP integration costs / IT transition costs		1,783	1,734	1,760	_		5,277
Stock-based compensation expense		1,104	1,139	1,249	1,101		4,593
Legal expenses related to antitrust class actions		766	293	406	1,141		2,606
Net foreign exchange (gain) loss		(724)	(2,621)	1,507	5,043		3,205
NEC TOKIN investment-related expenses		194	204	497	_		895
Plant start-up costs		119	_	_	_		119
Net (gain) loss on sales and disposals of assets		84	132	85	19		320
(Gain) loss on early extinguishment of debt		_	_	_	486		486
Write down of long-lived assets		6,193	_	4,086			10,279
Adjusted EBITDA (non-GAAP)	\$	26,912 \$	26,841 \$	27,230 \$	43,291	\$	124,274
Adjusted EBITDA Margin (non-GAAP)		14.4%	14.3%	13.8%	15.8%		14.7%



	Fiscal Year			
(Amounts in thousands, except percentages)		2017		
Net Sales	\$	757,791		
Net income (loss)		47,989		
Income tax expense (benefit)		4,290		
Interest expense, net		39,731		
Depreciation and amortization		37,338		
EBITDA		129,348		
Excluding the following items (Non-GAAP):				
Change in value of NEC TOKIN options		(10,700)		
Equity (gain) loss from NEC TOKIN		(41,643)		
Write down of long-lived assets		10,279		
Restructuring charges		5,404		
ERP integration costs / IT transition costs		7,045		
Stock-based compensation expense		4,720		
Legal expenses related to antitrust class actions		2,640		
Net foreign exchange (gain) loss		(3,758)		
NEC TOKIN investment-related expenses		1,101		
Plant start-up costs		427		
Net (gain) loss on sales and disposals of assets		392		
Adjusted EBITDA	\$	105,255		
Adjusted EBITDA Margin		13.9%		

Non-GAAP Financial Measures



Non-GAAP Financial Measures

Included in this presentation are certain non-GAAP financial measures designed to complement the financial information presented in accordance with generally accepted accounting principles in the United States of America because management believes such measures are useful to investors for the reasons described below.

Adjusted gross margin

Adjusted gross margin represents net sales less cost of sales excluding adjustments which are outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted gross margin to facilitate our analysis and understanding of our business operations by excluding the items outlined in the quantitative reconciliation provided earlier in this presentation which might otherwise make comparisons of our ongoing business with prior periods more difficult and obscure trends in ongoing operations. The Company believes that Adjusted gross margin is useful to investors because it provides a supplemental way to understand the underlying operating performance of the Company. Adjusted gross margin should not be considered as an alternative to gross margin or any other performance measure derived in accordance with GAAP.

Adjusted selling, general and administrative expenses

Adjusted selling, general and administrative expenses represents selling, general and administrative expenses excluding adjustments which are outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted selling, general and administrative expenses to facilitate our analysis and understanding of our business operations by excluding the items outlined in the quantitative reconciliation provided earlier in this presentation which might otherwise make comparisons of our ongoing business with prior periods more difficult and obscure trends in ongoing operations. The Company believes that Adjusted selling, general and administrative expenses is useful to investors because it provides a supplemental way to understand the underlying operating performance of the Company. Adjusted selling, general and administrative expenses should not be considered as an alternative to selling, general and administrative expenses or any other performance measure derived in accordance with GAAP.

Adjusted operating income (loss)

Adjusted operating income (loss) represents operating income (loss), excluding adjustments which are outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted operating income to facilitate our analysis and understanding of our business operations by excluding the items outlined in the quantitative reconciliation provided earlier in this presentation which might otherwise make comparisons of our ongoing business with prior periods more difficult and obscure trends in ongoing operations. The Company believes that Adjusted operating income is useful to investors to provide a supplemental way to understand the underlying operating performance of the Company and monitor and understand changes in our ability to generate income from ongoing business operations. Adjusted operating income should not be considered as an alternative to operating loss or any other performance measure derived in accordance with GAAP.

Adjusted net income (loss) and Adjusted EPS

Adjusted net income (loss) and Adjusted EPS represent net income (loss) and EPS, excluding adjustments which are more specifically outlined in the quantitative reconciliation provided earlier in this presentation. Management uses Adjusted net income (loss) and Adjusted EPS to evaluate the Company's operating performance by excluding the items outlined in the quantitative reconciliation provided earlier in this presentation which might otherwise make comparisons of our ongoing business with prior periods more difficult and obscure trends in ongoing operations. The Company believes that Adjusted net income (loss) and Adjusted EPS are useful to investors because they provide a supplemental way to understand the underlying operating performance of the Company and allows investors to monitor and understand changes in our ability to generate income from ongoing business operations. Adjusted net income (loss) and Adjusted EPS should not be considered as alternatives to net income, operating income or any other performance measures derived in accordance with GAAP.

Non-GAAP Financial Measures

Continued



Adjusted EBITDA

Adjusted EBITDA represents net loss before income tax expense (benefit), interest expense, net, and depreciation and amortization expense, excluding adjustments which are more specifically outlined in the quantitative reconciliation provided earlier in this presentation. We present Adjusted EBITDA as a supplemental measure of our performance and ability to service debt. We also present Adjusted EBITDA because we believe such measure is frequently used by securities analysts, investors and other interested parties in the evaluation of companies in our industry.

We believe Adjusted EBITDA is an appropriate supplemental measure of debt service capacity, because cash expenditures on interest are, by definition, available to pay interest, and tax expense is inversely correlated to interest expense because tax expense goes down as deductible interest expense goes up; depreciation and amortization are non-cash charges. The other items excluded from Adjusted EBITDA are excluded in order to better reflect our continuing operations.

In evaluating Adjusted EBITDA, you should be aware that in the future we may incur expenses similar to the adjustments in this presentation. Our presentation of Adjusted EBITDA should not be construed as an inference that our future results will be unaffected by these types of adjustments. Adjusted EBITDA is not a measurement of our financial performance under GAAP and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with GAAP or as an alternative to cash flow from operating activities as a measure of our liquidity.

Our Adjusted EBITDA measure has limitations as an analytical tool, and you should not consider it in isolation or as a substitute for analysis of our results as reported under GAAP. Some of these limitations are:

- it does not reflect our cash expenditures, future requirements for capital expenditures or contractual commitments;
- it does not reflect changes in, or cash requirements for, our working capital needs;
- it does not reflect the significant interest expense or the cash requirements necessary to service interest or principal payment on our debt;
- although depreciation and amortization are non-cash charges, the assets being depreciated and amortized will often have to be replaced in the future, and our Adjusted EBITDA measure does not reflect any cash requirements for such replacements;
- it is not adjusted for all non-cash income or expense items that are reflected in our statements of cash flows;
- it does not reflect the impact of earnings or charges resulting from matters we consider not to be indicative of our ongoing operations;
- it does not reflect limitations on or costs related to transferring earnings from our subsidiaries to us; and
- other companies in our industry may calculate this measure differently than we do, limiting its usefulness as a comparative measure.

Because of these limitations, Adjusted EBITDA should not be considered as a measure of discretionary cash available to us to invest in the growth of our business or as a measure of cash that will be available to us to meet our obligations. You should compensate for these limitations by relying primarily on our GAAP results and using Adjusted EBITDA only supplementally.