

Q2 Fiscal 2021 Earnings

Supplemental Data





Forward Looking Statements & Non-GAAP Financial Measures

This presentation and the accompanying oral presentation contain forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Forward-looking statements generally relate to future events or Lyft's future financial or operating performance. In some cases, you can identify forward looking statements because they contain words such as "may," "will," "should," "expects," "plans," "anticipates," "going to," "could," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential" or "continue" or the negative of these words or other similar terms or expressions that concern Lyft's expectations, strategy, priorities, plans or intentions. Forward-looking statements in this presentation and the accompanying oral presentation include, but are not limited to, statements regarding Lyft's future financial and operating performance, including its outlook, expectations regarding profitability, cost reductions, expense run rate, and Adjusted EBITDA, demand for Lyft's products and services and the markets in which Lyft operates and the future of transportation-as-a-service, the impact of the COVID-19 pandemic and the timing of economic recovery on our business, results of operations, and the markets in which we operate, rider and driver activity on the Lyft platform and future incentive levels, and litigation and regulatory matters. Lyft's expectations and beliefs regarding these matters may not materialize, and actual results in future periods are subject to risks and uncertainties that could cause actual results to differ materially from those projected, including the effect of the COVID-19 pandemic and related impact on Lyft's business, Lyft's cost reductions, cost savings and expected expenses for 2021 and the expected impact of these cost reductions on Lyft's business and future financial performance, and trends in Lyft's business, in particular recovery in rides, the sufficiency of Lyft's unrestricted cash, cash equivalents, and short-term investments, as well as risks associated with the outcome of litigation and regulatory matters. The forward-looking statements contained in this presentation are also subject to other risks and uncertainties, including those more fully described in Lyft's filings with the Securities and Exchange Commission, including our Quarterly Report on Form 10-Q that was filed with the SEC on May 6, 2021 and in our Quarterly Report on Form 10-Q that will be filed following this presentation. The forward-looking statements in this presentation are based on information available to Lyft as of the date hereof, and Lyft disclaims any obligation to update any forward-looking statements, except as required by law.

In addition to financial information presented in accordance with U.S. generally accepted accounting principles ("GAAP"), this presentation and the accompanying oral presentation include certain non–GAAP financial measures, including Contribution, Contribution Margin, Adjusted EBITDA, Adjusted EBITDA Margin, adjusted net loss, adjusted net loss per share and non–GAAP operating expenses. These non–GAAP measures are presented for supplemental informational purposes only and should not be considered a substitute for financial information presented in accordance with GAAP. These non–GAAP measures have limitations as analytical tools, and they should not be considered in isolation or as a substitute for analysis of other GAAP financial measures. A reconciliation of these measures to the most directly comparable GAAP measures is included at the end of this presentation.

This presentation and the accompanying oral presentation also contain statistical data, estimates and forecasts that are based on independent industry publications or other publicly available information, as well as other information based on our internal sources. This information involves many assumptions and limitations, and you are cautioned not to give undue weight to such information. We have not independently verified the accuracy or completeness of the information contained in the industry publications and other publicly available information. Accordingly, we make no representations as to the accuracy or completeness of that information nor do we undertake to update such information after the date of this presentation.

Key Highlights Q2'21

\$24M

Adjusted EBITDA profitability for the <u>first time</u> – ahead of most recent outlook ⁽¹⁾

+3.6M

Increase in Active Riders versus Q1'21

+125%

Year-over-year revenue growth in Q2

- Q2 Revenue of \$765 million increased 26% quarter-over-quarter and 125% year-over-year
- Active Riders of 17.1 million increased 27% quarter-over-quarter and nearly 100% year-over-year, reflecting the return of riders from prior quarters and new rider activations
- Record Contribution Margin of 59.1% exceeded our outlook of 56.5-57.5% and was up 370 basis points vs Q1'21

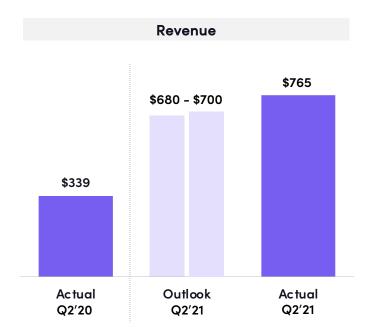
- Q2 Adjusted EBITDA of \$24 million was over \$60 million better than the midpoint of our quarterly loss outlook⁽²⁾
- Total non-GAAP operating expenses below COR increased by just 4% or \$18 million quarter-over-quarter to \$458 million in Q2'21
- As a percentage of revenue, non-GAAP sales & marketing expense of 11.6% was roughly flat with 11.4% in Q1'21; incentives declined over 20% quarter-over-quarter

Adjusted EBITDA of \$24 million in Q2'21 was the first quarter of Adjusted EBITDA profitability in company history, ahead of most recent outlook of Q3'21.

⁽²⁾ Company outlook for Adjusted EBITDA for Q2'21 was reported during the Q1'21 earnings call on May 4, 2021 in the range of (\$45)–(\$35) million. Note: Certain figures above are non-GAAP financial measures. Please see the explanation of non-GAAP measures as well as reconciliation from GAAP to non-GAAP measures contained in the appendix to this presentation.

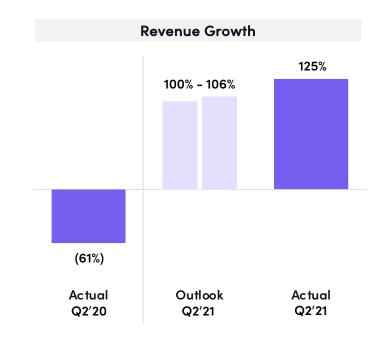
Revenue

(\$ in millions)



Revenue Growth

(Year-over-year)

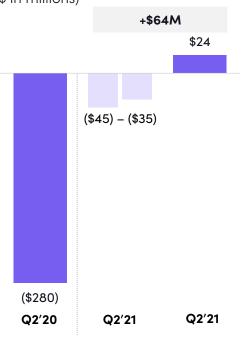


Note: Company outlook for Revenue for Q2'21 was reported during the Q1'21 earnings call on May 4, 2021 in the range of 680-700 million.

Note: Company outlook for Revenue for Q2'21 was reported during the Q1'21 earnings call on May 4, 2021 implied year-over-year growth in the range of 100-106%.

Adjusted EBITDA Actual vs Outlook

(\$ in millions)



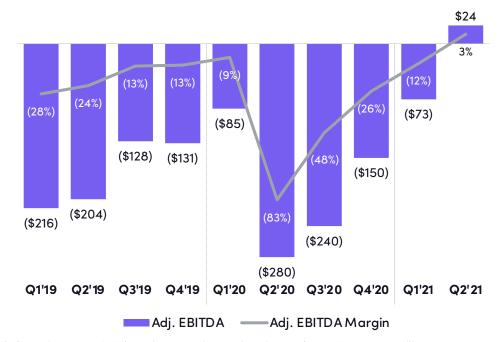
Note: Midpoint of Adjusted EBITDA outlook for Q2'21 of (\$40) million was reported during the Q1'21 earnings call on May 4, 2021. The figures above are non–GAAP financial measures. Please see the explanation of non–GAAP measures as well as reconciliation from GAAP to non–GAAP measures contained in the appendix to this presentation.

Actual

Outlook

Adjusted EBITDA & Margin

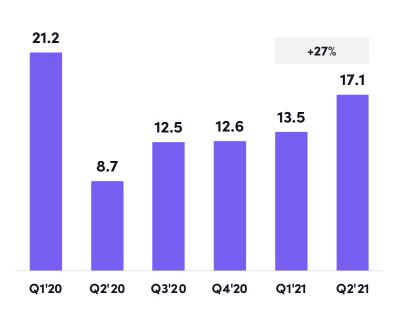
(\$ in millions)



Note: The figures above are non-GAAP financial measures. Please see the explanation of non-GAAP measures as well as reconciliation from GAAP to non-GAAP measures contained in the appendix to this presentation.

Active Riders

(in millions)



Revenue per Active Rider

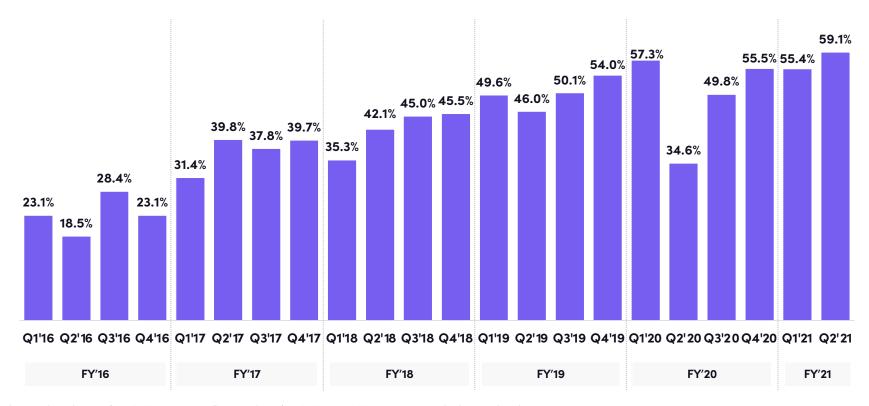


Note: Active Riders in Q2'21 grew nearly 100% year-over-year to 17.1 million from 8.7 million in Q2'20. On a sequential basis, Active Riders in Q2'21 grew 27% to 17.1 million from 13.5 million in Q1'21. The revised presentation from a year-over-year comparison to a sequential comparison is to reflect the effect of the COVID-19 pandemic and recovery trends.

Note: Revenue per Active Rider in Q2'21 grew 14% year–over-year at \$44.63 compared to \$39.06 in Q2'20. On a sequential basis, Revenue per Active Rider in Q2'21 declined 1% to \$44.63 from \$45.13 in Q1'21. The revised presentation from a year–over-year comparison to a sequential comparison is to reflect the effect of the COVID-19 pandemic and recovery trends.

Contribution Margin

(Non-GAAP)



Insurance Supplemental

Reinsurance Transaction Overview and Q2'21 Impact

Transaction Overview

Transaction Summary:

- On April 22, we executed an agreement to reinsure our captive insurance entity for \$183.2 million of economic coverage above the liabilities recorded as of March 31, 2021 for policies underwritten during the period of 10/1/2018-10/1/2020.

Net Transaction Cost: \$20.4M

Structure:

- Insurance liabilities remain on our books post transaction close, but Lyft recognized an offsetting reinsurance recoverable.
- From an economic perspective, when the claims we are reinsuring are ultimately resolved, to the extent the ultimate value exceeds the liabilities as of March 31, 2021, Lyft will receive dollar for dollar coverage for up to \$183.2 million. To the extent the ultimate insurance liability is below the March 31, 2021 balance sheet, the benefit will accrue to the reinsurer.

Date Closed: May 7, 2021

| P&L Impact in Q2′21 | |
|-------------------------------------------------------------------------------------------------------------|----------|
| (\$ in Millions) | |
| Changes to the liabilities for insurance required by regulatory agencies attributable to historical periods | (\$20.0) |
| Change in Reinsurance Recoverable | \$20.0 |
| Net Impact ⁽¹⁾ | \$0 |

Balance Sheet Treatment (2)

- We elected to present the funds held liabilities and the reinsurance recoverable asset on a net basis.
- The net liability balance at closing on May 7, 2021 was \$20.2 million. As of June 30, 2021 the net liability balance was reduced by \$20.0 million to \$0.2 million given the increase in the reinsurance recoverable.

Q2'21 P&L impact of the reinsurance agreement excludes the net transaction cost of \$20.4 million.

In our Q1'21 earnings presentation (from May 4, 2021), we presented funds held liabilities of \$271.5 million and a reinsurance recoverable asset of \$251.3 million. With the close of the transaction, we elected to present the funds held liabilities and the reinsurance recoverable asset on a net basis, as allowed under ASC 210 when a right of offset exists.

Reconciliations from GAAP to Non-GAAP and Trended Financial Statements

Condensed Consolidated Statement of Operations

(\$ in millions, except per share)

| | Fiscal 2018 | | | | | | | Fiscal 2019 | | | | | Fiscal 2020 | | | Fisca | 2021 |
|----------------------------------------------------------------------------------|-------------|-----------|--------------|------------|------------|--------------|------------|-------------|------------|-------------|------------|------------|-------------|------------|--------------|------------|------------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 |
| Revenue | \$ 397.2 | \$ 504.9 | \$ 585.0 | \$ 669.5 | \$ 2,156.6 | \$ 776.0 | \$ 867.3 | \$ 955.6 | \$ 1,017.1 | \$ 3,616.0 | \$ 955.7 | \$ 339.3 | \$ 499.7 | \$ 569.9 | \$ 2,364.7 | \$ 609.0 | \$ 765.0 |
| | | | | | | | | | | | | | | | | | |
| Cost and expenses | | | | | | | | | | | | | | | | | |
| Cost of revenue | 260.6 | 293. | 322.6 | 367.0 | 1,243.4 | 462.9 | 630.1 | 580.7 | 502.8 | 2,176.5 | 542.4 | 251.4 | 261.6 | 392.1 | 1,447.5 | 412.0 | 346.9 |
| Operations and support | 59.9 | 67. | 92.5 | 118.6 | 338.4 | 187.2 | 152.0 | 149.8 | 147.1 | 636.1 | 133.8 | 98.6 | 123.1 | 98.4 | 454.0 | 88.9 | 93.8 |
| Research and development | 63.1 | 64. | 77.2 | 96.1 | 300.8 | 631.0 | 309.8 | 288.3 | 276.6 | 1,505.7 | 258.7 | 203.1 | 232.1 | 215.2 | 909.1 | 238.2 | 252.0 |
| Sales and marketing | 168.7 | 175 | 1 241.1 | 218.9 | 803.8 | 275.1 | 181.0 | 163.9 | 194.2 | 814.2 | 196.4 | 51.8 | 78.5 | 89.5 | 416.3 | 78.6 | 99.9 |
| General and administrative | 90.2 | 98. | 120.3 | 139.0 | 448.0 | 376.7 | 267.3 | 263.8 | 278.2 | 1,186.0 | 238.5 | 221.9 | 257.7 | 228.0 | 946.1 | 207.6 | 212.5 |
| Total costs and expenses | 642.5 | 698. | 853.7 | 939.6 | 3,134.4 | 1,932.9 | 1,540.2 | 1,446.5 | 1,398.9 | 6,318.5 | 1,369.8 | 826.8 | 953.1 | 1,023.3 | 4,173.1 | 1,025.4 | 1,005.1 |
| Loss from operations | (245.3) | (193.7 | (268.7) | (270.1) | (977.8) | (1,156.9) | (672.9) | (490.9) | (381.8) | (2,702.5) | (414.1) | (487.5) | (453.4) | (453.4) | (1,808.4) | (416.4) | (240.1) |
| Interest expense | - | | | | - | - | - | - | - | - | (1.5) | (6.5) | (12.5) | (12.1) | (32.7) | (12.6) | (12.8) |
| Other income (expense), net | 11.4 | 15. | 20.0 | 20.8 | 67.2 | 19.8 | 29.7 | 29.3 | 23.8 | 102.6 | 19.1 | 12.1 | 7.5 | 4.9 | 43.7 | 3.6 | 1.7 |
| Loss before income taxes | (233.9) | (178.7 |) (248.7) | (249.3) | (910.6) | (1,137.1) | (643.2) | (461.6) | (358.0) | (2,599.9) | (396.5) | (481.9) | (458.4) | (460.6) | (1,797.4) | (425.4) | (251.2) |
| Provision (benefit) for income taxes | 0.4 | 0. | 0.5 | (0.4) | 0.7 | 1.4 | 1.0 | 1.9 | (2.0) | 2.3 | 1.6 | (44.8) | 1.1 | (2.5) | (44.5) | 1.9 | 0.7 |
| Net loss | \$ (234.3) | \$ (178.9 | \$ (249.2) | \$ (248.9) | \$ (911.3) | \$ (1,138.5) | \$ (644.2) | \$ (463.5) | \$ (356.0) | \$(2,602.2) | \$ (398.1) | \$ (437.1) | \$ (459.5) | \$ (458.2) | \$ (1,752.9) | \$ (427.3) | \$ (251.9) |
| Net loss per share, basic and diluted | \$ (11.69) | \$ (8.48 |) \$ (11.58) | \$ (11.29) | \$ (43.04) | \$ (48.53) | \$ (2.23) | \$ (1.57) | \$ (1.19) | \$ (11.44) | \$ (1.31) | \$ (1.41) | \$ (1.46) | \$ (1.43) | \$ (5.61) | \$ (1.31) | \$ (0.76) |
| Weighted-average shares used to compute net loss per share, basic and diluted | 20.0 | 21 | 1 21.5 | 22.0 | 21.2 | 23.5 | 288.4 | 294.8 | 299.6 | 227.5 | 304.5 | 309.2 | 314.5 | 320.3 | 312.2 | 326.2 | 332.1 |

Condensed Consolidated Balance Sheet

| (Ψ 111 11111110113) | Fiscal 2018 | | | | | Fiscal 20 | 19 | | Fiscal 2020 | | | | Fiscal 2021 | | |
|-------------------------------------------------------------------------------------------------|--------------------|------------|---------------|-----------|------------|---------------|------------|------------|-------------|------------|------------|------------|-------------|------------|--|
| | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | Q3 | Q4 | Q1 | Q2 | |
| Assets | | | | | | | | | | | | | | | |
| Current assets: | | | | | | | | | | | | | | | |
| Cash and cash equivalents | \$ 263.2 | \$ 928.4 | \$ 1,088.6 \$ | 517.7 | \$ 329.5 | \$ 417.4 \$ | 543.9 \$ | 358.3 \$ | 597.9 \$ | 841.1 \$ | 424.8 \$ | 319.7 \$ | 312.2 \$ | 484.2 | |
| Short-term investments | 2,016.9 | 1,996.2 | 1,609.6 | 1,520.2 | 705.4 | 2,892.9 | 2,572.6 | 2,491.8 | 2,072.0 | 1,934.9 | 2,028.6 | 1,931.3 | 1,925.1 | 1,761.3 | |
| Prepaid expenses and other current assets | 180.2 | 219.8 | 261.6 | 282.5 | 345.5 | 367.5 | 426.3 | 397.2 | 474.9 | 320.2 | 299.6 | 343.1 | 343.7 | 357.0 | |
| Total current assets | 2,460.3 | 3,144.4 | 2,959.8 | 2,320.4 | 1,380.4 | 3,677.8 | 3,542.8 | 3,247.3 | 3,144.8 | 3,096.2 | 2,753.1 | 2,594.1 | 2,581.0 | 2,602.6 | |
| Restricted cash and cash equivalents | 72.4 | 44.2 | 139.2 | 187.4 | 172.5 | 123.0 | 139.4 | 205.0 | 529.1 | 210.3 | 115.2 | 118.6 | 183.6 | 144.6 | |
| Restricted investments | 447.2 | 550.4 | 647.1 | 863.7 | 993.3 | 1,165.3 | 1,237.3 | 1,361.0 | 940.8 | 971.8 | 1,199.8 | 1,101.7 | 940.4 | 920.2 | |
| Other investments | - | - | - | - | - | - | - | - | 10.0 | 10.0 | 10.0 | 10.0 | 10.7 | 75.3 | |
| Property and equipment, net | 26.3 | 32.5 | 38.4 | 109.3 | 120.5 | 138.1 | 160.0 | 188.6 | 360.5 | 353.6 | 335.7 | 313.3 | 308.4 | 322.0 | |
| Operating lease right of use assets | - | - | - | - | 304.6 | 347.0 | 412.0 | 441.3 | 307.8 | 297.2 | 284.0 | 275.8 | 260.9 | 248.4 | |
| Intangible assets, net | 4.2 | 6.2 | 5.9 | 117.7 | 108.6 | 99.6 | 90.2 | 82.9 | 88.7 | 79.7 | 71.8 | 65.8 | 61.3 | 59.3 | |
| Goodwill | - | - | - | 152.1 | 150.7 | 150.9 | 150.8 | 158.7 | 180.6 | 182.8 | 182.7 | 182.7 | 182.7 | 180.9 | |
| Other assets | 0.8 | 1.0 | 1.0 | 9.4 | 10.3 | 2.8 | 2.7 | 6.6 | 9.5 | 12.8 | 16.0 | 17.0 | 16.9 | 18.1 | |
| Total assets | \$ 3,011.2 | \$ 3,778.7 | \$ 3,791.4 \$ | 3,760.0 | \$ 3,240.9 | \$ 5,704.5 \$ | 5,735.2 \$ | 5,691.4 \$ | 5,571.8 \$ | 5,214.4 \$ | 4,968.3 \$ | 4,679.0 \$ | 4,545.8 \$ | \$ 4,571.4 | |
| | | | | | | | | | | | | | | | |
| Liabilities, Redeemable Convertible Preferred Stock and Stoc | kholders' Equity (| Deficit) | | | | | | | | | | | | | |
| Current liabilities: | | | | | | | | | | | | | | | |
| Accounts payable | \$ 55.7 | \$ 68.0 | \$ 47.0 \$ | 32.3 | \$ 39.4 | \$ 12.7 \$ | 36.2 \$ | 38.8 \$ | 540.5 \$ | 48.2 \$ | 26.0 \$ | 84.1 \$ | 69.9 \$ | 77.4 | |
| Insurance reserves | 466.3 | 574.9 | 691.8 | 810.3 | 937.0 | 1,207.4 | 1,374.9 | 1,378.5 | 975.1 | 943.6 | 922.6 | 987.1 | 1,058.4 | 1,035.8 | |
| Accrued and other current liabilities | 343.2 | 408.8 | 528.1 | 606.2 | 702.0 | 813.2 | 880.8 | 939.9 | 991.4 | 939.5 | 1.047.5 | 954.0 | 1.038.4 | 1,123.7 | |
| Operating lease liabilities - current | - | - | - | - | 73.7 | 92.5 | 88.9 | 94.2 | 44.1 | 48.3 | 49.0 | 49.3 | 54.2 | 54.5 | |
| Total current liabilities | 865.2 | 1,051.7 | 1,266.9 | 1.448.8 | 1,752.1 | 2.125.8 | 2,380.8 | 2,451.4 | 2,551.1 | 1,979.6 | 2,045.2 | 2,074.5 | 2.220.8 | 2,291.5 | |
| Operating lease liabilities | | | | · . | 263.8 | 295.2 | 359.2 | 382.1 | 305.9 | 293.0 | 278.8 | 265.8 | 252.0 | 237.2 | |
| Long-term debt, net of current portion | | | | | | | | | 82.1 | 623.4 | 622.7 | 644.2 | 651.6 | 659.8 | |
| Other liabilities | 19.4 | 19.8 | 24.3 | 30.5 | 4.6 | 6.3 | 5.7 | 3.9 | 25.2 | 21.9 | 18.6 | 18.3 | 12.5 | 18.2 | |
| Total liabilities | \$ 884.6 | | \$ 1,291.2 \$ | | \$ 2,020.5 | \$ 2,427.3 \$ | 2,745.7 \$ | 2,837.4 \$ | | 2,917.9 \$ | | 3.002.8 \$ | 3,137.0 \$ | | |
| Total liabilities | * 00 110 | 4 1,07115 | - 1,25112 | 1,17510 | <u> </u> | <u> </u> | 2,7 1517 | 2,00711 | Zipo iio 🗘 | 2,55 | ZJOODIZ V | 0,002.0 | 0,10710 | 0,200.0 | |
| Redeemable convertible preferred stock | 4.338.2 | 5.091.4 | 5.126.7 | 5.152.0 | 5.152.0 | | | | | | 8 | | | | |
| Stockholders' equity (deficit) | 4,000.2 | 5,091.4 | 0,120.7 | 5,152.0 | 5,152.0 | | | | | | | | | | |
| Preferred stock | | | | | | | | | | | | | | | |
| Common stock | | | | - | | | - | | | | | | - | - | |
| | 58.7 | 63.2 | 70.2 | 73.9 | 150.0 | 7.999.7 | 8.176.4 | 8.398.9 | 8.554.5 | 8.674.2 | 8.838.0 | 8.977.1 | 9.136.9 | 9,346.0 | |
| Additional paid in capital | | | | | | | | | | | | - | - | | |
| Accumulated other comprehensive income | (2.0) | | | 0.1 | 2.2 | 5.5 | 4.6 | 2.7 | (1.4) | 5.1 | 7.3 | (0.5) | (0.3) | (1.6) | |
| Accumulated deficit | (2,268.3) | (2,447.2) | | (2,945.3) | (4,083.8) | (4,728.0) | (5,191.5) | (5,547.6) | (5,945.6) | (6,382.8) | (6,842.3) | (7,300.4) | (7,727.8) | (7,979.7) | |
| Total stockholders' equity (deficit) | (2,211.6) | (2,384.2) | (2,626.5) | (2,871.3) | (3,931.6) | 3,277.2 | 2,989.5 | 2,854.0 | 2,607.5 | 2,296.5 | 2,003.1 | 1,676.2 | 1,408.9 | 1,364.8 | |
| Total liabilities, redeemable convertible preferred stock and stockholders' equity (deficit) | \$ 3,011.2 | \$ 3,778.7 | \$ 3,791.4 \$ | 3,760.0 | \$ 3,240.9 | \$ 5,704.5 \$ | 5,735.2 \$ | 5,691.4 | 5,571.8 \$ | 5,214.4 \$ | 4,968.3 \$ | 4,679.0 \$ | 4,545.8 | \$ 4,571.4 | |

Condensed Consolidated Statement of Cash Flows

| | | | Fiscal 2018 | | | | | Fiscal 2019 | | | | | Fiscal 2020 | | | Fisca | al 2021 |
|---------------------------------------------------------------------------|-------------------|--------------|--------------|--------------|-------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|--------------|------------|--------------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 |
| Cash flows from operating activities | | | | | | | | | | | | | | | | | |
| Net loss | \$ (234.3) | \$ (178.9) | \$ (249.2) | \$ (248.9) | \$ (911.3) | \$ (1,138.5) | \$ (644.2) | \$ (463.5) | \$ (356.0) | \$(2,602.2) | \$ (398.1) | \$ (437.1) | \$ (459.5) | \$ (458.2) | \$ (1,752.9) | \$ (427.3) |) \$ (252.0) |
| Adjustments to reconcile net loss to net cash provided by (used in) opera | ating activities: | | | | | | | | | | | | | | | | |
| Depreciation and amortization | 1.2 | 1.7 | 2.6 | 13.3 | 18.8 | 23.1 | 31.1 | 30.1 | 24.0 | 108.3 | 35.5 | 44.5 | 41.7 | 35.7 | 157.4 | 34.4 | 34.6 |
| Stock-based compensation | 2.0 | 1.5 | 2.9 | 2.2 | 8.6 | 859.5 | 293.2 | 242.2 | 204.4 | 1,599.3 | 160.0 | 105.8 | 166.7 | 133.3 | 565.8 | 164.2 | 201.0 |
| Amortization of premium on marketable securities | 0.2 | 0.2 | 0.1 | | 0.5 | | 0.1 | 0.2 | 0.3 | 0.6 | 0.5 | 1.2 | 2.4 | 2.4 | 6.5 | 1.5 | 0.9 |
| Accretion of discount on marketable securities | (3.8) | (4.3) | (7.2) | (8.3) | (23.6) | (10.1) | (11.3) | (9.9) | (8.0) | (39.3) | (7.8) | (4.0) | (1.6) | (0.7) | (14.1) | (0.4) |) (0.2) |
| Amortization of debt discount and issuance costs | _ | | | | - | | | | | _ | | 4.1 | 8.4 | 8.6 | 21.1 | 8.5 | 8.7 |
| Deferred income tax impact from convertible senior notes | - | | | | - | | - | | - | - | | (46.3) | | | (46.3) | | - |
| Loss on sale and disposal of assets, net | | 9 | | 2 | - 1 | 2 | 7.6 | 16.8 | 12.2 | 36.6 | 3.2 | 10.8 | 4.2 | (3.0) | 15.2 | 0.3 | 0.9 |
| Other | - | 0.3 | | 0.7 | 1.0 | 0.1 | (0.2) | 0.9 | (1.7) | (0.9) | 0.1 | 2.2 | 3.9 | (1.8) | 4.4 | 2.9 | (0.4) |
| Changes in operating assets and liabilities, net effects of acquisition: | | | | | | | | | | | | | | | | | |
| Prepaid expenses and other assets | (7.3) | (39.6) | (9.3) | (19.4) | (75.6) | (46.3) | (33.4) | (61.7) | 21.9 | (119.5) | (83.7) | 155.0 | 13.5 | (45.2) | 39.6 | 0.2 | (12.8) |
| Operating lease right-of-use assets | - | | | | | 19.5 | 20.5 | 30.6 | 38.0 | 108.6 | 20.3 | 13.1 | 14.1 | 13.7 | 61.2 | 15.0 | 15.6 |
| Accounts payable | (13.3) | 11.2 | (18.2) | (20.5) | (40.8) | 1.2 | (23.6) | 21.7 | 5.8 | 5.1 | 500.0 | (495.8) | (19.4) | 59.7 | 44.5 | (11.1) |) 15.8 |
| Insurance reserves | 89.7 | 108.6 | 116.9 | 118.5 | 433.7 | 126.7 | 270.4 | 167.6 | 3.5 | 568.2 | (403.3) | (31.5) | (21.0) | 64.4 | (391.4) | 71.4 | (22.6) |
| Accrued and other liabilities | 85.9 | 67.3 | 125.5 | 29.4 | 308.1 | 94.3 | 117.8 | 71.8 | 48.5 | 332.4 | (25.3) | (64.3) | 105.9 | (53.0) | (36.7) | 71.4 | 0.5 |
| Lease liabilities | | | | | 2 | (14.3) | (12.7) | (36.8) | (39.1) | (102.9) | (8.3) | (9.4) | (15.0) | (20.5) | (53.2) | (10.5) |) (18.2) |
| Net cash provided by (used in) operating activities | \$ (79.7) | \$ (32.0) | \$ (35.9) | \$ (133.0) | \$ (280.6) | \$ (84.8) | \$ 15.3 | \$ 10.0 | \$ (46.2) | \$ (105.7) | \$ (206.9) | \$ (751.7) | \$ (155.7) | \$ (264.6) | \$(1,378.9) | \$ (79.5) |) \$ (37.5) |
| | | | | | | 20.00 | | | | 10 10 10 10 | | | | | | - | |
| Cash flows from investing activities | | | | | | | | | | | | | | | | | |
| Purchases of marketable securities | \$ (1,198.2) | \$ (1,676.5) | \$ (1,476.2) | \$ (1,103.3) | \$(5,454.2) | \$ (607.2) | \$ (2,974.6) | \$ (1,254.4) | \$ (1,612.7) | \$(6,448.9) | \$ (1,179.3) | \$ (1,042.7) | \$ (1,146.6) | \$ (744.1) | \$ (4,112.7) | \$ (981.7) |) \$ (745.6) |
| Purchase of non-marketable securities | - | | | | - | | - | | - | - | (10.0) | | - | | (10.0) | - | - |
| Purchases of term deposits | | 9 | 120 | 2 | 120 | 1 | (105.0) | 2 | (37.8) | (142.8) | (75.0) | (288.8) | (355.0) | (391.5) | (1,110.3) | (75.0) |) (201.5) |
| Proceeds from sales of marketable securities | 181.7 | 503.7 | 142.5 | 72.5 | 900.4 | 466.2 | 180.9 | 246.3 | 199.6 | 1,093.0 | 406.5 | 41.4 | 28.3 | 180.7 | 656.9 | 17.1 | 64.9 |
| Proceeds from maturities of marketable securities | 200.5 | 1,096.0 | 1,630.6 | 911.4 | 3,838.5 | 838.2 | 553.2 | 1,264.9 | 1,414.9 | 4,071.2 | 1,661.5 | 1,291.8 | 1,058.4 | 734.2 | 4,745.9 | 1,169.8 | 789.3 |
| Proceeds from maturities of term deposits | - | - | - | - | - | | - | - | - | | 30.0 | 112.8 | 90.0 | 412.8 | 645.6 | 36.0 | 276.5 |
| Purchases of property and equipment and scooter fleet | (3.1) | (8.1) | (17.2) | (40.3) | (68.7) | (25.2) | (43.1) | (60.1) | (49.7) | (178.1) | (34.5) | (21.7) | (14.6) | (22.8) | (93.6) | (10.7) | (9.8) |
| Purchases of other intangible assets | - | (2.2) | - | - | (2.2) | - | - | - | - | - | - | - | - | - | - | - | |
| Sale of property and equipment | | | | | | | 0.8 | 3.2 | 3.1 | 7.1 | 0.9 | 0.1 | 13.9 | 16.0 | 30.9 | 5.7 | 8.8 |
| Cash paid for acquisitions, net of cash acquired | - | - | - | (257.6) | (257.6) | (1.7) | (0.1) | - | (10.5) | (12.3) | (12.4) | - | - | 0.1 | (12.3) | - | - |
| Other investing activities | | | (28.0) | 28.0 | | | | | | | | | | | | | (2.0) |
| Net cash provided by (used in) investing activities | \$ (819.1) | \$ (87.1) | \$ 251.7 | \$ (389.3) | \$(1,043.8) | \$ 670.3 | \$ (2,387.9) | \$ 199.9 | \$ (93.1) | \$ (1,610.8) | \$ 787.7 | \$ 92.9 | \$ (325.6) | \$ 185.4 | \$ 740.4 | \$ 161.1 | \$ 180.6 |
| | | | | | | | | | | | | | | | | | |

Condensed Consolidated Statement of Cash Flows (continued)

| | | Fiscal 2018 | | | | | | Fiscal 2019 | | | | | Fiscal 2020 | | Fiscal 2021 | | |
|------------------------------------------------------------------------------------------------------------------------------------------|----------------|-------------|------------|----------|----------|------------|------------|-------------|----------|------------|------------|------------|-------------|-----------|-------------|-----------|----------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 |
| Cash flows from financing activities | | | | | | | | | | | | | | | | | |
| Proceeds from issuance of common stock in initial public offering, net of underwriting commissions, offering costs and reimbursements | \$ - | \$ - | \$ - | \$ - | \$ - | \$ (5.1) | \$ 2,489.3 | \$ (0.1) | \$ (0.1) | \$ 2,484.0 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Repayment of loans | - | 2/ | | 2 | | | | | | | (6.1) | (11.9) | (17.6) | (15.0) | (50.6) | (10.0) | (10.0) |
| Proceeds from issuance of convertible senior notes | - | - | | - | - | - | - | - | 100 | | 1-0 | 734.1 | - | - | 734.1 | - | - |
| Payment of debt issuance costs | - | 2 | - / | 2 | - | 2 | - | 2 | - | 27 | - | (0.4) | (0.4) | 2 | (0.8) | 2 | 2 |
| Purchase of capped call | - | - | - | - | - | - | - | - | - | 4 - | 1-3 | (132.7) | - | - | (132.7) | - | - |
| Proceeds from issuance of redeemable convertible preferred stock, net of issuance costs | 54.2 | 753.2 | 35.3 | - | 842.7 | - | - | - | - | - | - | - | - | - | - | - | - |
| Proceeds from exercise of stock options and other common stock | 1.3 | 3.0 | 41 | 4.5 | 0.0 | 4.0 | 0.9 | 40.4 | 40.0 | 33.1 | 2.2 | 44.0 | 0.4 | 44.4 | 20.0 | 2.2 | 47.0 |
| issuances Taxes paid related to net share settlement of equity awards | 1.5 | 3.0 | 4.1 | 1.5 | 9.9 | 1.6 | | 12.4 | 18.2 | | 2.3 | 11.9 | | 11.4 | 26.0 | 3.2 | 17.2 |
| | - | - | - | | - | (784.7) | (79.2) | (78.9) | (0.1) | (942.9) | | (4.4) | () | . , | | | |
| Principal payments on finance lease obligations | _ | | - | | - | | - | | - | | (6.2) | (11.8) | | | | ,, | |
| Other | | | / | (0.4) | (0.4) | | | | | | | | | (1.5) | | | |
| Net cash provided by (used in) financing activities | \$ 55.5 | \$ 756.2 | \$ 39.4 | \$ 1.1 | \$ 852.2 | \$ (788.2) | \$ 2,411.0 | \$ (66.6) | \$ 18.0 | \$ 1,574.2 | \$ (16.8) | \$ 584.8 | \$ (32.0) | \$ (23.4) | \$ 512.6 | \$ (24.3) | \$ (9.7) |
| Effect of foreign exchange on cash, cash equivalents and restricted cash and cash equivalents | . . | (0.1) | - | (O.1) | (0.2) | 0.1 | 0.2 | (O.1) | 0.1 | 0.3 | (O.1) | (0.4) | 0.2 | 0.2 | (0.1) | | - |
| Net increase (decrease) in cash and cash equivalents and restricted cash and cash equivalents | (843.3) | 637.0 | 255.2 | (521.3) | (472.4) | (202.6) | 38.6 | 143.2 | (121.2) | (142.0) | 563.9 | (74.4) | (513.1) | (102.4) | (126.0) | 57.4 | 133.3 |
| | | | | | | | | | | | | | | | | | |
| Cash and cash equivalents and restricted cash and cash equivalents | | | | | | | | | | | | | | | | | |
| Beginning of period | 1,178.9 | 335.6 | 972.6 | 1,227.8 | 1,178.9 | 706.5 | 503.9 | 542.5 | 685.7 | 706.5 | 564.5 | 1,128.4 | 1,054.0 | 540.9 | 564.5 | 438.5 | 495.9 |
| End of period | 335.6 | 972.6 | 1,227.8 | 706.5 | 706.5 | 503.9 | 542.5 | 685.7 | 564.5 | 564.5 | 1,128.4 | 1,054.0 | 540.9 | 438.5 | 438.5 | 495.9 | 629.2 |
| | | | | | | | | | | | | | | | | | |
| Reconciliation of cash, cash equivalents and restricted cash and cash equivalents to the condensed consolidated balance sheets | | | | | | | | | | | | | | | | | |
| Cash and cash equivalents | 263.2 | 928.4 | 1,088.6 | 517.7 | 517.7 | 329.5 | 417.4 | 543.9 | 358.3 | 358.3 | 597.9 | 841.1 | 424.8 | 319.7 | 319.7 | 312.2 | 484.2 |
| Restricted cash and cash equivalents | 72.4 | 44.2 | 139.2 | 187.4 | 187.4 | 172.5 | 123.0 | 139.4 | 205.0 | 205.0 | 529.1 | 210.3 | 115.2 | 118.6 | 118.6 | 183.6 | 144.6 |
| Restricted cash, included in prepaid expenses and other current assets | | 1- | | 1.4 | 1.4 | 1.9 | 2.1 | 2.4 | 1.2 | 1.2 | 1.4 | 2.6 | 0.9 | 0.2 | 0.2 | 0.1 | 0.5 |
| Total cash, cash equivalents and restricted cash and cash equivalents | \$ 335.6 | \$ 972.6 | \$ 1,227.8 | \$ 706.5 | \$ 706.5 | \$ 503.9 | \$ 542.5 | \$ 685.7 | \$ 564.5 | \$ 564.5 | \$ 1,128.4 | \$ 1,054.0 | \$ 540.9 | \$ 438.5 | \$ 438.5 | \$ 495.9 | \$ 629.2 |

Non-GAAP Condensed Consolidated Statement of Operations

(\$ in millions, except per share)

| | Fiscal 2018 | | | | | | Fiscal 2019 |) | | | 3 | Fiscal 2020 | 0 | | Fiscal 2021 | | |
|-----------------------------------------------------------|-------------|------------|------------|------------|------------|------------|-------------|------------|------------|------------|-----------|-------------|-----------|------------|-------------|------------|-----------|
| | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 |
| Revenue | \$ 397.2 | \$ 504.9 | \$ 585.0 | \$ 669.5 | \$ 2,156.6 | \$ 776.0 | \$ 867.3 | \$ 955.6 | \$ 1,017.1 | \$3,616.0 | \$ 955.7 | \$ 339.3 | \$ 499.7 | \$ 569.9 | \$ 2,364.7 | \$ 609.0 | \$ 765.0 |
| | | | | | | | | | | | | | | | | | |
| Cost of revenue | 256.8 | 292.4 | 321.8 | 364.8 | 1,235.8 | 391.1 | 468.4 | 476.4 | 467.6 | 1,803.5 | 408.3 | 222.0 | 250.9 | 253.9 | 1,135.1 | 271.7 | 313.0 |
| Operating expenses | | | | | | | | | | | | | | | | | |
| Operations and support | 59.8 | 67.4 | 92.4 | 118.6 | 338.2 | 133.4 | 143.8 | 141.0 | 140.0 | 558.2 | 129.3 | 87.6 | 117.6 | 93.2 | 427.7 | 83.4 | 86.2 |
| Research and development | 62.4 | 63.9 | 75.9 | 92.3 | 294.5 | 107.6 | 121.9 | 129.5 | 142.9 | 501.9 | 153.8 | 133.8 | 130.7 | 130.1 | 548.4 | 132.0 | 130.2 |
| Sales and marketing | 168.6 | 175.0 | 241.0 | 218.4 | 803.0 | 227.0 | 168.4 | 155.3 | 186.9 | 737.6 | 190.8 | 43.8 | 71.1 | 81.7 | 387.5 | 69.5 | 88.6 |
| General and administrative | 89.0 | 97.5 | 118.7 | 135.1 | 440.3 | 146.8 | 190.8 | 202.4 | 226.9 | 766.9 | 186.9 | 168.3 | 203.6 | 191.6 | 750.5 | 155.5 | 153.2 |
| Total costs and expenses | 636.6 | 696.2 | 849.8 | 929.2 | 3,111.8 | 1,005.9 | 1,093.3 | 1,104.6 | 1,164.3 | 4,368.1 | 1,069.1 | 655.5 | 774.0 | 750.5 | 3,249.1 | 712.2 | 771.2 |
| Non-GAAP loss from operations | (239.4) | (191.3) | (264.8) | (259.7) | (955.2) | (229.9) | (226.0) | (149.0) | (147.2) | (752.1) | (113.4) | (316.2) | (274.2) | (180.6) | (884.4) | (103.2) | (6.2) |
| Interest expense | - | - | - | - | - | - | - | - | - | - | (1.5) | (6.5) | (12.5) | (12.1) | (32.7) | (12.6) | (12.8) |
| Other income (expense), net | 11.4 | 15.0 | 20.0 | 20.8 | 67.2 | 19.8 | 29.7 | 29.3 | 23.8 | 102.6 | 19.1 | 12.1 | 7.5 | 4.9 | 43.7 | 3.6 | 1.7 |
| Loss before income taxes | (228.0) | (176.3) | (244.8) | (238.9) | (888.0) | (210.1) | (196.3) | (119.7) | (123.4) | (649.5) | (95.8) | (310.6) | (279.3) | (187.8) | (873.5) | (112.2) | (17.3) |
| Provision (benefit) for income taxes | 0.4 | 0.2 | 0.5 | (0.4) | 0.7 | 1.4 | 1.0 | 1.9 | (2.0) | 2.3 | 1.6 | (44.8) | 1.1 | (2.5) | (44.5) | 1.9 | 0.7 |
| Adjusted net loss | \$(228.4) | \$ (176.5) | \$(245.3) | \$(238.5) | \$ (888.7) | \$ (211.5) | \$ (197.3) | \$ (121.6) | \$ (121.4) | \$ (651.8) | \$ (97.4) | \$(265.8) | \$(280.4) | \$ (185.3) | \$(828.9) | \$ (114.1) | \$ (18.0) |
| Adjusted net loss per share, basic and diluted | \$ (11.40) | \$ (8.37) | \$ (11.41) | \$ (10.82) | \$ (41.97) | \$ (9.02) | \$ (0.68) | \$ (0.41) | \$ (0.41) | \$ (2.87) | \$ (0.32) | \$ (0.86) | \$ (0.89) | \$ (0.58) | \$ (2.66) | \$ (0.35) | \$ (0.05) |
| Weighted-average shares used to compute adjusted net loss | | | 01.5 | | 04.0 | | 000.4 | 0010 | 000.0 | 0075 | 0045 | 200.0 | 014.5 | 2000 | 010.0 | 0000 | 2004 |
| per share, basic and diluted | 20.0 | 21.1 | 21.5 | 22.0 | 21.2 | 23.5 | 288.4 | 294.8 | 299.6 | 227.5 | 304.5 | 309.2 | 314.5 | 320.3 | 312.2 | 326.2 | 332.1 |

GAAP to Non-GAAP Reconciliations

| | | | F | Iscal 2018 | | | | FI | scal 2019 | | | | FIs | scal 2020 | | | Fiscal 2021 | 1 |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|------------|------------|------------|------------|------------|------------|------------|------------|------------|--------------|------------|------------|------------|------------|------------|-------------|---------|
| 1,000,000 | | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | 03 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 |
| Contribution | | | | | | | | | | | | | | | | | | |
| Revenue | \$ | 397.2 \$ | 504.9 \$ | 585.0 \$ | 669.5 \$ | 2,156.6 \$ | 776.0 \$ | 867.3 \$ | 955.6 \$ | 1,017.1 \$ | 3,616.0 \$ | 955.7 \$ | 339.3 \$ | 499.7 \$ | 569.9 \$ | 2,364.7 \$ | 609.0 \$ | 765.0 |
| Less: cost of revenue | | (260.6) | (293.2) | (322.6) | (367.0) | (1,243.4) | (462.9) | (630.1) | (580.7) | (502.8) | (2,176.5) | (542.4) | (251.4) | (261.6) | (392.1) | (1,447.5) | (412.0) | (346.9) |
| Amortization of intangible assets | | 0.3 | 0.7 | 0.6 | 2.1 | 3.7 | 5.3 | 5.3 | 5.3 | 3.6 | 19.5 | 2.8 | 3.7 | 2.8 | 2.8 | 12.0 | 2.8 | 3.2 |
| Stock-based compensation expense | | 0.1 | 0.1 | 0.2 | 0.1 | 0.5 | 41.5 | 15.1 | 12.1 | 12.7 | 81.4 | 9.7 | 4.5 | 7.0 | 7.5 | 28.7 | 8.4 | 10.2 |
| Payroll tax expense related to stock-based compensation | | | - | - | - | | 1.2 | 0.2 | 0.3 | 0.1 | 1.8 | 0.7 | 0.3 | 0.2 | 0.2 | 1.5 | 1.1 | 0.3 |
| Changes to the liabilities for insurance required by regulatory agencies attributable to historical periods | | 3.4 | | | | 3.4 | 23.8 | 141.1 | 86.6 | 18.8 | 270.3 | 58.4 | 17.4 | 0.7 | 127.7 | 204.1 | 128.0 | - |
| Transaction costs related to certain legacy auto insurance liabilities | | - | - | - | - | - | - | | - | - | - | 62.5 | | - | | 62.5 | | 20.2 |
| Restructuring charges | | - | - | - | 14 | | - | - | - | - | | - | 3.5 | - | | 3.5 | | - |
| Contribution (Non-GAAP) | \$ | 140.4 \$ | 212.5 \$ | 263.2 \$ | 304.7 \$ | 920.8 \$ | 384.9 \$ | 398.9 \$ | 479.2 \$ | 549.5 \$ | 1,812.5 \$ | 547.4 \$ | 117.3 \$ | 248.8 \$ | 316.0 \$ | 1,229.5 \$ | 337.3 \$ | 452.0 |
| Contribution Margin (Non-GAAP) | | 35.3% | 42.1% | 45.0% | 45.5% | 42.7% | 49.6% | 46.0% | 50.1% | 54.0% | 50.1% | 57.3% | 34.6% | 49.8% | 55.5% | 52.0% | 55.4% | 59.1% |
| CONTRACTOR | | | | | | | | | | | | | | | | | | |
| Non-GAAP Operating Expenses | | | | | | | | | | | | | | | | | | |
| GAAP Operations and Support | \$ | (59.9) \$ | (67.4) \$ | (92.5) \$ | (118.6) \$ | (338.4) \$ | (187.2) \$ | (152.0) \$ | (149.8) \$ | (147.1) \$ | (636.1) \$ | (133.8) \$ | (98.6) \$ | (123.1) \$ | (98.4) \$ | (454.0) \$ | (88.9) \$ | (93.8) |
| Amortization of intangible assets | | - | | - | - | | - | - | - | - | • | - | - | - | - | - | - | - |
| Stock-based compensation expense | | 0.1 | - | 0.1 | - | 0.2 | 51.4 | 8.2 | 8.6 | 7.0 | 75.2 | 4.1 | 1.5 | 5.3 | 4.9 | 15.8 | 4.9 | 7.2 |
| Payroll tax expense related to stock-based compensation | | | - | | | | 2.4 | | 0.2 | 0.1 | 2.7 | 0.4 | 0.3 | 0.2 | 0.2 | 1.1 | 0.6 | 0.4 |
| Restructuring charges | | | - | | - | | | | - | | | | 9.2 | | 0.1 | 9.4 | | - |
| Non-GAAP Operations and Support | \$ | (59.8) \$ | (67.4) \$ | (92.4) \$ | (118.6) \$ | (338.2) \$ | (133.4) \$ | (143.8) \$ | (141.0) \$ | (140.0) \$ | (558.2) \$ | (129.3) \$ | (87.6) \$ | (117.6) \$ | (93.2) \$ | (427.7) \$ | (83.4) \$ | (86.2) |
| | | | | | | | | | | | | | | | | | | |
| GAAP Research and Development | \$ | (63.1) \$ | (64.4) \$ | (77.2) \$ | (96.1) \$ | (300.8) \$ | (631.0) \$ | (309.8) \$ | (288.3) \$ | (276.6) \$ | (1,505.7) \$ | (258.7) \$ | (203.1) \$ | (232.1) \$ | (215.2) \$ | (909.1) \$ | (238.2) \$ | (252.0) |
| Amortization of intangible assets | | | | 0.2 | 2.0 | 2.2 | 2.9 | 2.9 | 2.9 | 3.0 | 11.7 | 2.9 | 2.9 | 2.9 | 0.8 | 9.6 | 0.2 | 0.2 |
| Stock-based compensation expense | | 0.7 | 0.5 | 1.1 | 1.8 | 4.1 | 506.2 | 182.9 | 153.8 | 129.0 | 971.9 | 95.6 | 52.2 | 96.2 | 81.6 | 325.6 | 95.6 | 117.9 |
| Payroll tax expense related to stock-based compensation | | - | - | - | - | - | 14.3 | 2.1 | 2.1 | 1.7 | 20.2 | 6.4 | 2.9 | 2.3 | 2.7 | 14.3 | 10.4 | 3.8 |
| Restructuring charges | | - | - | - | - | - | - | - | - | - | - | - | 11.3 | - | - | 11.3 | - | - |
| Non-GAAP Research and Development | \$ | (62.4) \$ | (63.9) \$ | (75.9) \$ | (92.3) \$ | (294.5) \$ | (107.6) \$ | (121.9) \$ | (129.5) \$ | (142.9) \$ | (501.9) \$ | (153.8) \$ | (133.8) \$ | (130.7) \$ | (130.1) \$ | (548.4) \$ | (132.0) \$ | (130.2) |
| GAAP Sales and Marketing | \$ | (168.7) \$ | (175.1) \$ | (241.1) \$ | (218.9) \$ | (803.8) \$ | (275.1) \$ | (181.0) \$ | (163.9) \$ | (194.2) \$ | (814.2) \$ | (196.4) \$ | (51.8) \$ | (78.5) \$ | (89.5) \$ | (416.3) \$ | (78.6) \$ | (99.9) |
| Amortization of intangible assets | | 0=0 | - | - | 0.5 | 0.5 | 0.3 | 0.3 | 0.3 | 0.3 | 1.2 | 0.3 | 0.3 | 0.3 | 0.3 | 1.2 | 0.3 | 0.3 |
| Stock-based compensation expense | | 0.1 | 0.1 | 0.1 | | 0.3 | 45.1 | 12.1 | 8.0 | 6.8 | 72.0 | 4.8 | 4.4 | 6.9 | 7.3 | 23.4 | 8.0 | 10.5 |
| Payroll tax expense related to stock-based compensation | | - | | | | - | 2.7 | 0.2 | 0.3 | 0.2 | 3.4 | 0.5 | 0.3 | 0.2 | 0.3 | 1.2 | 0.8 | 0.5 |
| Restructuring charges | | | - | | - | | | | - | | | - | 3.0 | | | 3.0 | - | |
| Non-GAAP Sales and Marketing | \$ | (168.6) \$ | (175.0) \$ | (241.0) \$ | (218.4) \$ | (803.0) \$ | (227.0) \$ | (168.4) \$ | (155.3) \$ | (186.9) \$ | (737.6) \$ | (190.8) \$ | (43.8) \$ | (71.1) \$ | (81.7) \$ | (387.5) \$ | (69.5) \$ | (88.6) |
| GAAP General and Administrative | \$ | (90.2) \$ | (98.5) \$ | (120.3) \$ | (139.0) \$ | (448.0) \$ | (376.7) \$ | (267.3) \$ | (263.8) \$ | (278.2) \$ | (1,186.0) \$ | (238.5) \$ | (221.9) \$ | (257.7) \$ | (228.0) \$ | (946.1) \$ | (207.6) \$ | (212.5) |
| Amortization of intangible assets | | 0.2 | 0.2 | 0.2 | 0.1 | 0.7 | 0.7 | 0.7 | 0.7 | 0.6 | 2.7 | 1.3 | 1.7 | 1.7 | 1.6 | 6.3 | 1.2 | 1.2 |
| Stock-based compensation expense | | 1.0 | 0.8 | 1.4 | 0.3 | 3.5 | 215.3 | 74.9 | 59.7 | 48.9 | 398.8 | 45.8 | 43.2 | 51.3 | 32.0 | 172.2 | 47.3 | 55.3 |
| Payroll tax expense related to stock-based compensation | | - | - | - | | - | 13.9 | 0.9 | 1.0 | 0.8 | 16.6 | 1.9 | 1.2 | 1.1 | 1.4 | 5.6 | 3.6 | 1.8 |
| Costs related to acquisitions and divestitures | | - | - | - | 3.5 | 3.5 | - | - | - | 1.0 | 1.0 | 0.4 | | - | - | 0.4 | - | 0.9 |
| Transaction costs related to certain legacy auto insurance liabilities | | - | - | - | - | - | - | - | - | - | - | 2.2 | - | - | - | 2.2 | - | 0.2 |
| Restructuring charges | | | | - | - | - | | | - | | | - | 7.5 | - | 1.4 | 8.9 | - | |
| Non-GAAP General and Administrative | \$ | (89.0) \$ | (97.5) \$ | (118.7) \$ | (135.1) \$ | (440.3) \$ | (146.8) \$ | (190.8) \$ | (202.4) \$ | (226.9) \$ | (766.9) \$ | (186.9) \$ | (168.3) \$ | (203.6) \$ | (191.6) \$ | (750.5) \$ | (155.5) \$ | (153.2) |

GAAP to Non-GAAP Reconciliations (continued)

(\$ in millions)

| | | | | scal 2018 | | | | | Iscal 2019 | | <u> </u> | | | scal 2020 | | | Fiscal 202 | |
|------------------------------------------------------------------------|----|-------------|------------|------------|------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|------------|------------|--------------|--------------|--------------|---------|
| | - | Q1 | Q2 | Q3 | Q4 | Total | 01 | Q2 | Q3 | Q4 | Total | Q1 | Q2 | Q3 | Q4 | Total | Q1 | Q2 |
| SAAP Total Costs and Expenses | s | (642.5) \$ | (698.6) \$ | (853.7) \$ | (939.6) \$ | (3,134.4) \$ | (1,932.9) \$ | (1,540.2) \$ | (1,446.5) \$ | (1,398.9) \$ | (6,318.5) \$ | (1,369.8) \$ | (826.8) \$ | (953.1) \$ | (1,023.3) \$ | (4,173.1) \$ | (1,025.4) \$ | (1,005. |
| Amortization of intangible assets | | 0.5 | 0.9 | 1.0 | 4.7 | 7.1 | 9.2 | 9.2 | 9.2 | 7.5 | 35.1 | 7.3 | 8.6 | 7.7 | 5.5 | 29.2 | 4.5 | 4.8 |
| Stock-based compensation expense | | 2.0 | 1.5 | 2.9 | 2.2 | 8.6 | 859.5 | 293.2 | 242.2 | 204.4 | 1,599.3 | 160.0 | 105.8 | 166.7 | 133.3 | 565.8 | 164.2 | 201.0 |
| Payroll tax expense related to stock-based compensation | | - | | - | - | - | 34.5 | 3.4 | 3.9 | 2.9 | 44.7 | 9.9 | 5.0 | 4.0 | 4.8 | 23.7 | 16.5 | 6.8 |
| Changes to the liabilities for insurance required by | | | | | | | | | | | | | | | | | | |
| regulatory agencies attributable to historical periods | | 3.4 | | - | | 3.4 | 23.8 | 141.1 | 86.6 | 18.8 | 270.3 | 58.4 | 17.4 | 0.7 | 127.7 | 204.1 | 128.0 | |
| Costs related to acquisitions and divestitures | | | | - | 3.5 | 3.5 | | | - | 1.0 | 1.0 | 0.4 | | - | | 0.4 | | 0.9 |
| Transaction costs related to certain legacy auto insurance liabilities | | - | | - | • | | • | | | - 1 | - | 64.7 | | • | | 64.7 | • | 20.4 |
| Restructuring charges | _ | | | - | | | - | | - | | | | 34.5 | - | 1.5 | 36.0 | | |
| Non-GAAP Total Costs and Expenses | \$ | (636.6) \$ | (696.2) \$ | (849.8) \$ | (929.2) \$ | (3,111.8) \$ | (1,005.9) \$ | (1,093.3) \$ | (1,104.6) \$ | (1,164.3) \$ | (4,368.1) \$ | (1,069.1) \$ | (655.5) \$ | (774.0) \$ | (750.5) \$ | (3,249.1) \$ | (712.2) \$ | (771.2 |
| GAAP Loss from Operations | s | (245.3) \$ | (193.7) \$ | (268.7) \$ | (270.1) \$ | (977.8) \$ | (1,156.9) \$ | (672.9) \$ | (490.9) \$ | (381.8) \$ | (2,702.5) \$ | (414.1) \$ | (487.5) \$ | (453.4) \$ | (453.4) \$ | (1,808.4) \$ | (416.4) \$ | (240.1 |
| Amortization of intangible assets | | 0.5 | 0.9 | 1.0 | 4.7 | 7.1 | 9.2 | 9.2 | 9.2 | 7.5 | 35.1 | 7.3 | 8.6 | 7.7 | 5.5 | 29.2 | 4.5 | 4.8 |
| Stock-based compensation expense | | 2.0 | 1.5 | 2.9 | 2.2 | 8.6 | 859.5 | 293.2 | 242.2 | 204.4 | 1,599.3 | 160.0 | 105.8 | 166.7 | 133.3 | 565.8 | 164.2 | 201.0 |
| Payroll tax expense related to stock-based compensation | | 41 | - | - | 41 | 40 | 34.5 | 3.4 | 3.9 | 2.9 | 44.7 | 9.9 | 5.0 | 4.0 | 4.8 | 23.7 | 16.5 | 6.8 |
| Changes to the liabilities for insurance required by | | | | | | | | | | | | | | | | | | |
| regulatory agencies attributable to historical periods | | 3.4 | | - | | 3.4 | 23.8 | 141.1 | 86.6 | 18.8 | 270.3 | 58.4 | 17.4 | 0.7 | 127.7 | 204.1 | 128.0 | |
| Costs related to acquisitions and divestitures | | - | - | - | 3.5 | 3.5 | - | - | | 1.0 | 1.0 | 0.4 | - | - | - | 0.4 | | 0.9 |
| Transaction costs related to certain legacy auto insurance liabilities | | - | • | - | | | | • | | • | - | 64.7 | | | | 64.7 | | 20.4 |
| Restructuring charges | | -0/60 | -00 | -000 | • ((0) | -100 | *1/0/ | - | -000 | •000 | - (0) | -000 | 34.5 | -0/61 | 1.5 | 36.0 | •000 | |
| Non-GAAP Loss from Operations | \$ | (239.4) \$ | (191.3) \$ | (264.8) \$ | (259.7) \$ | (955.2) \$ | (229.9) \$ | (226.0) \$ | (149.0) \$ | (147.2) \$ | (752.1) \$ | (113.4) \$ | (316.2) \$ | (274.2) \$ | (180.6) \$ | (884.4) \$ | (103.2) \$ | (6.2) |
| SAAP Net Loss | s | (234.3) \$ | (178.9) \$ | (249.2) \$ | (248.9) \$ | (911.3) \$ | (1,138.5) \$ | (644.2) \$ | (463.5) \$ | (356.0) \$ | (2,602.2) \$ | (398.1) \$ | (437.1) \$ | (459.5) \$ | (458.2) \$ | (1,752.9) \$ | (427.3) \$ | (251.9 |
| Amortization of intangible assets | | 0.5 | 0.9 | 1.0 | 4.7 | 7.1 | 9.2 | 9.2 | 9.2 | 7.5 | 35.1 | 7.3 | 8.6 | 7.7 | 5.5 | 29.2 | 4.5 | 4.8 |
| Stock-based compensation expense | | 2.0 | 1.5 | 2.9 | 2.2 | 8.6 | 859.5 | 293.2 | 242.2 | 204.4 | 1.599.3 | 160.0 | 105.8 | 166.7 | 133.3 | 565.8 | 164.2 | 201.0 |
| Payroll tax expense related to stock-based compensation | | 20 | 22 | 21 | - | 20 | 34.5 | 3.4 | 3.9 | 2.9 | 44.7 | 9.9 | 5.0 | 4.0 | 4.8 | 23.7 | 16.5 | 6.8 |
| Changes to the liabilities for insurance required by | | | | | | | | | | | | | | | | | | |
| regulatory agencies attributable to historical periods | | 3.4 | - | | - | 3.4 | 23.8 | 141.1 | 86.6 | 18.8 | 270.3 | 58.4 | 17.4 | 0.7 | 127.7 | 204.1 | 128.0 | |
| Costs related to acquisitions and divestitures | | - | | - | 3.5 | 3.5 | - | | - | 1.0 | 1.0 | 0.4 | | - | | 0.4 | | 0.9 |
| Transaction costs related to certain legacy auto insurance liabilities | | - | - | - | - | - 1 | | -1 | - | - | - | 64.7 | - | - | | 64.7 | | 20.4 |
| Restructuring charges | 30 | - | | - | - | - | - | - | - | | - | - | 34.5 | | 1.5 | 36.0 | - | |
| Adjusted Net Loss | \$ | (228.4) \$ | (176.5) \$ | (245.3) \$ | (238.5) \$ | (888.7) \$ | (211.5) \$ | (197.3) \$ | (121.6) \$ | (121.4) \$ | (651.8) \$ | (97.4) \$ | (265.8) \$ | (280.4) \$ | (185.3) \$ | (828.9) \$ | (114.1) \$ | (18.0 |
| Adjusted net loss per share, basic and diluted | s | (11.40) \$ | (8.37) \$ | (11.41) \$ | (10.82) \$ | (41.97) \$ | (9.02) \$ | (0.68) \$ | (0.41) \$ | (0.41) \$ | (2.87) \$ | (0.32) \$ | (0.86) \$ | (0.89) \$ | (0.58) \$ | (2.66) \$ | (0.35) \$ | (0.05 |
| Weighted-average shares used to compute adjusted net loss | | Tartarian . | 5500 | 7292 | | 1200 | 1000 | 100-000-000 | 7.2-2-2-2-2- | reserves | 000000 | 02202 | 1121212101 | 2000000 | | h-culot-on | nacional | |
| per share, basic and diluted | _ | 20.0 | 21.1 | 21.5 | 22.0 | 21.2 | 23.5 | 288.4 | 294.8 | 299.6 | 227.5 | 304.5 | 309.2 | 314.5 | 320.3 | 312.2 | 326.2 | 332: |
| Reconciliation of Net Loss to Non-GAAP Adjusted EBITDA | | | | | | | | | | | | | | | | | | |
| GAAP Net Loss | \$ | (234.3) \$ | (178.9) \$ | (249.2) \$ | (248.9) \$ | (911.3) \$ | (1,138.5) \$ | (644.2) \$ | (463.5) \$ | (356.0) \$ | (2,602.2) \$ | (398.1) \$ | (437.1) \$ | (459.5) \$ | (458.2) \$ | (1,752.9) \$ | (427.3) \$ | (251.9) |
| Adjusted to exclude the following | | | | | | | | | | | | | | | | | | |
| Interest expense | | | | - | | | | | - | | - | 1.5 | 7.0 | 13.1 | 12.6 | 34.3 | 12.9 | 13.1 |
| Other income (expense), net | | (11.4) | (15.0) | (20.0) | (20.8) | (67.2) | (19.8) | (29.7) | (29.3) | (23.8) | (102.6) | (19.1) | (12.1) | (7.5) | (4.9) | (43.7) | (3.6) | (1.7 |
| Provision for (benefit from) income taxes | | 0.4 | 0.2 | 0.5 | (0.4) | 0.7 | 1.4 | 1.0 | 1.9 | (2.0) | 2.3 | 1.6 | (44.8) | 1.1 | (2.5) | (44.5) | 1.9 | 0.7 |
| Depreciation and amortization | | 1.2 | 1.7 | 2.6 | 13.3 | 18.8 | 23.1 | 31.1 | 30.1 | 24.0 | 108.3 | 35.5 | 44.5 | 41.7 | 35.7 | 157.4 | 34.4 | 34.5 |
| Stock-based compensation expense | | 2.0 | 1.5 | 2.9 | 2.2 | 8.6 | 859.5 | 293.2 | 242.2 | 204.4 | 1,599.3 | 160.0 | 105.8 | 166.7 | 133.3 | 565.8 | 164.2 | 201.0 |
| Payroll tax expense related to stock-based compensation | | | | | | | 34.5 | 3.4 | 3.9 | 2.9 | 44.7 | 9.9 | 5.0 | 4.0 | 4.8 | 23.7 | 16.5 | 6.8 |
| Changes to the liabilities for insurance required by | | 3.4 | | | | 2.4 | 22.0 | 1411 | 86.6 | 18.8 | 270.2 | 58.4 | 17.4 | 0.7 | 127.7 | 204.1 | 120.0 | |
| regulatory agencies attributable to historical periods | | 3.4 | - | - | | 3.4 | 23.8 | | | | 270.3 | | | | 127.7 | | 128.0 | |
| Costs related to acquisitions and divestitures | | | | 27 | 3.5 | 3.5 | | - | - | 1.0 | 1.0 | 0.4 | - | - | - | 0.4 | - | 0.9 |
| Transaction costs related to certain legacy auto insurance liabilities | | - | | - | | - | | | - | | - | 64.7 | | - | | 64.7 | | 20.4 |
| Restructuring charges | | | | | | | | | | | | | 34.0 | | 1.5 | 35.5 | | |
| Adjusted EBITDA | \$ | (238.7) \$ | (190.5) \$ | (263.2) \$ | (251.1) \$ | (943.5) \$ | (216.0) \$ | (204.1) \$ | (128.1) \$ | (130.7) \$ | (678.9) \$ | (85.2) \$ | (280.3) \$ | (239.7) \$ | (150.0) \$ | (755.2) \$ | (73.0) \$ | 23.8 |
| Adjusted EBITDA Margin | | (60.1%) | (37.7%) | (45.0%) | (37.5%) | (43.7%) | (27.8%) | (23.5%) | (13.4%) | (12.9%) | (18.8%) | (8.9%) | (82.6%) | (48.0%) | (26.3%) | (31.9%) | (12.0%) | 3.1% |

Note: Due to rounding, numbers presented may not add up precisely to the totals provided

Reconciliation of GAAP to Non-GAAP Financial Measures

| | Three Months I | Ended June 30 | , |
|-------------------------------------------------------------------------------------------------------------|----------------|---------------|---------|
| | 2021 | | 2020 |
| Contribution | | | |
| | | | |
| Revenue | \$ 765.0 | \$ | 339.3 |
| Less cost of revenue | (346.9) | | (251.4) |
| Adjusted to exclude the following (as related to cost of revenue): | | | |
| Amortization of intangible assets | 3.2 | | 3.7 |
| Stock based compensation expense | 10.2 | | 4.5 |
| Payroll tax expense related to stock-based compensation | 0.3 | | 0.3 |
| Changes to the liabilities for insurance required by regulatory agencies attributable to historical periods | | | 17.4 |
| Transaction costs related to certain legacy auto insurance liabilities | 20.2 | | |
| Restructuring charges | - | | 3.5 |
| Contribution | \$ 452.0 | \$ | 117.3 |
| Contribution Margin | 59.1% | | 34.6% |

| | Three Months | Ended Ju | ne 30, |
|-------------------------------------------------------------------------------------------------------------|---------------|----------|---------|
| | 2021 | | 2020 |
| Adjusted EBITDA | | | |
| Net Loss | \$ (251.9) | s | (437.1) |
| Adjusted to exclude the following: | | | |
| Interest expense | 13.1 | | 7.0 |
| Other income (expense), net | (1.7) | | (12.1) |
| Provision for (benefit from) income taxes | 0.7 | | (44.8) |
| Depreciation and amortization | 34.5 | | 44.5 |
| Stock-based compensation expense | 201.0 | | 105.8 |
| Payroll tax expense related to stock-based compensation | 6.8 | | 5.0 |
| Changes to the liabilities for insurance required by regulatory agencies attributable to historical periods | - | | 17.4 |
| Costs related to acquisitions and divestitures | 0.9 | | _ |
| Transaction costs related to certain legacy auto insurance liabilities | 20.4 | | |
| Restructuring charges | - | | 34.0 |
| Adjusted EBITDA | \$ 23.8 | \$ | (280.3) |
| Adjusted EBITDA Margin | 3.1% | | (82.6%) |

| | - | Three Months | Ended Jui | ne 30, |
|-------------------------------------------------------------------------------------------------------------|-------|--------------|-----------|---------|
| | | 2021 | | 2020 |
| Adjusted Net Loss | | | | |
| | | | | |
| Net Loss | \$ | (251.9) | \$ | (437.1) |
| Adjusted to exclude the following: | | | | |
| Amortization of intangible assets | | 4.8 | | 8.6 |
| Stock-based compensation expense | | 201.0 | | 105.8 |
| Payroll tax expense related to stock-based compensation | | 6.8 | | 5.0 |
| Changes to the liabilities for insurance required by regulatory agencies attributable to historical periods | | - | | 17.4 |
| Costs related to acquisitions and divestitures | | 0.9 | | |
| Transaction costs related to certain legacy auto insurance liabilities | | 20.4 | | |
| Restructuring charges | | - | | 34.5 |
| Adjusted Net Loss | \$ | (18.0) | \$ | (265.8) |
| Adjusted Net Loss per share, basic and diluted | \$ | (0.05) | \$ | (0.86) |
| Weighted-average shares used to compute net loss per share, basic and diluted | 10.7% | 332.1 | | 309.2 |

Thank you.

