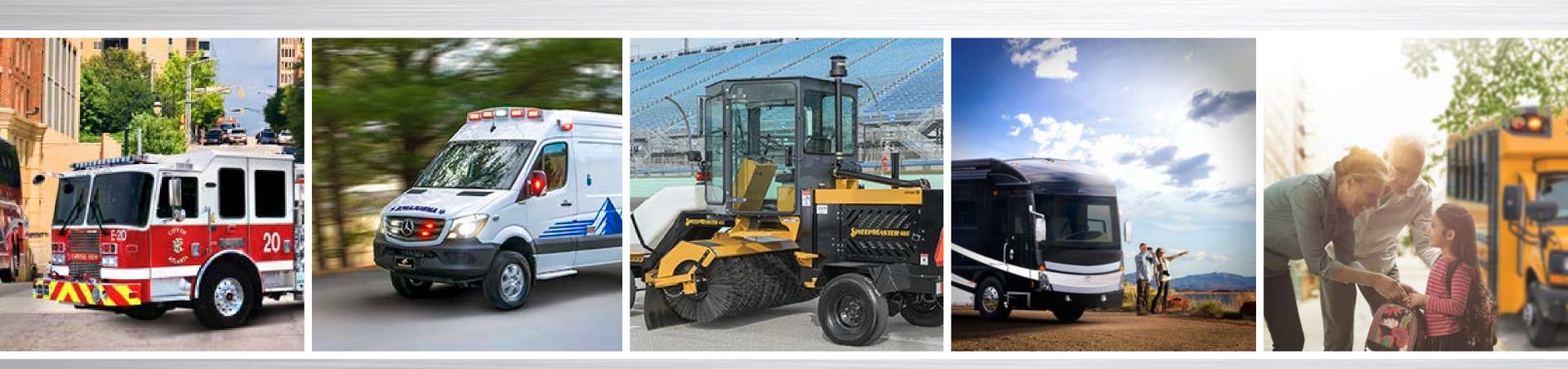
# **REV GROUP, INC.**

#### NYSE: REVG

**Tim Sullivan President and Chief Executive Office** 

Dean Nolden **Chief Financial Officer** 

Sandy Bugbee VP, Treasurer and Investor Relations



First Quarter 2018 Financial Results

March 8, 2018



#### Disclaimers

#### Note Regarding Non-GAAP Measures

REV Group reports its financial results in accordance with U.S. generally accepted accounting principles ("GAAP"). However, management believes that the evaluation of REV Group's ongoing operating results may be enhanced by a presentation of Adjusted EBITDA and Adjusted Net Income, which are non-GAAP financial measures. Adjusted EBITDA represents net income before interest expense, income taxes, depreciation and amortization as adjusted for certain non-recurring, one-time and other adjustments which REV Group believes are not indicative of its underlying operating performance. Adjusted Net Income represents net income, as adjusted for certain items described below that we believe are not indicative of our ongoing operating performance. REV Group believes that the use of Adjusted EBITDA and Adjusted Net Income provides additional meaningful methods of evaluating certain aspects of its operating performance from period to period on a basis that may not be otherwise apparent under GAAP when used in addition to, and not in lieu of, GAAP measures. See the Appendix to this presentation (and our other filings with the SEC) for reconciliations of Adjusted EBITDA and Adjusted Net Income to the most closely comparable financial measures calculated in accordance with GAAP.

#### Cautionary Statement About Forward-Looking Statements

This presentation contains statements that REV Group believes to be "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These forward-looking statements can generally be identified by the use of forward-looking terminology, including the terms "believes," "estimates," "anticipates," "expects," "strives," "goal," "seeks," "projects," "intends," "forecasts," "plans," "may," "will" or "should" or, in each case, their negative or other variations or comparable terminology. They appear in a number of places throughout this presentation and include statements regarding REV Group's intentions, beliefs, goals or current expectations concerning, among other things, its results of operations, financial condition, liquidity, prospects, growth, strategies and the industries in which we operate, including REV Group's outlook for the fullyear fiscal 2018. REV Group's forward-looking statements are subject to risks and uncertainties, including those highlighted under "Risk Factors" and "Cautionary Note Regarding on Forward-Looking Statements" in REV Group's public filings with the SEC and the other risk factors described from time to time in subsequent quarterly or annual reports on Forms 10-Q or 10-K, which may cause actual results to differ materially from those projected or implied by the forward-looking statement. Forward-looking statements are based on current expectations and assumptions and currently available data and are neither predictions nor guarantees of future events or performance. You should not place undue reliance on forward-looking statements, which only speak as of the date of this presentation. REV Group does not undertake to update or revise any forward-looking statements after they are made, whether as a result of new information, future events, or otherwise, expect as required by applicable law.



# New Product Introduction: E-ONE Titan ARFF (Aircraft Rescue and Firefighting)



- Completely redesigned Titan ARFF introduced at our Dealer Summit in January
- Allows us to compete on the global stage for airport opportunities
- First significant sales to Peru for nine units









# **Daimler Strategic Alliance**

- Strategic partnership with Daimler in which REV will become the exclusive general distributor for Setra motorcoaches in North America.
  - New and used sales \_\_\_\_
  - Aftermarket parts and service
- REV will support current Setra operators and leverage existing relationships with motorcoach charter companies to enhance Setra's market position
- Broader strategic opportunities actively being discussed to further enhance long-term opportunities

# DAIMLER

World Leading Custom-Tailored Luxury and German Engineering.



# **Acquisition: Lance Camper**



PRODUCT AND SERVICE OFFERINGS:

- High-end Travel Trailers
- Truck Campers, #1 market position
- Toy Haulers

SYNERGY OPPORTUNITIES:

- RV dealer network expansion
- New product introductions
- Procurement savings
- Capacity enhancement









DIGIT SALES GROWTH COUPLED WITH EVEN GREATER ADJUSTED EBITDA GROWTH

- Net Sales: \$2.4 billion to \$2.7 billion
- Net Income of \$90 million to \$110 million
- Adjusted EBITDA: \$200 million to \$220 million
- Adjusted Net Income of \$110 million to \$125 million



Continues prior historical trend of strong top line annual growth exceeded by earnings growth

~30% growth in Adjusted EBITDA in 2018

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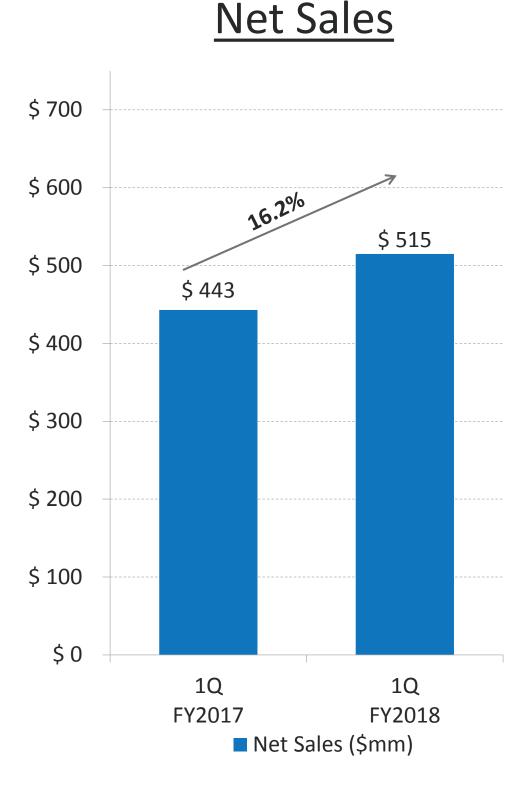
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On-track to achieve longterm target of 10% **EBITDA** margin

### **Consolidated First Quarter FY2018 Results**

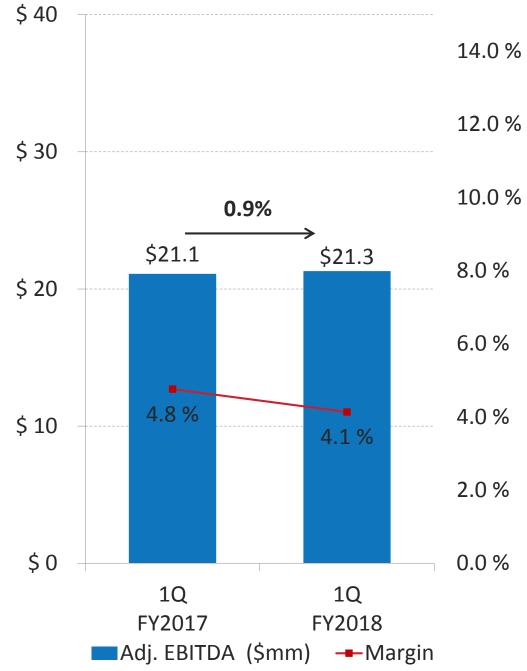
FIRST QUARTER RESULTS IN LINE WITH EXPECTATIONS WITH CONTINUED STRENGTH IN DEMAND

- Strong 16.2% sales growth reflects the impact of acquisitions and sales increases in all segments
- Adjusted Net Income<sup>1</sup> of \$9.7 million, an increase of 72% resulting from benefit of acquisitions, lower interest expense, and favorable impact of recently enacted U.S. tax reform
- Adjusted EBITDA<sup>1</sup> of \$21.3 million was roughly flat compared to the prior year; margin negatively impacted by unfavorable mix in certain product categories and higher corporate expenses
- Company still expects FY2018 Adjusted EBITDA growth to exceed sales growth





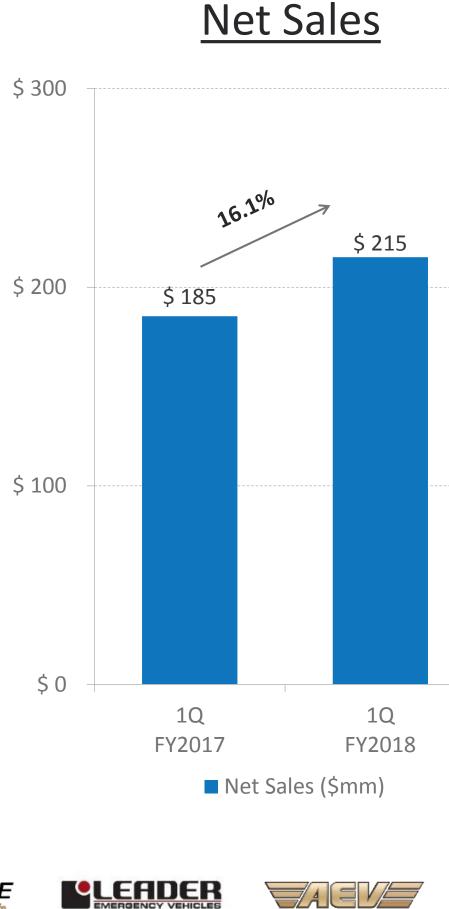
### Adjusted EBITDA<sup>1</sup>



## Fire & Emergency 1Q FY2018 Results

F&E BACKLOG INCREASED 5% SINCE YEAR END 2017

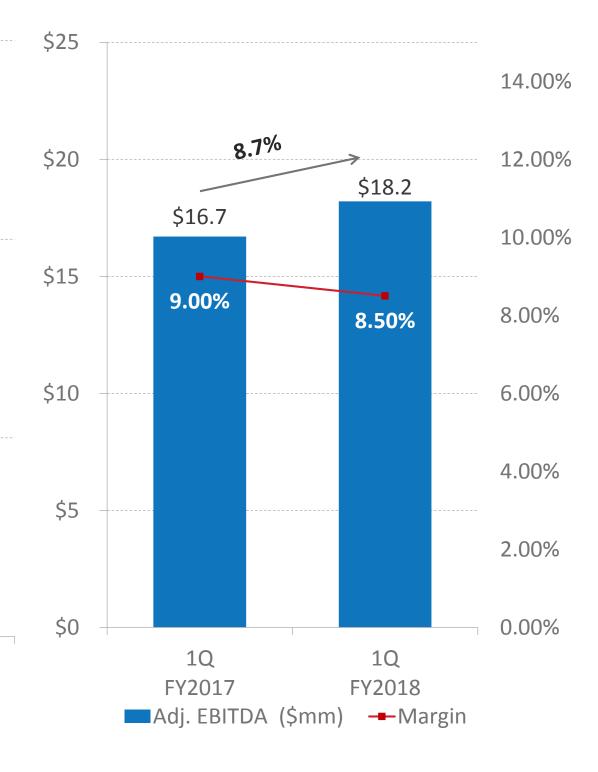
- Net Sales growth of 16.1% driven by higher fire and ambulance unit volumes, and the impact of the Ferrara acquisition
- Adjusted EBITDA<sup>1</sup> increased 8.7%, partially driven by the impact of the Ferrara acquisition
- Ferrara integration is on track
- We see continued strength of demand in both the fire and ambulance markets, supported by 5% increase in segment backlog during the quarter







#### Adjusted EBITDA<sup>1</sup>





FERRARA PIRE APPARATUS, INC



# **Commercial 1Q FY2018 Results**

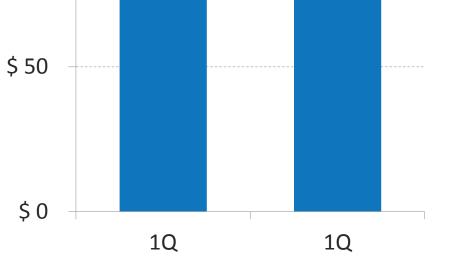
COMMERCIAL END MARKETS REMAIN STRONG, MARGINS EXPECTED TO IMPROVE

\$ 200

\$150

\$100

- Net Sales increased 1.5% over prior year driven by higher unit sales in all segment product categories, excluding school bus
- Commercial Adjusted EBITDA<sup>1</sup> declined \$3.7 million year-over-year due to lower school bus sales and a shift in timing of transit bus unit shipments in the quarter
- Adjusted EBITDA margin also impacted by one-time costs related to manufacturing process improvements at one shuttle bus facility
- Strong pipeline of sales opportunities



Net Sales

1.5%

\$ 132

FY2018

\$130



FY2017

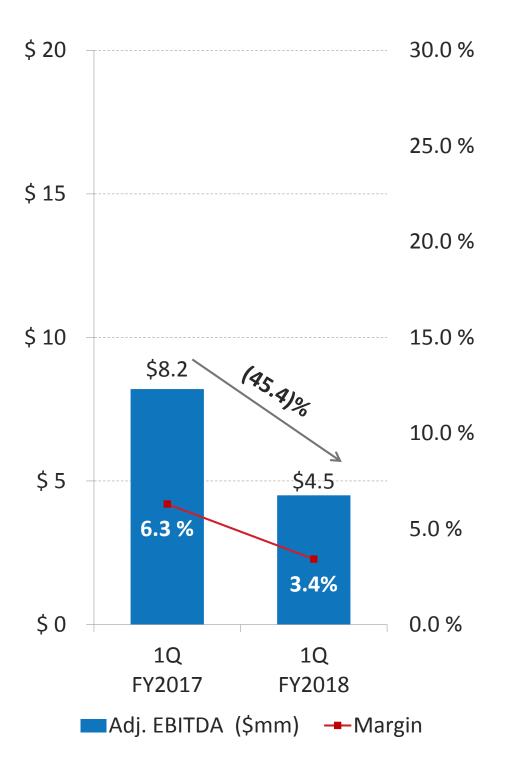
Net Sales (\$mm)



<sup>1</sup> For a reconciliation of net income (loss) to Adjusted Net Income and Adjusted EBITDA, see the Appendix to this presentation.



# Adjusted EBITDA<sup>1</sup>

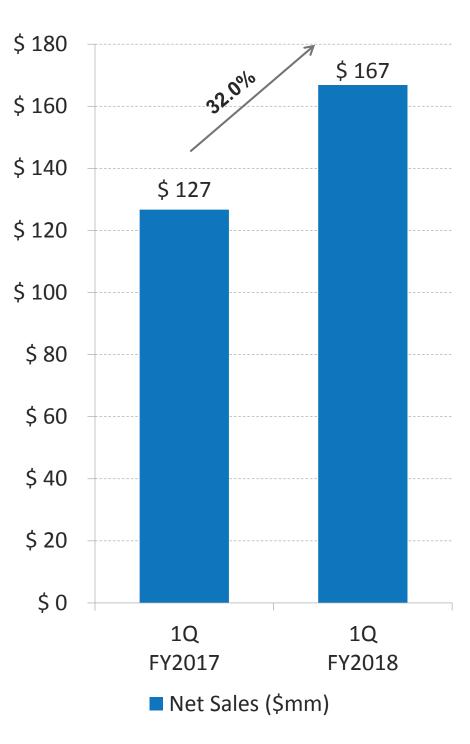




### **Recreation 1Q FY2018 Results**

STRONG EARNINGS GROWTH AND OPERATING LEVERAGE FOLLOWING COST REDUCTION INITIATIVES

- Net Sales grew 32.0% from improving market position and impact of acquisitions
- Adjusted EBITDA<sup>1</sup> grew significantly driven by higher unit volumes, product mix, continued benefit from ongoing operating initiatives and the results from acquired companies
- Segment backlog at the end of the first quarter was \$281.8 million, up 94.6 percent from the end of fiscal year 2017



Net Sales



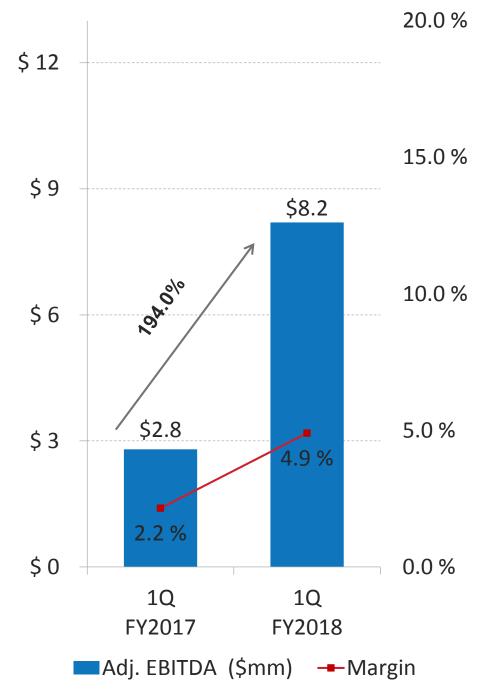








# **Adjusted EBITDA**







#### **Reconciliation of Net Income (Loss) to Adjusted EBITDA by Segment** FIRST QUARTER 2018

#### **REV GROUP, INC.** ADJUSTED EBITDA BY SEGMENT (Unaudited; in thousands)

	Three Months Ended January 31, 2018								
	Fire & nergency	Con	mercial	Rec	creation		porate & Other		Total
Net Income (loss)	\$ 11,557	\$	460	\$	2,845	\$	(5,441)	\$	9,421
Depreciation & amortization	4,522		2,836		2,935		724		11,017
Interest expense, net	1,048		645		118		3,606		5,417
Benefit for income taxes	-		-		-		(13,842)		(13,842)
EBITDA	 17,127		3,941		5,898		(14,953)		12,013
Restructuring costs	56		-		2,254		1,742		4,052
Transaction expenses	157		-		-		1,398		1,555
Stock-based compensation expense	-		-		-		1,750		1,750
Non-cash purchase accounting expense	396		239		-		-		635
Sponsor expenses	-		-		-		195		195
Legal Settlements	430		280		-		-		710
Deferred purchase price payment	 						392		392
Adjusted EBITDA	\$ 18,166	\$	4,460	\$	8,152	\$	(9,476)	\$	21,302



#### **Reconciliation of Net Income (Loss) to Adjusted EBITDA by Segment** FIRST QUARTER 2017

#### **REV GROUP, INC.** ADJUSTED EBITDA BY SEGMENT (Unaudited; in thousands)

	Three Months Ended January 28, 2017									
	Fire & Emergency		Com	Commercial Recreation		Corporate & Other		Total		
		leigency			Net			Other		10141
Net Income (loss)	\$	12,698	\$	4,563	\$	139	\$	(30,703)	\$	(13,303)
Depreciation & amortization		2,809		1,930		2,157		525		7,421
Interest expense, net		1,172		817		42		5,447		7,478
Provision (benefit) for income taxes		4		-		-		(7,833)		(7,829)
EBITDA		16,683		7,310		2,338		(32,564)		(6,233)
Restructuring costs		-		864		-		-		864
Transaction expenses		-		-		-		378		378
Stock-based compensation expense		-		-		-		25,506		25,506
Non-cash purchase accounting expense		30		-		435		-		465
Sponsor expenses		_						131		131
Adjusted EBITDA	\$	16,713	\$	8,174	\$	2,773	\$	(6,549)	\$	21,111



#### **Reconciliation of Net Income (Loss) to Adjusted EBITDA** FIRST QUARTER 2017 & 2018

#### REV GROUP, INC. ADJUSTED EBITDA RECONCILIATION (Unaudited; in thousands)

	Three Months Ended				
	Ja	nuary 31, 2018	January 28, 2017		
Net income (loss)	\$	9,421	\$	(13,303)	
Depreciation and Amortization		11,017		7,421	
Interest Expense, net		5,417		7,478	
Benefit for Income Taxes		(13,842)	(7,829)		
EBITDA		12,013		(6,233)	
Restructuring Costs		4,052		864	
Transaction Expenses		1,555		378	
Stock-based Compensation Expense		1,750		25,506	
Non-cash purchase Accounting Expense		635		465	
Sponsor Expenses		195		131	
Legal Settlements		710			
Deferred Purchase Price Payment		392		<u> </u>	
Adjusted EBITDA	\$	21,302	\$	21,111	



#### Reconciliation of Net Income (Loss) to Adjusted Net Income FIRST QUARTER 2017 & 2018

#### **REV GROUP, INC. ADJUSTED NET INCOME** (Unaudited; in thousands)

		Three Months Ended					
	Jar	nuary 31, 2018	January 28, 2017				
Net income (loss)	\$	9,421	\$	(13,303)			
Amortization of Intangible Assets		4,766		2,614			
Restructuring Costs		4,052		864			
Transaction Expenses		1,555		378			
Stock-based Compensation Expense		1,750		25,506			
Non-cash Purchase Accounting Expense		635		465			
Sponsor Expenses		195		131			
Legal Settlements		710					
Deferred Purchase Price Payment		392					
Impact of Tax Rate Change		(10,414)					
Income Tax Effect of Adjustments		(3,313)		(10,987)			
Adjusted Net Income	\$	9,749	\$	5,668			





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