

Today's presentation

Business update



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Business outlook



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Financial summary - Q4 2017

Revenue	Revenue Bluetooth	Revenue Proprietary	Gross margin	EBIT
мusd	MUSD	MUSD	47.6%	musd
64.4	44.1	18.3		0.8
+22.3% -2.0%	+43.9% -3.5%	-6.5% +8.4%	+1.4pp -0.2pp	-44.3% -83.1%
y-o-y q-o-q	y-o-y q-o-q	y-o-y q-o-q	y-o-y q-o-q	y-o-y q-o-q

Met our guidance for H2 2017

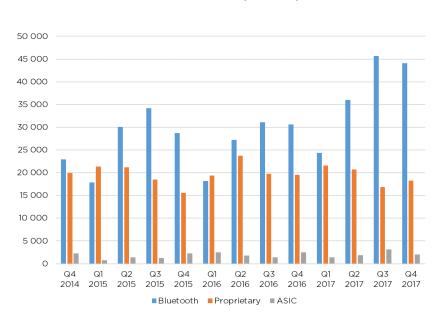
MUSD Upper end of the MUSD 120 to 130 guidance due to continued Revenue 130 O strong growth in Bluetooth. Bluetooth Upper end of the 35 to 45% guidance due to robust Bluetooth 45.4% sales in non-consumer markets. growth Upper end of the 46 to 48% guidance due to positive Gross 477% contribution from cost reductions. margins

Financial summary - H2 2017

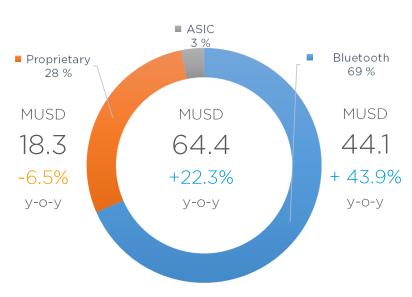
Revenue	Revenue Bluetooth	Revenue Proprietary	Gross margin	EBIT
musd 130.0	MUSD 89.7	мusd 35.1	47.7%	musd 5.8
			+1.5pp +1.0pp	

Bluetooth dominated revenue mix

Revenue by technology 2014 - 2017 (MUSD)



Split and growth by technology Q4 2017



Revenue by market

Consumer Electronics	Wearables	Building /Retail	Healthcare	Others
мusd 26.1	мusd 9.7	MUSD 15.9	musd 5.0	MUSD 5.7
+3.0% +0.3% y-o-y q-o-q		+89.9% +1.1% y-o-y q-o-q	+80.0% +7.4% y-o-y q-o-q	

Robust non-consumer revenue

Nordic revenue by consumer / non-consumer * 2014 - 2017 (MUSD)



43% of total revenue

Driven by diversification in Bluetooth Nordic mirror underlying market megatrend

Less seasonality

Growth on non-consumer Q3 to Q4

Robust growth potential

Growth in existing verticals New emerging verticals

^{*} Consumer is sum of Wearable and Consumer Electronics, non-consumer is sum of Building/Retail, Healthcare and Others.

New Nordic powered products











padlock	
Enterprise lock	
nRF52	

Cassia Networks
E1000
Enterprise IoT router
nRF52

Wearpai
Technology "K1"
Wearable
nRF52

Aveine wine aerator	3M Smart Filter
Consumer	Smart Home
nRF52	nRF51

Strengthened our sales organization



Manage and fuel continued growth

Bluetooth, 802.15.4/Thread and low power cellular IoT Combined broad market and tier-1 customer engagements

New Nordic offices in Beijing and Shanghai Local sales, field application engineers and customer engineering

Expanded sales teams in US and Europe
More local sales and field application engineers

Scaling supply chain to meet 2018 demand



Volume growth and ramp of new products

Higher volume and increased mix of more complex products

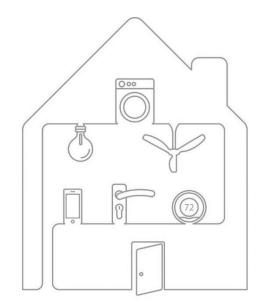
Expanded test capacity

New and additional testers and engineers

Improvements to meet tier-1 requirements

Quality and turn-around time

Nordic joins Thread Group Board of Directors



THREAD

Connecting home and buildings

Low power, secure, IPv6 based mesh wireless technology Highly complementary to Bluetooth



Pär Håkansson, Nordic Eleventh member of the Thread Group BoD Actively contribute to the future of Thread

Part of our expansion in short-range IoT Fast growing smart home and buildings market verticals Leading multi-protocol Bluetooth / Thread solutions

Unveiled our low power cellular IoT solution



nRF91 Series

- Cellular made easy
- Cellular for everything else



Strategic partnership

- RF Front-Ends
- Advanced SiP assembly



Live LTE-M demo

- Telia in Norway
- Verizon Wireless Network

2017 - strong growth in Bluetooth

40%

growth in Bluetooth revenue

- Result of our strategy and investment
- Diversification of our customer base
- Gross margin expansion
- Solid foundation for future growth

Investments

to fuel accelerated growth

- Unique position in fast growing IoT markets
- Low power short-range and cellular IoT
- Sales, R&D, Quality and supply chain
- EBITDA margin kept in line with 2016



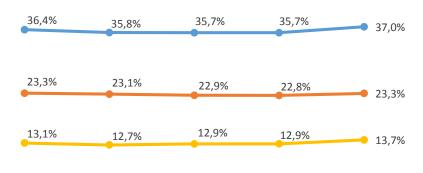
Operating model performance Q4 2017

Gross Margin 47,6 % R&D shortrange 16,4 % cellular IoT SG&A 15.6 % **EBITDA** 6,2 %

	Q4 2017	Q4 2016	
Revenue growth y-o-y	+22.3% (MUSD 64.4)	+13.2% (MUSD 52.6)	(+9.1pp) Bluetooth driven growth with robust contribution from non-consumer
Gross margin	47.6%	46.2%	(+1.4pp) Continued positive contribution from cost improvements
R&D short-range	16.4%	15.6%	(+0.8pp) Expanding product offerings
R&D cellular IoT	9.3%	8.9%	(+0.4pp) Sampled first lead customer
SG&A	15.6%	12.6%	(+3.1pp) Organizational scaling to manage and fuel growth in 2018
EBITDA margin	6.2%	9.0%	(-2.8pp) Continued impact from low power cellular IoT investment

Trailing average R&D and SG&A spending







23.3% of revenue on R&D

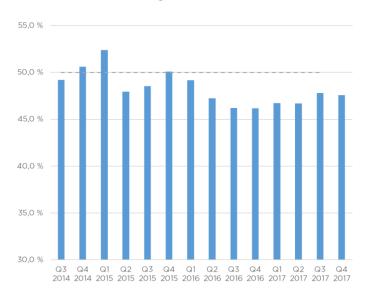
- Industry average R&D spend close to 20%
- Nordic trailing higher due to cellular IoT investment
- Ratio to decrease with revenue on cellular IoT

13.7% of revenue on SG&A

- Industry average SG&A spend 12-15%
- Scaling sales and supply chain operations to manage and fuel growth

Gross Margin

Gross margin 2014 -2017



Gross margin recovery year-over-year

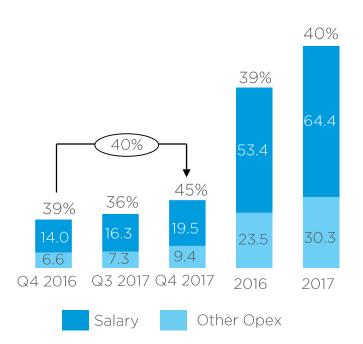
- Gross margin 47.6% +1.4pp y-o-y
- Continued positive contribution from cost improvements
- Quarter to quarter fluctuation due to product and customer mix

Maintaining 50% target within 2018

- Continued efforts on cost reductions.
- Continued diversification of customer base and volume ramp of higher-end nRF52

Cash Operating Expenses*)

Cash Opex MUSD / % of revenue



Q4 Opex*

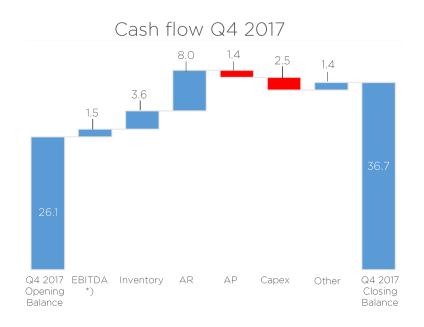
- Q4 cash operating expenses increased 40% y-o-y
- The increase is driven by new product releases and headcount growth of 12.8% from 533 in Q4 2016 to 601 in Q4 2017
- Setup og new office locations and employee bonuses
- Limited FX impact compared to last year

2017 Opex*

- 2017 Opex increased 23%
- In percentage of revenue OPEX is up 1 pp

^{*)} Operating expenses, excl. capitalized R&D, depreciation and amort. and option expenses, excluding write-off of receivables

Strong cash flow



Strong cash conversion during quarter

- Net cash flow of MUSD 10.6
- NWC reduced by MUSD 10.8, reducing NWC/LTM from 32.7% to 26.9%
- Continued improved cash collection in % of revenue

Disciplined cash strategy

- Tight cash management and optimized cash generating ability
- Increase available financing by adding MUSD 25 in a 5 year RCF
- Financial headroom of MUSD 94.0 including undrawn facilities of MUSD 57.3

^{*} EBITDA Adjusted for Capitalized Development Costs

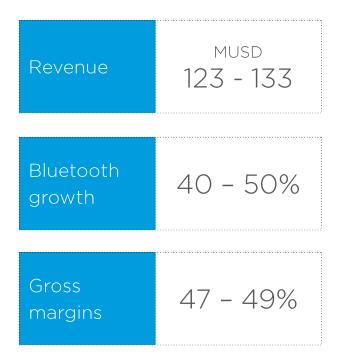
Full year 2017 operating model

Gross Margin 47 % R&D short-15 % cellular IoT 8 % SG&A 14 % **EBITDA** 10 %

	2017	2016	
Revenue growth y-o-y	+19% (MUSD 236)	+2% (MUSD 198)	(+17pp) Bluetooth +40% and Proprietary -6%
Gross margin	47.2%	47.0%	(+0.2pp) Gross margin recovery, closing in on 50% target
R&D short-range	15%	15%	(+0.2pp) Investment for continued growth and expansion in short-range IoT
R&D cellular IoT	8%	8%	(±0.0pp) Investment for accelerated revenue growth and improved profitability on a mid term basis
SG&A	14%	13%	(+1pp) Organizational scaling to manage and fuel growth
EBITDA margin	10%	11%	(-1pp) Continued impact from cellular IoT investment



Guidance for H1 2018



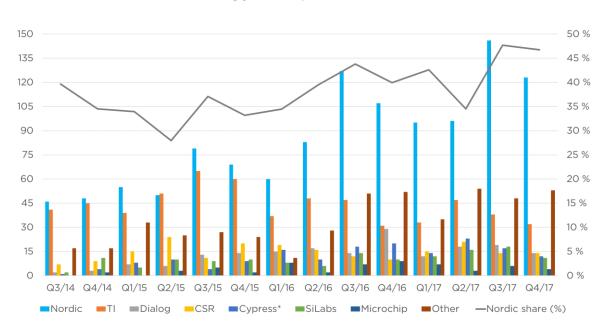
Based on current visibility, we anticipate revenue for H1 2018 to be in the range of MUSD 123 to 133, representing 21% growth at the mid point. For Q1 2018 we expect normal sequential seasonality.

We expect Bluetooth to be the main growth driver also for H1 2018. The revenue guidance range is based on 40% to 50% y-o-y growth in Bluetooth revenue.

We expect gross margins to be in the range of 47 – 49%, driven by continued underlying improvement from cost improvements with variations from customer and product mix.

Another record year of Nordic certifications

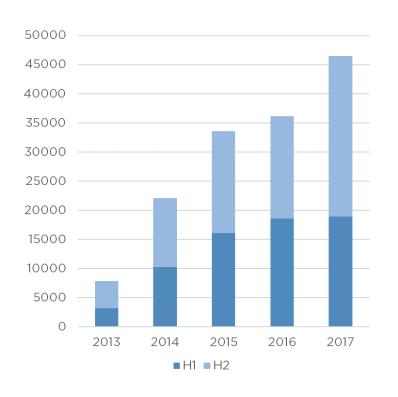
Bluetooth low energy end-product certifications*



End-product certifications. Nordic Q4 17 123 +15% -16% V-0-V q-0-q

*Source: DNB Markets

New all time high kit shipments in H2 2017



Record half and full year

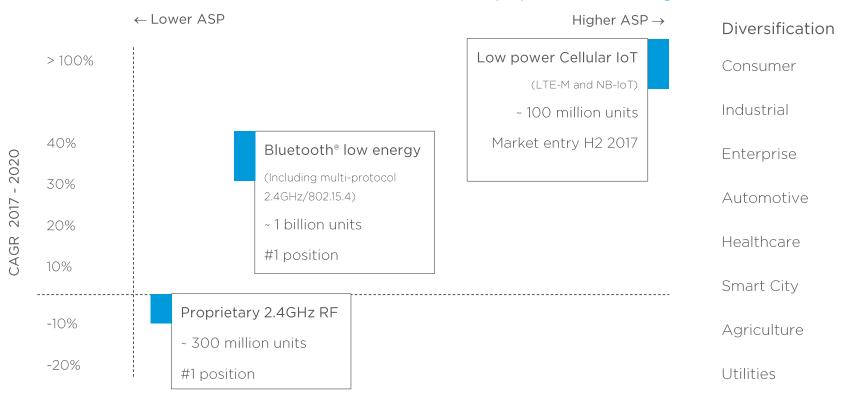
- + 57% y-o-y for H2 2017
- + 29% y-o-y for full year 2017

Leading indicator of market growth

Continued strong diversification

Leading indicator of our position Attractive and competitive solutions

Confident in the market opportunity



Overwhelming response on nRF91 Series



Highly differentiated and value add solution

- Level of integration, size and power
- Ease of use and go-to-market model
- Extended industry press coverage



Massive interest in our lead customer sampling program

- Incredible diversity type of applications
- Exploring options for expanding the lead customer sampling program for H1 2018

Business aspiration for cellular IoT

Short-term

(~2018)

- Secure design wins
- Production ready and certified solution
- Help and drive customer production ramp

Mid-term

(~2020)

 Surpass break even on a running basis; cellular IoT gross profits > cellular Opex on a running 12-months basis

Long-term (~2022 →)

 Significant contribution to Nordic total revenue and profitability

Objectives for 2018

Expansion

and continued growth in low power short-range IoT

- Strengthen our leading position in Bluetooth
- Expansion in low power short-range IoT with our 802.15.4 / Thread offering
- EBITDA margin expansion driven by growth in short-range business

Build a position

in low power cellular IoT leveraging existing customer base and market reach

- Secure first design wins and production ramp with lead customers
- Build foundation for accelerated revenue growth to drive improved profitability on a mid-term basis

Summary

Q4 2017

Continued strong Bluetooth growth

 +44% y-o-y with robust contribution from non-consumer markets

-18%

q-0-q

Solid, Bluetooth dominated backlog

MUSD +88% y-o-y

Outlook

First half of 2018

- 123 to 133 MUSD driven by +40 to +50% growth in Bluetooth
- Sequential gross margin expansion from continued cost improvements
- Continued design win momentum strengthening our position IoT



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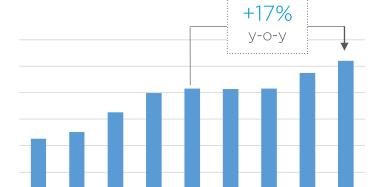
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This presentation was prepared for the interim results presentation for the fourth quarter, held on February 15, 2018. Information contained herein will not be updated. The following slides should also be read and considered in connection with the information given orally during the presentation.



Customer growth and diversification

Continued growth in number of Active Customers* on Bluetooth



2016

2017

2017

Q2

2016

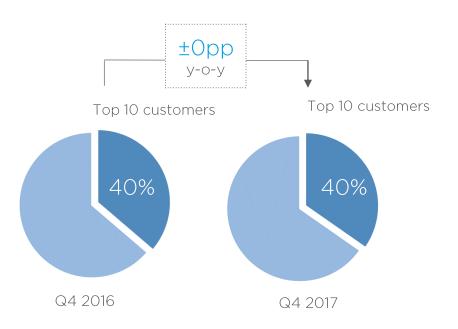
2016

2015

Q3

2016

Diversified Bluetooth revenue



^{*)} Definition of "Active" Customer: An end customer which has purchased 10.000 units or more during prior six months (i.e., a customer actively selling product to end customers or preparing a high volume prototype)

Q3

2017

Q4

2017