

Bernstein 34th Annual Strategic Decisions Conference

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Forward-Looking Statements

Statements in this presentation, other than statements of historical fact, may constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. Forward-looking statements involve risks and uncertainties that could cause our actual results to differ materially from those expressed in these statements. Factors that may cause such differences include: changes in government and customer priorities and requirements (including government budgetary constraints, shifts in defense spending, and changes in customer short-range and long-range plans); our ability to estimate our future contract costs and perform our contracts effectively; changes in procurement processes and government regulations and our ability to comply with such requirements; our ability to deliver our products and services at an affordable life cycle cost and compete within our markets; natural and environmental disasters and political instability; our ability to execute our strategic plan, including with respect to share repurchases, dividends, capital expenditures, and strategic acquisitions; adverse economic conditions in the United States and globally; changes in key estimates and assumptions regarding our pension and retiree health care costs; security threats, including cyber security threats, and related disruptions; and other risk factors discussed in our filings with the U.S. Securities and Exchange Commission. There may be other risks and uncertainties that we are unable to predict at this time or that we currently do not expect to have a material adverse effect on our business, and we undertake no obligation to update any forward-looking statements. You should not place undue reliance on any forward-looking statements that we may make. This presentation also contains non-GAAP financial measures and includes a GAAP reconciliation of these financial measures. Non-GAAP financial measures should not be construed as being more important than comparable GAAP measures.



Huntington Ingalls Industries at a Glance

- America's premier military shipbuilder and mission critical partner of the U.S. Navy
 - Newport News Shipbuilding
 - Sole source for U.S. Navy nuclear-powered aircraft carriers and their refueling and inactivation services
 - One of two builders constructing Virginia class nuclear-powered submarines
 - Ingalls Shipbuilding
 - Builder of record for LPD and LHA-class amphibious ships and National Security Cutters
 - o One of two builders constructing Arleigh Burke guided missile destroyers
- Professional services provider for government and commercial partners

Technical Solutions

- o Enterprise information technology
- o Ship maintenance, modernization and repair
- $\circ~$ Nuclear management and operations
- o Pipeline services
- Significant revenue stability and visibility



Company Snapshot						
FY 2017 Revenues:	~\$7.4B	Employees:	~39,000			
FY 2017 Operating Margin:	11.6%	Engineers / Designers:	~5,400			
FY 2017 Cash from Operations:	\$814M	Headquarters:	Newport News, VA			
Current Backlog:	~\$22.1B	History:	132 years			



Primary Markets and Customers



Shipbuilding is the core of the business; Technical Solutions customers and platforms create opportunities for organic and inorganic growth

Mission Critical Partner with the U.S. Navy

	FY16 Long-Range Plan for Construction of Naval Vessels	2016 Force Structure Assessment (FSA)	HII % Participation
Aircraft Carriers			
Aircraft Carriers			
Aircraft Carrier RCOH	11	12	1 00 %
Aircraft Carrier Inactivation			
Submarines			
<i>Virginia</i> —Class Submarines	48	66	50%
Cruise Missile Submarines	4 to 0	4 to 0	Capability
Ballistic Missile Submarines	12	12	~25%
Surface Combatants			
Large Surface Combatants (DDG-51)	88	104	~50%
Small Surface Combatants	52	52	Capability
Amphibious Ships			
Amphibious Ships LHA			100%
Amphibious Ships LPD	34	38	100 %
Amphibious Ships LXR			Capability
Auxiliaries			
Combat Logistics	29	32	Capability
Support Vessels	34	39	Capability
TOTAL FLEET	308	355	





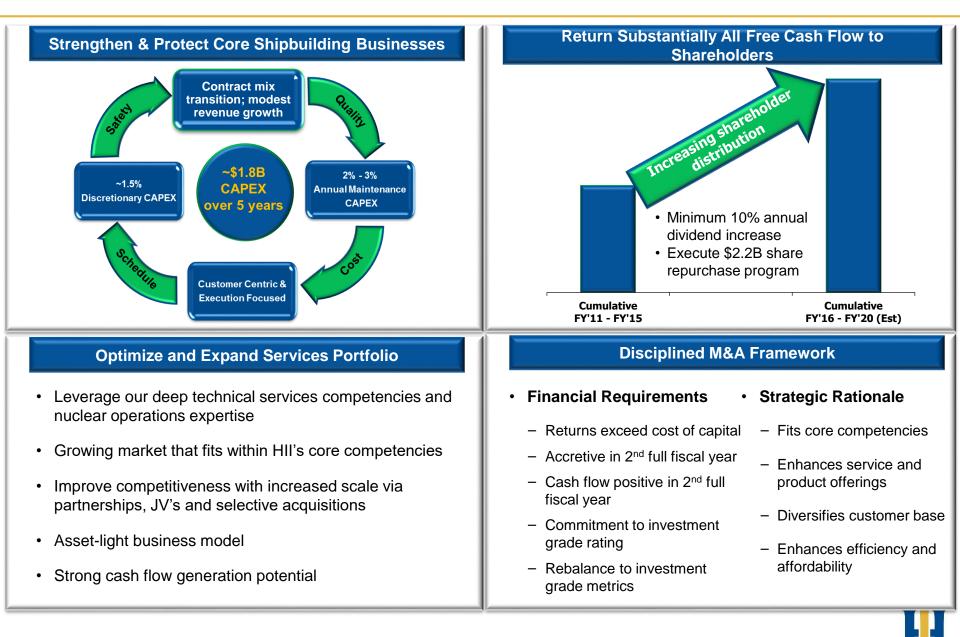






Strong alignment across all U.S. Navy major combatants

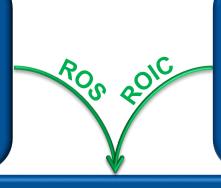
Positioning for the Future: The Path to 2020



Huntington Ingalls Industries Value Proposition

Shipbuilding

- ✓ 3% 5 year sales CAGR
- ✓ 9+% long-term segment margin
 - 7-9% in 2018 & 2019
- ✓ Capital & labor intensive



Technical Solutions

- ✓ Low single-digit top line growth
- ✓ 5%-7% segment margin by 2020
- ✓ Capital light; labor driven

Strong Cash Flow Generation

Capital Investments in Shipbuilding

- ✓ For maintenance and sustainment
- ✓ To improve affordability, efficiency and competitiveness
- ✓ To preserve and protect current and future U.S. Navy programs

Capital Deployment Flexibility

- Distribute substantially all FCF to shareholders
 - Minimum 10% annual dividend increase
 - Execute \$2.2B share repurchase program
- ✓ Invest for growth

Long horizon business.....Long-term value creation

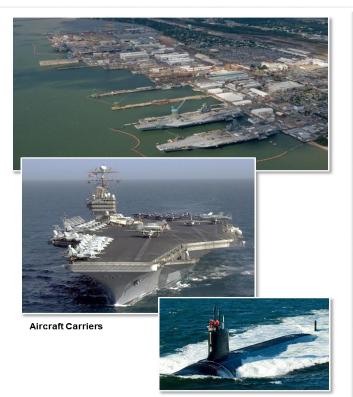


Newport News Shipbuilding



) Newport News Shipbuilding at a Glance

- 132 years of shipbuilding experience
- Largest industrial employer in Virginia, ≈ 23,000 employees
- Product Lines:
 - Submarine design and build teamed with GD Electric Boat
 - Gerald R. Ford class aircraft carrier construction
 - Refueling and Complex Overhaul (RCOH) of aircraft carriers
 - Defueling and inactivation of aircraft carriers
 - Fleet maintenance services for submarines and aircraft carriers



Submarines

Segment Snapshot						
FY 2017 Revenues:	~\$4.2B	Employees:	~23,000			
FY 2017 Operating Income:	\$354M	Engineers / Designers:	~4,500			
FY 2017 Operating Margin:	8.5%	Headquarters:	Newport News, VA			
Current Backlog:	~\$12.6B	History:	132 years			





~23,000 Employees

- 11,100 salaried employees
- 11,900 hourly employees

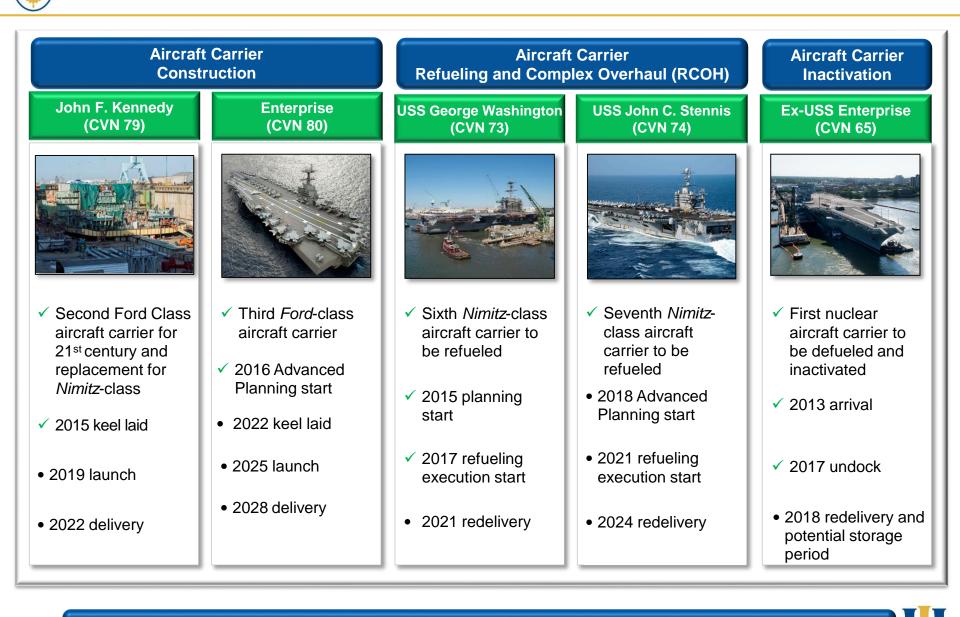
Employees are represented by three unions on site

- USW largest Steelworker Local in the U.S. with ~11,000 eligible employees
- SPFPA Security, Police and Fire Professional Association
- IAFF International Association of Fire Fighters
- Second, third, fourth and fifth generation employees
 - ~ 3,200 engineers
 - ~ 1,500 employees with advanced degrees
 - 19 different crafts & trades
 - More than 2,800 veterans
- ~1,100 Master Shipbuilders (40 years+ of continuous service)
- Unique and specialized training, skills, capabilities and experience



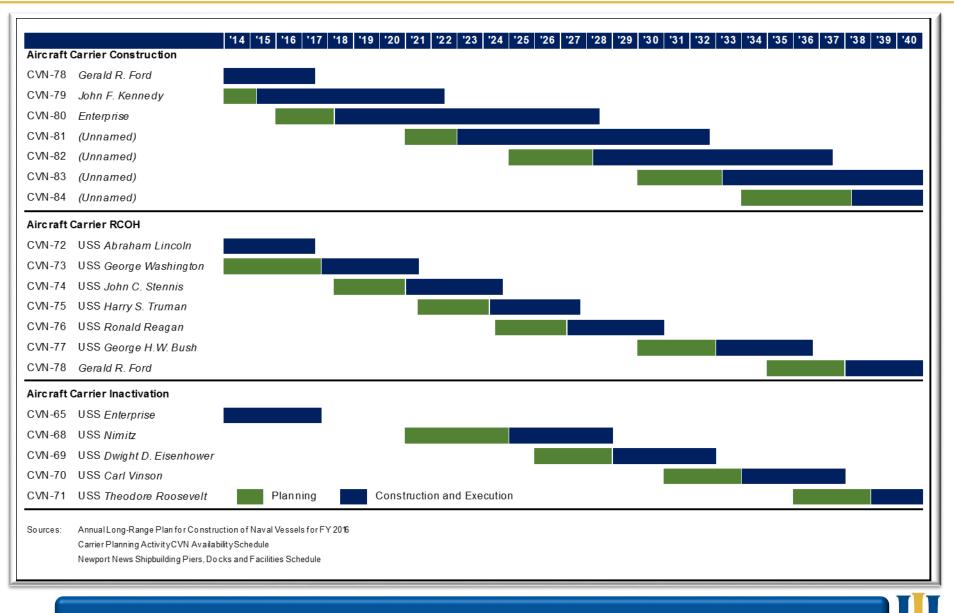


Aircraft Carrier Program Overview



Sole designer, builder, refueler and inactivater of nuclear aircraft carriers

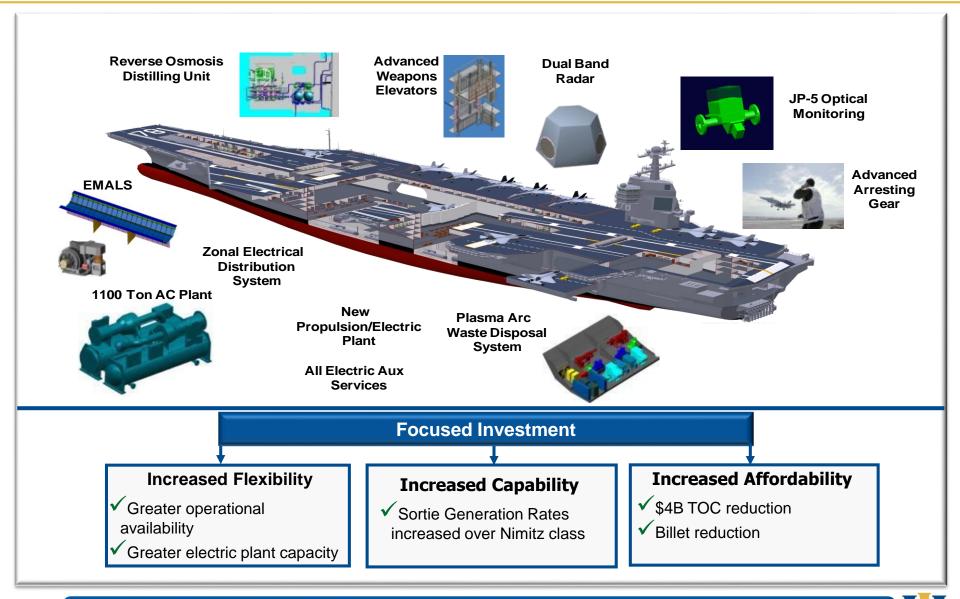
Aircraft Carrier Program Execution Plan



Long horizon for future workload provides stability for the business

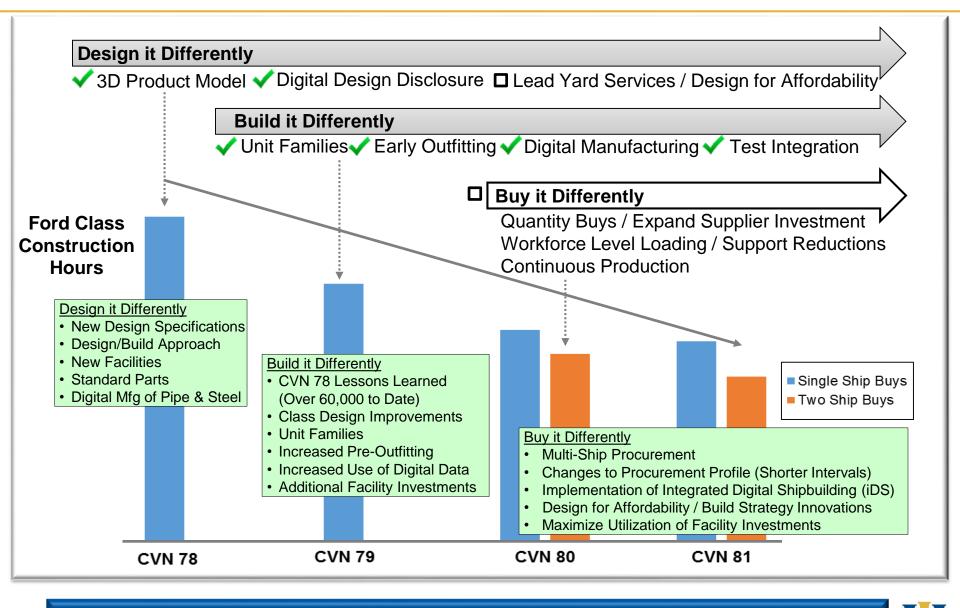


CVN-78 Gerald R. Ford Class Aircraft Carriers



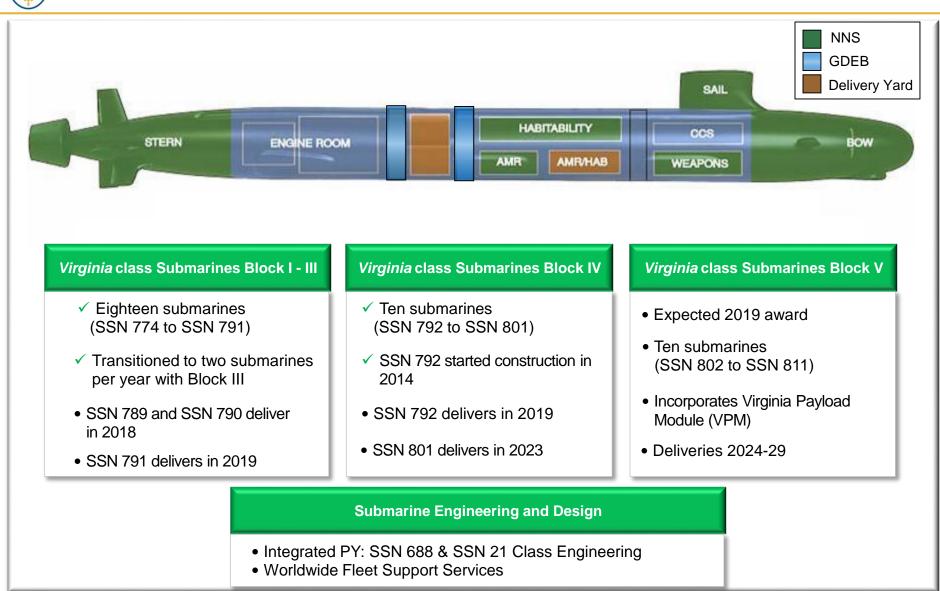
Investments in technology enhance capability and reduce long-term operational costs

Ford Class Affordability Roadmap



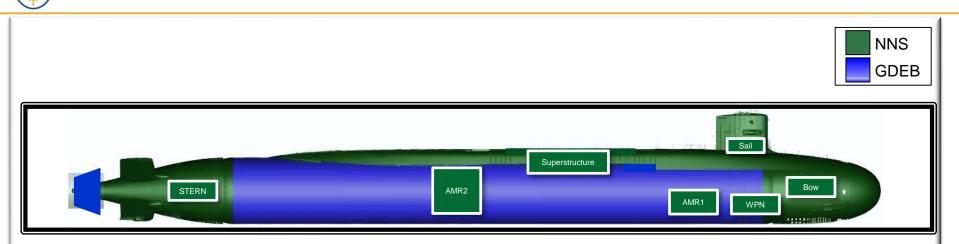
Two Ship Buy is Best Opportunity to Support Continued Cost Reduction

Virginia Class Submarine Program Overview



Virginia class construction: boat-to-boat cost reduction

Columbia Class Submarine Program Overview



- Work split based on VCS construction experience
- Leveraging experience, skills, investments from the CVN 78 and VIRGINIA class programs
- Engaging the industrial base from program onset
- Tremendous opportunity to efficiently and affordably deliver both classes
- Digital from inception
- First steel cut

Fleet Support Programs

Carriers

- Planning or executing maintenance on 7 of 10 Nimitz-Class Aircraft Carriers
- Work ongoing in Puget Sound, Japan and Norfolk

CVN 78 - Gerald R. Ford

- Work Periods prior to PSA Start included 7 Windows of Opportunity (WOO) Periods from June 2017 through April 2018
- Post Shakedown Availability (PSA) / Selected Restricted Availability (SRA) scheduled to start July 2018







Submarines

- USS Helena (SSN 725) DSRA started 10/18/17.
- USS Columbus (SSN 762) EOH dry docked on 12/2/17. Work includes major component/system restorations and extensive ship modernization.
- USS Boise (SSN 764) EOH awarded10/16/17. Early Start work commences 12/6/18 with dry docking on 1/13/19





Capital Investments

- Major investments in physical plant infrastructure in last 10 years
 - Facilities, fixtures and production equipment to support:
 - Start of *Ford* class aircraft carrier program
 - Ramp-up to Virginia class submarine two-per-year pace
 - Start of aircraft carrier inactivation program
 - Machine shop, foundry, steel fabrication and information technology improvements benefiting all programs
 - Welding equipment modernization
 - Consolidated warehousing and kitting facilities
- Future investments will continue to maintain key capabilities, improve efficiency and reduce costs
 - Expanding work being performed under cover and maximizing pre-outfitting capability
 - Enhancing submarine production lines for follow-on classes and variants
 - Accelerating deployment of automated, state-of-the-art welding equipment



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Significant investments made to gain capability, reduce cost and increase efficiency



Ingalls Shipbuilding



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Ingalls Shipbuilding at a Glance

- Designs and builds non-nuclear, technologically advanced, highly capable warships for the surface Navy fleet, U.S. Coast Guard and U.S. Marine Corps
- Currently building four classes...13 hulls under construction
- Sole builder of LHA 6 *America* class large deck amphibious assault ships, LPD 17 *San Antonio* class amphibious transport dock ships and *Legend* class National Security Cutters (NSC)
- One of two builders of record of DDG 51 Arleigh Burke class of Aegis guided missile destroyers



Largest industrial employer in Mississippi

	Segment S	Segment Snapshot					
FY 2017 Revenues:	~\$2.4B	Employees:	~11,600				
FY 2017 Operating Income	\$313M	Engineers / Designers:	~1,500				
FY 2017 Operating Margin:	12.9%	Headquarters:	Pascagoula, MS				
Current Backlog:	~\$8.0B	History:	80 years				





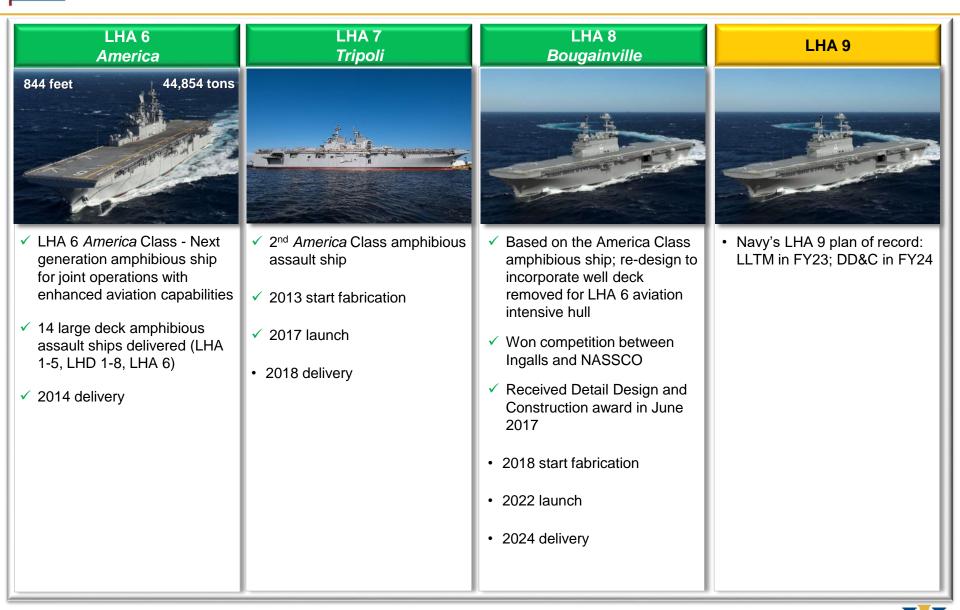
~11,600 Employees

- 4,400 salaried employees
- 7,200 hourly employees
- Employees are represented by five unions on site
 - PMTC: Pascagoula Metal Trades Council consisting of 9 unions
 - IBEW: International Brotherhood of Electrical Workers
 - IAM: International Association of Machinists and Aerospace Workers
 - OPEIU: Office and Professional Employees International Union
 - UFSPSO: United Federation of Special Police and Security Officers, Inc.
- Second, third, fourth and fifth generation employees
 - ~ 700 engineers
 - ~ 1,900 employees with advanced degrees
 - More than 1,300 veterans
- ~330 Master Shipbuilders (40 years+ of continuous service)
- Unique and specialized training, skills, capabilities and experience

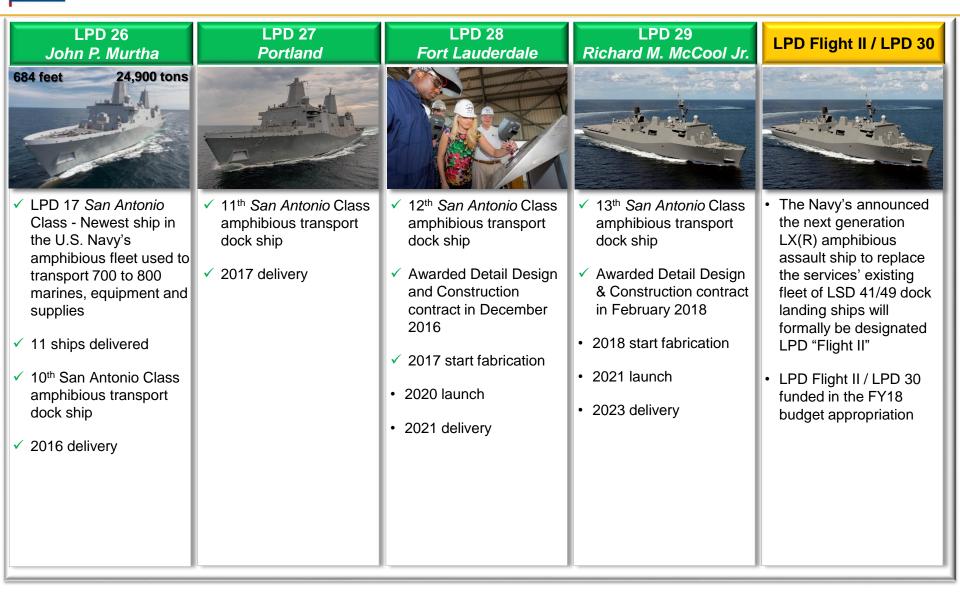


People - The key to our success

Amphibious Assault Ships



Amphibious Transport Dock Ships





Surface Combatants

DDG 114 Ralph Johnson	DDG 117 Paul Ignatius	DDG 119 Delbert D. Black	DDG 121 Frank E. Petersen Jr.	DDG 123 Lenah H. Sutcliffe Higbee.	DDG 125 Jack H. Lucas	FY 2018-2022 Multi-Year Procurement
509.5 feet 9,300 tons					Store Publication ACM_UCAS (May 7: 2018 Rea-	
 DDG 51 Arleigh Burke Class - Designed for conducting anti- air, anti- submarine, anti- surface and strike operations 30 ships delivered 64th Arleigh Burke Class surface combatant 2017 delivery 	 67th Arleigh Burke Class surface combatant 2015 start fabrication 2017 launch 2018 delivery 	 69th Arleigh Burke Class surface combatant 2016 start fabrication 2018 launch 2019 delivery 	 71th Arleigh Burke Class surface combatant 2017 start fabrication 2019 launch 2020 delivery 	 73th Arleigh Burke Class surface combatant 2018 start fabrication 2020 launch 2021 delivery 	 75th Arleigh Burke Class surface combatant Received contract modification in June 2017 to incorporate Flight III upgrades 2019 start fabrication 2021 launch 2023 delivery 	 FY 2018-2022 ships continue the Flight III configuration Limited competition between Ingalls and Bath Iron Works



National Security Cutters

NSC 6 Munro	NSC 7 Kimball	NSC 8 Midgett	NSC 9 Stone	NSC 10	NSC 11
418 feet 4,480 tons					
 Legend-class NSCs – Largest and most technologically advanced ships in the Coast Guard's fleet 6 ships delivered 6th National Security Cutter 2016 delivery 	 7th National Security Cutter 2015 start fabrication 2016 launch 2018 delivery 	 8th National Security Cutter 2016 start fabrication 2018 launch 2019 delivery 	 9th National Security Cutter Awarded Construction contract in December 2016 2017 start fabrication 2019 launch 2020 delivery 	 10th National Security Cutter Long lead time material (LLTM) contract awarded in 2018 Construction fully funded in the FY18 budget appropriation 	 Fully funded in the FY18 budget appropriation



Ingalls Construction Schedule

	2018	2019	2020	2021	2022	Comments
LHA 7						• LHA 7 Tripoli and LHA 8 Bougainville are under
LHA 8						construction
LPD 28						LPD 28 Fort Lauderdale and LPD 29 Richard M.
LPD 29						 McCool Jr. are under construction Navy designated upcoming LX(R) program as
Future LPDs						LPD Flight II
DDG 117						 DDG 51 FY13 multi-year procurement was awarded in 2013 (DDG 117, 119, 121, 123, & 125)
DDG 119						DDG 117 Paul Ignatius, DDG 119 Delbert D. Black,
DDG 121						DDG 121 Frank E. Petersen Jr., DDG 123 Lenah H. Sutcliffe Higbee and DDG 125 Jack Lucas are under construction
DDG 123						 DDG 125 includes DDG 51 Flight III engineering
DDG 125						change to upgrade radars
Future DDGs						 DDG FY18 multi-year procurement competition is ongoing.
NSC 7						 NSC 7 Kimball, NSC 8 Midgett and NSC 9 Stone are under construction
NSC 8						NSC 10 long lead time material contract awarded
NSC 9						in 2018
Future USCG Work						 NSC 10 and NSC 11 were added and fully funded in the FY18 budget appropriation
DDG 62						Selected to repair and modernize USS <i>Fitzgerald</i>

Fleet Maintenance and Support Services

- Comprehensive life-cycle services for CG 47 and LPD 17 Class
 - Class life-cycle planning yard for many products we build
 - Ship repair
 - Overhaul
 - Restricted availability services
 - Naval architecture and marine engineering
 - Ship system assessments
 - Maintenance engineering
 - Logistics services
- Locations nationwide and overseas





Supporting the customer by providing worldwide services





- Over \$1B invested in physical plant and infrastructure in last 10 years
 - Facilities and production equipment
 - Electrical upgrades, pier upgrades, utilities improvements
 - New cranes and refurbishments
 - New compressor station
 - New machine shop, IPD, panel shop, and propulsion assembly building
 - Facility upgrades to covered slab area (CSA), wet dock, fab shop, land based test facility (LBTF), and blast and paint hall
- Future investments maintain key capabilities, improve efficiency and reduce cost for our Navy and Coast Guard customers
 - Expanding work being performed under cover
 - > Rolling covers, CSA west expansion and CSA III
 - New welding capabilities
 - Fab shop bay 4 robotic line, west panel line expansion and east panel line seamer replacement
 - New drydock and infrastructure improvements



Significant investments made to expand capacity, reduce cost and increase efficiency

Automated

Lines

Technical Solutions



HII Technical Solutions at a Glance

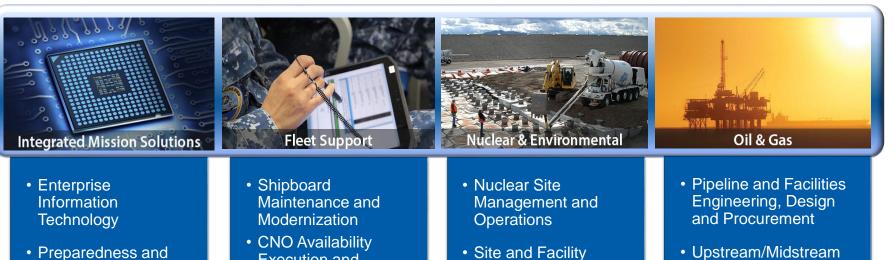
- High-end information technology and mission-based solutions to DoD, intelligence and federal civilian customers
- Comprehensive life-cycle sustainment services to the U.S. Navy
- Unmanned systems engineering, operations and fabrication
- Nuclear site management and operations, nuclear and non-nuclear fabrication and repair
- Engineering, procurement and construction management services to the oil and gas industry



Segment Snapshot					
FY 2017 Revenues:	\$952M	Employees:	~5,300		
FY 2017 Operating Income:	\$21M	Locations:	70+ Worldwide		
FY 2017 Operating Margin:	2.2%	History:	>35 years		
Current Backlog:	~\$0.8B				



Technical Solutions Business Groups



- Logistics
- Intelligence Analysis and Operations
- Acquisition. **Operations and** Engineering
- Training and Simulation

- Execution and Management
- Undersea Vehicles and Specialized Craft
- Marine Architecture, **Engineering and** Design
- Software Design **Development and IT** Infrastructure Support
- Asset Management and Logistics Support
- Interactive Media Instruction

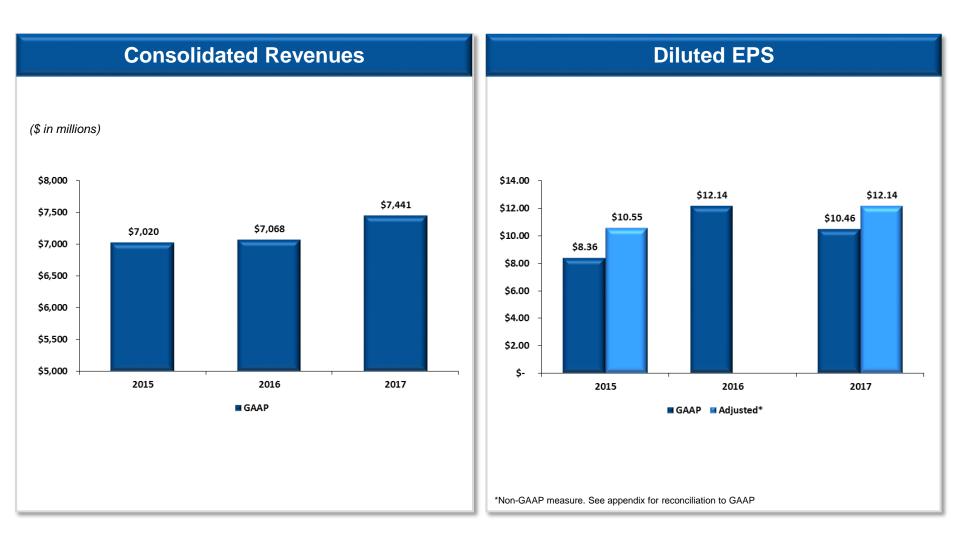
- Restoration
- Environmental Remediation
- High Complexity Program Management
- Nuclear Fabrication and Modular Construction
- Nuclear Pump and Valve Repair Services

- Gas Processing
- Program and Project Management
- Field Surveying and Mapping
- Construction Management and Inspection
- Asset Integrity Management
- Innovation Technology

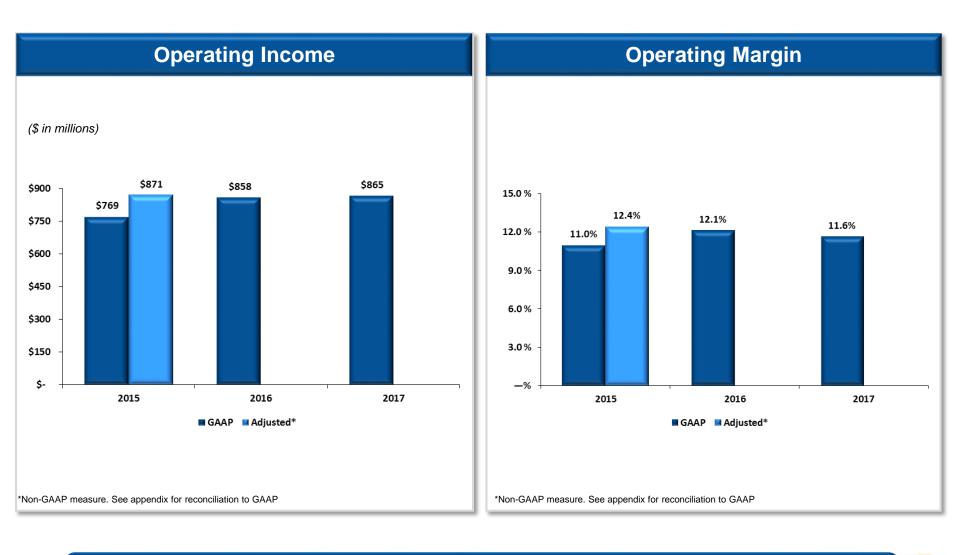
Low single-digit top line growth; low single-digit margin expanding to 5-7% by 2020

Consolidated Financial Highlights



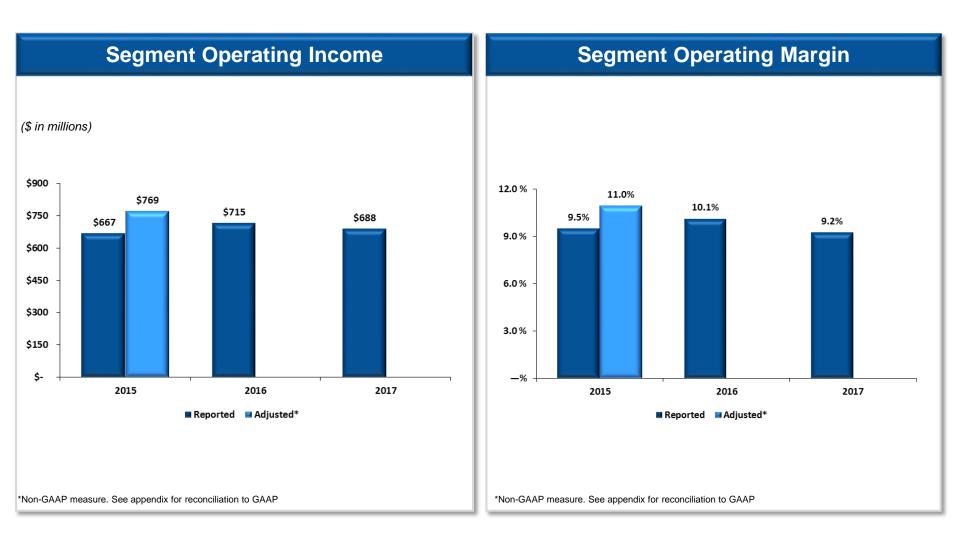


Improving revenue generation and EPS growth



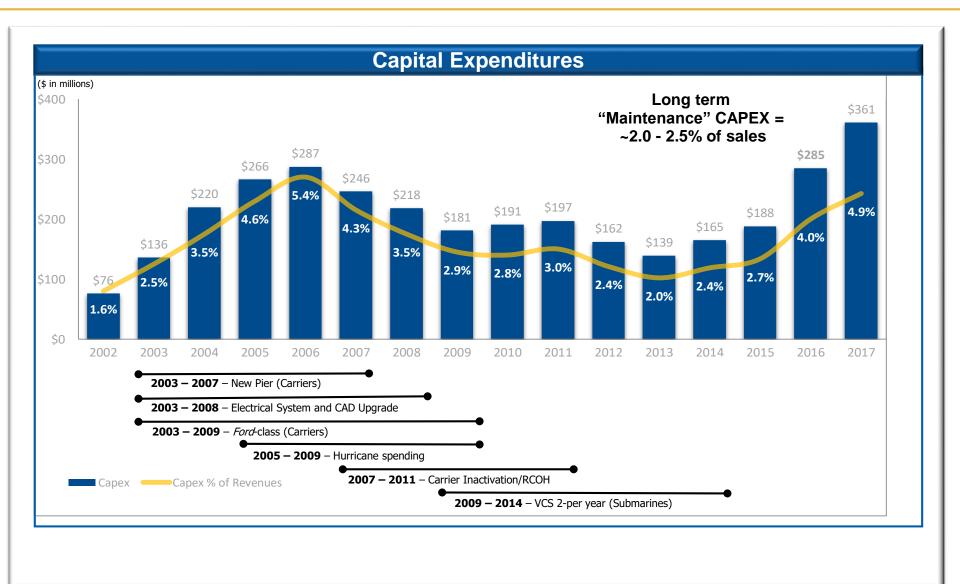
Consistent operating margin performance

Segment Operating Income and Margin



Steady segment operating margin performance

Historical Capital Expenditures



Substantial capital investments planned through 2020



Hard Stuff Done Right[™]



Non-GAAP Reconciliations



Reconciliation – Adjusted Net Earnings & Adjusted Diluted EPS

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	Year	End	led Dec	c. 3	31,
<i>\$ in millions, except per share amounts</i>	2017		2016	1	2015
Net Earnings	\$ 479	\$	573	\$	404
Adjustment for non-cash goodwill impairment ¹	-		-		59
Adjustment for non-cash purchased intangibles impairment ²	-		-		18
Adjustment for loss on early extinguishment of debt ³	14		-		29
Adjustment for tax expense related to the 2017 Tax Act ⁴	56		-		-
Adjustment for tax expense related to discretionary pension contributions ⁵	7		-		-
Adjusted Net Earnings	\$ 556	\$	573		\$510
Adjusted Diluted EPS					
Diluted earnings per share	\$ 10.46	\$	12.14	\$	8.36
Non-cash goodwill impairment per share ¹	-		-		1.22
Non-cash purchased intangibles impairment per share ²	-		-		0.37
Non-cash loss on early extinguishment of debt per share ³	0.31		-		0.60
Tax expense related to the 2017 Tax Act per share ⁴	1.22		-		-
Tax expense related to discretionary pension contributions per share ⁵	0.15		-		-
Adjusted Diluted EPS	\$12.14		\$12.14	\$	10.55

Reconciliation – Adjusted Net Earnings & Adjusted Diluted EPS Cont'd

	Year	Ended Dec	. 31,
(\$ in millions, except per share amounts)	2017	2016	2015
⁽¹⁾ Non-cash goodwill impairment	-	-	\$ 75
Discrete federal tax impact*	-	-	(16)
After-tax effect	-	-	\$ 59
Weighted-average diluted shares outstanding	-	-	48.3
Per share impact**	-		\$ 1.22
⁽²⁾ Non-cash purchased intangibles impairment	-	-	\$27
Tax effect at 35% statutory rate*	-	-	(9)
After-tax effect	-	-	\$ 18
Weighted-average diluted shares outstanding	-	-	48.3
Per share impact**			\$ 0.37
⁽³⁾ Loss on early extinguishment of debt	22	-	\$ 44
Tax effect at 35% statutory rate*	(8)	-	(15)
After-tax effect	14	-	\$ 29
Weighted-average diluted shares outstanding	45.8	-	48.3
Per share impact**	\$ 0.31		\$ 0.60
⁽⁴⁾ Tax expense related to 2017 Tax Act	\$ 56	-	-
Weighted-average diluted shares outstanding	45.8	-	-
Per share impact**	\$ 1.22		
⁽⁵⁾ Tax expense related to discretionary pension contributions	\$7	-	-
Weighted-average diluted shares outstanding	φ , 45.8	-	-
Per share impact**	\$ 0.15		

* The income tax impact is calculated using the tax rate in effect for the revelant non-GAAP adjustment.

** Amounts may not recalculate directly due to rounding.

	Year I	Year Ended Dec. 31,			
(\$ in millions)	2017	2016	2015		
Operating Income	\$865	\$858	\$769		
As a percentage of sales and services revenues	11.6%	12.1%	11.0%		
Adjustment for goodwill impairment	-	-	75		
Adjustment for impairment of intangible assets			27		
Adjusted Operating Income	\$865	\$858	\$871		
As a percentage of adjusted sales and services revenues	11.6%	12.1%	12.4%		

Reconciliation – Segment Operating Income & Margin

(\$ in millions)	Year Ended Dec. 31,		
	2017	2016	2015
Operating Income	\$865	\$858	\$769
As a percentage of sales and services revenues	11.6%	12.1%	11.0%
Non-segment factors affecting operating income:			
FAS/CAS Adjustment	(189)	(145)	(104)
Non-current state income taxes	12	2	2
Unadjusted Segment Operating Income	\$688	\$715	\$667
As a percentage of sales and services revenues	9.2%	10.1%	9.5%
Adjusted Segment Operating Income			
Ingalls operating income	313	321	379
As a percentage of Ingalls adjusted revenues	12.9%	13.4%	17.3%
Newport News segment operating Income	354	386	401
As a percentage of Newport News revenues	8.5%	9.4%	9.3%
Technical Solutions segment operating (loss)	21	8	(113)
Adjustment for goodwill impairment	-	-	75
Adjustment for impairment of intangible assets		-	27
Technical Solutions adjusted segment operating (loss)	21	8	(11)
As a percentage of Technical Solutions revenues	2.2%	1.2%	(1.8%)
Adjusted Segment Operating Income	\$688	\$715	\$769
As a percentage of adjusted sales and services revenues	9.2%	10.1%	11.0%

Segment information includes the realignment of AMSEC, CMSD, SN3, NNI, SRNS and USG business units from Newport News segment to Technical Solutions segment