CRESCOLABS®

CSE: CL.CN | OTC: CRLBF

DISCLAIMER

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June 2020 Updates

- COVID-19
- Illinois

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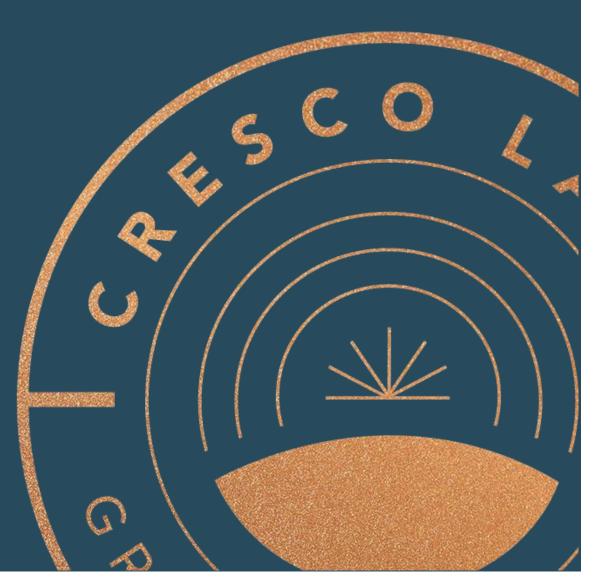
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- Pennsylvania
- California
- Other Market Updates



COVID-19 IMPACT

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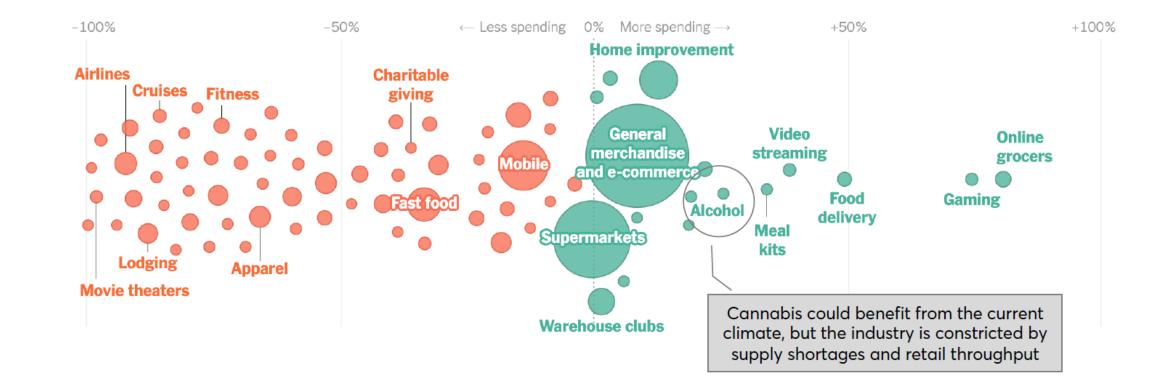
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CHANGE IN SPENDING BEFORE AND AFTER U.S. OUTBREAK



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ESTABLISHING MEANINGFUL, MATERIAL MARKET POSITION

Illinois Cultivation Expansion



35,000 ft² Cultivation as of Q1 2020

215,000 ft² Cultivation as of Q3 2020¹

630,000 ft²

Potential Canopy Space (Largest of any IL operator)

Illinois Sunnyside*



7 Operational Stores²



3 Additional Openings Planned in 2020

PENNSYLVANIA

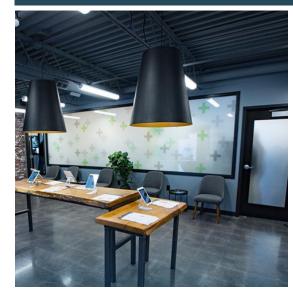
ESTABLISHING MEANINGFUL, MATERIAL MARKET POSITION

Pennsylvania Cultivation Expansion



22,000 ft² Cultivation as of Q1 2020

88,000 ft² Cultivation as of Q3 2020¹



Pennsylvania Sunnyside*





3 Additional Openings Planned GROWING

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EXECUTING IN CALIFORNIA

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INTEGRATING ORIGIN HOUSE FOR PROFITABLE GROWTH



Earn More

- Increase Dispensary Penetration, and Share of Shelf
- Develop only the Most Profitable Brands on Continuum
- Improved yields across platform using FloraCal model

Use Less

- Facility and Warehouse Consolidation
- Realization of Back-Office Synergies
- Fleet Optimization and Improved Logistics

Leverage California to Grow Cresco Brands

OTHER MARKET UPDATES

DEVELOPING OPERATIONS ACROSS STRATEGIC GEOGRAPHIC FOOTPRINT



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- Recently announced option to purchase 4 additional dispensaries
- Ohio is one of the fastest growing medical markets – 30% growth in avg weekly sales from Feb to Apr.
- Current cultivation space is 25K sqft – undergoing upgrades funded by sale-and-leaseback



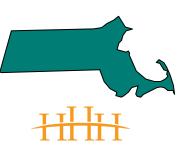
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- Converted all four NY dispensaries to Sunnyside* retail brand
- Launched medical cannabis delivery program
- Constructive commentary from Governor Cuomo on legalization

- Recently Closed on Sale-and-Leaseback of Marshall, MI facility
- Property accounts for approximately 115,000 sqft of aggregate industrial space
- 10th Largest state in the country by population



- Closed acquisition of Hope Heal Health, Inc on February 7th
- Fall River, MA facility includes cultivation and processing located adjacent to owned dispensary
- Licensed for 2 additional dispensaries in MA



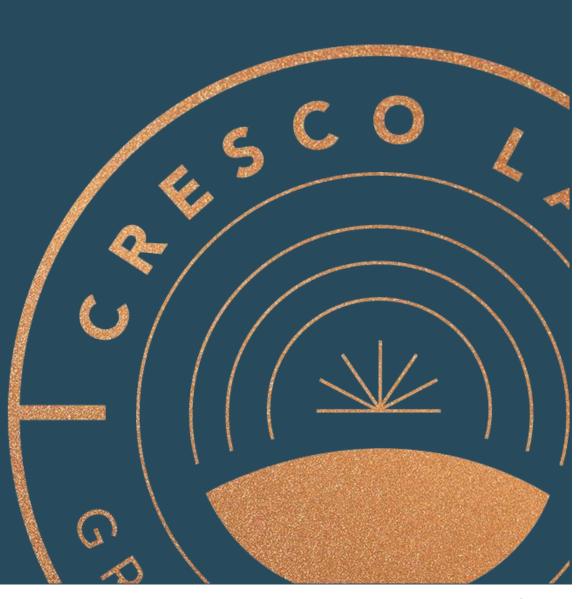
Strategic footprint includes 6 of the 10 largest U.S. states

Cresco Labs Corporate Snapshot

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Corporate Summary





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9 States



15 Cultivation & Production Facilities









770+ Dispensaries with our Products

Retail Licenses

29



126M / 58% US Addressable Market / %





\$2.53B Market Cap (\$CAD) As-of May Month End



\$66.4M 1Q20 Revenue

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215% YOY Revenue Growth

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48% 1Q20 Operational Gross Profit Margin

\$3.2M 1Q20 Adj EBITDA

Note: Numbers are estimates. Note: Retail Licenses includes ability to apply for up to two additional retail licenses in MA, and option to purchase 4 additional locations in OH.

Our Team Comes from a Broad Experience Base



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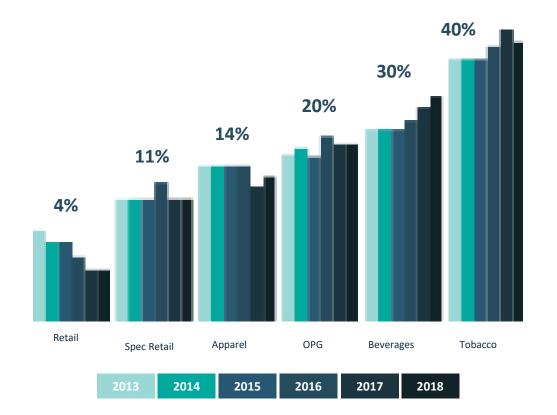
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CRESCO LABS ADVANTAGE: VERTICAL INTEGRATION



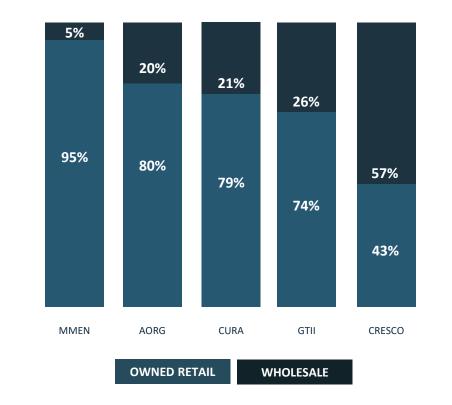
Why Vertical Integration Will Win

Ebit Margins Consumer Verticals



Brands deliver higher margins

Retail vs Wholesale Revenue Mix



Brands secure breadth producing higher revenue

GROWING

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BOODRESERVEJEWSWonder
Wellness co.



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Remedi

BRAND PORTFOLIO



OUR Products

Cresco products come in a variety of different forms, so whether you're flying solo or with a group, looking for something a little stronger or more discreet, we have a form to fit the occasion.















RECOVER

Relief in every dose. Remedi



DELICIOUSNESS

980

Taste the difference a master chef makes, as **James Beard Award-winner Mindy Segal** unleashes her culinary craft to take cannabis confections from edible to incredible.







PERFECTLY DOSED

We use only the cleanest distillate cannabis extracts and dose them with precision for a more consistent experience.







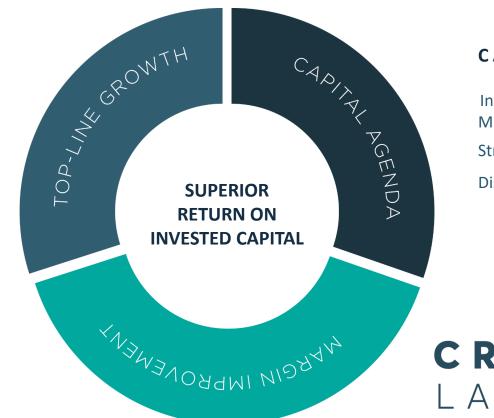
Delivering Superior Growth

TOP-LINE GROWTH

Access to Markets Access to Doors Brand Penetration & Market Share

MARGIN IMPROVEMENT

Scale Operations SG&A Efficiencies SOP Adoption



CAPITAL AGENDA

Increasing Cultivation Capacity in Key Markets Strategic M&A

Disciplined Capital Allocation

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THANK YOU

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