

PREIT®

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## ***WE ARE A TRANSFORMED COMPANY***

PREIT is an innovator at the forefront of shaping consumer experiences through the built environment. With concentrations in Philadelphia and Washington DC markets, our properties are located in densely-populated, high barrier-to-entry markets afforded with great opportunity to deliver a unique mix of retail, dining, living, working, staying, playing and engaging with the community, befitting the modern consumer lifestyle.

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# PREIT<sup>®</sup>

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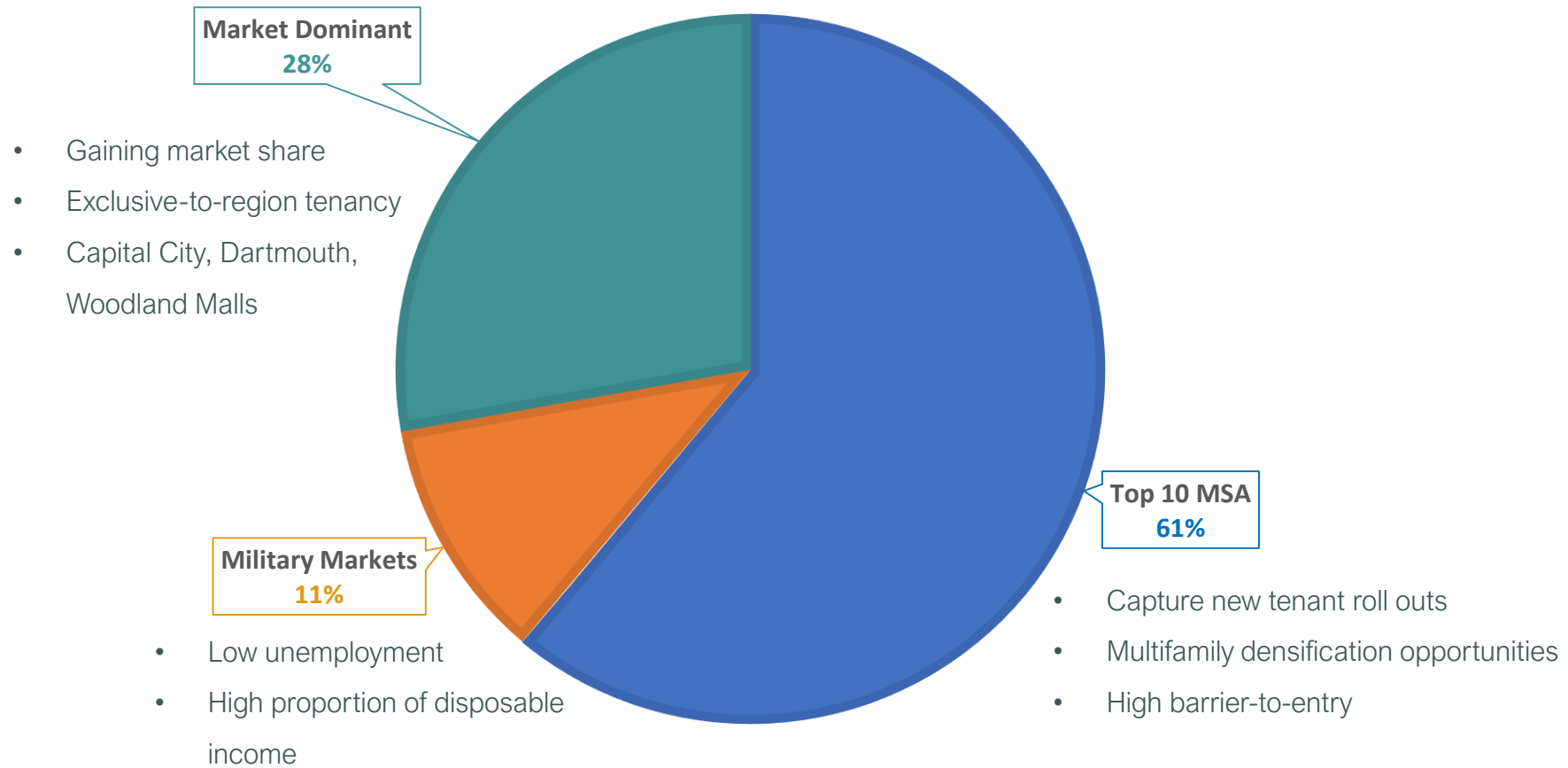
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***A NEW PREIT***

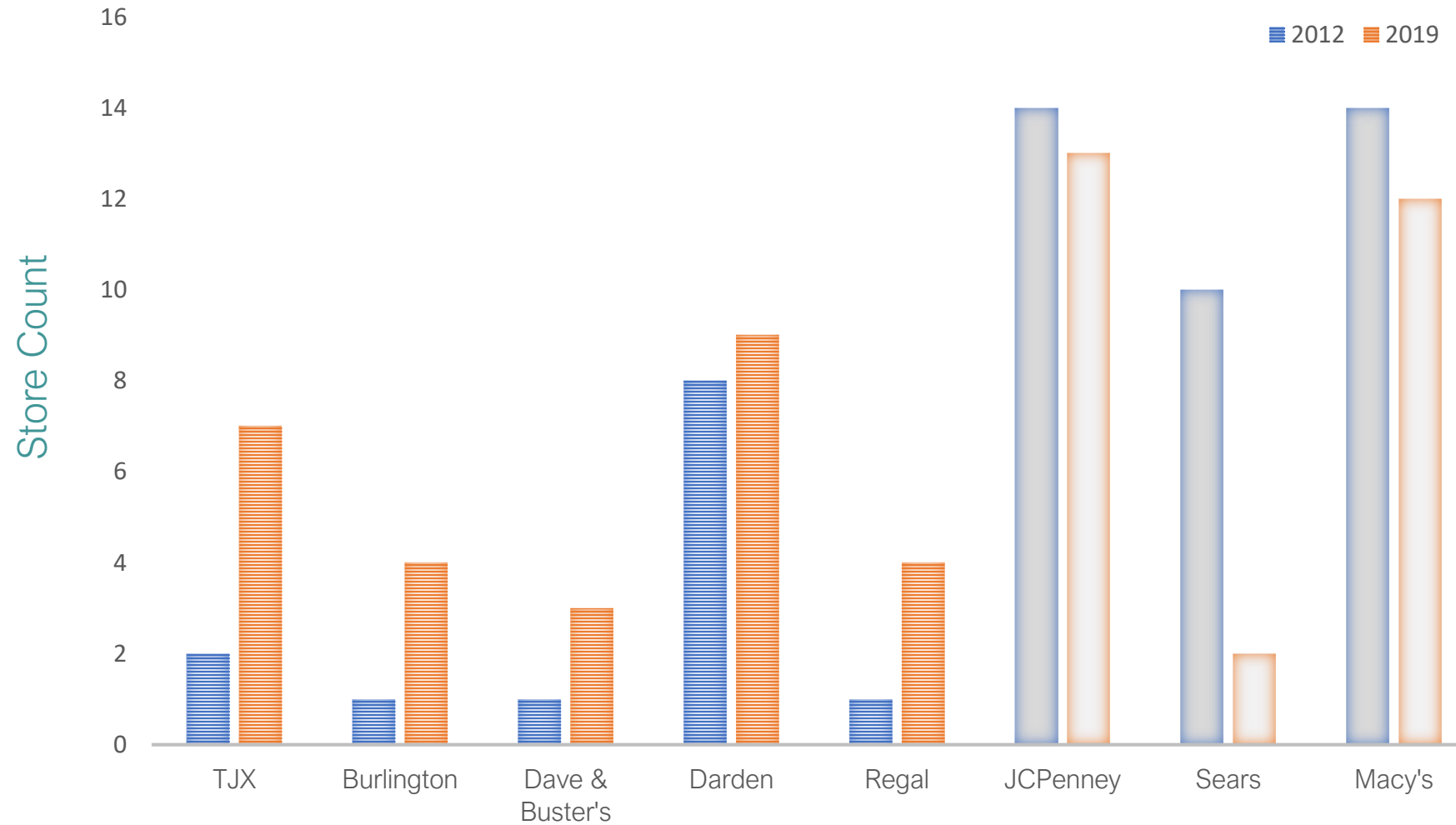
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## A SAFE AND STRONG PORTFOLIO WITH MASS APPEAL



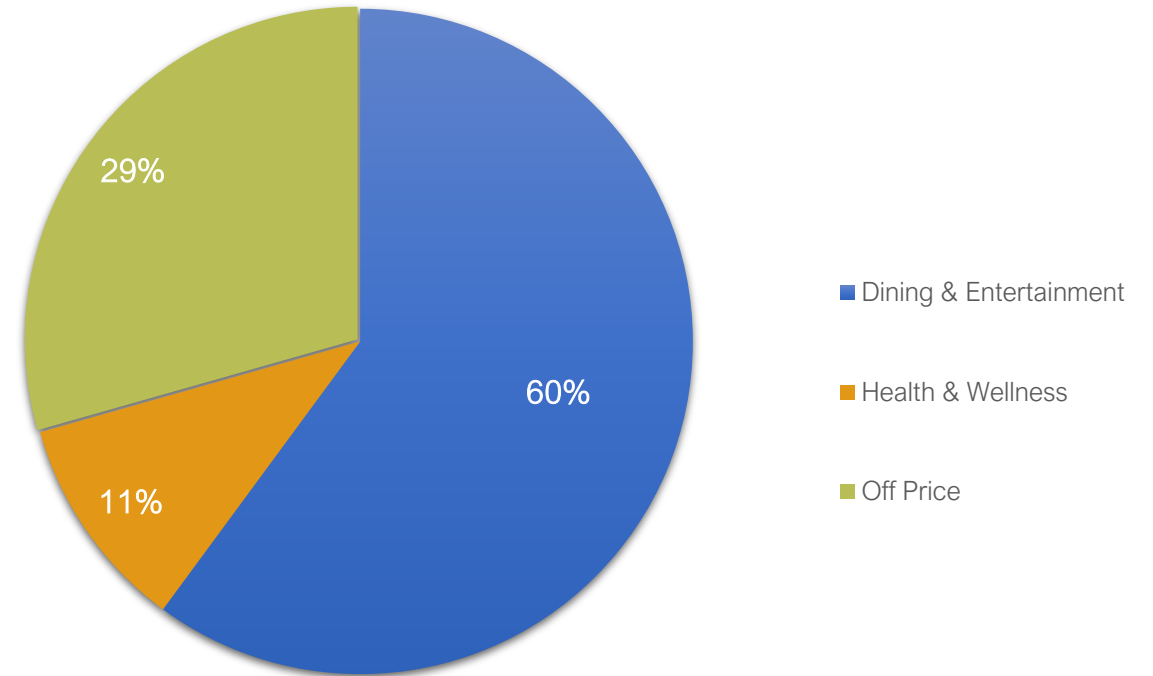
## IMPROVED CREDIT UNDERLYING CASH FLOWS



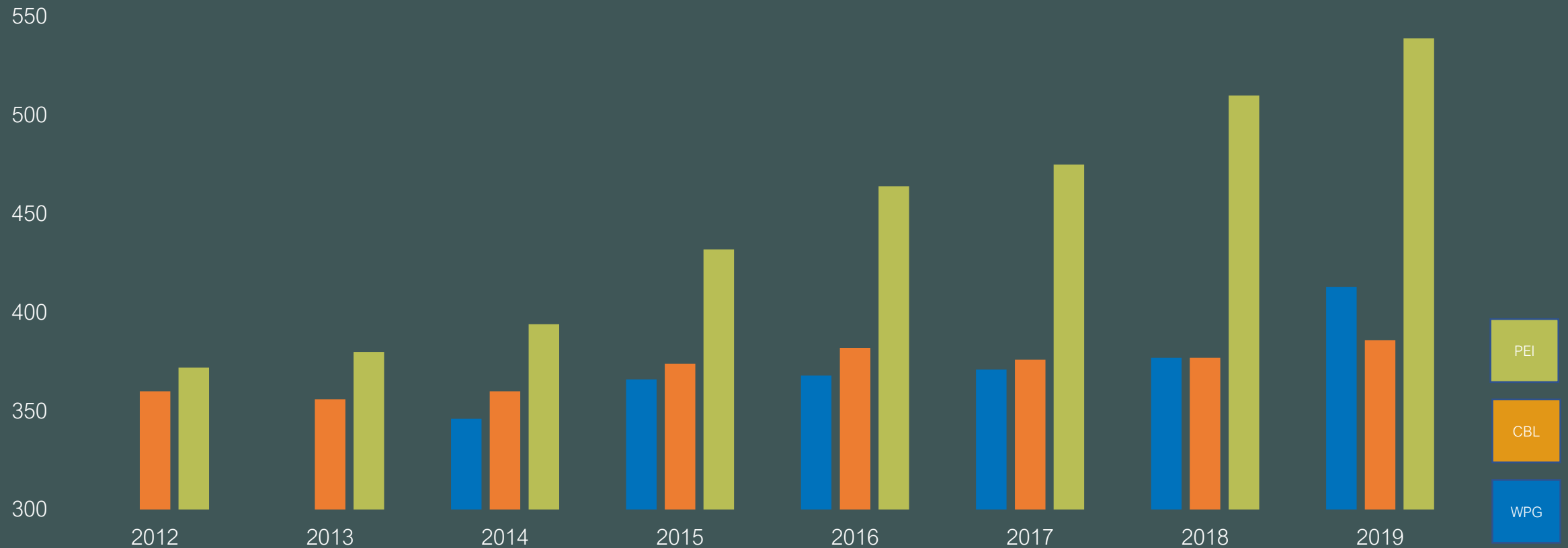
## A REDEFINED TENANT MIX

47%

Non-Anchor Space Leased to  
Non-Retail Uses



## Meaningful sales growth continues as portfolio improves



PREIT®

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***PREIT'S TRANSFORMATION...***

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## HOW WE GOT HERE

1. A new Vision
2. Mandate to improve portfolio quality
3. Attracting the modern consumer
4. Completing major redevelopments
5. Pioneering Anchor repositioning
6. Stay and Dwell options

## 1. JOE CORADINO BECOMES CEO



**Joe Coradino** became CEO in 2012, establishing a vision to improve the quality of the portfolio and Company performance and lead a revolution in the retail industry.

## 2. MANDATE TO IMPROVE PORTFOLIO QUALITY



### Strategic Dispositions

In just five years, we strategically disposed of **18 mall properties** – roughly **40%** of our past portfolio. Along with other non-core assets, this program generated over **\$885 million** in gross proceeds, which was reinvested in redevelopment and remerchandising core assets.

### Acquisition of Springfield Town Center

In March 2015, PREIT acquired the newly-renovated center. The strategic acquisition marked a milestone in the transformation of our portfolio and underscored the tremendous progress we made in improving portfolio quality. In 2019, the center generated **\$555 per square foot** in sales; **18%** above our portfolio average in September 2015.

### 3. ATTRACTING THE MODERN CONSUMER

2017



The first LEGOLAND Discovery Center in Pennsylvania arrived at Plymouth Meeting Mall (one of only 9 locations in the US and only the 17<sup>th</sup> worldwide)

2019



**Digitally native brands:**

Balsam Hill, Peloton, Stance and MORPHE at Cherry Hill Mall

2020

**Small business incubators:**

Uniquely Philly at Fashion District Philadelphia

1776 Founders' Market at Cherry Hill

**Instagrammable pop-up experience:**

Candytopia at Fashion District Philadelphia



## 4. COMPLETING MAJOR REDEVELOPMENTS

### 2018 – Mall at Prince George's



- **Description:** A full scale remerchandising reshaped the customer experience and cemented our place in the evolving Washington DC metro market. The new and improved property includes sought-after retail and dining venues such as ULTA Beauty, DSW, & pizza, Miller's Ale House and more.
- **Results:** Sales have grown 23% to \$555 per square foot since 2016; Traffic has increased over 25%
- **Investment:** \$33 million
- **Year of Stabilization:** 2019



# September 2019 - Fashion District Philadelphia



- **Description:** Philadelphia's newest shopping, dining, entertainment and cultural destination. Spanning three city blocks and approximately 900,000 square feet of space, this portfolio-defining project is poised to drive growth.
- **Results:** over 4.4 million customers have visited The District since opening. 87% leased or at lease.
- **Investment:** \$210 million (PREIT Share)
- **Year of Stabilization:** 2021

Opening Soon

kate spade  
NEW YORK

SEPHORA

DSW



YOYOSO

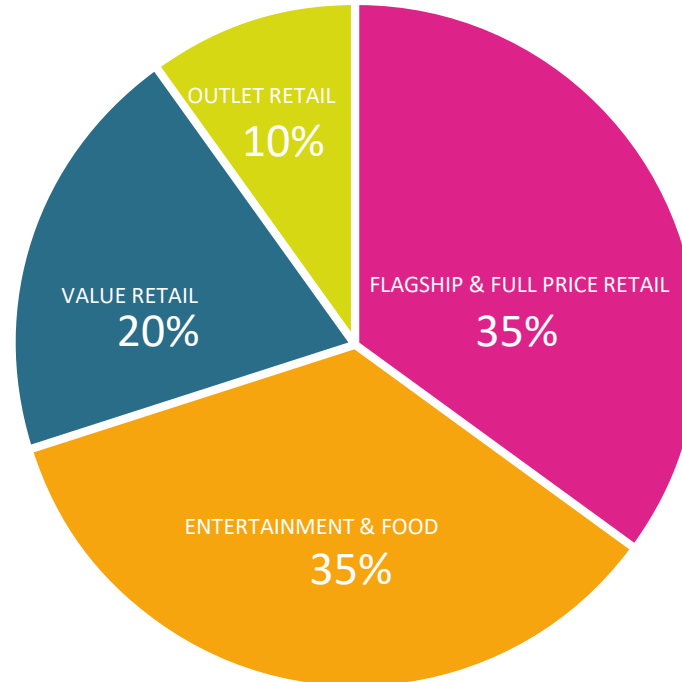
clairdelune  
AMBIANCE

PRIMARK®

PREIT®

# Fashion District Philadelphia

## The tenant mix of the future is here





# October 2019 – Woodland Mall



- **Description:** October 2019 - Woodland Mall celebrated the opening of its expansion wing, featuring a lineup of in-demand tenants; many of which are exclusive and new-to-market including Von Maur, Urban Outfitters, Tricho Salon, Black Rock Bar & Grill and The Cheesecake Factory.
- **Results:** Traffic up
- **Investment:** \$90 million
- **Year of Stabilization:** 2021

Opening Soon



WHITE HOUSE | BLACK MARKET



AÉROPOSTALE



PREIT®

## 5. FIRST TO COMPLETE ANCHOR REPOSITIONING

Recent mall transformations highlight PREIT's success in strategic remerchandising and redevelopment initiatives to bring best-in-class concepts to our properties.



### Viewmont Mall

Scranton, PA

**Former Anchor:** Sears

**New Anchor:** DICK'S Sporting Goods, Field & Stream, Home Goods

**Investment:** \$21 million

**Year of Stabilization:** 2018



## Capital City Mall

Camp Hill, PA

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**Former Anchor:** Sears

**New Anchor:** DICK'S Sporting Goods, Fine Wine & Spirits, Primanti Bros., Blaze Pizza

**Investment:** \$29 million

**Year of Stabilization:** 2020



## Magnolia Mall

Florence, SC

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**Former Anchor:** Sears

**New Anchor:** Burlington, Home Goods, Five Below

**Investment:** \$17 million

**Year of Stabilization:** 2019



## Valley Mall

Hagerstown, MD

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**Former Anchor:** Macy's, Bon-Ton, Sears

**New Anchor:** Onelife Fitness, Tilt, Belk, DICK's Sporting Goods (Opening 2020)

**Investment:** \$43 million

**Year of Stabilization:** 2021



## Willow Grove Park

Willow Grove, PA

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**Former Anchor:** JCPenney

**New Anchor:** Studio Movie Grill (Opening 2020), Yard House, Entertainment/Fitness

**Investment:** \$28 million

**Year of Stabilization:** 2021





## Moorestown Mall

Moorestown, PA

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**Former Anchor:** Macy's

**New Anchor:** HomeSense, Sierra, Five Below, Michael's (Opening 2020)

**Investment:** \$42 million

**Year of Stabilization:** 2021



## Plymouth Meeting Mall

Plymouth Meeting, PA

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**Former Anchor:** Macy's

**New Anchor:** Miller's Ale House, Burlington, Edge Fitness, DICK's Sporting Goods, Michaels (Opening 2020)

**Investment:** \$45 million

**Year of Stabilization:** 2021

## 2019 HOLIDAY RESULTS

Traffic and Sales continues to grow at redeveloped properties



Woodland Mall +21%

Plymouth Meeting Mall +21%

Jacksonville Mall +11%

Mall at Prince George's +10%

# 4.2%

**Core Mall Holiday Sales Growth**  
Compared to NRF's 4.1%

## 6. STAY AND DWELL OPTIONS

High-priority densification program that will strengthen our assets, bringing a new audience of residents and overnight guests to our properties. This program will ultimately bring:



**5,000-7,000** residential units  
across **8** properties

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**1,500-3,000** hotel rooms  
across **12** properties

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**\$200 million+** in proceeds



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***ADDRESSES A CHANGING CONSUMER...***

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## NON-RETAIL TENANT VISITS ARE ON THE RISE



- Among the **non-retail tenants**, F&B services is most popular. Over **81%** of shopping center patrons spent at one of these venues, including fast food, coffee/confectionery shops, full-service casual or fine dining, limited-service fast-casual dining and drinking establishments.
- Half of **consumers** want to see a greater number and variety of F&B service establishments.
- Among **non-retail tenants**, **62%** of consumers are driven to a shopping center by the leisure and entertainment venues.

## THE CONSUMER OF THE FUTURE – GEN Z – APPRECIATES BRICKS



### MILLENNIALS:

Contrary to popular belief, *most millennials* ([82%](#)) prefer to shop in stores, according to a study by JLL.

### GEN Z:

Although they are digital natives, *Gen Z* most often choose to shop in the physical store: [98%](#) of an NRF survey respondents globally said they typically make purchases *in a store* some or most of the time.

### EXPERIENCES:

[32.4%](#) of Millennials think family-friendly entertainment options are important for a shopping center to have; Gen Z: [32.9%](#).

[-The Future of Retail – JLL Research](#)

## THE VALUE OF A *PHYSICAL PRESENCE* IS BEING RECOGNIZED



### Increase in digitally native brands:

- Over **1,700** stores operated by digitally native brands (analysis by Kevin Campos, a principal at venture capital firm Fifth Wall, and Thinknum Alternative Data.)
- Digital brands are expected to open another **850** stores by 2023, according to JLL Research, led by companies like Casper, Untuckit and Adore Me. ([Forbes](#))



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A study from CBRE that says in 2020 teens are *returning to the mall*.  
“Gen Z has tremendous spending power and will drive traffic back to the malls in 2020. Gen Z favors retailers where they can purchase online and are **FULFILLED** in store.” Brick and mortar is “**retail therapy**”, giving respite from being on phones constantly.

**In fact, over 2019 Black Friday weekend:**

**87%**

of weekend shoppers surveyed by NRF  
were under the age of 25 versus **69%** in  
2018

**61%**

of shoppers between 18 and 24 years old  
shopped in-store compared with only **45%** in  
2018

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***....OPERATING IN A DISRUPTED INDUSTRY***

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## DEPARTMENT STORE DISRUPTION

### PREIT has replaced 13 department stores in 2 years

#### Macy's to Close 125 Department Stores, Exit Weakest Malls

CEO says retailer couldn't solve woes of ailing shopping centers, plans to open smaller format stores outside of malls



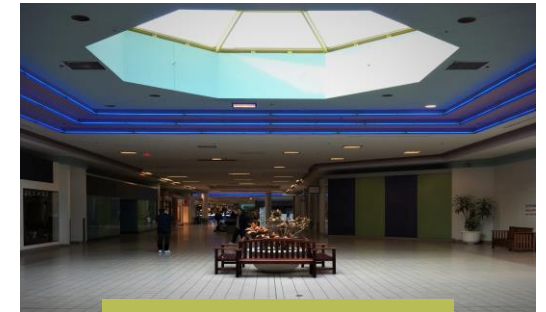
#### Bon-Ton hits the end of the road as judge approves liquidation



#### JC Penney is trying new things to stay afloat. But its stock is below \$1 again and at risk of being delisted.



#### Sears closing: Former executive says retailer has been on "death spiral" for more than decade



PHILLIPSBURG MALL



NITTANY MALL



## BANKRUPTCIES AND STORE CLOSINGS

GYMBOREE

charlotte  
russe

TOPSHOP

charming  
charlie

Payless  
SHOESOURCE

dressbarn

EXPRESS

Pier 1 imports

FOREVER 21

THINGS  
REMEMBERED

Motherhood.  
MATERNITY

GameStop™

### CORESIGHT RESEARCH REPORTS

In the US, major retailers closed 9,275 stores and opened 4,454 stores during 2019.

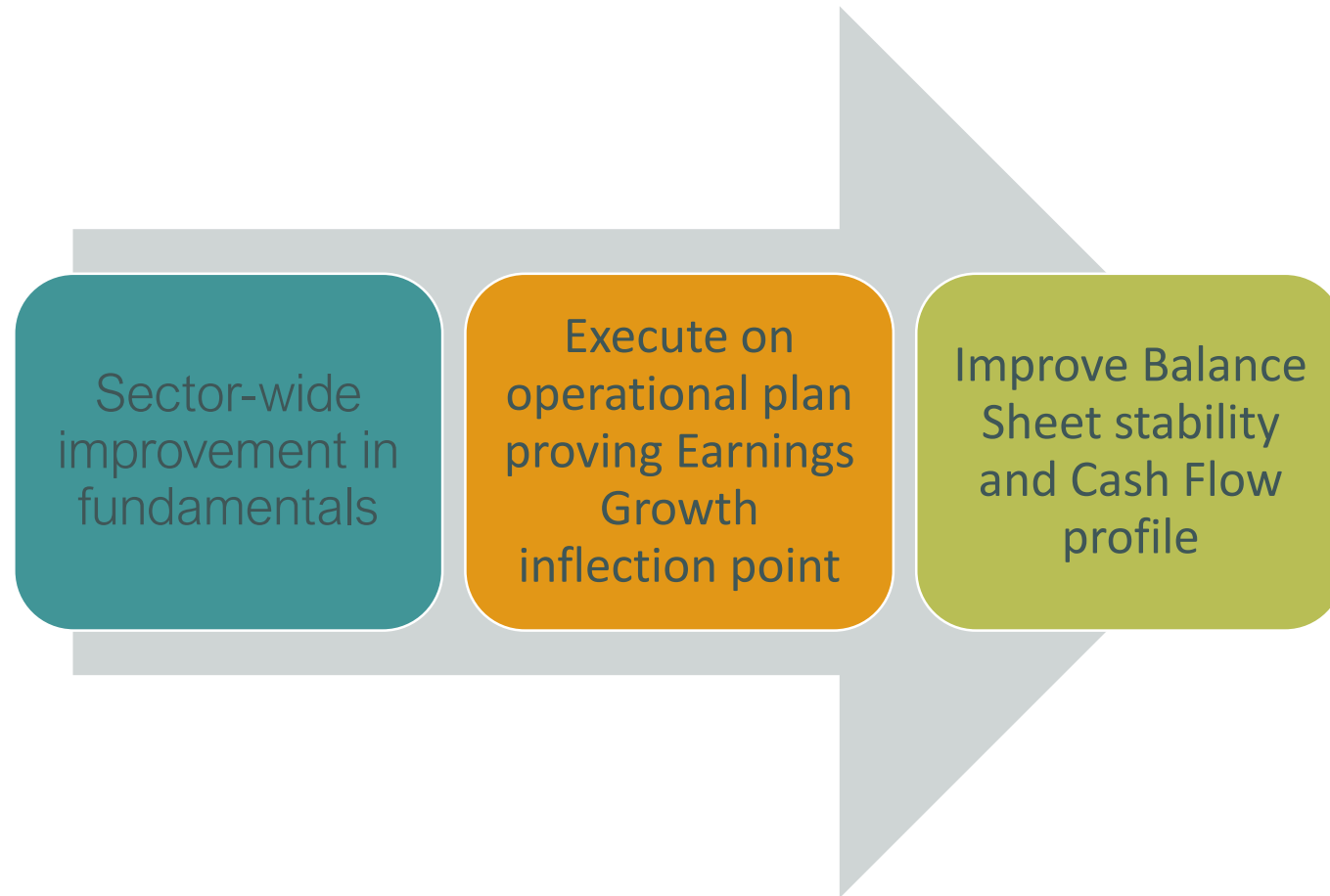
The apparel sector (including footwear and accessories stores) led the casualty list in the US, with 5,727 closures in total.

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# ***ROADMAP TO IMPROVED SENTIMENT***

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## ROADMAP TO IMPROVED INVESTOR SENTIMENT



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# ***PATH TO BALANCE SHEET IMPROVEMENT***

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## BALANCE SHEET STABILITY PATHWAY

- ➔ Secure covenant relief from bank group
- ➔ Close on sale of outparcels
- ➔ Close on sale of hotel parcels
- ➔ Secure entitlements and close on multifamily land sales
- ➔ Close on sale/leaseback transaction
- ➔ Exceed business plan objectives to deliver earlier than projected organic de-levering

## CAPITAL TRANSACTION OVERVIEW

### Capital-raising initiatives to generate ~\$200 million in Liquidity

Densification Land Sales		Outparcels	Sale/Leaseback
Multifamily	Hotels		
<ul style="list-style-type: none"> <li>• 7 Properties</li> <li>• 4 buyers</li> <li>• <b>Total Proceeds:</b> \$125 million</li> <li>• <b>Net Liquidity:</b> \$125 million</li> <li>• <b>Leverage Reduction:</b> ~350 bps</li> <li>• Closing Assumptions:                             <ul style="list-style-type: none"> <li>• 4 properties 2020</li> <li>• 3 properties 2021</li> </ul> </li> <li>• <b>Guidance Assumption:</b> gains on sale for 4 properties scheduled to close in 2020 assumed in guidance</li> </ul>	<ul style="list-style-type: none"> <li>• 2 Properties</li> <li>• 2 buyers</li> <li>• <b>Total Proceeds:</b> \$3.8 million</li> <li>• <b>Net Liquidity:</b> \$3.8 million</li> <li>• <b>Leverage Reduction:</b> ~10 bps</li> <li>• Closing Assumptions:                             <ul style="list-style-type: none"> <li>• 2 properties 2020</li> </ul> </li> <li>• <b>Guidance Assumption:</b> gains on sale assumed in guidance</li> </ul>	<ul style="list-style-type: none"> <li>• 10 Parcels</li> <li>• 1 buyer</li> <li>• <b>Total Proceeds:</b> \$19 million</li> <li>• <b>Net Liquidity:</b> \$8 million</li> <li>• <b>Leverage Reduction:</b> ~20 bps</li> <li>• Closing Assumptions:                             <ul style="list-style-type: none"> <li>• All parcels to close in 2020</li> </ul> </li> <li>• <b>Guidance Assumption:</b> associated NOI reduction backed out of Same store in both periods.</li> </ul>	<ul style="list-style-type: none"> <li>• 5 mid-tier properties (sales ranging from \$410-\$510 psf)</li> <li>• 1 buyer</li> <li>• <b>Total Proceeds:</b> \$154 million</li> <li>• <b>Net Liquidity:</b> \$57 million</li> <li>• <b>Leverage Reduction:</b> ~185 bps</li> <li>• <b>Guidance Assumption:</b> not assumed in 2020 guidance. Estimated \$0.06 per share dilutive to FFO on annualized basis</li> </ul>

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# *2020 Expectations & Guidance Assumptions*

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## 2020 EARNINGS GUIDANCE & ASSUMPTIONS

(Estimates per diluted share)	2020 Guidance Range	
	Low	High
Net loss attributable to common shareholders	\$ (0.68)	\$ (0.43)
Depreciation and amortization, non-controlling interest and other	1.72	1.71
FFO per share	\$ 1.04	\$ 1.28
Adjustments	-	-
FFO per share, as adjusted	\$ 1.04	\$ 1.28

**Same Store NOI**, excluding termination revenue is expected to grow between 0.5% and 1.5% with wholly-owned properties in the range of (0.2%) to 0.8% and joint venture properties increasing between 4.7% and 6.0%;

**Lease termination revenues** of \$1.0 to \$2.0 million;

Share of **NOI from Fashion District** included in Same Store NOI in Q4 2020;

**Bankruptcy and store closings reserve** of between \$2.0 at the midpoint to \$3.0 million at the low end of Same Store NOI guidance;

**Land Sale Gains** are expected to be between \$14.4 and \$28.8 million inclusive of the assumption that we close the hotel land sales and between two and four of the multifamily land sales in 2020;

**Weighted average shares and OP units** of 81.0 million for FFO and 77.0 million for Net (loss) income;

**Capital expenditures** in the range of \$125 to \$150 million, including redevelopment expenditures, recurring capital expenditures and tenant allowances; and

Our guidance does **not** incorporate the effects of the recently executed sale leaseback transaction, which are estimated to be approximately \$0.06 dilutive to FFO per share on an annual basis.

Our guidance does **not** assume any other capital market transactions or costs associated with credit facility refinancing.

## VALUE CREATION ROADMAP

1. Portfolio staged for continuous improvement
2. Growing earnings following spending cycle
3. Balance Sheet improvement in focus
4. Reduced reliance on traditional mall retail tenancy
5. Improved tenant credit profile

## FORWARD LOOKING STATEMENT

This presentation, together with other statements and information publicly disseminated by us, contain certain “forward-looking statements” within the meaning of the federal securities laws. Forward-looking statements relate to expectations, beliefs, projections, future plans, strategies, anticipated events, trends and other matters that are not historical facts. When used, the words “anticipate,” “believe,” “estimate,” “target,” “goal,” “expect,” “intend,” “may,” “plan,” “project,” “result,” “should,” “will,” and similar expressions, which do not relate solely to historical matters, are intended to identify forward looking statements. We caution investors that any forward-looking statements presented in this presentation and the documents that we may incorporate by reference into this document are based on management’s beliefs and assumptions made by, and currently available to management. These forward-looking statements reflect our current views about future events, achievements or results and are subject to risks, uncertainties and changes in circumstances that might cause future events, achievements or results to differ materially from those expressed or implied by the forward-looking statements. In particular, our business might be materially and adversely affected by uncertainties affecting real estate businesses generally as well as the following, among other factors:

Changes in the retail and real estate industries, including consolidation and store closings, particularly among anchor tenants; our ability to maintain and increase property occupancy, sales and rental rates, in light of the relatively high number of leases that have expired or are expiring in the next two years; increases in operating costs that cannot be passed on to tenants; current economic conditions and the state of employment growth and consumer confidence and spending, and the corresponding effects on tenant business performance, prospects, solvency and leasing decisions and on our cash flows, and the value and potential impairment of our properties; the effects of online shopping and other uses of technology on our retail tenants; risks related to our development and redevelopment activities; acts of violence at malls, including our properties, or at other similar spaces, and the potential effect on traffic and sales; our ability to identify and execute on suitable acquisition opportunities and to integrate acquired properties into our portfolio; our partnerships and joint ventures with third parties to acquire or develop properties concentration of our properties in the Mid-Atlantic region; changes in local market conditions, such as the supply of or demand for retail space, or other competitive factors; changes to our corporate management team and any resulting modifications to our business strategies; our ability to sell properties that we seek to dispose of or our ability to obtain prices we seek; potential losses on impairment of certain long-lived assets, such as real estate, or of intangible assets, such as goodwill, including such losses that we might be required to record in connection with any dispositions of assets; our substantial debt and liquidation preference of our preferred shares and our high leverage ratio; constraining leverage, unencumbered debt yield, interest and tangible net worth covenants under our principal credit agreements; our ability to refinance our existing indebtedness when it matures, on favorable terms or at all; our ability to raise capital, including through joint ventures or other partnerships, through sales of properties or interests in properties, through the issuance of equity or equity-related securities if market conditions are favorable, or through other actions; our short- and long-term liquidity position; potential dilution from any capital raising transactions or other equity issuances; and general economic, financial and political conditions, including credit and capital market conditions, changes in interest rates or unemployment.

Additional factors that might cause future events, achievements or results to differ materially from those expressed or implied by our forward-looking statements include those discussed herein and in our Annual Report on Form 10-K for the year ended December 31, 2018 in the section entitled “Item 1A. Risk Factors” and in our Quarterly Report on Form 10-Q for the quarterly period ended December 31, 2019 in the section entitled “Item 1A. Risk Factors.” We do not intend to update or revise any forward-looking statements to reflect new information, future events or otherwise.

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***THANK YOU***

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