



# Strye

INVESTOR PRESENTATION

March 2022

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# Executive Summary

## Stryve Snapshot



Stryve is disrupting snacking with its low-sugar, high-protein, all-natural, air-dried beef.

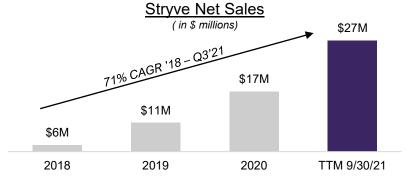
#### **Company Overview**

- Founded in 2017 by CPG veterans, Stryve owns the fastest growing meat snack in the U.S. with its brands pioneering the biltong and carne seca categories in North America(1)
- Stryve manufactures all-natural air-dried meat snacks and nutrition products that are high in protein and have virtually zero sugar across several brands that target some of the fastest growing consumer segments in the market today
- With its corporate headquarters in DFW, the Company leverages its state-of-the-art SQF Level II production facility in Oklahoma - the largest air-dried production facility in the U.S. - as a key strategic advantage
- Stryve's proprietary manufacturing and food safety methods paved the way for air-dried meat production in the U.S.
- The Company's current retail distribution footprint has grown rapidly since inception and is set to grow further in 2022











Since its founding in 2017, the Company's leadership has successfully acquired and integrated three businesses, built a world-class manufacturing facility, and developed multiple breakthrough brands that people love, all while managing to secure over 30,000 doors of retail distribution.

52-week SPINs data as of 2/20/2022

## Stryve's Winning Formula



Stryve is an <u>emerging healthy snacking platform</u> focused on manufacturing and marketing highly differentiated healthy snacks that disrupt traditional snacking categories.

- Choose a category in need of disruption driven by consumer insights in healthy eating
- Build or buy innovative brands and products that solve that specific consumer need uniquely
- Build omnichannel distribution across retail and e-commerce
- Use *metric focused marketing* to build consumer trust and brand loyalty that drives strong consumer repeat and customer lifetime value
- Vertically integrate the category to drive high margins, speed to market and private label capabilities







## At a Glance





**Opportunity** 

Large growth opportunities aligned with consumer shift to healthy eating

\$5B

\$110B

2022F Meat Snacks 2022F

**Total Snacks** 

+\$500B

2022F

**Total Food Categories** 



**Strong Financial Performance** 

105%

104%

Growth in Q3 Net Sales YOY

Increase in Q3
Gross Profit YOY

36%

Q3 2021 Gross Margin<sup>(1)</sup>



Largest USDA Approved Air-Dried Meat Manufacturing Facility in US

Manufacturing Capabilities

>12,000,000 lbs. HIGH

Annualized Capacity<sup>(2)</sup> Barrier to

Entry

>7,000,000 bags

Produced in 2021<sup>2</sup>



Omni Channel
Distribution

**Growing Across All Classes of Trade** 

10+

31%

Unique Sale Channels

E-Commerce % of Q3

**Net Sales** 

+401%

Increase in C-Store Dollar Velocity YOY<sup>(3)</sup>

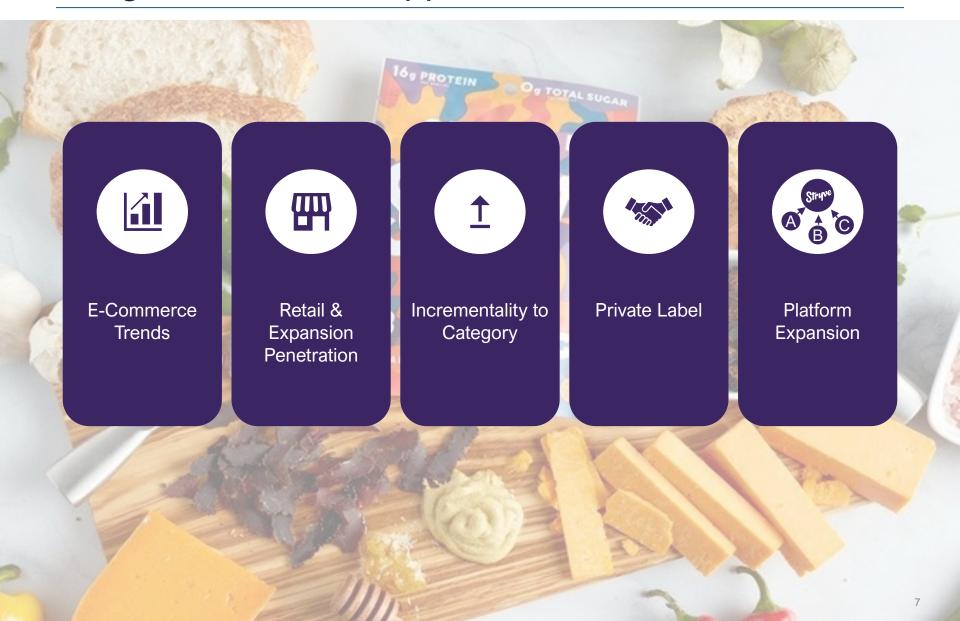
Sources: Statista as of 1/13/2021, 12-week SPINs data as of 02/20/2022

<sup>(1)</sup> Calculated off Net Revenue

<sup>(2)</sup> As estimated by management, modest drying room expansion may be required to reach capacity figure presented.

## Long Term Growth Opportunities





## Vertical Integration



Stryve's manufacturing facility is the largest USDA approved air-dried meat manufacturing facility in the US, allowing the Company to scale its current operations in a capital efficient manner.

>12M pounds
Facility Capacity<sup>(1)</sup>

Largest USDA Approved

Air-Dried Meat Manufacturing Facility

>\$10M Invested into Facility **SQF Level II**Food Safety Certification

#### **Regulation Creates Barriers to Entry**

- USDA has been extremely restrictive on approving facilities
- Importation of processed meat is prohibited, which limits international competition
- Management is aware of only one other air-dried meat facility capable of commercial production – a facility that is significantly smaller than the size of Stryve's

#### Flexibility & Value Protection

- Ability for contract or private label customers helps to mitigate brand specific risk
- Scarcity of manufacturing capacity for air dried beef in the U.S. makes Stryve's facility a uniquely valuable asset
- By owning a greater portion of its value chain, Stryve can help better protect against third-party supply chain challenges faced by brands who utilize co-packers for their production

#### **Capital Efficient Expansion**

- 18 acres of land surrounding the facility allows for seamless future expansion
- In February 2022, management announced the completion of its first phase of drying expansion ahead of schedule















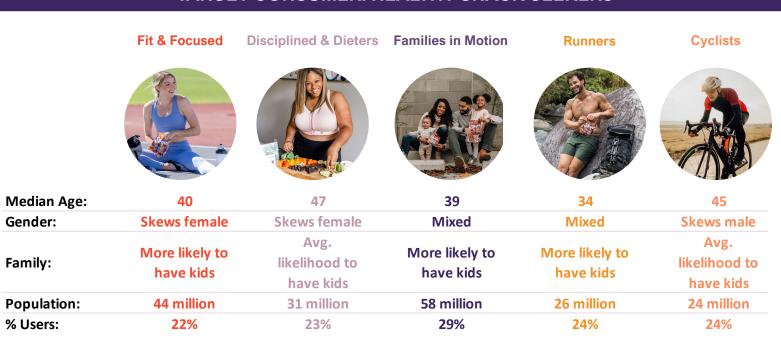
# Industry & Market

## Our Target Consumers



Stryve is building a tribe of early adopters consisting of healthy snack seekers, many of whom are new to the meat snack category.

#### **TARGET CONSUMER: HEALTHY SNACK SEEKERS**

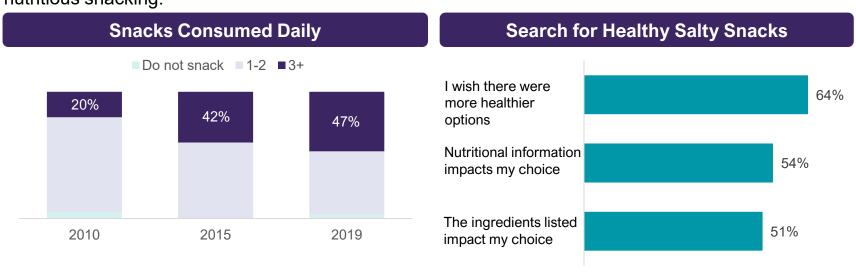


As of the date of this survey, only approximately 25% of the consumers in the segments above had purchased a meat snack in the prior 12 months.

## Healthy Snacking is Accelerating



The global health crisis and pandemic has accelerated the movement towards functional and nutritious snacking.



47% of consumers want snacks low in sugar

41% of consumers look for natural or organic products

7 out of 10 find better-for-you snacks appealing

of consumers say that attributes like "unprocessed" and "natural" are important when selecting a snack

40%

+5% increase in low-sugar snack products YoY

46% of consumers eat snacks instead of meals

of consumers believe snacks help manage daily calories

40%

60%
of consumers state that
premium snacks are worth
paying extra for

## Innovators are Disrupting Traditional Snacking



Stryve is disrupting the meat snack category with one of the only differentiated products the meat snack category has seen in decades. It's a better taste, better texture and better-for-you product.

#### Disruptive brands have been redefining traditional CPG snacking categories

## **SALTY PROTEIN SWEETS**

### **Product Differentiation**



Air-dried beef is a better-for-you alternative to traditional jerky giving consumers more protein, zero grams of sugar, and ultra clean simple ingredients in every serving.

#### ✓ More Protein Per Ounce Manufacturing process gives air-dried beef 40-50% more protein per ounce compared to traditional jerky

- ✓ Zero Grams of Sugar Traditional jerkies have up to 10g of sugar per ounce
- ✓ All-Natural, Never Cooked Natural curing process is accomplished with beef, vinegar and spices
- ✓ No Nitrates or Nitrites
  Other jerkies use nitrates or nitrites to preserve color and flavor
- ✓ No Preservatives
  Shelf-stable with up to a 15-month shelf-life for sliced product
- Air-dried meat is perfect for those on paleo and keto diets given its all-natural, high-protein nature

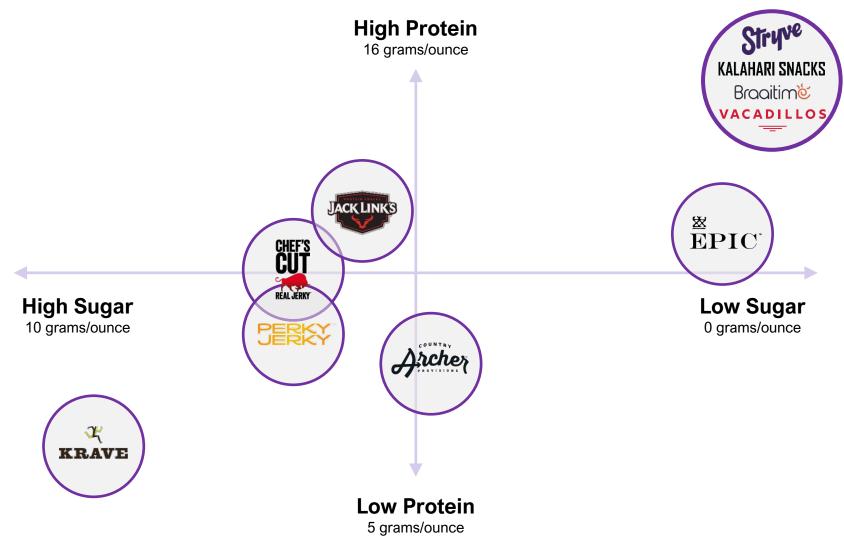
✓ Paleo and Keto Friendly

	Protein per oz	Sugar per oz	Carbs per oz	No Nitrates, Nothing Artificial
Stryve Kalahari	16g	0g	0g	<b>✓</b>
TILLAMOUK COUNTRY SMORER  "ZERO SUGAR"	14g	0g	0g	X
JACKLINKS	11g	6g	6g	X
OLD TRAPPER	11g	5g	6g	X
COUNTRY ARCHEP	9g	4g	6g	X
Ϋ́ KRAVE	8g	9g	9g	X

## Segmenting the Market Landscape of Meat Snacks



Based on protein density and sugar content, management believes Stryve's portfolio of air-dried meats is one of the healthiest meat snacks in the market.

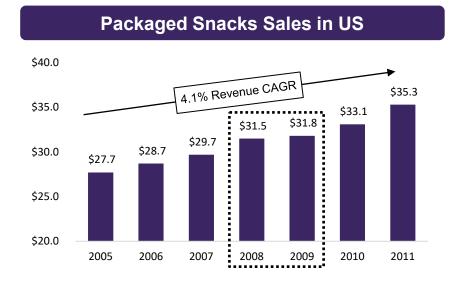


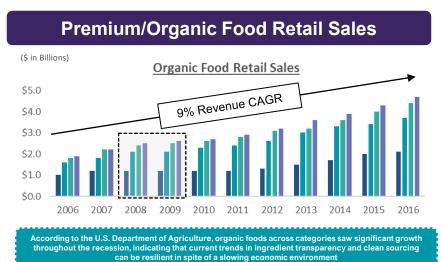
## Meat Snack's Resilience



Packaged snacks, including meat snacks, and premium/organic foods showed meaningful resilience during the last major recession in the U.S.

- Demand for packaged snacks may be driven by reduced consumer spending at restaurants and the rise of on-the-go eating
- · Consumers may adopt a value-driven mentality prioritizing quality snacks with whole ingredients
- Consumers may again shift away from expensive cuts of fresh meat and increasingly turn to meat snacks as a protein source
- Average meat snack prices actually <u>increased</u> by ~7% between 2009 and 2010, demonstrating strong pricing power and consumer demand during the Great Recession







## Company Overview

## **Corporate History**





2018 2019 2020 2021 **Future** Stryve brand is Vacadillos Carne Seca Vertical integration at scale Retail distribution greatly Stryve anticipates meaningful built and launched achieved as Madill plant expands brand is built & launched growth through the expansion of distribution, products, and opens Biltong USA and Ecommerce explodes Continued marketing, categories over time Stryve becomes #1 biltong innovation and distribution Braaitime manufacturing Kalahari Biltong, the #2 biltong operations and brands gains across all brands brand in the US acquired brand, acquired in December Launch of Stryve Nutrition announced

## Seasoned Management Team



Collectively, Stryve's leadership has deep experience in growing profitable businesses across many segments leading to several material exits for investors. Each member joined the Stryve family because they are extremely passionate about the Company's mission and believe that Stryve represents purpose-driven, high-growth opportunity.



#### Joe Oblas

#### Co-Founder & CEO

 Prior to co-founding Stryve, Joe founded and successfully exited ProSupps, one of the fastest growing sports nutrition brands. He also co-founded Juice Stop, which grew to 150 stores in 22 states prior to exiting the business.





#### **Alex Hawkins**

#### **Chief Financial Officer and Chief Operating Officer**

 Prior to joining Stryve, Alex served as a Principal at Rosewood Private Investments, the private equity division of Rosewood Corporation. He is a CFA Charterholder and previously spent time in asset management and process consulting.









#### **Bruce Boettner**

#### **Chief Customer Officer**

 Prior to joining Stryve, Bruce served as VP of Sales at Humm Kombucha and previously spent 14+ vears at Kashi, where he served as sales lead and scaled revenue to >\$400M.









#### **Eric Fleming**

#### **Chief Operations Officer**

 Eric joined Stryve in February, 2022, bringing over 35 years of manufacturing and operations experience. Prior to joining Stryve, Eric was most recently VP of regional manufacturing at Schwan's.







## Other Key Contributors

#### **Ted Casey**

 Prior to co-founding Stryve and his role as chairman, Ted spent 16+ years as CEO of Dymatize Nutrition, a company he founded and ultimately sold to Post in one of the largest sports nutrition exits in history

#### **Warren Pala**

Prior to leading Stryve's biltong production and innovation,
 Warren founded Braaitime, one of Stryve's early acquisitions. He pioneered biltong production in the United States working closely with the USDA in the development of biltong specific standards.

## Stryve's Core Brands Today





### Air-Dried Meat Assortment













South African

North American

Latin American

## Strong Omni-Channel Distribution Footprint



#### Stryve's Brands in market today...





























































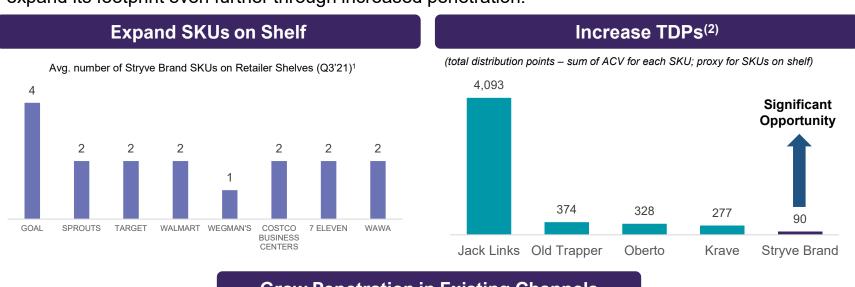




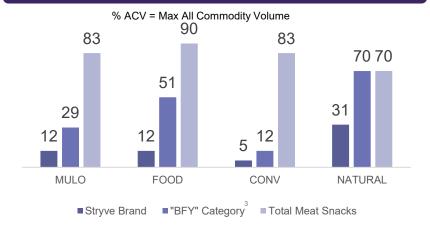
## **Distribution Opportunity**



Stryve is aggressively growing distribution in existing and new channels and has the opportunity to expand its footprint even further through increased penetration.



#### **Grow Penetration in Existing Channels**



Source: 12-week SPINs ending 8/8/2021.

- (1) Represents approximate average of number of SKUs on shelf per retailer location in which Stryve has distribution
- (2) MULO includes Food (Grocery), Drug, and Mass retailers. FOOD includes Grocery retailers.
- Better For You" Competitor group includes: Chef's Cut, Chomps, Country Archer, Epic, Krave and Perky Jerky.

## **Key Innovation**



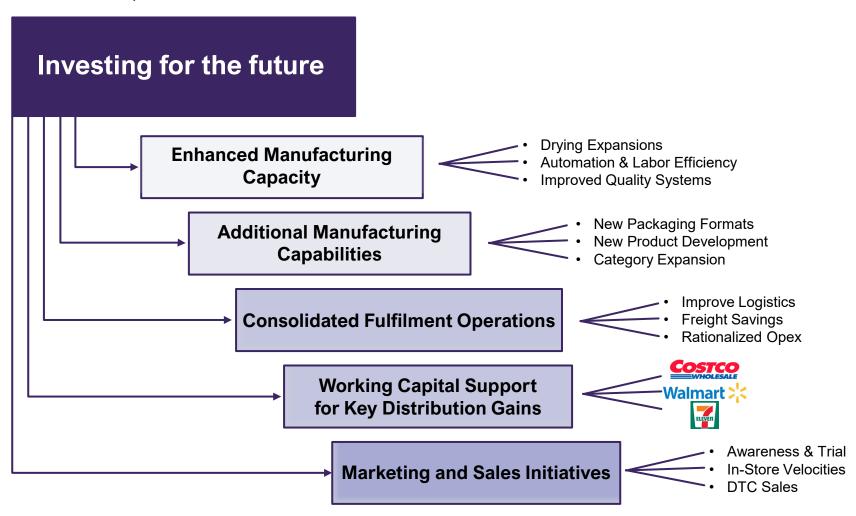
Stryve has a long pipeline of innovative extensions including new products, flavors, and formats.



## Investing for Growth



Stryve has secured new distribution that will come online throughout 2022 and management is very optimistic about the Company's future prospects to grow sales profitability. To that end, management is strategically investing capital to unlock that future potential.



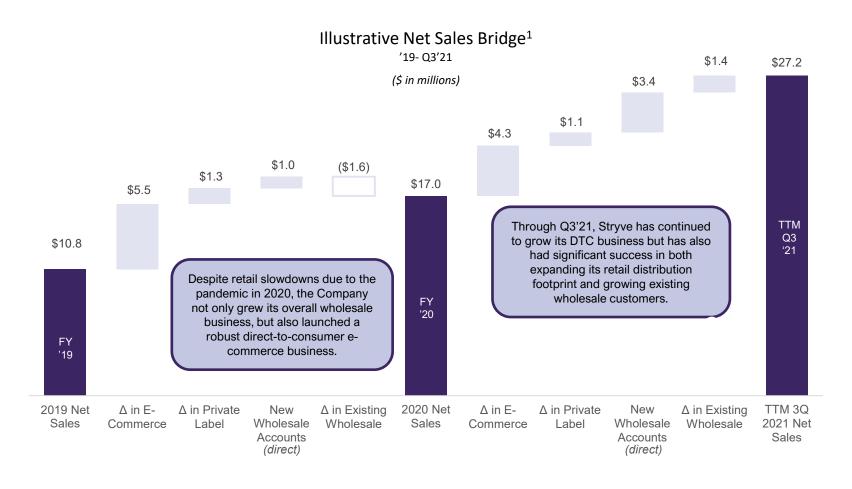


## Financial Overview

## Growth through the Pandemic



The Company has doubled its top-line during the third quarter of 2021 compared to the year-ago period, reflecting robust gains across our wholesale and e-commerce channels, despite pandemic related headwinds.

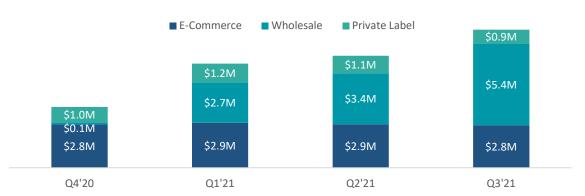


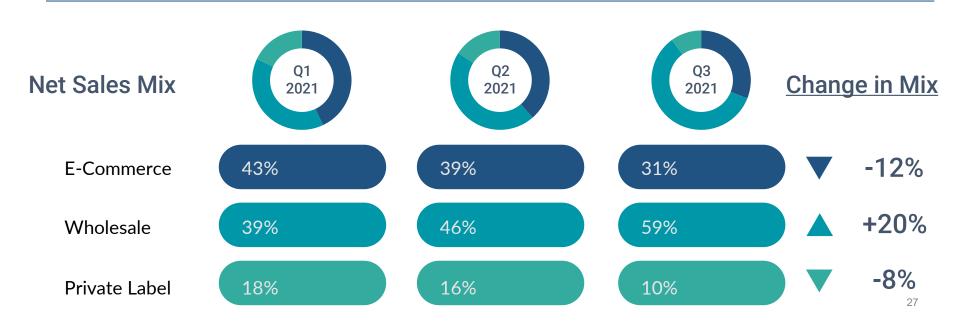
## Third Quarter Growth & Mix



Significant growth in net sales throughout the year resulting in shifts to overall revenue mix.







## **Gross Margin Pressure**



In addition to the effects of mix shift, the Company experienced considerable external margin pressure in the second half of 2021 and management anticipates that those pressures, primarily related to supply chain challenges, commodity prices, and labor markets, will likely continue for the foreseeable future.

Material Prices

Direct Labor Rates

Transportation Costs

Mix Shift









#### The analysis below illustrates Stryve's gross margins<sup>1</sup> over time.



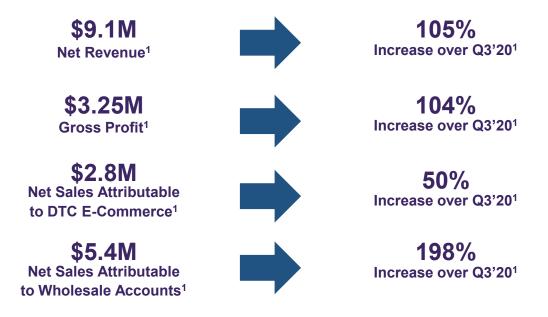
Management acknowledges that supply chain pressures may likely further deteriorate margins moving forward.

To that end, management has enacted a multifactor plan to mitigate these margin pressures including, but not limited to, price increases, yield improvement initiatives, optimized trade spend, and smarter procurement strategies.

## 2021 Third Quarter – Key Stats



The Company's significant sales growth, impressive gross margins, and continued expansion all point to increased consumer adoption of our products and brands.



#### **Key Takeaways**

- ✓ Category size, platform expansion, and demand for innovative products pave the way for long-term growth
- ✓ Vertical integration supports attractive margins and scalability
- ✓ Direct-to-Consumer and consumable products provide recurring base
- √ Fixed vs. variable cost structure supports potential for significant operating leverage

### Financial Performance



Management believes its investment in people, infrastructure, marketing, and vertical integration will pay significant dividends as revenues grow.

#### First Nine Months Financial Results<sup>2</sup>

#### **Balance Sheet<sup>2</sup>**

	2019	2020	2021	
	Fiscal Year	Fiscal Year	YTD 9/30	
	(audited)	(audited)	(unaudited)	Assets
Sales, net	10,769,623	17,002,052	23,247,568	Cash Accounts Receivable (ne
Cost of Goods Sold	13,309,087	11,097,868	13,734,845	Inventory (net)
Gross Profit (Loss)	(2,539,464)	5,904,184	9,512,723	Other Current Assets
Gross Margin (%)	-23.6%	34.7%	40.9%	<b>Total Current Assets</b>
				Long Term Assets
Operating Expenses	19,557,763	20,176,252	29,285,782	Total Assets
Other Income/(Expense) <sup>1</sup>	(1,335,391)	(3,274,703)	(259,891)	Liabilities
Net Loss	(23,432,618)	(17,546,771)	(20,032,950)	Accounts Payable
Margin (% of Sales)	-217.6%	-103.2%	-86.2%	Accrued Expenses  Total Current Trade Liab
Interest expense	1,335,391	3,301,818	2,715,068	Financing Obligation - Ope Third Party Debt
Income tax expense (benefit)	-	-	-	Total Liabilities
Depreciation and amortization	1,089,744	1,290,128	1,193,846	Total Liabilities & Equity
EBITDA	(21,007,483)	(12,954,825)	(16,124,036)	
Margin (% of Sales)	-195.1%	-76.2%	-69.4%	

	2021
	9/30
	(unaudited)
Assets	
Cash	13,389,570
Accounts Receivable (net)	4,496,715
Inventory (net)	5,514,530
Other Current Assets	3,438,263
Total Current Assets	26,839,078
Long Term Assets	20,086,712
Total Assets	46,925,790
Liabilities	
Accounts Payable	3,482,170
Accrued Expenses	687,934
Total Current Trade Liabilities	4,170,104
Financing Obligation - Operating Lease	7,500,000
Third Party Debt	7,267,705
Total Liabilities	18,937,809
Total Liabilities & Equity	46,925,790

First nine months of 2021 showed improved EBITDA margins despite incurring significant non-recurring expenses related to the Business Combination

The Company received \$35 million in gross proceeds in January 2022 through a private placement offering to help fund its growth initiatives

#### Notes:

<sup>(1)</sup> Includes ~\$1.7M of PPP Loan Forgiveness recognized as a gain in Q1 2021 as well as ~\$0.5M of gain recognized upon the extinguishment of certain indebtedness.

Q3'21 figures are unaudited.

## We Are Changing The Way America Snacks Strye







#### 2021 Third Quarter - Key Stats

Struve

The Company's significant sales growth, impressive gross margins, and continued expansion all point to increased consumer adoption of our products and brands.

> \$9.1M Net Revenue

\$3.25M

Gross Profit<sup>1</sup>



105% Increase over Q3'201



104% Increase over Q3'201

\$2.8M to DTC E-Commerce



50% Increase over Q3'201

\$5.4M Net Sales Attributable to Wholesale Accounts



198% Increase over Q3'201

#### **Key Takeaways**

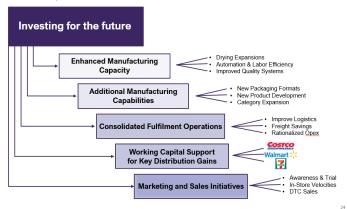
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(1) Unaudited data from the three months ended September 30, 2021, and 2020.

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