

# **Investor Presentation**



# **Forward-Looking Statements**



Statements in this presentation that express a belief, expectation or intention, as well as those that are not historical fact, are forward-looking statements under the Private Securities Litigation Reform Act of 1995. They involve a number of risks and uncertainties that may cause actual events and results to differ materially from such forward-looking statements. These risks and uncertainties include, but are not limited to: impacts from the COVID-19 pandemic and governmental responses to limit the further spread of COVID-19, including impacts on the company's operations, and the operations and businesses of its customers and vendors, including whether the company's operations and those of its customers and vendors will continue to be treated as "essential" operations under government orders restricting business activities or, even if so treated, whether site-specific health and safety concerns might otherwise require certain operations to be halted or otherwise curtailed for some period of time; uncertainty with respect to the duration and severity of these impacts from the COVID-19 pandemic, including impacts on the general economy and the markets served by the company's customers, as well as supply chain disruptions and materials cost increases that are not passed along to our customers; the extent to which the impacts from the COVID-19 pandemic could result in a reduction in demand for the company's products and services, which could also result in asset impairment charges, including for goodwill; other economic conditions in the markets served by Enpro's businesses and those of its customers, some of which are cyclical and experience periodic downturns and disruptions, such as disruptions in the pricing of oil and gas; the impact of geopolitical activity on those markets, including the outbreak, threat of outbreak or continuation of armed hostilities and the imposition of governmental sanctions in response thereto, prices and availability of its raw materials; uncertainties with respect to the company's ability to achieve anticipated growth within the semiconductor, life sciences, and other technologyenabled markets; the impact of fluctuations in relevant foreign currency exchange rates or unanticipated increases in applicable interest rates; unanticipated delays or problems in introducing new products; the impact of any labor disputes; announcements by competitors of new products, services or technological innovations; changes in pricing policies or the pricing policies of competitors; and the amount of any payments required to satisfy contingent liabilities, including those related to discontinued operations, other divested businesses and the discontinued operations of its predecessors, including liabilities for certain products, environmental matters, employee benefit and statutory severance obligations and other matters. Enpro's filings with the Securities and Exchange Commission, including its most recent Form 10-K and Form 10-Q, describe these and other risks and uncertainties in more detail. Enpro does not undertake to update any forward-looking statements made in this presentation to reflect any change in management's expectations or any change in the assumptions or circumstances on which such statements are based.

Full-year guidance excludes changes in the number of shares outstanding, impacts from future and pending acquisitions, dispositions and related transaction costs, restructuring costs, incremental impacts of tariffs and trade tensions on market demand and costs subsequent to the end of the first quarter, the impact of foreign exchange rate changes subsequent to the end of the first quarter, impacts from further spread of COVID-19, and environmental and litigation charges.

This presentation also contains certain non-GAAP financial measures (\*) as defined by the Securities and Exchange Commission. A reconciliation of historical non-GAAP measures to the most directly comparable GAAP equivalents is included as an appendix to this presentation.

# Enpro is...



- 1
- Reshaping our portfolio to accelerate growth in high-margin, industrial technology-related businesses with strong cash flow

- 2
- Maintaining our high aftermarket exposure and investing in faster growth end markets

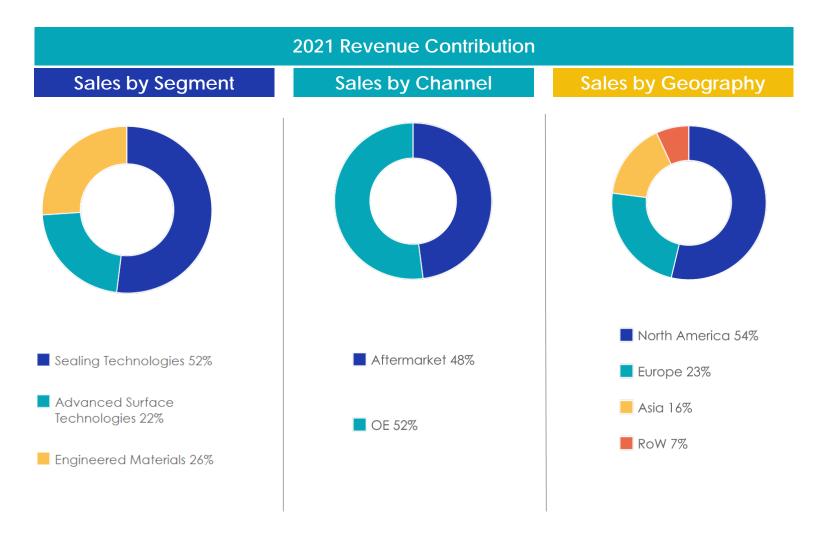
- 3
- Increasing returns on invested capital by improving margins and cash flow return on investment through reshaping actions and continuous improvement initiatives
- 4
- Maximizing long-term shareholder returns through a commitment to disciplined capital allocation, sustainability and diversity

- 5
- Empowering our employees through a forward-thinking culture that values authenticity and self-awareness while fostering superior decision-making

# **Enpro** (NYSE: NPO) | Attractive Portfolio of Businesses

Company Overview	
Headquarters	Charlotte, NC
Principal Manufacturing and Service Facilities	19
Global Employees	~4,400

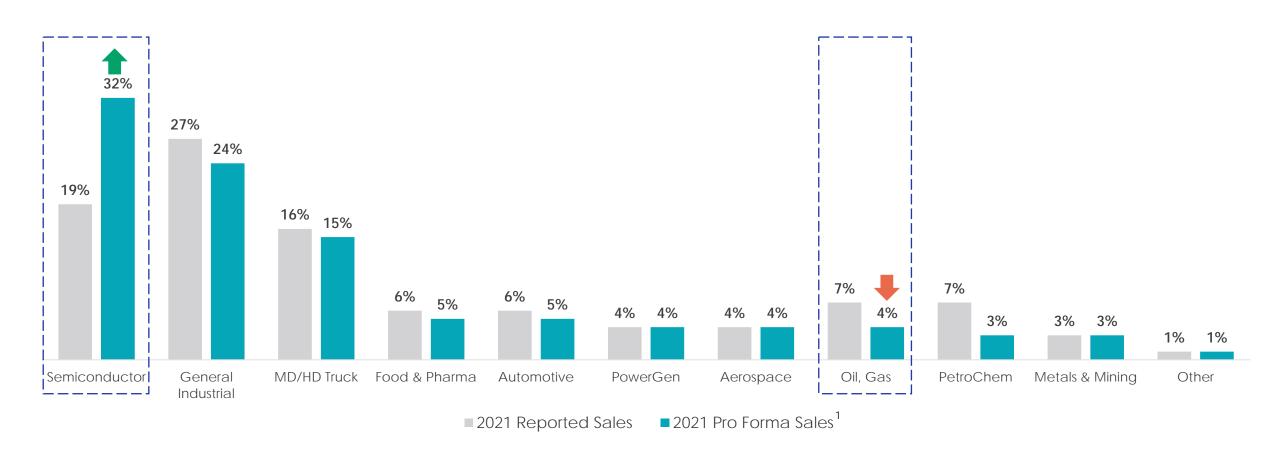
Financial Overview	
Market-Cap <sup>1</sup>	\$1.94B
LTM Revenue <sup>3</sup>	\$1.19B
LTM Adj. EBITDA (Margin) <sup>2,3</sup>	\$224M (18.8%)
2021 Aftermarket Rev. %	48%
Dividend Yield <sup>1</sup>	1.2%



# Strong Aftermarket with Critical Products and Services

# **Further End Market Evolution in 2021**





<sup>&</sup>lt;sup>1</sup> Pro forma sales based on 2021 actual results and includes NxEdge acquisition, the sale of CPI and the polymer components business as if those transactions had closed effective January 1, 2021.

# Segment Overview: Attractive Portfolio of Businesses



Sealing Technologies <sup>1</sup>	Advanced Surface Technologies <sup>1</sup>	Engineered Materials <sup>1</sup>
Safeguarding Critical Environments	Advancing Precision Services and Solutions	Enabling High Performance Polymer Applications
\$606.9M \$141.0M 23.2% Revenue Adj. EBITDA Adj. EBITDA Margin	\$309.3M \$90.8M 29.4% Revenue Adj. EBITDA Adj. EBITDA Margin	\$281.0M \$39.9M 14.2% Revenue Adj. EBITDA Adj. EBITDA Margin
% of Revenue <sup>2</sup>	% of Revenue <sup>3</sup>	% of Revenue <sup>4</sup>
STEMEO* A Higher Standard of Performance."  Technetics GROUP	12%  16%  Semi  NxEdge  LeanTeq  Alluxa	■ OGGB  68%  ■ CPI
	<b>Key Products and Solutions</b>	
<ul> <li>Pharmaceutical Hygienic Components</li> <li>Hydrodynamic Seals</li> <li>High-Performance Metal &amp; Brush Seals</li> <li>Felt Metal &amp; Acoustic Material</li> <li>Wheel End Seals</li> <li>Gaskets &amp; Packing</li> </ul>	<ul> <li>Semiconductor Cleaning &amp; Aftermarket Services</li> <li>Thin-film, Proprietary Coatings</li> <li>Specialty Optical Filters</li> <li>Semiconductor Sub-assemblies</li> <li>Edge-welded Bellows</li> </ul>	<ul> <li>Metallic Plain Bearings</li> <li>Composite Plain Bearings</li> <li>Isolation Gaskets &amp; Joints</li> </ul>

### Diversified Mix of Businesses with Materials Science at the Core

# **Sealing Technologies**



### **Profile**

- Composed of Garlock, Stemco, and Technetics
- High degree of materials science application expertise
- Strong aftermarket with critical products in demanding applications
- Extensive proprietary knowledge
- Deep customer relationships
- Innovative sealing solutions complemented by value-added systems integration

### **Select Products**









Metallic Seals

Soft Gaskets

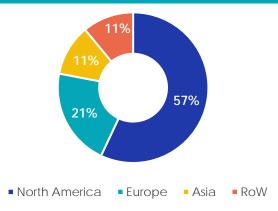
Wheel-end Products

Bearing Isolators

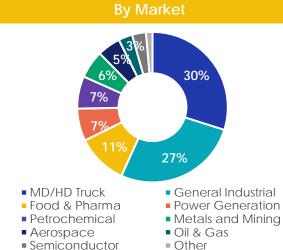
### Sales & Adj. EBITDA Margin



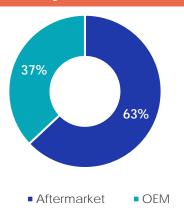
### By Geography



### 2021 Revenue Contribution



### By Channel



# **Safeguarding Critical Environments**

# **Advanced Surface Technologies**



### Profile

- Composed of our semiconductor (NxEdge, Technetics Semi, LeanTeq) and innovative optical filter (Alluxa) businesses
- Utilizes proprietary technologies, processes, and capabilities with highly differentiated services and products
- Serves the most challenging applications for semiconductor equipment, specialized optical filters, and thin-film coatings

### **Select Solutions**







**Electrostatic Pedestals** 

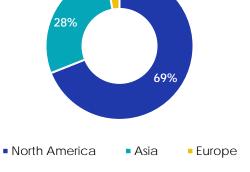
Cleaning, Coating and Refurbishment Services

Optical Filters

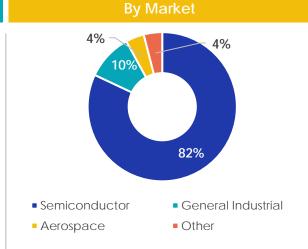
### Sales & Adj. EBITDA Margin



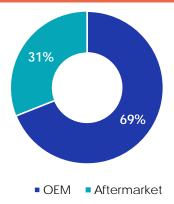
# By Geography 31/4



# 2021 Revenue Contribution



### By Channel



Precision Manufacturing, Optical Filters, Cleaning, Coating & Refurbishment Services

# **Engineered Materials**



### **Profile**

- Composed of GGB and Garlock Pipeline Technologies (GPT) businesses
- Technology and market leadership in plain bearings
- Extensive global footprints and applications engineering capabilities
- Solve customers' most difficult challenges

### **Select Products and Solutions**







Metal Polymer Bearings

Solid Polymer Bearings

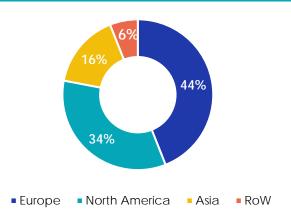
Packing Cases

High-flow Valves

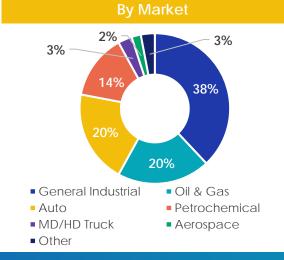
### Sales & Adj. EBITDA Margin



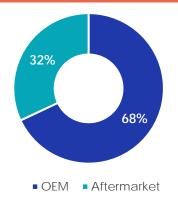
### By Geography



### **2021 Revenue Contribution**



### By Channel



# **Enabling High Performance Polymer Applications**

# Adding Strong Characteristics to Our Portfolio



### Current

 Leadership in high-value niche markets with established, premium brands

- Niche markets with addressable market growth of >7% p.a., driven by secular tailwinds

**Adding** 

- Supporting mission-critical applications in highly demanding and extreme operating environments creating substantial switching costs with high barriers to entry
- >
- Businesses with high cash flow and low capital intensity, stable market dynamics with high aftermarket exposure

 Applying manufacturing know-how and trade secrets; significant application and technical expertise

- >
- Increasing presence across industries with high customer switching costs and barriers to entry including intellectual property and customer qualifications

- Embedded with our customers; low-cost relative to applications served; value-based pricing leverage
- >
- Expanding capabilities that support mission critical applications within cutting-edge industries

# **Building Enpro of the Future**

# Significant Portfolio Reshaping Progress



### **Key Enpro Strategies**

### Successful Execution of Portfolio Reshaping Actions Result in a More Durable Business Model

Focusing on high-growth, high-margin industrial technology-related businesses with strong cash flow

Investing in faster growing markets, including technology, while maintaining a strong aftermarket exposure

Leveraging our operating model to increase margins and cash flow return on investment

Maximizing shareholder returns through commitment to sustainability, diversity and disciplined capital allocation

### **Transaction Strategic Rationale NxEdge** Industrial technology-related Closed 4021 • High-growth, high-margin Alluxa Fragmented competitive base Closed 4020 Robust end market growth LeanTeg Co., Ltd. • Strong, experienced management Closed 3Q19 Provides risk-adjusted return in excess of The Aseptic Group cost of capital Closed 3Q19 Compressor Products Int'l (CPI) Closed 4021 **Polymer Components** Closed 3O21 Air Springs Non-core businesses and product lines Closed 4Q20 • Reduces cyclical exposure in slowergrowth markets **Heavy-Duty Truck Product Lines** Lower margin and return on operating Announced/Completed capital 3Q19 - 3Q20 **Bushing Block** Closed 4Q20 **Fairbanks Morse** Closed 1Q20

# NxEdge Acquisition - Building Out Advanced Surface Technologies



### **NxEdge Overview**

- Advanced manufacturing, cleaning, coating and refurbishment business serving the semiconductor industry; Acquisition closed in December 2021
- Produces and supports components used in advanced nodes (<14nm) for leadingedge semiconductor processes
- Offers technically advanced coatings and surface treatments, along with refurbishment services and spare parts, directly exposed to IDMs and OEMs
- Focuses on highly consumable key parts used inside the chamber, all directly impacted by wafer starts and IDM capacity utilization
- Comprehensive design-build solutions working with OEM channels on next generation products as a Tier 1 supplier – a primary advantage to the vertical integration strategy

### NxEdge + Enpro

- With vertically integrated capabilities across the semiconductor value chain, including a robust aftermarket business, NxEdge will broaden our solutions portfolio
- Will enhance our footprint ahead of new capacity and supply chain development in the United States
- Will bring AST more opportunities to earn process of record qualifications with key customers

### **End-to-End Solutions**



Advanced Manufacturing



**Anodizing & Plating** 



Cleaning & Metrology



Advanced Coatings & Analytics

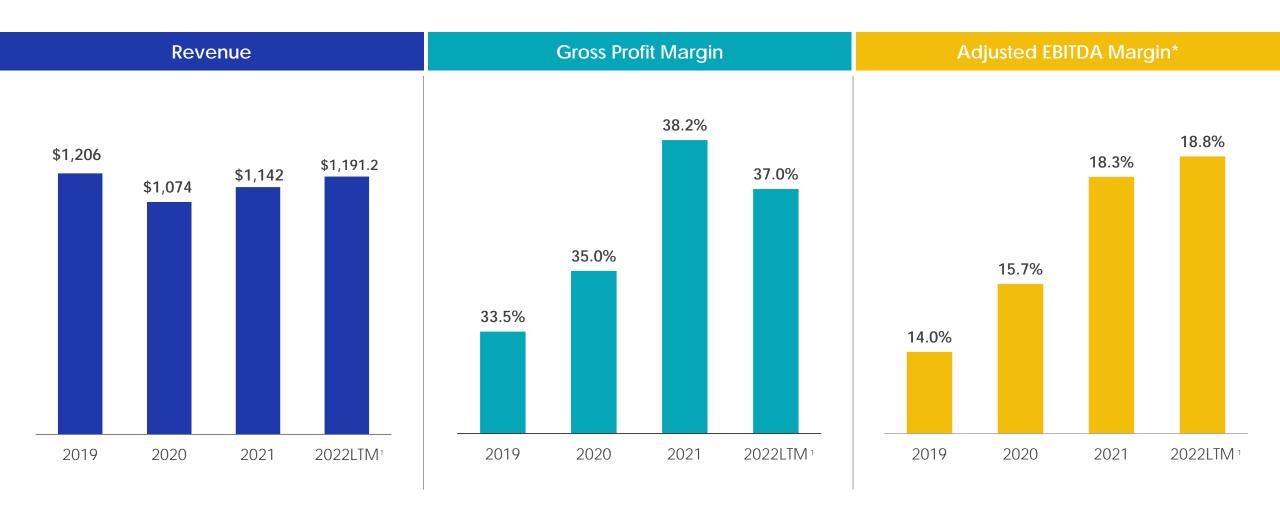
### Advanced Surface Technologies: Geographic Footprint



### **Financial Performance**



\$ in millions



# Meaningful Margin Improvement Driven by Portfolio Reshaping and Organic Growth

# Balance Sheet, Cash Flow & Capital Allocation

\$ in millions

	Net Leverage		Commentary
Reported March 31, 202	Credit Facility	\$ 130	<ul> <li>Strong balance sheet; ample liquidity consisting of \$293.4M cash and \$258.6M<sup>3</sup> available under revolver</li> </ul>
	Term Loans <sup>1,2</sup>	\$ 601	<ul> <li>Free cash flow* for the three months ended</li> </ul>
:	Senior Notes <sup>1</sup>	\$ 347	March 31, 2022 was \$26.9M was up from \$14.1M from the prior year, driven primarily by higher
	Capital Lease Obligations	\$ 	operating profits, improvement in working capital and lower capital expenditures
А	Debt Components	\$ 1,078	<ul> <li>Paid \$5.9M in dividends for the three months</li> </ul>
В	Cash and Equivalents	\$ 293	ended March 31, 2022, representing a 3.5% increase versus prior-year period
C = (A - B)	Net Debt	\$ 785	

<sup>&</sup>lt;sup>1</sup> Includes impact from unamortized debt issue costs of \$2.3 million and \$3.3 million for the Tern Loans and the Senior Notes, respectively.

<sup>&</sup>lt;sup>2</sup> Includes three term loan facilities: Term loan A-1 Facility, Term Loan A-2 Facility and 364-Day Facility, with outstanding balances at March 31, 2022 of \$140.6, \$313.0 and \$150.0, respectively. The Term Loan A-1 Facility amortizes on a quarterly basis in an annual amount equal to 2.50% of the original principal amount of the Term Loan A-1 Facility in year one after the closing, 5.00% of such original principal amount in each of the first three quarters of year three, with the remaining outstanding principal amount payable at maturity. The Term Loan A-2 Facility amortizes on a quarterly basis in an annual amount equal to 2.5% of the original principal amount of the Term Loan A-2 Facility in each of years one through three, 5.0% of such original principal amount in year four and 1.25% of such original principal amount in each of the first three quarters of year five, with the remaining outstanding principal amount payable at maturity. The 364-Day Facility does not amortize and is payable in full at maturity.

<sup>&</sup>lt;sup>3</sup> The \$258.6M available for borrowing under revolver is net of a \$130.0M outstanding balance and \$11.4M in letters of credit.

<sup>\*</sup> Non-GAAP measure; refer to appendix for reconciliation to GAAP.

# 2022 Guidance



	2022 Guidance	
	Previous 2022 Guidance* (as of 2/22/22)	Current 2022 Guidance* (as of 5/2/22)
Revenue Growth	Low Double-Digits	Low Double-Digits
Adjusted EBITDA	\$263M – \$275M	\$263M – \$275M
Adjusted Diluted EPS**	\$6.70 – \$7.25	\$6.60 – \$7.15

### Commentary

- Adjusted EBITDA expected to be weighted fairly evenly between the first and second half of 2022
- Key Assumptions
  - Depreciation and other amortization of \$37M to \$39M
  - Net interest expense of \$33M to \$36M
  - Normalized tax rate of 27%

### 2022 Interest Expense (\$ in Millions)

	Interest Expense, Before Net Investment Hedge	\$41 - \$44
	Net Investment Hedge	\$(7)
А	Total Interest Expense	\$34 - \$37
В	Interest Income	\$1
C = A – B	Net Interest Expense	\$33 - \$36

<sup>\*</sup> Full-year guidance excludes changes in the number of shares outstanding, impacts from future and pending acquisitions, dispositions and related transaction costs, restructuring costs, incremental impacts of tariffs and trade tensions on market demand and costs subsequent to the end of the fourth quarter, the impact of foreign exchange rate changes subsequent to the end of the fourth quarter, increases in interest rates beyond those assumed in the preparation of the guidance, impacts from further spread of COVID-19 or from geopolitical activity, including the outbreak (or threat of outbreak) of armed hostilities, and environmental and litigation charges.

<sup>\*\*</sup> Amortization of acquisition-related intangible assets of \$77-\$79 million excluded from the calculation of adjusted diluted EPS.

## **2022 ESG Initiatives**



- Build the framework for a comprehensive Climate Action Plan
- Collection of energy, water, and waste usage data underway
- Vetting partners to automate process across our manufacturing facilities
- Our goal is to calculate our normalized GHG baseline in 2022

- Further our efforts on Diversity & Inclusion
- Continue global gender disclosure by management level
- Maintain board diversity
- Plan to publish variable aggregated global variable comp data in 2022
- 3 Continue corporate-wide ESG training and increased communication
- Integrate ESG topics into Enpro's Risk Management Approach
- 5 Integrate ESG considerations into Product and Life Cycle Management







Results demonstrate the benefits of our clear and consistent strategy, agility, discipline and market leadership



With the sustained benefits of our portfolio reshaping actions, our cultural and economic differentiation continues to set Enpro apart



Driving excellence for all stakeholders, with a firm focus on environmental, social and governance initiatives



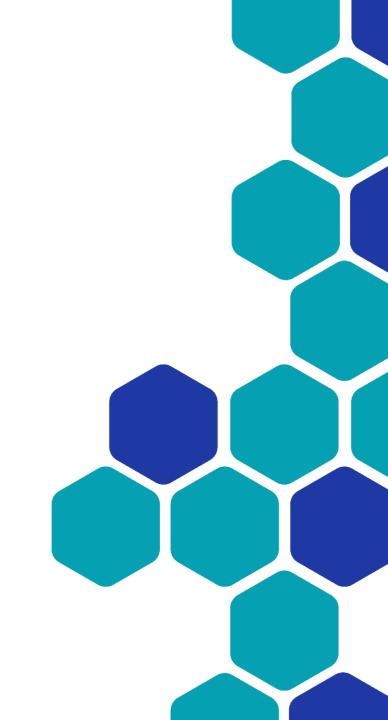
"In our twentieth anniversary as an independent public company, we are building upon our strong foundation as we continue our transformation and lean into our best growth opportunities across the company."

**ERIC VAILLANCOURT** 

President and CEO

# Appendix





# **Reconciliation of LTM Results**



Sealing Technologies (\$ in millions)	Revenue	Adjusted EBITDA	Adjusted EBITDA Margin %	Engineered Mate (\$ in millions		Rever	Adjus	sted EB	usted ITDA rgin %
Plus:				Plus:					
Three Months Ended March 31, 2022	\$153.6	\$33.5	21.8%	Three Months Ended Mar	ch 31, 2022		\$59.0	\$9.2	15.6%
Year Ended December 31, 2021	\$599.8	\$141.4	23.6%	Year Ended December 3	1, 2021	9	\$302.4	\$43.3	14.3%
Less:				Less:					
Three Months Ended March 31, 2021	\$146.5	\$33.9	23.1%	Three Months Ended Mar	ch 31, 2021		\$80.4	\$12.6	15.7%
LTM Ended March 31, 2022	\$606.9	\$141.0	23.2%	LTM Ended March 31, 202	2	9	\$281.0	\$39.9	14.2%
Advanced Surface Technologies (\$ in millions)	Revenue	Adjusted EBITDA	Adjusted EBITDA Margin %	EnPro Industries, Inc. (\$ in millions)	Revenue	Gross Profit	Gross Profit Margin %	Adjusted EBITDA	Adjusted EBITDA Margin %
Plus:				Plus:					
Three Months Ended March 31, 2022	\$116.7	\$34.9	29.9%	Three Months Ended March 31, 2022	\$328.7	\$114.6	34.9%	\$67	.9 20.7%
Year Ended December 31, 2021	\$247.3	\$73.2	29.6%	Year Ended December 31, 2021	\$1,141.8	\$436.6	38.2%	\$208	18.3%
Less:				Less:					
Three Months Ended March 31, 2021	\$54.7	\$17.3	31.6%	Three Months Ended March 31, 2021	\$279.3	\$109.9	39.3%	\$52	18.6%
LTM Ended March 31, 2022	\$309.3	\$90.8	29.4%	LTM Ended March 31, 2022	\$1,191.2	\$441.3	37.0%	\$224	3 18.8%

# Consolidated Adjusted EBITDA (1/3)



For the Years Ended December 31, 2020 and 2019 (Stated in Millions of Dollars)

(Stated in Millions of Dollars)		
	2020	2019
Income (loss) from continuing operations attributable to EnPro Industries, Inc.	\$ (23.7)\$	7.8
Net income attributable to redeemable non-controlling interests	0.4	_
Income (loss) from continuing operations	(23.3)	7.8
Adjustments to arrive at earnings from continuing operations before interest, income taxes, depreciation, amortization, and other selected items ("Adjusted EBITDA"):		
Interest expense, net	14.9	18.2
Income tax benefit	(3.5)	(3.5)
Depreciation and amortization expense	70.8	67.9
Restructuring and impairment expense	30.6	27.2
Environmental reserve adjustments	36.2	12.7
Costs associated with previously disposed businesses	2.0	1.8
Net loss on sale of businesses	2.6	16.3
Acquisition and divestiture expenses	11.2	8.9
Pension expense (income) (non-service cost)	(3.0)	3.3
Non-controlling interest compensation allocation <sup>1</sup>	2.9	0.5
Impairment of indefinite-lived trademarks	16.1	7.9
Legal settlement - legacy matter	7.5	_
Amortization of the fair value adjustment to acquisition date inventory	3.0	_
Other	0.3	0.3
Adjusted EBITDA	\$ 168.3 \$	169.4

<sup>1</sup>Non-controlling interest compensation allocation represents compensation expense associated with a portion of the rollover equity from the acquisitions of LeanTeq and Alluxa that is subject to reduction for certain types of employment terminations of the LeanTeq and Alluxa sellers and is directly related to the terms of the respective acquisitions. This expense will continue to be recognized as compensation expense over the term of the put and call options associated with the acquisitions unless certain employment terminations have accurred.

Supplemental disclosure: Adjusted EBITDA as presented also represents the amount defined as "EBITDA" under the indenture governing the Company's 5.75% Senior Notes due 2026. For the year ended December 31, 2020, approximately 71% of the adjusted EBITDA as presented above was attributable to Enpro's subsidiaries that do not guarantee the Company's 5.75% Senior Notes due 2026.

# Consolidated Adjusted EBITDA (2/3)

For the Years Ended December 31, 2021 and 2020 (Stated in Millions of Dollars)

	 2022	2021
Income (loss) from continuing operations attributable to EnPro Industries, Inc.	\$ 177.2 \$	(23.7)
Net income attributable to redeemable non-controlling interests	 0.4	0.4
Income (loss) from continuing Operations	177.6	(23.3)
Adjustments to arrive at earnings before interest, income taxes, depreciation, amortization, and other selected items ("Adjusted EBITDA"):		
Interest expense, net	13.7	14.9
Income tax expense (benefit)	34.8	(3.5)
Depreciation and amortization expense	75.8	70.8
Restructuring and impairment expense	6.2	30.6
Environmental reserve adjustments	8.3	36.2
Costs associated with previously disposed businesses	0.4	2.0
Net loss (gain) on sale of businesses	(135.2)	2.6
Acquisition and divestiture expenses	17.1	11.2
Pension income (non-service cost)	(8.3)	(3.0)
Non-controlling interest compensation allocation <sup>1</sup>	5.3	2.9
Impairment of indefinite-lived trademarks		16.1
Legal settlement - legacy matter	<del>_</del>	7.5
Amortization of the fair value adjustment to acquisition date inventory	9.9	3.0
Tax indemnification asset <sup>2</sup>	3.0	_
Other	(0.2)	0.3
Adjusted EBITDA	\$ 208.4 \$	168.3

1 Non-controlling interest compensation allocation represents compensation expense associated with a portion of the rollover equity from the acquisitions of LeanTeq and Alluxa that is subject to reduction for certain types of employment terminations of the LeanTeq and Alluxa sellers and is directly related to the terms of the respective acquisitions. This expense will continue to be recognized as compensation expense over the term of the put and call options associated with the acquisitions unless certain employment terminations have occurred.

2 In connection with the acquisition of Aseptic in 2019, we recognized a liability for uncertain tax positions and a related indemnification asset for the portion of that liability recoverable from the seller. We determined the statute of limitations expired on some of the uncertain tax positions in 2021 and, accordingly, removed a portion of the liability and receivable. The release of the related liability was recorded as part of our tax expense for the year ended December 31, 2021 and the reversal of the related receivable was recorded as an expense in other non-operating income (expense) on our consolidated statement of operations.

Supplemental disclosure: Adjusted EBITDA as presented also represents the amount defined as "EBITDA" under the indenture governing the Company's 5.75% Senior Notes due 2026. For the year ended December 31, 2021 approximately 65% of the adjusted EBITDA as presented above was attributable to Enpro's subsidiaries that do not guarantee the Company's 5.75% Senior Notes due 2026.

# Consolidated Adjusted EBITDA (3/3)

For the Three Months Ended March 31, 2022 and 2021 (Stated in Millions of Dollars)

(Clated III Willions of Bollars)	•	2022	2021
Net income attributable to EnPro Industries, Inc.	\$	16.2	
,	Ψ		•
Net income attributable to redeemable non-controlling interests		0.3	0.1
Net income		16.5	18.1
Adjustments to arrive at earnings before interest, income taxes, depreciation, amortization, and other selected items ("Adjusted EBITDA"):			
Interest expense, net		6.9	3.8
Income tax expense		4.7	5.2
Depreciation and amortization expense		27.9	18.9
Restructuring and impairment expense		1.4	1.8
Environmental reserve adjustments		(0.3)	_
Costs associated with previously disposed businesses		0.2	0.3
Net loss on sale of businesses		0.1	1.9
Acquisition and divestiture expenses		1.6	_
Pension income (non-service cost)		(0.7)	(2.1)
Non-controlling interest compensation allocation <sup>1</sup>		(0.9)	1.6
Amortization of the fair value adjustment to acquisition date inventory		10.3	2.4
Other		0.2	0.1
Adjusted EBITDA	\$	67.9	\$ 52.0

Supplemental disclosure: Adjusted EBITDA as presented also represents the amount defined as "EBITDA" under the indenture governing the Company's 5.75% Senior Notes due 2026. For the three months ended March 31, 2022, approximately 51% of the adjusted EBITDA as presented above was attributable to Enpro's subsidiaries that do not guarantee the Company's 5.75% Senior Notes due 2026.

<sup>1</sup> Non-controlling interest compensation allocation represents compensation expense associated with a portion of the rollover equity from the acquisitions of LeanTeq and Alluxa that is subject to reduction for certain types of employment terminations of the LeanTeq and Alluxa sellers and is directly related to the terms of the respective acquisitions. This expense will continue to be recognized as compensation expense over the term of the put and call options associated with the acquisitions unless certain employment terminations have occurred.

# Segment Information (1/2)

For the Three Months Ended March 31, 2022 and 2021 (Stated in Millions of Dollars)

#### Sales

	2022	2021
Sealing Technologies	\$ 153.6	\$ 146.5
Advanced Surface Technologies	116.7	54.7
Engineered Materials	59.0	80.4
	329.3	281.6
Less: intersegment sales	(0.6)	(2.3)
	\$ 328.7	\$ 279.3
Net income attributable to EnPro Industries, Inc.	\$ 16.2	\$ 18.0

### Earnings before interest, income taxes, depreciation, amortization and other selected items (Adjusted Segment EBITDA)

	2022	2021
Sealing Technologies	\$ 33.5	\$ 33.9
Advanced Surface Technologies	34.9	17.3
Engineered Materials	9.2	12.6
	\$ 77.6	\$ 63.8

#### **Adjusted Segment EBITDA Margin**

	2022	2021
Sealing Technologies	21.8 %	23.1 %
Advanced Surface Technologies	29.9 %	31.6 %
Engineered Materials	15.6 %	15.7 %
	23.6 %	22 8 %

### Reconciliation of Adjusted Segment EBITDA to Net Income Attributable to EnPro Industries, Inc.

	2022		2021	
Adjusted Segment EBITDA	\$	77.6	\$ 63	3.8
Acquisition and divestiture expenses		(0.2)	(0	0.1)
Non-controlling interest compensation allocation <sup>1</sup>		0.9	(1	1.6)
Amortization of the fair value adjustment to acquisition date inventory		(10.3)	(2	2.4)
Restructuring and impairment expense		(0.4)	(1	1.8)
Depreciation and amortization expense		(27.9)	(18	8.8)
Corporate expenses		(13.4)	(11	1.6)
Interest expense, net		(6.9)	(3	3.8)
Other income (expense), net		1.8	(0	0.4)
Income before income taxes		21.2	23	3.3
Income tax expense		(4.7)	(5	5.2)
Net income		16.5	18	3.1
Less: net income attributable to redeemable non-controlling interests		0.3	(	0.1
Net income attributable to EnPro Industries, Inc.	\$	16.2	\$ 18	3.0

Adjusted Segment EBITDA is total segment revenue reduced by operating expenses and other costs identifiable with the segment, excluding acquisition and divestiture expenses, restructuring and impairment expense, non-controlling interest compensation, amortization of the fair value adjustment to acquisition date inventory, and depreciation and amortization.

Corporate expenses include general corporate administrative costs. Expenses not directly attributable to the segments, corporate expenses, net interest expense, gains/losses related to the sale of assets, and income taxes are not included in the computation of Adjusted Segment EBITDA. The accounting policies of the reportable segments are the same as those for the Company.

1Non-controlling interest compensation allocation represents compensation expense associated with a portion of the rollover equity from the acquisitions of LeanTeq and Alluxa that is subject to reduction for certain types of employment terminations of the LeanTeq and Alluxa sellers and is directly related to the terms of the respective acquisitions. This expense will continue to be recognized as compensation expense over the term of the put and call options associated with the acquisitions unless certain employment terminations have occurred.

# Segment Information (2/2)

For the Three Months Ended March 31, 2022 and 2021 (Stated in Millions of Dollars)

	Three Months Ended March 31, 2022						Three Months Ended March 31, 2021					
		aling Su			otal gments			ealing S	vanced urface nnologies	Engineered Materials	Total Segments	
Acquisition and divestiture expenses	\$	<b>-</b> \$	0.2 \$	<b>-</b> \$	0.2	Acquisition and divestiture expenses	\$	0.1 \$	<b>-</b> \$	_	\$ 0.1	
Non-controlling interest compensation allocation <sup>1</sup>	\$	— \$	(0.9) \$	<b>-</b> \$	(0.9)	Non-controlling interest compensation allocation <sup>1</sup>	\$	— \$	1.6 \$	_	\$ 1.6	
Amortization of the fair value adjustment to acquisition date inventory	\$	<b>-</b> \$	10.3 \$	— \$	10.3	Amortization of the fair value adjustment to acquisition date inventory	\$	<b>-</b> \$	2.4 \$	· —	\$ 2.4	
Restructuring and impairment expense	\$	0.3 \$	— \$	0.1 \$	0.4	Restructuring and impairment expense	\$	1.4 \$	— \$	0.4	\$ 1.8	
Depreciation and amortization expense	\$	6.8 \$	19.1 \$	2.0 \$	27.9	Depreciation and amortization expense	\$	7.9 \$	7.7 \$	3.2	\$ 18.8	

1Non-controlling interest compensation allocation represents compensation expense associated with a portion of the rollover equity from the acquisitions of LeanTeq and Alluxa that is subject to reduction for certain types of employment terminations of the LeanTeq and Alluxa sellers and is directly related to the terms of the respective acquisitions. This expense will continue to be recognized as compensation expense over the term of the put and call options associated with the acquisitions unless certain employment terminations have occurred.

# Free Cash Flow



(Stated in Millions of Dollars)

Free Cash Flow - Three Months Ended March 31, 2022	
Net cash provided by operating activities of continuing operations	\$ 30.7
Purchases of property, plant, and equipment	(3.8)
Free cash flow	\$ 26.9
Free Cash Flow -Three Months Ended March 31, 2021	
Net cash provided by operating activities of continuing operations	\$ 20.3
Purchases of property, plant, and equipment	(6.2)
Free cash flow	\$ 14.1