ENPRO INDUSTRIES

FIRST QUARTER 2019 EARNINGS REVIEW

MAY 2, 2019





FORWARD LOOKING STATEMENTS



Statements made in the course of this presentation that express a belief, expectation or intention, as well as those that are not historical fact, are forward-looking statements under the Private Securities Litigation Reform Act of 1995. They involve a number of risks and uncertainties that may cause actual events and results to differ materially from such forward-looking statements. These risks and uncertainties include, but are not limited to: general economic conditions in the markets served by our businesses, some of which are cyclical and experience periodic downturns; prices and availability of raw materials; the impact of fluctuations in relevant foreign currency exchange rates; unanticipated delays or problems in introducing new products; the incurrence of contractual penalties for the late delivery of long lead-time products; announcements by competitors of new products, services or technological innovations; changes in our pricing policies or the pricing policies of our competitors; and the amount of any payments required to satisfy contingent liabilities related to discontinued operations of our predecessors, including liabilities for certain products, environmental matters, employee benefit obligations and other matters. Our filings with the Securities and Exchange Commission, including the Form 10-K for the year ended December 31, 2018, describe these and other risks and uncertainties in more detail. We do not undertake to update any forward-looking statement made in this presentation or during the course of the conference call to reflect any change in management's expectations or any change in the assumptions or circumstances on which such statements are based.

We own a number of direct and indirect subsidiaries and, from time to time, we may refer collectively to EnPro and one or more of our subsidiaries as "we" or to the businesses, assets, debts or affairs of EnPro or a subsidiary as "ours." These and similar references are for convenience only and should not be construed to change the fact that EnPro and each subsidiary is an independent entity with separate management, operations, obligations and affairs.

This presentation also contains certain non-GAAP financial measures as defined by the Securities and Exchange Commission. A reconciliation of these measures to the most directly comparable GAAP equivalents is included as an appendix to this presentation.

AGENDA



- 1 CEO Comments
- 2 Guidance
- First Quarter Operations Highlights
- 4 Overview of Financial Results
 - Quarterly Results
 - Capital Allocation
 - Net Debt & Liquidity

CEO COMMENTS

Steve Macadam – President & Chief Executive Officer

2019 GUIDANCE



GUIDANCE COMMENTARY (1)

- Expect full-year adjusted EBITDA to be between \$224 and \$232 million and adjusted diluted EPS to be between \$4.25 to \$4.52
- Revised range reflects the impact of the stronger dollar on the EDF contract in Power Systems

	2019 Guidance ⁽¹⁾		
	Low	High	
Adjusted EBITDA	\$224M	\$232M	
Adjusted EPS	\$4.25	\$4.52	

(1) Ranges exclude changes in the number of shares outstanding, impacts from future acquisitions and acquisition-related costs, restructuring costs, incremental impacts of tariffs and trade tensions on market demand and costs subsequent to the end of the first quarter, the impact of foreign exchange rate changes subsequent to the end of the first quarter and environmental and any select legacy litigation charges.

COO COMMENTS

Marvin Riley – Executive Vice President & Chief Operating Officer

FIRST QUARTER OPERATIONS HIGHLIGHTS



- Starting to see early benefits of countermeasures that are underway in Engineered Products
 - Reorganization plan, hiring freeze, and reduction of temporary workers
 - Cost control measures
 - Inventory reduction
- Focusing on a high standard of excellence across the entire market cycle
- Leveraging the EnPro Operating System for continuous improvement to drive shareholder value
 - Appointed an exceptional leader to the Capability Center to drive best practices and improvements
- Focusing on growing in markets where we have competitive advantage, specifically food and pharma, aerospace, and semiconductor markets

OVERVIEW OF FINANCIAL RESULTS

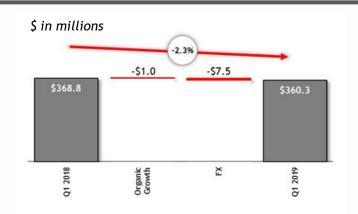
Milt Childress – Executive Vice President & CFO

SALES & ADJUSTED EBITDA



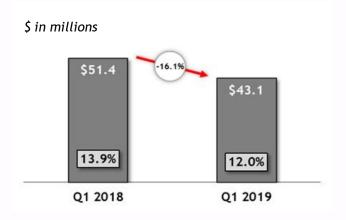
SALES

- Organic sales were relatively flat compared to the first quarter of 2018
- Strong growth in Power Systems' military marine engines and aftermarket parts and services, offset by weakness in Engineered Products' European and Asian markets, power generation, the anticipated softness in semiconductor, and the 2018 exit of the industrial gas turbine business



ADJUSTED EBITDA

- Excluding the impact of foreign exchange on the EDF contract, adjusted EBITDA was down 11.6% compared to the same period in the prior year
 - Unexpected softness in Engineered Products' automotive and general industrial businesses due to weakness in Europe and Asia
 - Anticipated year-over-year declines in Sealing related to a softer semiconductor market and timing-related differences in shipment patterns and product mix
 - Partially offset by strength in Power Systems

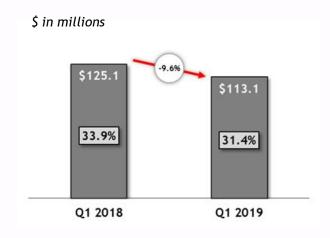


GROSS MARGIN



GROSS PROFIT & MARGIN

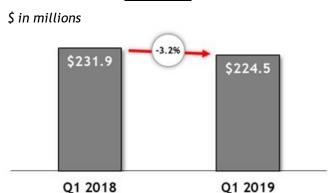
- First quarter gross profit was down 9.6% compared to the same period of 2018
- Gross profit margin decrease of 2.5 percentage points compared to the first quarter of 2018
 - IT reclassification from SG&A to improve cost allocation
 - Transition to outsourced friction
 - Higher indirect spend due to lower production levels in Engineered Products
 - Sealing Product timing-related product mix



SEALING PRODUCTS







MARKET CONDITIONS

- Excluding impact of FX translation, sales decreased
 1.8%
- Strength in the food & pharma and petrochemical markets
- Softness in the semiconductor market and last year's exit from the industrial gas turbine business

SEGMENT ADJUSTED EBITDA & MARGIN

\$ in millions



KEY DEVELOPMENTS

- Excluding impact of FX translation, segment adjusted EBITDA decreased 6.7%
- Decrease driven primarily by softness in semiconductor and timing-related product mix, partially offset by improved SG&A costs







ENGINEERED PRODUCTS



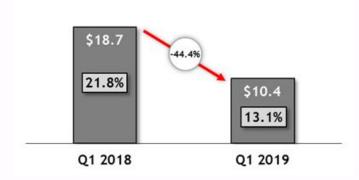


MARKET CONDITIONS

 Sales decline due to FX translation and weakness in European and Asian automotive and general industrial markets; excluding impact of FX translation, sales decreased 2.6%

SEGMENT ADJUSTED EBITDA & MARGIN





KEY DEVELOPMENTS

- Excluding impact of FX translation, segment adjusted EBITDA decreased 40.1%
- Decrease primarily due to decreased sales and under absorption related to lower production volumes that outpaced our ability to reduce spend in the short-term





POWER SYSTEMS





MARKET CONDITIONS

- Sales increased 10%
- Strength in aftermarket parts and services sales and year-over-year military marine engine revenues, partially offset by lower engine sales to the power generation market

SEGMENT ADJUSTED EBITDA & MARGIN

\$ in millions



KEY DEVELOPMENTS

- Excluding the impact of foreign exchange on the EDF contract, segment adjusted EBITDA in Power Systems was up 162% over the first quarter of last year
- EDF Program:
 - Shipped 13 engines through end of Q1 2019
 - Expect to ship remaining 7 engines in 2019
 - Expect to ship 2 spares in 2020



ADJUSTED DILUTED EARNINGS PER SHARE



• Adjusted diluted EPS in Q1 2019 of \$0.72/share was down 13.3% compared to the first quarter of the prior year

ADJUSTED DILUTED EARNINGS PER SHARE

(\$ and shares in millions, except per share data)	Q1 2018	Q1 2019	
Adjusted EBITDA	\$51.4	\$43.1	
Less: Interest	(7.8)	(4.5)	
Less: Adjusted Taxes	(7.3)	(6.1)	
Less: Depreciation & Amortization	(18.3)	(17.4)	
Adjusted Net Income	\$18.0	\$15.1	
Average Diluted Shares Outstanding	21.6	20.9	
Adjusted Diluted Earnings Per Share	\$0.83	\$0.72	

CAPITAL ALLOCATION OVERVIEW



CAPITAL EXPENDITURES

• Invested \$10.4M in facilities, equipment and software

DIVIDENDS

Paid \$0.25/share dividend totaling \$5.4M

SHARE REPURCHASES

 Repurchased 36K shares for a total value of ~\$2.4 million under the \$50 million program authorized by the Board last October

NET DEBT & LIQUIDITY SUMMARY



LIQUIDITY IN 2019

- Received federal tax refunds of \$17.1M in Q1 2019
 - Anticipate receiving the final refund payment of \$19.3 million by the end of 2019, although the timing is uncertain
- Q1 2019 cash balance of approximately \$131M
- Q1 2019 total borrowings of approximately \$473M

\$ millions		March 31, 2019
	Credit Facility	\$127
	Senior Notes ⁽¹⁾	\$345
	Capital Lease Obligations	\$1
Α	Debt Components	\$473
В	Cash and Equivalents	\$131
C = (A – B)	Net Debt	\$342
D	LTM March 31, 2019 Adjusted EBITDA	\$209
E = (C / D)	Leverage Ratio	1.6x

QUESTIONS

APPENDIX

LTM EBITDA CALCULATION



(Stated in Millions of Dollars)

	<u>Adjusted</u> <u>EBITDA</u>	
Three Months Ended March 31, 2019 (A)	\$	43.1
Year Ended December 31, 2018		217.4
Less: Three Months Ended March 31, 2018 (A)	10	51.4
Trailing Twelve Months Ended March 31, 2019	\$	209.1

(A) For reconciliations of net income to adjusted EBITDA for the three months ended March 31, 2018 and March 31, 2019, please refer to our first quarter earnings release dated May 1, 2019 and available at our website. For reconciliations of net income to adjusted EBITDA for the year ended December 31, 2018, please refer to our fourth quarter earnings release dated February 13, 2019, also available at our website.