





August 9, 2018 Jefferies Industrials Conference









# **Forward Looking Statements**

This presentation contains certain statements that may be deemed "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934, as amended. All statements, other than statements of historical fact, that address activities, events or developments that our management intends, expects, projects, believes or anticipates will or may occur in the future are forward-looking statements. Forward-looking statements may be identified by words like "expect," "anticipate," "estimate," "outlook", "project," "strategy," "intend," "plan," "target," "goal," "may," "will," "should" and "believe" or other variations or similar terminology. Although we believe forward-looking statements are based upon reasonable assumptions, such statements involve known and unknown risks, uncertainties and other factors, which may cause the actual results or performance of the company to be materially different from any future results or performance expressed or implied by such forward-looking statements. Such risks and uncertainties include, but are not limited to: general economic and financial conditions in the U.S. and globally; growth rates and cyclicality of the industries we serve; the impact of scheduled turnarounds and significant unplanned downtime and interruptions of production or logistics operations as a result of mechanical issues or other unanticipated events such as fires, severe weather conditions, and natural disasters; price fluctuations and supply of raw materials; our operations requiring substantial capital; failure to develop and commercialize new products or technologies; loss of significant customer relationships; adverse trade and tax policies; extensive environmental, health and safety laws that apply to our operations; hazards associated with chemical manufacturing, store and transportation; litigation associated with chemical manufacturing and our business operations generally; inability to acquire and integrate businesses, assets, products or technologies; protection of our intellectual property and proprietary information; prolonged work stoppages as a result of labor difficulties; cybersecurity and data privacy incidents; failure to maintain effective internal controls; our inability to achieve some or all of the anticipated benefits of the spin-off from Honeywell including uncertainty regarding qualification for expected tax treatment and indebtedness incurred in connection with the spin-off; fluctuations in our stock price; and tax reform or other changes in laws or regulations applicable to our business. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this release. Such forward-looking statements are not guarantees of future performance, and actual results, developments and business decisions may differ from those envisaged by such forward-looking statements. We identify the principal risks and uncertainties that affect our performance in our filings with the Securities and Exchange Commission, including our Annual Report on Form 10-K for the year ended December 31, 2017 and our subsequent Quarterly Reports on Form 10-Q.

#### Non-GAAP Financial Measures

This presentation includes certain non-GAAP financial measures intended to supplement, not to act as substitutes for, comparable GAAP measures. Reconciliations of non-GAAP financial measures to GAAP financial measures are provided in the appendix of the presentation. Investors are urged to consider carefully the comparable GAAP measures and the reconciliations to those measures provided. Non-GAAP measures in this presentation may be calculated in a way that is not comparable to similarly-titled measures reported by other companies.



### AdvanSix At A Glance

### AdvanSix is a Leading Producer of Nylon 6 and Intermediate Chemicals

#### **Profile**

NYSE: ASIX

 Spin-off from Honeywell: October 1, 2016

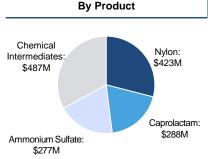
Market Cap: ~\$1B (1)

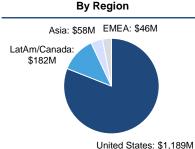
2017 Revenue: ~\$1.5B

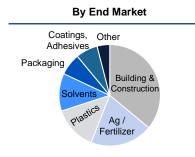
Employees: ~1,510

Four U.S. Manufacturing Sites

### 2017 Revenue Breakdown

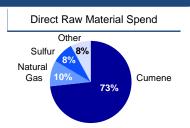






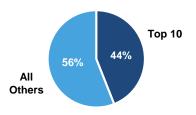
### Key Inputs

- Security of direct materials through multiple supplier contracts
- · Pricing tracks key commodity inputs



#### **Customers**

- Top 10 customers span all product categories
- Most sales contracts have 1-2 year terms with standard renewal / notice provisions
- Customer relationships strong average 20 year relationships across top 10 customers
- Primarily mitigate commodity price risk through formula price agreements





# **Investment Highlights**



#### **Sustainable Low Cost Position**

- Vertical integration and scale
- Advantaged location raw materials, access to high value end markets
- Co-product net back optimization



### Diverse Revenue Sources And Strong Customer Relationships With Global Reach

- Three product lines serving multiple end markets with attractive long-term growth rates
- ~500 customers in 40+ countries; Average 20 year relationships across top 10 customers



### Continuous Investment In Operations, R&D, And Technology

- Operational excellence key to driving safe, stable operations and higher returns
- Focus on growth-oriented R&D while maintaining manufacturing technology excellence



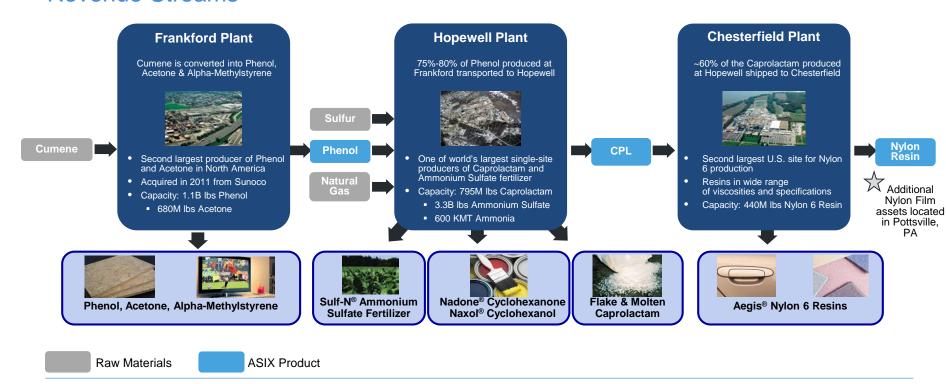
### Improving Cash Flow Generation; Maturing Capital Deployment Strategies

- Amended credit facility provides improved optionality
- Capex focused on safe and stable operations, and high-return growth and cost savings projects
- Authorization and execution of \$75M share repurchase program



# **Vertically Integrated Manufacturing Sites**

Competitive Advantage Derived from Significant Scale, Integration and Diverse Revenue Streams





### **Sustainable Lowest Cost Position**

# Vertical Integration

Fully backward integrated into several key feedstock materials

#### Industry-Leading Scale

- One of world's largest single-site producers of Caprolactam
- · Significant operating leverage
- Scale purchasing leverage

#### Net Back Optimization

- Ammonium Sulfate & Acetone position optimizes Caprolactam & Phenol cost, respectively
- Go to market strategy / mix management to optimize netback

## Advantaged Location

- U.S. footprint provides access to world's lowest cost natural gas
- Access to high value end markets

# High Utilization

- Long-term contracts provide significant base load
- Demand for high quality intermediates further maximizes utilization

Source: PCI Wood Mackenzie, Tecnon OrbiChem, AdvanSix Management

# Global Caprolactam Supply / Cost Landscape Overcapacity Global Demand Lowest \$ / MT cost within the industry Cost Capacity AdvanSix | China ROW



## **Nylon Overview**

### Leading Vertically Integrated Nylon 6 Producer

#### Highlights

- Nylon 6 Demand Growth In-Line With GDP
  - Engineered plastics and packaging faster growing segments
- Industry Conditions Remain Improved Year-Over-Year
  - North America supply/demand generally in balance
  - Environmental policy and feedstock constraints driving China dynamics
- Flexible Assets Enabling Mix Upgrade to High Value Applications
  - Capacity across multiple polymer trains and viscosity spectrum
  - Chesterfield investments enable production of copolymer Nylon 6 / 6.6
- Technology Focus on Application Development
  - Leverage customer intimacy with new technical marketing team
  - Pilot plant enabling improved scale-up
- Asset Utilization 90%+

#### **Business Characteristics**

% of 2017 Total Revenue	~48%								
Products	<ul><li>Caprolactam (Flake and Molten)</li><li>Nylon 6 Resin</li><li>BOPA Films</li></ul>								
End-Use Applications	Carpets     Plastics     Packaging     Other								
Market Size (Global)	~\$9B								
Select Competitors	TAGGE CHEMICALS - BASF The Chemical Company								
Select Key Customers	Shaw 'TORAY' QUPON Lexmark HYOSUNG Bemis	D							
Historical Revenue (\$M)	\$598 \$539 \$711								
	2015 2016 2017								





### **Ammonium Sulfate Overview**

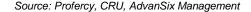
### Key Co-Product Portfolio Delivers On Sulfur Nutrition Value Proposition

#### Highlights

- Ammonium Sulfate ~5% of Nitrogen Fertilizer Market
  - Urea has underlying influence on all nitrogen nutrient products, but Ammonium Sulfate has its own supply/demand fundamentals
- Improved Market Dynamics as New '18/'19 Season Begins
- Industry Leading Technology
  - 4:1 Raschig technology
  - High granular conversion (>60%)
- Differentiated Go-To-Market
  - Over 70% of North America sales to co-ops and integrated retailers
  - Unique expertise, dedicated regional agronomists
  - Connection with the grower enables value add pricing
- Access to Top North and South American Markets
   Enables Participation in "Year-round" Growing Season

#### **Business Characteristics**

% of 2017 Total Revenue	~19%						
Products / End-Use Applications	Ammonium Sulfate Fertilizer     Granular     Mid Grade     Standard						
Market Size (Global)	~\$3.5B						
Select Competitors	MMA Producers Steel Mills  The Chemical Company  LANXESS Evergary Chemical  NITROIGEN						
Select Key Customers	HERINGER GROWMARK  CHS  Ag Solutions  SOUTHERN STATES Former owned since 1923.						
Historical Revenue (\$M)	\$338 \$283 \$277						
	2015 2016 2017						





### **Chemical Intermediates Overview**

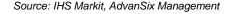
### Range of Portfolio Enables Diversity of Revenue Sources

### Highlights

- Manufacture, Market and Sell Chemical Products Derived From the Processes Within our Integrated Chain
  - Integration enables full asset utilization
  - Dedicated sales and product marketing team enables product mix optimization to maximize value
  - Acetone represents ~50% of Chemical Intermediates sales
- Robust Demand Across End-Use Applications
  - High Phenol industry utilization rates lengthening Acetone supply
- Well-Positioned and Growing Portfolio
  - Advantaged geography, distribution footprint and quality
  - Robust Acetone portfolio to reach high-purity specialty applications
  - Significant scale in several differentiated coatings, resins and solvents applications
- Maturing pipeline of high-return investments further supports longer-term growth and performance

#### **Business Characteristics**

% of 2017 Total Revenue	~33%							
Products	<ul> <li>Acetone</li> <li>Phenol</li> <li>Cyclohexanone / Cyclohexanol</li> <li>Sulfuric Acid, Carbon Dioxide</li> </ul>							
End-Use Applications	<ul> <li>Paints / Coatings</li> <li>Construction Materials</li> <li>Engineered Resins</li> <li>Adhesives</li> <li>Other</li> </ul>							
Market Size (Global)	~\$12B							
Select Competitors	INEOS Olin 🗼 🛕							
Select Key Customers	Lucite International UNIVAR DOWN							
Historical Revenue (\$M)	\$393 \$369 \$487							
	2015 2016 2017							





### 2H 2018 Framework

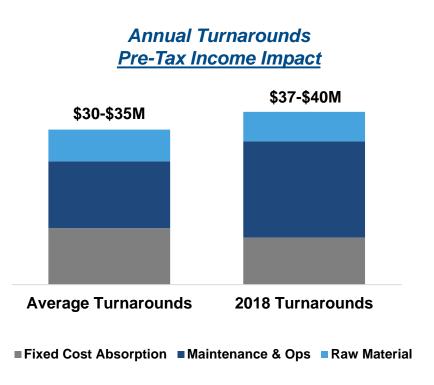
### 3Q18 Planned Plant Turnaround Key Consideration

	2H18 vs. 1H18 Expectations
Nylon	<ul> <li>Continued favorable industry conditions globally</li> <li>Environmental policy and feedstock constraints to continue influencing China dynamics</li> </ul>
Ammonium Sulfate	<ul> <li>New season starting with improved pricing year-over-year</li> <li>Typical seasonality driving 3Q18 sequential pricing decline (\$10-\$15M pre-tax income impact)</li> </ul>
Chemical Intermediates	<ul> <li>North America acetone imports leveling off but near-term pricing headwind remains</li> <li>Phenol end market demand to remain favorable</li> </ul>
Operations	<ul> <li>3Q18 planned turnaround impact to pre-tax income of \$25-\$28M</li> <li>Continued proactive maintenance to support high utilization rates</li> </ul>
Capital Expenditures	<ul> <li>1H18 capex ~\$53M, expect \$110-\$115M FY18</li> <li>Initiating high-return growth and cost savings projects</li> </ul>



## **Operational Excellence – Planned Plant Turnarounds**

Key to Safe, Sustainable and Improved Operations



#### Considerations and Priorities

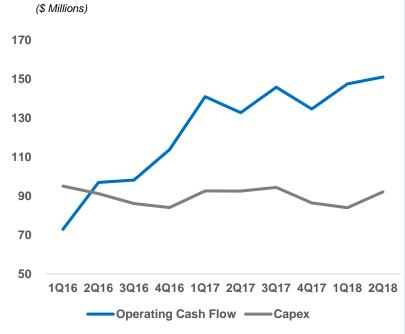
- Timing driven by compliance, inspection and sustaining asset base
  - Critical to supporting high utilization rates
  - Typically deploy committed replacement maintenance and high-return capital projects during turnarounds
- Dedicated teams to improve effectiveness
  - Reducing risks and complexity across supply chain
  - Minimizing overall impact from start of planning process through re-start of the asset
- Staggered across unit operations to maintain product output
  - Hopewell: Semi-annual (typically Spring and Fall); Frankford: Annual
  - Turnarounds may not occur in the same quarter from year to year
  - Scope, complexity and timing of specific turnarounds may differ
- Average annual turnarounds \$30-\$35M pre-tax income impact
  - Inclusive of repair and maintenance expense, fixed cost absorption and incremental purchases of feedstocks we normally manufacture ourselves



### **Cash Flow**

### Maturing Deployment Strategies

#### Trailing 12-Month Cash Flow



### Cash Generation and Deployment

- Improved free cash flow generation expected to continue
  - High plant operating rates; Driving higher-value product mix
  - Efficient working capital performance
  - Amended credit facility provides improved optionality
  - Tax Cuts and Jobs Act benefits net income and cash flow
- Quarterly considerations:
  - Timing of planned plant turnarounds
  - Deployment timing of committed capex vs. cash outflow
  - 4Q Ammonium Sulfate pre-buy advances for spring season
- ASIX well positioned to generate incremental value through capital deployment
  - Base capex driving returns through safe, stable operations
  - High-return growth and cost savings capex initiated in 2018 maturing longer-term pipeline
- Further expanding capital deployment by initiating share repurchases under currently authorized \$75M program
- Longer-term disciplined M&A framework to build on ASIX core strengths



# **AdvanSix Strategy And Priorities**

## Well Positioned for Strong Operational and Financial Performance Over Long Term

#### Focused Strategy

- Rigorous commitment to operational and HSE excellence
- Drive high value product and regional mix
- Continuous enhancement of R&D capabilities
- Upgrade current chemistry via new product pipeline
- Balanced and disciplined capital allocation

#### Delivered In 2017

- ✓ Robust production output, sales volume up 9%
- √ Achieved record safety performance
- √ \$201M EBITDA optimizing results in dynamic market environment
- ✓ Successfully built up standalone company functions
- Funded pension provides flexibility in future periods
- √ Free cash flow up \$18M to \$48M

#### 2018 Priorities

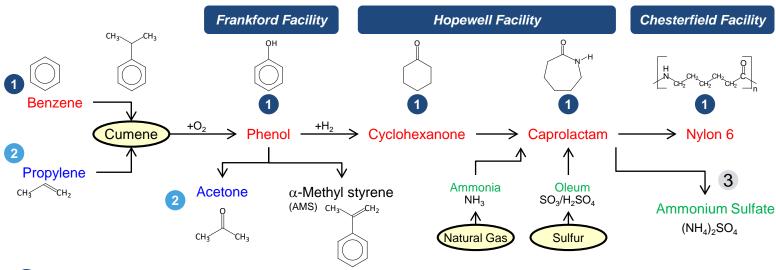
- High operating rates to continue
- Continued strong working capital management
- Final NOx controls system installed
- Maximize high value product mix
- Execute high-return growth and cost savings capex projects
- Fully exit Honeywell transition services



# Appendix

# **AdvanSix Chemistry**

### Nylon 6, a Downstream Petrochemical Value Chain

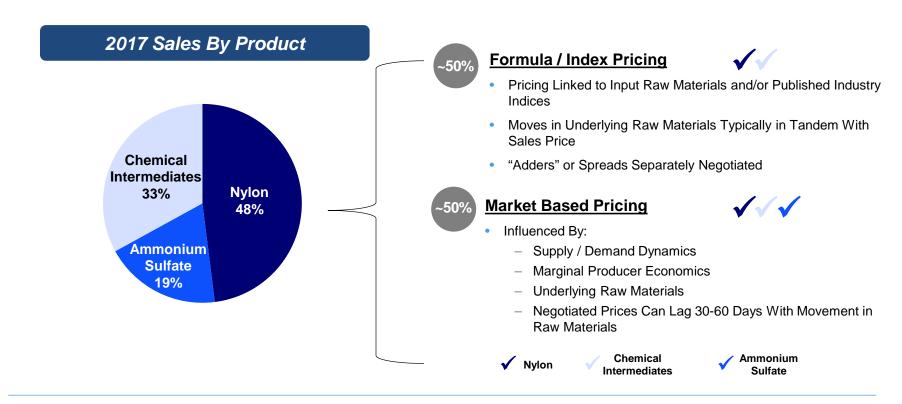


- 1 Key molecules in manufacturing process derived from benzene
- 2 Acetone key co-product from Phenol production; molecule derived from propylene
- 3 Ammonium Sulfate key co-product from Caprolactam production; AdvanSix technology ~4:1



## **Pricing Mechanisms**

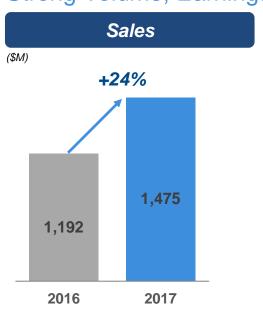
### Mitigate Commodity Price Risk Through Formula Price Agreements



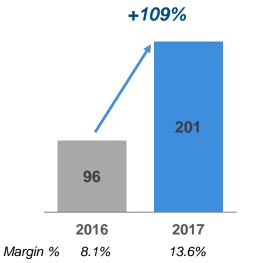


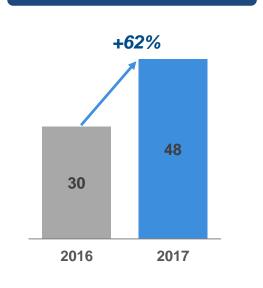
# **Full Year 2017 Financial Summary**

### Strong Volume, Earnings and Cash Flow With Record Safety Performance









Free Cash Flow

- Volume +9%
- Market Pricing +3%
- Raw Material Pass Through +12%

- Margin Up 550 bps
- Strong Operational Performance
- Improved Market Conditions

- Operating Cash Flow +\$21M
- Capex Up \$2M to \$86M
- Efficient Working Capital Performance

<sup>\* 2016</sup> includes (~\$44M) unfavorable impact of unplanned outages partially offset by ~\$15.5M one-time benefit related to the termination of a long-term supply agreement

# **2Q 2018 Financial Summary**

## Higher Sales, Net Income, and Cash Flow From Operations

(\$ Millions, Except Per Share Amounts)	<u>2Q 2017</u>	<u>2Q 2018</u>	Comments
Sales	\$361.4	\$400.5	<ul> <li>Sales Up 11%: Volume +4%, Price +7%</li> <li>Raw Material Pass Through +7%, Market Pricing ~Flat</li> </ul>
EBITDA Margin %	<b>\$54.6</b> 15.1%	\$53.0 13.2%	<ul> <li>Near Record Plant Performance in Prior Year Period</li> <li>Higher Raw Material Pass Through Impacts Margin %</li> </ul>
Net Income	\$25.8	 	<ul> <li>Tax Rate 25.2% – Benefits From Tax Reform</li> <li>Interest Expense Down (\$0.3M)</li> </ul>
EPS (Diluted)	\$0.83	\$0.91	Share Count 31.3 Million
Free Cash Flow	\$15.0	\$1 <b>0.4</b>	<ul> <li>Cash Flow From Operations \$33M, Up \$4M vs. Prior Year</li> <li>Capex \$23M, Up \$8M vs. Prior Year</li> </ul>

See "Non-GAAP Reconciliations" in this presentation for a reconciliation of EBITDA, EBITDA Margin, and Free Cash Flow, which are non-GAAP measures; Free cash flow = net cash provided by operating activities less capital expenditures



# **Nylon Industry Outlook**

### Continued Favorable Industry Conditions Globally

### Nylon

What We're Seeing

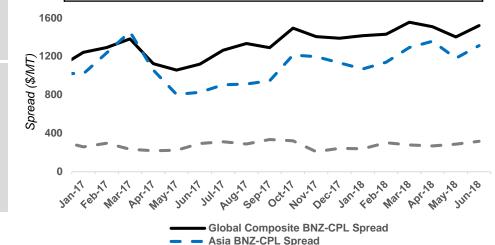
- North America supply/demand generally in balance
- Environmental policy and feedstock constraints driving China dynamics
- Industry conditions remain improved year-over-year

What We're Expecting

- Continued dynamic China supply environment
- Steady nylon end market demand growth
- Formula based pricing mitigates raw material increases

### Key Industry Spreads (1)

	<u>2Q18 YoY</u>	2Q18 vs. 1Q18
Global Composite BNZ-CPL	34%	1%
Asia BNZ-CPL	43%	10%
Asia CPL-Resin	18%	6%



— Asia CPL-Resin Spread

(1) Sources: Tecnon OrbiChem and PCI Wood Mackenzie
Asia = Caprolactam Asia Import Contract (Taiwan & S. Korea)
Global Composite = Weighted Avg Spreads From U.S., Europe, China, Other Asia



# **Ammonium Sulfate (AS) Industry Outlook**

Improved Market Dynamics as New '18/'19 Season Begins

#### **Ammonium Sulfate**

What We're Seeing

- Late start to planting season supported strong 2Q18 demand
- AS price movement modest relative to recent nitrogen pricing
- Firm global urea pricing supported by China utilization and higher energy costs

What We're Expecting

- New season fill pricing ~10% above last year
- 3Q18 seasonal price decline
- Continued demand growth for sulfur nutrition

#### Key Industry Prices (1) **2Q18 YoY** 2Q18 vs. 1Q18 Corn Belt Granular AS 4% 1% Corn Belt Urea 21% (9%)700 1400 Avg Corn Belt AS price (granular \$/ston N content basis) 1200 1000 800 Apr-18 Oct-17 Jan-18 Jun-17 Dec-17 Jul-17 Avg Corn Belt AS price (granular \$/ston N content basis) Avg Corn Belt Urea price (\$/ston N content basis)

(1) As reported in Blue, Johnson

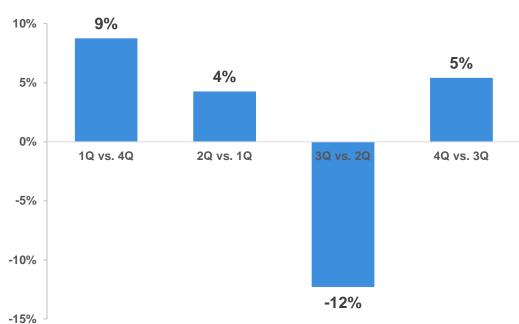


# **Ammonium Sulfate Seasonality**

### Typically See Seasonal Decline 2Q to 3Q

#### **Cornbelt AS Price**

(Avg sequential price change 2010-2017)



- New North America fertilizer season commencing 3Q
- Pricing typically declines with new season fill in 3Q and strengthens into Spring planting season
- Domestic ammonium sulfate prices typically strongest during 2Q fertilizer application
- ASIX overall volume relatively steady on a quarterly basis
  - Higher export volume 2H vs. 1H
  - Expect \$10-\$15M pre-tax income impact in 3Q vs. 2Q



# **Chemical Intermediates Industry Outlook**

Strong Global Phenol Demand, North America Acetone Imports Pressuring Price

#### **Chemical Intermediates**

What We're Seeing

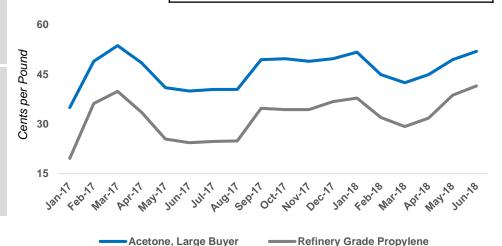
- Global phenol demand remains strong, high industry utilization rates lengthening acetone supply
- Refinery grade propylene (RGP) input price up significantly

What We're Expecting

- Phenol end market demand to remain favorable
- North America acetone imports to level off but near-term pricing headwind remains

### Key Industry Prices (1)

	2Q18 YoY	2Q18 vs. 1Q18
Acetone, Large Buyer	13%	5%
Refinery Grade Propylene	34%	13%



(1) As reported in IHS Markit



### **AdvanSix Financial Drivers**

Raws and Industry Pricing/Spreads Key Performance Considerations



<sup>\*2017</sup> Net Income excludes ~\$53M one-time net tax benefit, See "Non-GAAP Reconciliations" for Net Income ex- one-time net tax benefit Industry inputs represent approximate annual averages; Sources: IHS Markit, Tecnon OrbiChem, Blue, Johnson



# Non-GAAP Reconciliations

# Reconciliation Of Net Cash Provided By Operating Activities To Free Cash Flow

		Twelve Months End December 31,				
(in \$ thousands)		_	2017	_	2016	
	Net cash provided by operating activities	\$	134,607	\$	113,740	
	Expenditures for property, plant and equipment		(86,438)		(84,009)	
	Free cash flow (1)	\$	48,169	\$	29,731	

(1) Free cash flow is a non-GAAP measure defined as Net cash provided by operating activities less Expenditures for property, plant and equipment

The Company believes that this metric is useful to investors and management as a measure to evaluate our ability to generate cash flow from business operations and the impact that this cash flow has on our liquidity.



# Reconciliation Of Net Cash Provided By Operating Activities To Free Cash Flow

(in \$ thousands)		Three Months Ended June 30,					Six Months Ended June 30,			
		2018 2017		2018		_	2017			
	Net cash provided by operating activities	\$	33,154	\$	29,586	\$	77,221	\$	60,792	
	Expenditures for property, plant and equipment		(22,710)		(14,571)		(53,423)		(47,785)	
	Free cash flow (1)	\$	10,444	\$	15,015	\$	23,798	\$	13,007	

<sup>(1)</sup> Free cash flow is a non-GAAP measure defined as Net cash provided by operating activities less Expenditures for property, plant and equipment

The Company believes that this metric is useful to investors and management as a measure to evaluate our ability to generate cash flow from business operations and the impact that this cash flow has on our liquidity.



### Reconciliation Of Net Income To EBITDA

(in \$ thousands)

	December 31,			
	2017	2016		
Net income	\$ 146,699	\$ 34,147		
Interest expense, net	7,716	1,847		
Income tax expense (benefit)	(2,067)	19,628		
Depreciation and amortization	48,455	40,329		
EBITDA (1)	200,803	95,951		
Prior year one-time benefit (2)		15,500		
EBITDA excluding prior year one-time benefit	\$ 200,803	\$ 80,451		
Sales	\$ 1,475,194	\$ 1,191,524		
EBITDA margin (3)	13.6%	8.1%		
EBITDA margin excluding prior year one-time benefit	13.6%	6.8%		

<sup>(1)</sup> EBITDA is a non-GAAP measure defined as Net Income before Interest, Income Taxes, Depreciation and Amortization

The Company believes these non-GAAP financial measures provide meaningful supplemental information as they are used by the Company's management to evaluate the Company's operating performance, enhance a reader's understanding of the financial performance of the Company, and facilitate a better comparison among fiscal periods and performance relative to its competitors, as these non-GAAP measures exclude items that are not considered core to the Company's operations.

Twelve Months Ended



<sup>(2)</sup> Prior year one-time benefit reflects the \$15.5 million one-time benefit in 1Q 2016 related to the termination of a long-term supply agreement

<sup>(3)</sup> EBITDA margin is defined as EBITDA divided by Sales

### Reconciliation Of Net Income To EBITDA

(in \$ thousands)		Three Months Ended June 30,					Six Months Ended June 30,			
			2018		2017		2018		2017	
	Net income	\$	28,410	\$	25,766	\$	40,003	\$	53,059	
	Interest expense, net		1,598		1,873		4,688		3,412	
	Income taxes		9,590		15,317		13,156		32,265	
	Depreciation and amortization		13,371		11,663		25,913		22,959	
	EBITDA (1)	\$	52,969	\$	54,619	\$	83,760	\$	111,695	
	Sales	\$	400,459	\$	361,441	\$	759,697	\$	738,145	
	EBITDA margin (2)	_	13.2%	_	15.1%	_	11.0%	_	15.1%	

The Company believes these non-GAAP financial measures provide meaningful supplemental information as they are used by the Company's management to evaluate the Company's operating performance, enhance a reader's understanding of the financial performance of the Company, and facilitate a better comparison among fiscal periods and performance relative to its competitors, as these non-GAAP measures exclude items that are not considered core to the Company's operations.



<sup>(1)</sup> EBITDA is a non-GAAP measure defined as Net Income before Interest, Income Taxes, Depreciation and Amortization

<sup>(2)</sup> EBITDA margin is defined as EBITDA divided by Sales

# Reconciliation of Net Income and Diluted EPS to Net Income and Diluted EPS Excluding One-Time Net Tax Benefit

	Twelve Months Ended December 31,				
	_	2017	2016		
Net income	\$	146,699	\$	34,147	
One-time net tax benefit (1)		(53,424)		_	
Net income excluding one-time net tax benefit	\$	93,275	\$	34,147	
Diluted EPS	\$	4.72	\$	1.12	
One-time net tax benefit (1)		(1.72)		_	
Diluted EPS excluding one-time net tax benefit	\$	3.00	\$	1.12	

(in \$ thousands)

The Company believes these non-GAAP financial measures provide meaningful supplemental information as they are used by the Company's management to evaluate the Company's operating performance, enhance a reader's understanding of the financial performance of the Company, and facilitate a better comparison among fiscal periods and performance relative to its competitors, as these non-GAAP measures exclude items that are not considered core to the Company's operations.



<sup>(1)</sup> Reflects 4Q17 one-time net tax benefit primarily related to re-measurement of net deferred tax liability at a lower corporate tax rate