

# GMS Quarterly Review Fiscal Q3 2018







#### Safe Harbor and Basis of Presentation

Forward-Looking Statement Safe Harbor - This presentation includes "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. All of these forward-looking statements are based on estimates and assumptions made by our management that, although believed by us to be reasonable, are inherently uncertain. Examples of forward-looking statements include those related to net sales, gross profit, gross margins, capital expenditures and market share growth, as well as non-GAAP financial measures such as Adjusted EBITDA, the ratio of debt-to-Adjusted EBITDA, adjusted net income and base business sales, including any management expectations or outlook for fiscal 2018 and beyond. In addition, statements regarding potential acquisitions and future greenfield locations and statements regarding the impact of the recent tax legislation, fiscal 2018 and 2019 effective tax rates and the expected use of tax savings are forward-looking statements, as well as statements regarding the markets in which the Company operates and the potential for growth in the commercial, residential and repair and remodeling, or R&R, markets. Forward-looking statements involve risks and uncertainties, including, but not limited to, economic, competitive, governmental and technological factors outside of our control, that may cause our business, strategy or actual results to differ materially from the forward-looking statements. These risks and uncertainties may include, among other things: changes in the prices, margin, supply, and/or demand for products which we distribute; general economic and business conditions in the United States; the activities of competitors; changes in significant operating expenses; changes in the availability of capital and interest rates; adverse weather patterns or conditions; acts of cyber intrusion; variations in the performance of the financial markets, including the credit markets; and other factors described in the "Risk Factors" section in our Annual Report on Form 10-K for the fiscal year ended April 30, 2017, and in our other periodic reports filed with the SEC. In addition, the statements in this presentation are made as of March 6, 2018. We undertake no obligation to update any of the forward looking statements made herein, whether as a result of new information, future events, changes in expectation or otherwise. These forward-looking statements should not be relied upon as representing our views as of any date subsequent to March 6, 2018.

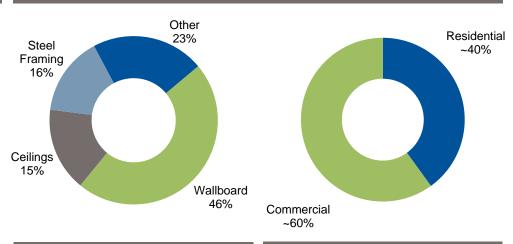
Use of Non-GAAP and Adjusted Financial Information - To supplement GAAP financial information, we use adjusted measures of operating results which are non-GAAP measures. This non-GAAP adjusted financial information is provided as additional information for investors. These adjusted results exclude certain costs, expenses, gains and losses, and we believe their exclusion can enhance an overall understanding of our past financial performance and also our prospects for the future. These adjustments to our GAAP results are made with the intent of providing both management and investors a more complete understanding of our operating performance by excluding non-recurring, infrequent or other non-cash charges that are not believed to be material to the ongoing performance of our business. The presentation of this additional information is not meant to be considered in isolation or as a substitute for GAAP measures of net income, diluted earnings per share or net cash provided by (used in) operating activities prepared in accordance with generally accepted accounting principles in the United States.

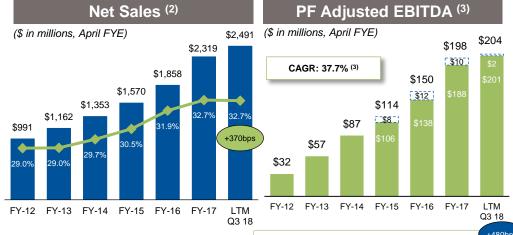
#### **GMS** at a Glance

#### **GMS** Overview

- #1 North American specialty distributor of interior construction products (1)
  - More than 210 branches across 42 states
  - 14.4% market share in wallboard
  - 17.9% market share in ceilings
- Balanced mix of commercial new construction, commercial R&R, residential new construction and residential R&R
- Critical link between suppliers and highly fragmented customer base
- National scale drives purchasing advantages over peers while local expertise enhances service capabilities
- One-stop-shop for the interior contractor with broad product offering of 20,000+ SKUs
- Since June 2016 IPO, GMS has continued to execute on its strategy
  - Increased market share in wallboard by ~130 bps
  - Executed 10 acquisitions and opened 7 new greenfields
  - Increased LTM Q3 18 net sales by 34.0% and Adj. EBITDA<sup>(3)</sup> by 45.7% compared to FY16
  - Expanded Adj. EBITDA<sup>(3)</sup> margins by 70 bps compared to FY16

#### Net Sales Breakdown (LTM FY18 Q3) (2)





% Margin (3)

5.0%

FY2015, FY2016, FY2017 and 3Q18 LTM PF Adj. EBITDA includes approximately \$8.1 million, \$12.1 million, \$10.0 million and \$2.2 million, respectively, from entities acquired in FY2015, FY2016, FY2017 and 3Q18 LTM respectively, for the period prior to their respective dates of acquisition. However, Adj. EBITDA margin and the 5.75-year CAGR exclude the impact of the entities acquired for the period prior to their respective dates of acquisition. For a reconciliation of PF Adj. EBITDA to Net Income (loss), the most directly comparable GAAP measure, see Appendix.



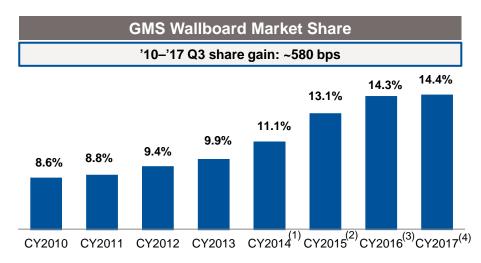
<sup>(1)</sup> Based on sales of wallboard and ceilings. Wallboard share based on LTM 12/31/17 volume. Ceilings share based on LTM 12/31/17 sales.

<sup>(2)</sup> Net sales do not reflect net sales attributable to acquired entities for any period prior to their respective dates of acquisition. Breakdown based on 3Q18 LTM Net Sales.

### **Market Leader with Scale Advantages**

- ✓ Market Leader with Significant Scale Advantages #1 North American Distributor of Wallboard and Ceilings
- ✓ Differentiated Service Model Drives Market Leadership
- ✓ Multiple Levers to Drive Market Leading Growth— Market Share, Greenfields, M&A, Operating Leverage
- ✓ Capitalizing on Large, Diverse End Markets Poised for Continued Growth
- ✓ Entrepreneurial Culture with Dedicated Employees and Experienced Leadership Driving Superior Execution





- Includes the wallboard volume from entities acquired in calendar 2014 assuming that the entities were acquired on January 1, 2014.
- lncludes the wallboard volume from entities acquired in calendar 2015 assuming that the entities were acquired on January 1, 2015.
- (3) Includes the wallboard volume from entities acquired in calendar 2016 assuming that the entities were acquired on January 1, 2016.
- 4) Includes the wallboard volume from entities acquired in calendar 2017 assuming that the entities were acquired on January 1, 2017.



### Q3 2018 Highlights

#### Above-Market Growth

- ✓ Net sales increased 4.1% to a record \$585.5 million
- ✓ Base business net sales up 2.9%
- ✓ Wallboard price increased 2.9%

### Continued Profit Improvement

- ✓ Net income increased 139.3% to \$19.7 million, or EPS of \$0.47 per diluted share
- ✓ Gross profit increased 5.2% to a record \$195.4 million, with gross margin up 40 basis points
- ✓ Adjusted EBITDA grew 3.8% to a record \$42.2 million

#### Accretive Acquisitions and Greenfield Openings

- ✓ Acquired Southwest Building Materials, Ltd. in Texas
- ✓ Opened up a greenfield location in Hartford, CT on February 1, 2018
- ✓ Completed 10 acquisitions representing 20 branches since June 2016 IPO (26 acquisitions representing 59 branches since FY2013)

### Attractive Capital Structure

- ✓ 2.8x leverage (net debt<sup>(1)</sup> / LTM PF Adjusted EBITDA<sup>(2)</sup>) as of January 31, 2018
- ✓ Standard & Poor's upgraded GMS corporate debt in November to BB- from B+
- ✓ No major maturities until 2023

<sup>(2)</sup> PF Adjusted EBITDA includes the earnings of acquired entities from the beginning of the periods presented to the date of such acquisitions, as well as certain purchasing synergies and cost savings, as defined in and permitted by the ABL Facility and the First Lien Facility, and which is used in the calculation of certain baskets to covenants in the Company's debt agreements, including in connection with the Company's ability to incur additional indebtedness. FY2016, FY2017 and 3Q18 LTM PF Adj. EBITDA includes approximately \$12.1 million, \$9.5 million, respectively, from entities acquired in FY2016, FY2017 and 3Q18 LTM, respectively, for the period prior to their respective dates of acquisition. For a reconciliation of PF Adjusted EBITDA to net income, the most directly comparable GAAP metric, see Appendix.



<sup>(1)</sup> Includes unamortized discount and deferred financing costs. Numbers may not add up due to rounding.

## Attractive Acquirer with Significant Consolidation Opportunity

#### **Acquisition Strategy**

#### **Industry Structure:**

- Large, highly fragmented industry comprised of hundreds of competitors
- Similar business operations enable efficient integration
- Limited number of scaled players

#### **Acquisition Strategy:**

- Criteria: leading capabilities in targeted new markets / increase existing network density / enhance strategic capabilities
- Fit GMS culture and platform
- Deliver scale benefits
- Attractive purchase price multiples
- Dedicated M&A team

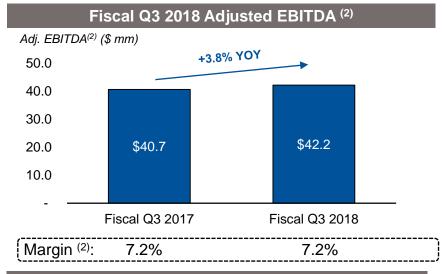
#### Pipeline:

- Significant portion of the market is comprised of local, independent competitors representing significant opportunity
- Maintain active dialogue with many potential targets

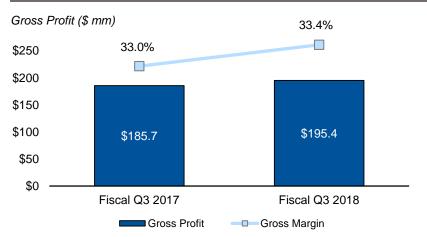
| ent GMS Acquisitions  Rationale  |
|--|
| er Rationale   |
| Trationals   |
| <ul><li>Expands Cowtown brand in Northwest Texas</li><li>Founded in 1984</li></ul>   |
| <ul> <li>Expansion of Ohio Valley brand</li> <li>Expands existing presence in Western Pennsylvania</li> <li>Founded in 1988</li> </ul>   |
| <ul> <li>Three branches with LTM sales of \$24.5 million</li> <li>Expands existing presence in Michigan</li> <li>Founded in 1988</li> </ul>  |
| <ul> <li>One branch with LTM sales of \$11.7 million</li> <li>Expands existing presence in Hawaii</li> <li>Founded in 1974</li> </ul>  |
| <ul> <li>One branch with LTM sales of \$12.3 million</li> <li>Strategic entrance into northeastern Indiana</li> <li>Founded in 1984</li> </ul>   |
| <ul> <li>Three branches with LTM Sales of \$27.0 million</li> <li>Nice geographic fit with FY16 Q3 MI acquisition</li> <li>Founded in 1965 and headquartered in Southfield, M</li> </ul> |
| <ul> <li>Three branches with LTM Sales of \$30.0 million</li> <li>Strategic entrance into south central Ohio</li> <li>Founded in 1996 and headquartered in Dayton, OH</li> </ul>         |
| <ul> <li>Three branches with LTM Sales of \$52.9 million</li> <li>Strategic entrance into south Florida</li> <li>Founded in 2008 and headquartered in Pompano,</li> </ul>                |
| <ul> <li>FL</li> <li>One branch with LTM Sales of \$46.8 million</li> <li>Strategic entrance into the greater Philadelphia metropolitan area</li> <li>Founded in 1994</li> </ul>         |
|  |

### Profitable Sales Expansion in Fiscal Q3 2018

| Fis                    | Fiscal Q3 2018 Performance |       |     |       |        |              |  |  |  |  |  |  |  |  |  |
|------------------------|----------------------------|-------|-----|-------|--------|--------------|--|--|--|--|--|--|--|--|--|
| (\$ in millions)       |                            | Fisca | YOY | Base  |        |              |  |  |  |  |  |  |  |  |  |
|                        |                            | FY17  |     | FY18  | Growth | Business (1) |  |  |  |  |  |  |  |  |  |
| WB Volume (MSF)        |                            | 842   |     | 826   | (1.9%) | (3.2%)       |  |  |  |  |  |  |  |  |  |
| WB Price (\$ / MSF)    | \$                         | 303   | \$  | 312   | 2.9%   |              |  |  |  |  |  |  |  |  |  |
| Net Sales              |                            |       |     |       |        |              |  |  |  |  |  |  |  |  |  |
| Wallboard              | \$                         | 255.0 | \$  | 256.4 | 0.6%   | (1.0%)       |  |  |  |  |  |  |  |  |  |
| Ceilings               |                            | 81.8  |     | 90.4  | 10.5%  | 7.4%         |  |  |  |  |  |  |  |  |  |
| Steel Framing          |                            | 93.5  |     | 96.7  | 3.5%   | 3.6%         |  |  |  |  |  |  |  |  |  |
| Other Products         |                            | 132.3 |     | 142.0 | 7.4%   | 7.2%         |  |  |  |  |  |  |  |  |  |
| <b>Total Net Sales</b> | \$                         | 562.5 | \$  | 585.5 | 4.1%   | 2.9%         |  |  |  |  |  |  |  |  |  |







- 2.9% organic sales growth, led by ceilings (+7.4%) and other products (+7.2%)
- Fiscal Q3 2017 was exceptionally strong with 15.5% organic sales growth, including double digit growth in all categories
- Gross margin improved 40 bps from prior year and 60 bps on a sequential basis
- Adjusted EBITDA grew 3.8% to \$42.2 million reflecting higher sales and improved gross margins



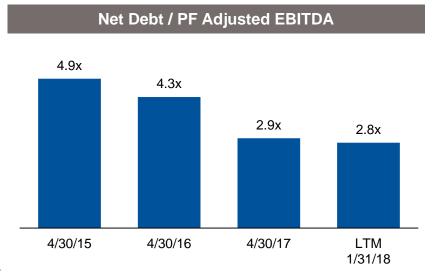
When calculating our "base business" results, we exclude any branches that were acquired in the current fiscal year, prior fiscal year and three months prior to the start of the prior fiscal year.

### **Attractive Capital Structure**

#### Commentary

- Leverage of 2.8x Net Debt / LTM Pro Forma Adj. EBITDA as of 1/31/18, down from 3.1x Net Debt / LTM Pro Forma Adj. EBITDA as of 1/31/17
- Substantial liquidity, with \$28.9 million of cash on hand and an additional \$333.6 million undrawn on the ABL Facility
- Moody's and Standard & Poor's current rating of B1/BB- (Moody's upgraded GMS to B1 in July of 2017, Standard & Poor's upgraded GMS to BB- in November of 2017)
- In Q1 2018, expanded First Lien Term Loan by \$100 million, extended maturity to 2023, reduced the rate by 50 bps and used the net proceeds to pay down ABL facility
- Company expects Fiscal 2018 capital expenditures to be approximately \$18.0 million to \$20.0 million.
  - Includes ~\$8-9 million of January April new fleet purchases
  - Expect to finance new equipment in Fiscal 2019 under capital leases

| Lever  | Leverage Summary |                |                |                |  |  |  |  |  |  |  |  |  |  |  |
|--|------------------|----------------|----------------|----------------|--|--|--|--|--|--|--|--|--|--|--|
| (\$ mm)  | 4/30/15<br>FYE   | 4/30/16<br>FYE | 4/30/17<br>FYE | 1/31/18<br>LTM |  |  |  |  |  |  |  |  |  |  |  |
| Cash and cash equivalents                                | \$12             | \$19           | \$15           | \$29           |  |  |  |  |  |  |  |  |  |  |  |
| Asset-Based Revolver                                     | 17               | 102            | 103            | -              |  |  |  |  |  |  |  |  |  |  |  |
| First Lien Term Loan                                     | 386              | 382            | 478            | 573            |  |  |  |  |  |  |  |  |  |  |  |
| Second Lien Term Loan                                    | 160              | 160            | -              | -              |  |  |  |  |  |  |  |  |  |  |  |
| Capital Lease and Other                                  | 10               | 14             | 14             | 24             |  |  |  |  |  |  |  |  |  |  |  |
| Total Debt   | \$573            | \$658          | \$595          | \$598          |  |  |  |  |  |  |  |  |  |  |  |
| PF Adj. EBITDA (1)                                       | \$114            | \$150          | \$198          | \$204          |  |  |  |  |  |  |  |  |  |  |  |
| Total Debt / PF Adj. EBITDA<br>Net Debt / PF Adj. EBITDA | 5.0x<br>4.9x     | 4.4x<br>4.3x   | 3.0x<br>2.9x   | 2.9x<br>2.8x   |  |  |  |  |  |  |  |  |  |  |  |



(1) Includes unamortized discount and deferred financing costs. Numbers may not add up due to rounding.

<sup>2)</sup> PF Adjusted EBITDA includes the earnings of acquired entities from the beginning of the periods presented to the date of such acquisitions, as well as certain purchasing synergies and cost savings, as defined in and permitted by the ABL Facility and the First Lien Facility, and which is used in the calculation of certain baskets to covenants in the Company's debt agreements, including in connection with the Company's ability to incur additional indebtedness. FY2017 and 3Q18 LTM PF Adj. EBITDA includes approximately \$12.1 million, \$9.5 million and \$2.2 million, respectively, from entities acquired in FY2016, FY2017 and 3Q18 LTM, respectively, for the period prior to their respective dates of acquisition. For a reconciliation of PF Adjusted EBITDA to net income, the most directly comparable GAAP metric, see Appendix.



### Tax Legislation Update

#### Commentary

- We expect our estimated effective tax rate to be 34-35% in FY 2018.
- We expect our estimated effective tax rate to be 23-25% in FY 2019.
- Assuming the effects of tax reform were in place for FY 2017, the table below reflects the estimated impact of tax reform on Adjusted Net Income:
  Tax Savings

(\$ in thousands, except share and pro share data)

Pre-Tax Income

Add-backs

Write-off of discount and deferred financing fees

Purchase Acct-Depr & Amort.

Adjusted Pre-Tax Income (1)

Adjusted Income Tax Expense (2)

**Adjusted Net Income** 

Effective Tax Rate (3)

Weighted average shares outstanding-Diluted

Adjusted Net income per share-Diluted

| FY1 | 7-Pro Forma | FY1 | 7 As Reported | Ir | nc/(Dec) | % Inc/(Dec) |
|-----|-------------|-----|---------------|----|----------|-------------|
| \$  | 71,540      | \$  | 71,540        |    |          |             |
|     | 11,138      |     | 11,138        |    |          |             |
|     | 7,103       |     | 7,103         |    |          |             |
|     | 30,518      |     | 30,518        |    |          |             |
|     | 120,299     |     | 120,299       |    | -        | 0.0%        |
|     | 27,068      |     | 50,405        |    | (23,337) | -46.3%      |
| \$  | 93,231      | \$  | 69,894        | \$ | 23,337   | 33.4%       |
|     | 22.5%       |     | 41.9%         |    |          |             |
|     | 41,070,025  |     | 41,070,025    |    |          |             |
| \$  | 2.27        | \$  | 1.70          | \$ | 0.57     | 33.4%       |

We expect to utilize our tax savings to continue our strategic investments in talent, technology and expansion to support our growing base of business and Adjusted EBITDA.

<sup>(1)</sup> As reported in the company's June 29, 2017 earnings release statement.

<sup>(2)</sup> Calculated assuming all equipment was acquired under capital leases or purchased as opposed to operating leases and were, accordingly, 100% year-one tax deductible.

B) Normalized cash tax rate based on the Tax Cuts and Jobs Act of 2017.

### **Leading Specialty Distributor Poised for Continued Growth**

✓ Market Leader with Significant Scale Advantages – #1 North American Distributor of Wallboard and Ceilings

✓ Differentiated Service Model Drives Market Leadership

✓ Multiple Levers to Drive Market Leading Growth – Market Share, Greenfields, M&A, Operating Leverage

✓ Capitalizing on Large, Diverse End Markets Poised for Continued Growth

✓ Entrepreneurial Culture with Dedicated Employees and Experienced Leadership Driving Superior Execution

### **Appendix**





### **Summary Quarterly Financials**

| (In millions, except per share data)               | - 4 | Q17    |    | Q17    | 2  | Q17   | 4  | Q17   | FY17     | 1Q18       | -  | Q18      | 2  | Q18    |
|--|-----|--------|----|--------|----|-------|----|-------|----------|------------|----|----------|----|--------|
| (Unaudited)  |     | QII    |    | QII    |    | QII   |    | Q17   | FIII     | <br>IQIO   |    | <u> </u> |    | Q IO   |
| Wallboard Volume (MSF)                             |     | 818    |    | 891    |    | 842   |    | 906   | 3,458    | 914        |    | 929      |    | 826    |
| Wallboard Price (\$ / '000 Sq. Ft.)                | \$  | 307    | \$ | 303    | \$ | 303   | \$ | 311   | \$ 306   | \$<br>311  | \$ | 311      | \$ | 312    |
| Wallboard  | \$  | 251    | \$ | 270    | \$ | 255   | \$ | 282   | \$ 1,058 | \$<br>285  | \$ | 288      | \$ | 256    |
| Ceilings   |     | 86     |    | 85     |    | 82    |    | 87    | 341      | 100        |    | 102      |    | 90     |
| Steel framing                                      |     | 84     |    | 96     |    | 94    |    | 100   | 374      | 105        |    | 103      |    | 97     |
| Other products                                     |     | 128    |    | 140    |    | 132   |    | 145   | 546      | 153        |    | 155      |    | 142    |
| Net sales  |     | 550    |    | 592    |    | 563   |    | 615   | 2,319    | 642        |    | 648      |    | 586    |
| Cost of sales                                      |     | 371    |    | 399    |    | 377   |    | 414   | 1,561    | 437        |    | 436      |    | 390    |
| Gross profit                                       |     | 179    |    | 193    |    | 186   | -  | 201   | 759      | 205        |    | 212      |    | 195    |
| Gross margin                                       |     | 32.5%  |    | 32.6%  |    | 33.0% | 3  | 32.7% | 32.7%    | 31.9%      |    | 32.8%    |    | 33.4%  |
| Operating expenses:                                |     |        |    |        |    |       |    |       |          |            |    |          |    |        |
| Selling, general and administrative expenses       |     | 135    |    | 150    |    | 147   |    | 153   | 585      | 156        |    | 160      |    | 156    |
| Depreciation and amortization                      |     | 16     |    | 17     |    | 18    |    | 18    | 69       | <br>16     |    | 17       |    | 16     |
| Total operating expenses                           |     | 151    |    | 167    |    | 166   |    | 171   | 654      | <br>172    |    | 177      |    | 173    |
| Operating income                                   |     | 28     |    | 26     |    | 20    |    | 30    | 104      | 33         |    | 36       |    | 23     |
| Other (expense) income:                            |     |        |    |        |    |       |    |       |          |            |    |          |    |        |
| Interest expense                                   |     | (8)    |    | (7)    |    | (7)   |    | (7)   | (29)     | (8)        |    | (8)      |    | (8)    |
| Write-off of discount and deferred financing costs |     | (5)    |    | (1)    |    | (0)   |    | -     | (7)      | (0)        |    | -        |    | -      |
| Other income, net                                  |     | 1      |    | 0      |    | 1     |    | 2     | 4        | <br>0      |    | 0        |    | 0      |
| Total other (expense), net                         |     | (12)   |    | (8)    |    | (7)   |    | (6)   | (33)     | (7)        |    | (8)      |    | (7)    |
| Income from continuing operations, before tax      |     | 15     |    | 18     |    | 14    |    | 25    | 72       | 25         |    | 28       |    | 15     |
| Income tax expense (benefit)                       |     | 6      |    | 1      |    | 5     |    | 10    | 23       | 10         |    | 10       |    | (4)    |
| Net income   | \$  | 9      | \$ | 17     | \$ | 8     | \$ | 14    | \$ 49    | \$<br>15   | \$ | 18       | \$ | 20     |
| Weighted average shares outstanding:               |     |        |    |        |    |       |    |       |          |            |    |          |    |        |
| Basic  | 3   | 38,201 | 4  | 10,943 | 4  | 0,943 | 40 | 0,956 | 40,260   | 40,971     | 4  | 11,006   | 4  | 11,036 |
| Diluted  | 3   | 38,602 | 4  | 11,320 | 4  | 1,578 | 4  | 1,759 | 41,070   | 42,128     | 4  | 12,146   | 2  | 12,228 |
| Net income per share:                              |     | •      |    | •      |    |       |    |       | ,        | •          |    | •        |    | •      |
| Basic  | \$  | 0.24   | \$ | 0.42   | \$ | 0.20  | \$ | 0.35  | \$ 1.21  | \$<br>0.37 | \$ | 0.44     | \$ | 0.48   |
| Diluted  | \$  | 0.24   | \$ | 0.42   | \$ | 0.20  | \$ | 0.34  | \$ 1.19  | \$<br>0.36 | \$ | 0.43     | \$ | 0.47   |



### **Quarterly Net Sales**

| (\$ in millions)               | 1  | Q17 | 2  | 2Q17 | 3  | 3Q17 | 4  | 1Q17 | FY17        | 1  | IQ18 | 2  | Q18  | 3  | Q18  |   |
|--------------------------------|----|-----|----|------|----|------|----|------|-------------|----|------|----|------|----|------|---|
| (Unaudited)                    |    |     |    |      |    |      |    |      |             |    |      |    |      |    |      |   |
| Base Business (1) (2)          | \$ | 544 | \$ | 561  | \$ | 511  | \$ | 558  | \$<br>2,173 | \$ | 586  | \$ | 589  | \$ | 525  |   |
| Acquisitions (2)               |    | 6   |    | 31   |    | 52   |    | 57   | 146         |    | 56   |    | 59   |    | 60   |   |
| Total Net Sales                | \$ | 550 | \$ | 592  | \$ | 563  | \$ | 615  | \$<br>2,319 | \$ | 642  | \$ | 648  | \$ | 586  |   |
| Business Days (3)              |    | 63  |    | 65   |    | 62   |    | 63   | 253         |    | 64   |    | 65   |    | 62 ← |   |
| Net Sales by Business Day      | \$ | 8.7 | \$ | 9.1  | \$ | 9.1  | \$ | 9.8  | \$<br>9.2   | \$ | 10.0 | \$ | 10.0 | \$ | 9.4  | FY18 Business Days<br>1Q18 64 days (+1) |
| Base Business Branches (4) (5) |    | 185 |    | 188  |    | 188  |    | 189  | 189         |    | 190  |    | 190  |    | 191  | 2Q18 65 days<br>3Q18 62 days            |
| Acquired Branches (5)          |    | 5   |    | 15   |    | 16   |    | 16   | 16          |    | 16   |    | 20   |    | 21   | 4Q18 63 days<br>FY18 254 days (+1)      |
| Total Branches                 |    | 190 |    | 203  |    | 204  |    | 205  | 205         |    | 206  |    | 210  |    | 212  |   |

Note: Fiscal year end April 30.



<sup>(1)</sup> When calculating our "base business" results, we exclude any branches that were acquired in the current fiscal year, prior fiscal year and three months prior to the start of the prior fiscal year.

<sup>(2)</sup> FY17 quarterly sales from acquisitions have been updated in accordance with our presentation of base business for the FY18 vs. FY17 comparative period.

<sup>(3)</sup> Total business days for FY18 are 254.

<sup>(4)</sup> Includes greenfields, which we consider extensions of "base business."

<sup>(5)</sup> FY17 acquired branches have been updated to reflect the number of acquired branches that are included within the sales from acquisitions

### **Quarterly Net Income to Adjusted EBITDA**

| (\$ in 000s)  |     | 1Q17     | 2Q17     | 3Q17     | 4Q17      | FY17      | 1Q18     | 2Q18     | 3Q18     |
|---|-----|----------|----------|----------|-----------|-----------|----------|----------|----------|
| (Unaudited)   |     |          |          |          |           |           |          |          |          |
| Net Income  |     | \$ 9,163 | \$17,224 | \$ 8,227 | \$ 14,272 | \$ 48,886 | \$15,343 | \$18,023 | \$19,686 |
| Add: Interest Expense                                       |     | 7,577    | 7,154    | 7,431    | 7,198     | 29,360    | 7,500    | 7,917    | 7,871    |
| Add: Write off of debt discount and deferred financing fees |     | 5,426    | 1,466    | 211      | -         | 7,103     | 74       | -        | -        |
| Less: Interest Income                                       |     | (43)     | (35)     | (23)     | (51)      | (152)     | (23)     | (26)     | (44)     |
| Add: Income Tax Expense (Benefit)                           |     | 6,159    | 710      | 5,363    | 10,422    | 22,654    | 10,060   | 9,983    | (4,488)  |
| Add: Depreciation Expense                                   |     | 6,382    | 6,548    | 6,465    | 6,170     | 25,565    | 5,990    | 6,023    | 6,009    |
| Add: Amortization Expense                                   |     | 9,413    | 10,820   | 11,851   | 11,591    | 43,675    | 10,355   | 10,690   | 10,481   |
| EBITDA  |     | \$44,077 | \$43,887 | \$39,525 | \$ 49,602 | \$177,091 | \$49,299 | \$52,610 | \$39,515 |
| Adjustments   |     |          |          |          |           |           |          |          |          |
| Stock appreciation rights expense (income)                  | (A) | (92)     | (144)    | (498)    | 882       | 148       | 590      | 642      | 631      |
| Redeemable noncontrolling interests                         | (B) | 292      | 2,531    | 256      | 457       | 3,536     | 866      | 164      | 340      |
| Equity-based compensation                                   | (C) | 673      | 686      | 622      | 553       | 2,534     | 473      | 375      | 430      |
| Severance and other permitted costs                         | (D) | 140      | 118      | 57       | (472)     | (157)     | 205      | 113      | 8        |
| Transaction costs (acquisition and other)                   | (E) | 654      | 1,827    | 305      | (798)     | 1,988     | 159      | 88       | 75       |
| Loss (gain) on disposal of assets                           |     | (198)    | 68       | (114)    | (94)      | (338)     | (390)    | (207)    | (51)     |
| AEA management fee  | (F) | 188      | -        | -        | -         | 188       | -        | -        | -        |
| Effects of fair value adjustments to inventory              | (G) | 164      | 457      | 155      | 170       | 946       | -        | 187      | 89       |
| Interest rate swap / cap mark-to-market                     | (H) | 43       | 89       | 109      | 141       | 382       | 196      | 238      | 276      |
| Secondary public offerings                                  | (I) | -        | -        | -        | 1,385     | 1,385     | 631      | -        | 894      |
| Debt transaction costs                                      | (J) | -        |          | 261      | 265       | 526       | 723      | 35       |          |
| Total Add-Backs   |     | \$ 1,864 | \$ 5,632 | \$ 1,153 | \$ 2,489  | \$ 11,138 | \$ 3,453 | \$ 1,635 | \$ 2,692 |
| Adjusted EBITDA   |     | \$45,941 | \$49,519 | \$40,678 | \$ 52,091 | \$188,229 | \$52,752 | \$54,245 | \$42,207 |

- A. Represents non-cash compensation expenses related to stock appreciation rights agreements
- B. Represents non-cash compensation expense related to changes in the fair values of noncontrolling interests
- C. Represents non-cash equity-based compensation expense related to the issuance of share-based awards
- Represents severance and other costs permitted in calculations under the ABL Facility and the First Lien Facility
- E. Represents one-time costs related to our initial public offering and acquisitions paid to third party advisors, including fees to financial advisors, accountants, attorneys and other professionals as well as costs related to the retirement of corporate stock appreciation rights.
- F. Represents management fees paid to AEA, which were discontinued after the IPO. 1Q17 includes fees paid for the month of May
- G. Non-cash cost of sales impact of purchase accounting adjustments to increase inventory to its estimated fair value
- H. Mark-to-market adjustments for certain financial instruments
- Represents costs paid to third party advisors related to the secondary public offerings of our common stock
- Represents costs paid to third party advisors related to debt refinancing activities



### LTM Net Income to Pro Forma Adjusted EBITDA

| <b>Pro Forma Adjusted EBIT</b>                       | DA R    | ec | concil  | lia  | tion    |               |                |
|--|---------|----|---------|------|---------|---------------|----------------|
| (\$ in 000s)   | Q18 LTM |    | 2017    | 2016 | 2015    |               |                |
| (Unaudited)  |         |    |         |      |         |               |                |
| Net Income (Loss)                                    |         | \$ | 67,324  | \$   | 48,886  | \$<br>12,564  | \$<br>(11,697) |
| Add: Interest Expense                                |         |    | 30,486  |      | 29,360  | 37,418        | 36,396         |
| Add: Write off of debt discount and deferred financi | ng fees |    | 74      |      | 7,103   | -             | -              |
| Less: Interest Income                                |         |    | (144)   |      | (152)   | (928)         | (1,010)        |
| Add: Income Tax Expense                              |         |    | 25,977  |      | 22,654  | 12,584        | (6,626)        |
| Add: Depreciation Expense                            |         |    | 24,192  |      | 25,565  | 26,667        | 32,208         |
| Add: Amortization Expense                            |         |    | 43,117  |      | 43,675  | 37,548        | 31,957         |
| EBITDA   |         | \$ | 191,026 | \$   | 177,091 | \$<br>125,853 | \$<br>81,228   |
| Adjustments  |         |    |         |      |         |               |                |
| Stock appreciation rights expense                    | (A)     |    | 2,745   |      | 148     | 1,988         | 2,268          |
| Redeemable noncontrolling interests                  | (B)     |    | 1,827   |      | 3,536   | 880           | 1,859          |
| Equity-based compensation                            | (C)     |    | 1,831   |      | 2,534   | 2,699         | 6,455          |
| AEA transaction related costs                        | (D)     |    | -       |      | -       | -             | 837            |
| Severance and other permitted costs                  | (E)     |    | (146)   |      | (157)   | 379           | 413            |
| Transaction costs (acquisition and other)            | (F)     |    | (476)   |      | 1,988   | 3,751         | 1,891          |
| (Gain) loss on disposal of assets                    |         |    | (742)   |      | (338)   | (645)         | 1,089          |
| AEA management fee                                   | (G)     |    | -       |      | 188     | 2,250         | 2,250          |
| Effects of fair value adjustments to inventory       | (H)     |    | 446     |      | 946     | 1,009         | 5,012          |
| Interest rate swap / cap mark-to-market              | (I)     |    | 851     |      | 382     | -             | -              |
| Secondary public offerings                           | (J)     |    | 2,910   |      | 1,385   | 19            | 2,494          |
| Debt transaction costs                               | (K)_    |    | 1,023   |      | 526     | -             | -              |
| Total Add-Backs                                      | _       | \$ | 10,269  | \$   | 11,138  | \$<br>12,330  | \$<br>24,568   |
| Adjusted EBITDA                                      |         | \$ | 201,295 | \$   | 188,229 | \$<br>138,183 | \$<br>105,796  |
| Contributions from acquisitions                      | (L)     |    | 2,238   |      | 9,500   | 12,093        | 8,064          |
| Pro Forma Adjusted EBITDA                            |         | \$ | 203,533 | \$   | 197,729 | \$<br>150,276 | \$<br>113,860  |

- Represents non-cash compensation expenses related to stock appreciation rights agreements
- B. Represents non-cash compensation expense related to changes in the fair values of noncontrolling interests
- C. Represents non-cash equity-based compensation expense related to the issuance of share-based awards
- Represents non-recurring expenses related specifically to the AEA acquisition of GMS
- E. Represents severance and other costs permitted in calculations under the ABL Facility and the First Lien Facility
- F. Represents one-time costs related to our initial public offering and acquisitions (including the Acquisition) paid to third party advisors, including fees to financial advisors, accountants, attorneys and other professionals as well as costs related to the retirement of corporate stock appreciation rights. Also included are one-time bonuses paid to certain employees in connection with the Acquisition
- G. Represents management fees paid to AEA, which were discontinued after the IPO
- H. Non-cash cost of sales impact of purchase accounting adjustments to increase inventory to its estimated fair value
- Mark-to-market adjustments for certain financial instruments
- Represents costs paid to third party advisors related to the secondary public offerings of our common stock
- K. Represents costs paid to third party advisors related to debt refinancing activities
- Pro forma impact of earnings from acquisitions from the beginning of the LTM period to the date of acquisition



### **Net Income to Adjusted EBITDA**

| Adjusted EBITDA Reconciliation                      | on         |            |             |             |            |
|---|------------|------------|-------------|-------------|------------|
| (\$ in 000s)  |            |            |             |             |            |
| (Unaudited)   |            | 2015       | 2014 (1)    | 2013        | 2012       |
| Net income (loss)                                   | \$         | 8 (11,697) | \$(219,814) | \$(182,627) | \$ (7,830) |
| Income tax expense (benefit)                        |            | (6,626)    | (240)       | 11,534      | 2,658      |
| Discountinued operations, net of tax                |            | -          | -           | -           | (362)      |
| Interest income                                     |            | (1,010)    | (922)       | (798)       | (885)      |
| Interest expense                                    |            | 36,396     | 7,180       | 4,413       | 2,966      |
| Change in fair value of mandatorily redeemable shar | res        | -          | 200,004     | 198,212     | 8,952      |
| Depreciation expense                                |            | 32,208     | 16,042      | 11,665      | 7,840      |
| Amortization expense                                |            | 31,957     | 2,556       | 72          | 732        |
| EBITDA  | _          | \$ 81,228  | \$ 4,806    | \$ 42,471   | \$ 14,071  |
| Adjustments   |            |            |             |             |            |
| Executive compensation (A                           | ()         | \$ -       | \$ 2,447    | \$ 13,420   | \$ 8,266   |
| Stock appreciation rights expense (benefit) (B      | 3)         | 2,268      | 1,368       | 1,061       | 253        |
| Redeemable noncontrolling interests (C              | ()         | 1,859      | 3,028       | 2,195       | 407        |
| Equity-based compensation (D                        | <b>)</b> ) | 6,455      | 28          | 82          | (154)      |
| AEA transaction related costs (E                    | ()         | 837        | 67,964      | 230         | 133        |
| Severance costs and other permitted costs (F)       | )          | 413        | -           | (30)        | (205)      |
| Transaction costs (acquisition and other) (G        | i)         | 1,891      | -           | -           | -          |
| Loss (gain) on disposal of assets                   |            | 1,089      | (864)       | (2,231)     | (556)      |
| AEA management fee (H                               | <b>I</b> ) | 2,250      | 188         | -           | -          |
| Effects of fair value adjustments to inventory (I)  | )          | 5,012      | 8,289       | -           | -          |
| Interest rate swap / cap mark-to-market (J)         | )          | 2,494      | (192)       | 313         | -          |
| Pension withdrawal (K                               | () _       | _          |             |             | 10,179     |
| Total Add-Backs                                     |            | 24,568     | 82,256      | 15,040      | 18,323     |
| Adjusted EBITDA                                     | _          | \$105,796  | \$ 87,062   | \$ 57,511   | \$ 32,394  |

- A. Represents compensation paid to certain executives who were majority owners prior to the AEA acquisition of GMS. Following the acquisition, these executives' compensation agreements were amended and, going forward, GMS does not anticipate additional adjustments
- B. Represents non-cash compensation expenses related to stock appreciation rights agreements
- Represents non-cash compensation expense related to changes in the fair values of noncontrolling interests
- D. Represents non-cash equity-based compensation expense related to the issuance of stock options
- Represents non-recurring expenses related specifically to the AEA acquisition of GMS
- Represents severance and other costs permitted in calculations under the ABL Facility and the First Lien Facility
- G. Represents one-time costs related to our initial public offering and acquisitions (including the Acquisition) paid to third party advisors, including fees to financial advisors, accountants, attorneys and other professionals as well as costs related to the retirement of corporate stock appreciation rights. Also included are one-time bonuses paid to certain employees in connection with the Acquisition
- H. Represents management fees paid to AEA, which were discontinued after the IPO
- Non-cash cost of sales impact of purchase accounting adjustments to increase inventory to its estimated fair value
- J. Mark-to-market adjustments for certain financial instruments
- K. Represents costs incurred in connection with withdrawal from a multi-employer pension plan

## **Quarterly Cash Flows**

| (\$ in millions)                                 |    |        |    |         |    |        |    | Histo  | oric | al      |    |        |    |        |    |        |
|--|----|--------|----|---------|----|--------|----|--------|------|---------|----|--------|----|--------|----|--------|
| (Unaudited)                                      | 10 | Q17    | 2  | Q17     | 3  | 3Q17   |    | 1Q17   | FY17 |         | 10 | Q18    | 2  | Q18    | 3  | Q18    |
| Net income                                       | \$ | 9.2    | \$ | 17.2    | \$ | 8.2    | \$ | 14.3   | \$   | 48.9    |    | 15.3   | \$ | 18.0   | \$ | 19.7   |
| Non-cash changes & other changes                 |    | (5.0)  |    | 11.5    |    | 23.8   |    | 30.1   |      | 60.4    |    | (2.8)  |    | 13.3   |    | 14.8   |
| Changes in primary working capital components:   |    |        |    |         |    |        |    |        |      |         |    |        |    |        |    |        |
| Trade accounts and notes receivable              |    | (19.4) |    | 0.0     |    | 16.1   |    | (17.2) |      | (20.4)  |    | (12.9) |    | (8.9)  |    | 36.4   |
| Inventories                                      |    | (17.1) |    | 3.7     |    | (12.3) |    | 7.3    |      | (18.4)  |    | (3.3)  |    | (4.0)  |    | (16.3) |
| Accounts payable                                 |    | 1.7    |    | (1.1)   |    | (0.3)  |    | (4.1)  |      | (3.8)   |    | 9.5    |    | 5.1    |    | (20.3) |
| Cash provided by (used in) operating activities  |    | (30.6) |    | 31.3    |    | 35.6   |    | 30.4   |      | 66.7    |    | 5.9    |    | 23.5   |    | 34.4   |
| Purchases of property and equipment              |    | (2.6)  |    | (2.4)   |    | (1.9)  |    | (4.2)  |      | (11.1)  |    | (5.5)  |    | (2.9)  |    | (5.0)  |
| Proceeds from sale of assets                     |    | 0.8    |    | 0.5     |    | 1.9    |    | 0.8    |      | 4.0     |    | 1.4    |    | 0.5    |    | 0.4    |
| Acquisitions of businesses, net of cash acquired |    | (26.6) | (  | (113.4) |    | (6.0)  |    | (4.5)  |      | (150.4) |    | (3.1)  |    | (15.3) |    | (5.2)  |
| Cash (used in) provided by investing activities  |    | (28.3) |    | (115.3) |    | (6.0)  |    | (7.9)  |      | (157.5) |    | (7.2)  |    | (17.7) |    | (9.7)  |
| Cash provided by (used in) financing activities  |    | 49.7   |    | 90.5    |    | (35.4) |    | (18.5) |      | 86.3    |    | 6.5    |    | (5.8)  |    | (15.5) |
| Increase (decrease) in cash and cash equivalents |    | (9.2)  |    | 6.6     |    | (5.8)  |    | 4.0    |      | (4.5)   |    | 5.2    |    | 0.0    |    | 9.2    |
| Balance, beginning of period                     |    | 19.1   |    | 9.8     |    | 16.4   |    | 10.6   |      | 19.1    |    | 14.6   |    | 19.7   |    | 19.8   |
| Balance, end of period                           | \$ | 9.8    | \$ | 16.4    | \$ | 10.6   | \$ | 14.6   | \$   | 14.6    |    | 19.7   | \$ | 19.8   |    | 28.9   |
| Supplemental cash flow disclosures:              |    |        |    |         |    |        |    |        |      |         |    |        |    |        |    |        |
| Cash paid for income taxes                       | \$ | 6.5    | \$ | 24.3    | \$ | 9.0    | \$ | 9.3    | \$   | 49.2    | \$ | 1.8    | Ś  | 26.7   | \$ | 6.6    |
| Cash paid for interest                           | \$ | 6.6    | •  | 6.6     | \$ | 6.9    |    | 6.4    | •    | 26.4    | \$ | 6.8    | •  | 7.3    |    | 7.1    |

### Reconciliation of SG&A to Adjusted SG&A

#### **GAAP SG&A Reconciliation** (Unaudited) 1Q17 2Q17 3Q17 4Q17 FY2017 1Q18 2Q18 3Q18 (\$ in millions) SG&A - Reported \$ 135.1 \$ 149.8 \$ 147.3 \$ 153.0 \$ 585.1 \$ 156.1 \$ 159.9 \$ 156.3 Adjustments Stock appreciation rights expense (benefit) (A) 0.1 0.1 0.5 (0.9)(0.1)(0.6)(0.6)(0.6)Redeemable noncontrolling interests (B) (0.3)(2.5)(0.3)(0.5)(3.5)(0.9)(0.2)(0.3)Equity-based compensation (C) (2.5)(0.4)(0.7)(0.7)(0.6)(0.6)(0.5)(0.4)Severance and other permitted costs 0.5 0.2 (0.2)(0.0)(D) (0.1)(0.1)(0.1)(0.1)Transaction costs (acquisition and other) (E) (0.7)(1.8)(0.6)0.8 (2.2)(0.2)(0.1)(0.1)Loss (gain) on disposal of assets 0.2 (0.1)0.1 0.1 0.3 0.4 0.2 0.1 AEA management fee (F) (0.2)(0.2)Secondary Public Offering (G) (1.4)(0.9)(1.4)(0.6)**Debt Related Costs** (0.3)(0.3)(0.7)(H) (0.0)\$ 575.3 \$ 153.9 SG&A - Adjusted \$ 133.4 \$ 144.7 \$ 146.4 \$ 150.8 \$ 152.8 \$ 158.7

- Represents non-cash compensation expenses related to stock appreciation rights agreements
- B. Represents non-cash compensation expense related to changes in the fair values of noncontrolling interests
- Represents non-cash equity-based compensation expense related to the issuance of stock options
- Represents severance and other costs permitted in calculations under the ABL Facility and the First Lien Facility
- E. Represents one-time costs related to our initial public offering and acquisitions (including the Acquisition) paid to third party advisors, including fees to financial advisors, accountants, attorneys and other professionals as well as costs related to the retirement of corporate stock appreciation rights. Also included are one-time bonuses paid to certain employees in connection with the Acquisition
- F. Represents management fees paid to AEA, which were discontinued after the IPO. 1Q17 includes fees paid for the month of May
- G. Represents costs paid to third party advisors related to the secondary public offerings of our common stock
- H. Represents costs paid to third party advisors related to debt refinancing activities



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