# 5 YEARS OF IMAGING INNOVATION

analogic

Q2 FY2018 EARNINGS CALL MARCH 5, 2018



## Safe Harbor

Any statements about future expectations, plans, and prospects for the Company, including statements containing the words "believes," "anticipates," "plans," "expects," and similar expressions, constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward-looking statements as a result of various important factors, including risks relating to product development and commercialization, limited demand for the Company's products, risks associated with competition, uncertainties associated with regulatory agency approvals, competitive pricing pressures, downturns in the economy, the risk of potential intellectual property litigation, acquisition related risks, and other factors discussed in our most recent quarterly or annual report filed with the Securities and Exchange Commission. In addition, the forward-looking statements included in this presentation represent the Company's views as of the date of this document. While the Company anticipates that subsequent events and developments will cause the Company's views to change, the Company specifically disclaims any obligation to update these forward-looking statements. These forward-looking statements should not be relied upon as representing the Company's views as of any later date.



## Use of Non-GAAP Financial Measures

This presentation includes non-GAAP financial measures that are not in accordance with, nor an alternative to, generally accepted accounting principles and may be different from such non-GAAP measures used by other companies. In addition, these non-GAAP measures are not based on any comprehensive set of accounting rules or principles.

Management uses non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating income, non-GAAP operating margin, non-GAAP net income and non-GAAP diluted earnings per share to evaluate the Company's operating performance against past periods and to budget and allocate resources in future periods. These non-GAAP measures also assist management in understanding and evaluating the underlying baseline operating results and trends in the Company's business.

With respect to forwarding looking measures, we provide an outlook for our non-GAAP operating margins and earnings. We do not provide operating margin or earnings outlook on a GAAP basis. Many of the items that we exclude from our Non-GAAP operating margin and earnings calculations, such as amortization of intangibles, acquisition related costs, restructuring expenses, and one-time tax adjustments, are less capable of being controlled or reliably predicted by management. These items could cause our GAAP operating margins and earnings to vary materially from the corresponding Non-GAAP figures presented in our outlook statements.

Non-GAAP financial measures should not be considered as a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP. They are limited in value because they exclude charges that have a material effect on our reported results and, therefore, should not be relied upon as the sole financial measures to evaluate our financial results. The non-GAAP financial measures are meant to supplement, and to be viewed in conjunction with, GAAP financial measures. A reconciliation of GAAP to non-GAAP financial measures can be found in the appendix to this presentation and our Second Quarter FY2018 press release issued March 5, 2018 available at our website <a href="http://investor.analogic.com">http://investor.analogic.com</a>.

# **Q2 FY18 Business Summary**

- Q2 performance improvements evident in Ultrasound, Security and Motion Controls
- Ultrasound enhancement driven by increased sales in North America and Europe
- Security revenue driven by improved high-speed check bag system shipments
- Medical Imaging revenue challenges persist
- Sale process proceeding; No comment on guidance at this time



# Q2 FY18 Financial Highlights

- Revenue \$129M, down 2% but better than expected
- GAAP Gross Margin 44%, flat vs. Q2 FY17
- GAAP Operating Margin 12%, Non-GAAP\*
   Operating Margin 15%
- GAAP EPS \$0.52, down \$0.07
- Non-GAAP\* EPS \$1.27, up \$0.28
- Operating cash flow of \$21 million

#### **Revenue and Non-GAAP\* EPS**



<sup>\*</sup> Non-GAAP operating margin/income figures exclude certain charges; please refer to the non-GAAP reconciliation table in the back of this presentation and in Analogic's Q2 FY 2018 earnings release available at <a href="http://investor.analogic.com">http://investor.analogic.com</a>.



## Q2 FY18 Financial Results

(In millions, except per share data)		GA			Non-GAAP						
		ee months ei 2 FY18		nuary 31 2 FY17		e months end 2 FY18	ded January 31 Q2 FY17				
	<u> </u>	<u> 2 F110</u>		<u> </u>		<u> 2 F110</u>		<u> </u>			
Products	\$	126.7	\$	130.3	\$	126.8	\$	130.5			
Engineering		2.5		1.2		2.5		1.2			
Total Revenue	\$	129.2	\$	131.5	\$	129.3	\$	131.7			
Gross Profit		56.9	-	57.7	-	57.5	-	58.7			
Gross Margin		44.0%		43.9%		44.5%		44.6%			
Research & Development		15.6		16.2		15.1		15.6			
Selling & Marketing		13.2		17.4		12.1		15.7			
General & Administrative		12.1		4.0		10.9		10.7			
Restructuring		0.2		0.3		-		-			
Asset Impairment Charges		-		10.4		-		-			
Operating Expenses		41.1		48.2		38.2		42.0			
Op Ex % of Revenue		31.8%		36.7%		29.5%		31.9%			
Operating Income		15.7		9.5		19.4		16.7			
Operating Margin		12.2%		7.2%		15.0%		12.7%			
Other Income (Expense)		0.9		0.0		0.9		0.0			
Income Before Taxes		16.7		9.5		20.3		16.7			
Income Tax Provision		10.1		2.0		4.4		4.1			
Effective tax rate		60.7%		20.8%		21.4%		24.7%			
Net Income	\$	6.5	\$	7.5	\$	16.0	\$	12.6			
Diluted EPS	\$	0.52	\$	0.59	\$	1.27	\$	0.99			

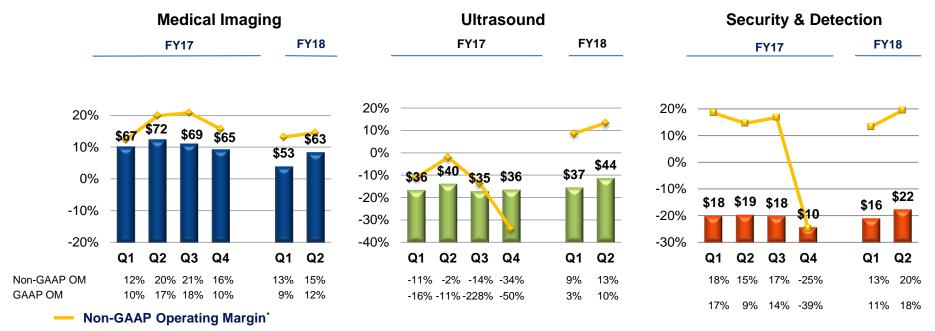
- GAAP Gross Margin up 0.2pts on segment/product mix.
- GAAP Operating Expenses decreased \$7.1M:
  - R&D down \$0.6M on headcount related savings
  - Sales & Marketing down \$4.2M on headcount and T&E savings
  - G&A up \$8.1M on prior year contingent consideration adjustments
- Non-GAAP Operating Expenses decreased \$3.9M
- Non-GAAP Income tax rate is down 5.2 pts. compared to Q2'17 on geographic mix of earnings.

(Amounts and percentages may not foot due to rounding to millions)

<sup>\*</sup> Non-GAAP operating margin/income figures exclude certain charges; please refer to the non-GAAP reconciliation table in the back of this presentation and in Analogic's Q2 FY 2018 earnings release available at http://investor.analogic.com.

# Operating Performance by Segment

#### Revenue \$M and Non-GAAP\* Operating Margin Trend



- **Medical Imaging** revenue down 12% in the quarter CT down 31%, MR down 13%; offset by favorability in Motion up 48% and Mammography is flat.
- Ultrasound revenue up 8%, continued growth in North America, Europe and Asia/China partially offset by discontinued
   Oncura product sales
- Security & Detection revenue up 18% on increases in high speed, Checkpoint and Rapid DNA payment

<sup>\*</sup> Non-GAAP operating margin/income figures exclude certain charges; please refer to the non-GAAP reconciliation table in the back of this presentation and in Analogic's Q2FY 2018 earnings release available at <a href="http://investor.analogic.com">http://investor.analogic.com</a>.

## Six Months FY18 Financial Results

(In millions, except per share data)		GAA	Р			Non-C	SAAP		
	Six months ended Ja			uary 31	Six	nuary 31			
		FY18		FY17		FY18		FY17	
Products	\$	232.4	\$	250.6	\$	232.7	\$	250.9	
Engineering	,	3.6	•	2.1	•	3.6	•	2.1	
Total Revenue	\$	236.0	\$	252.7	\$	236.3	\$	252.9	
Gross Profit		104.6		109.3		106.0		111.3	
Gross Margin		44.3%		43.3%		44.8%		44.0%	
Research & Development		30.6		32.1		29.7		31.1	
Selling & Marketing		25.6		35.5		23.5		32.2	
General & Administrative		24.0		17.6		21.0		23.5	
Restructuring		0.7		0.3		-		-	
Asset Impairment Charges		-		10.4		-		-	
Operating Expenses		81.0		95.9		74.2		86.9	
Op Ex % of Revenue		34.3%		38.0%		31.4%		34.3%	
Operating Income		23.6		13.4		31.8		24.5	
Operating Margin		10.0%		5.3%		13.5%		9.7%	
Other Income (Expense)		1.2		(0.4)		1.2		(0.4)	
Income Before Taxes		24.8		13.0		33.0		24.0	
Income Tax Provision		12.6		2.9		7.7		6.1	
Effective tax rate		50.8%		22.7%		23.4%		25.3%	
Net Income	\$	12.2	\$	10.0	\$	25.3	\$	18.0	
Diluted EPS	\$	0.97	\$	0.79	\$	2.01	\$	1.41	

- GAAP Gross Margin up 1.1pts on segment/product mix and cost down efforts.
- GAAP Operating Expenses decreased \$14.9M:
  - R&D down \$1.4M on headcount related savings
  - Sales & Marketing down \$9.9M on headcount and T&E savings
  - G&A up \$6.4 on prior year contingent consideration adjustments higher legal fees and AIP
- Non-GAAP Operating Expenses decreased \$12.7M
- Non-GAAP Income tax rate is down 1.9 pts. compared to Q2'17 due to impacts from the tax reform and geographic mix of earnings.

(Amounts and percentages may not foot due to rounding to millions)



<sup>\*</sup> Non-GAAP operating margin/income figures exclude certain charges; please refer to the non-GAAP reconciliation table in the back of this presentation and in Analogic's Q2 FY 2018 earnings release available at http://investor.analogic.com.

# Working Capital and Cash Flow

(Unaudited - in millions)	Q2 FY18			1 FY18	Q	2 FY17
Cash and Cash Equivalents	\$	101.9	\$	96.8	\$	153.0
Accounts receivable	\$	84.6	\$	73.1	\$	91.6
Inventories		127.4		131.3		143.8
Total Investments		100.4		86.1		-
Other Working Capital, Net		(53.6)				(57.7)
Non-Cash Working Capital	\$	258.8	\$	240.4	\$	177.7
Net Working Capital	<u>\$</u>	360.6	\$	337.2	\$	330.7
Cash and Cash Equivalents	\$	101.9	\$	96.8	\$	153.0
Short Term Investments		63.8		50.6		-
Long Term Investments		36.6		35.5		-
Cash and Investments	\$	202.3	\$	182.9	\$	153.0

Cash Flow		FY18	Q1	FY18	Q2 FY17		
(Unaudited - in millions)							
Operating Cash Flow from operations		21.4	\$	14.2	\$	14.2	
Capital Spending		1.4		2.4		2.5	
Free cash flow*		20.0		11.8		11.8	
Stock repurchased and dividends paid	\$	1.2	\$	2.2	\$	1.3	
Cash flow after stock repurchase and dividends		18.8		9.6		10.5	

- Operating cash flow of \$21M, Cap Ex at \$1M resulting in Free cash flow of \$20M
- Cash and liquid investments of \$202M
- Accounts receivables up sequentially on higher revenues
- Inventory down sequentially



<sup>\*</sup>Free cash flow is defined as operating cash flow minus capital expenditures

# Thank You



# **Appendix**



## Non-GAAP Statement of Operations Reconciliation

(In thousands, except per share data)		Three Mor	nths End	ded	Six Months Ended						
		January 31, 2018		ry 31, 2017	Janua	ary 31, 2018	Janua	ry 31, 2017			
GAAP Income From Operations	\$	15,743	\$	9,450	\$	23,618	\$	13,408			
Share-based compensation expense	·	1,898	·	2,597		3,881	·	4,160			
Acquisition-related revenues and expenses		1,461		(6,065)		2,923		(3,853)			
Non-routine other legal costs		77		12		654		15			
Restructuring		197		267		731		299			
Asset impairment charges		-		10,423		-		10,423			
Non-GAAP Income From Operations	\$	19,376	\$	16,684	\$	31,807	\$	24,452			
Percentage of Total Net Revenue		15.0%		12.7%		13.5%		9.7%			
GAAP Other Income (Expense), net	\$	939	\$	28	\$	1,175	\$	(414)			
Acquisition-related revenues and expenses		1		-		1	•	· -			
Non-GAAP Other Income (Expense), net	\$	940	\$	28	\$	1,176	\$	(414)			
Percentage of Total Net Revenue		0.7%		0.0%		0.5%		-0.2%			
GAAP Tax Provision	\$	10,133	\$	1,968	\$	12,586	\$	2,948			
GAAP Tax Rate		60.7%		20.8%		50.8%		22.7%			
Non-GAAP Tax Provision		4,355		4,123	\$	7,704	\$	6,074			
Non-GAAP Tax Rate		21.4%		24.7%		23.4%		25.3%			
GAAP Net Income	\$	6,549	\$	7,510	\$	12,207	\$	10,046			
Share-based compensation expense		1,493		1,791		3,377		2,857			
Acquisition-related revenues and expenses		1,264		(3,500)		2,378		(1,748)			
Non-routine other legal costs		101		8		466		10			
Restructuring		159		169		517		189			
Asset impairment charges		(15)		-		13		-			
Valuation Allowance Tax Effect		(72)		-		(161)		-			
Transition Tax Impact		6,482		6,610		6,482		6,610			
Non-GAAP Net Income	\$	15,961	\$	12,588	\$	25,279	\$	17,964			
Percentage of Total Net Revenue		12.4%		9.6%		10.7%		7.1%			
GAAP Diluted EPS	\$	0.52	\$	0.59	\$	0.97	\$	0.79			
Effect of non-GAAP adjustments	\$	0.75	\$	0.40		1.04		0.62			
Non-GAAP Diluted EPS	\$	1.27	\$	0.99	\$	2.01	\$	1.41			

## Non-GAAP Statement of Operations Reconciliation

GAAP Income (Loss) From Operations	\$										-Jan-18
	3,953	\$	9,450	\$	(64,603)	\$	(15,565)	\$	7,874	\$	15,743
Share-based compensation expense	1,563		2,597		2,195		3,076		1,984		1,898
Non-routine other legal costs	4		12		8		251		577		77
Restructuring	32		267		2,080		4,787		535		197
Acquisition-related revenues and expenses	2,212		(6,065)		(23)		1,668		1,462		1,461
Asset impairment charges	 -		10,423		73,051		1,036		-		-
Non-GAAP Income (Loss) From Operations	\$ 7,764	\$	16,684	\$	12,708	\$	(4,748)	\$	12,432	\$	19,376
GAAP Operating Margin	3.3%		7.2%		-52.9%		-14.0%		7.4%		12.2%
Effect of non-GAAP adjustments	3.1%		5.5%		63.3%		9.7%		4.2%		2.8%
Non-GAAP Operating Margin	6.4%		12.7%		10.4%		-4.2%		11.6%		15.0%
GAAP Other Income (Expense), net	\$ (442)	\$	28	\$	57	\$	854	\$	238	\$	939
Acquisition related loss	 -		-		-		-		-		1
Non-GAAP Other Income (Expense), net	\$ (442)	\$	28	\$	57	\$	854	\$	238	\$	940
Percentage of Total Net Revenue	0%		0%		0%		1%		0%		1%
GAAP Net Income (Loss)	\$ 2,531	\$	7,510	\$	(59,664)	\$	(24,619)	\$	5,659	\$	6,549
Share-based compensation expense	1,066		1,791		1,453		2,111		1,885		1,493
Non-routine other legal costs	2		8		433		159		365		101
Restructuring	21		169		1,367		3,219		358		159
Acquisition related revenues, expenses and loss	1,752		(3,500)		338		1,307		1,114		1,264
Asset impairment charges			6,610		66,035		657		28		(15)
Valuation Allowance Tax Effect	-		-		-		17,184		(89)		(72)
Transition Tax Impact	 5.070	Φ.	10.500	Φ.	0.000	_	4.0	Φ.	0.400	Φ.	6,482
Non-GAAP Net Income	\$ 5,372	\$	12,588	\$	9,962	\$	18	\$	9,498	\$	15,961
Percentage of Total Net Revenue	4%		10%		8%		0%		9%		12%
GAAP Diluted EPS	\$ 0.20	\$	0.59	\$	(4.78)	\$	(1.98)	\$	0.45	\$	0.52
Effect of non-GAAP adjustments	 0.23		0.40		5.57		1.98		0.30		0.75
Non-GAAP Diluted EPS	\$ 0.43	\$	0.99	\$	0.79	\$	-	\$	0.75	\$	1.27

## Non-GAAP Segment Financial Reconciliation

(in thousands, except per share data)		Three Months Ended												
		31-Oct-16		31-Jan-17		0-Apr-17	3	1-Jul-17	31-Oct-17		31-Jan-18			
Medical Imaging	-					-								
GAAP Income from Operations	\$	6,722	\$	12,339	\$	12,223	\$	6,668	\$	4,848	\$	7,375		
Share-based compensation expense		889		1,424		1,255		1,789		1,061		1,041		
Non-routine other legal costs		-		-		-		-		311		42		
Restructuring		20		85		238		1,059		67		(4)		
Acquisition related expenses		733		733		733		733		733		733		
Non-GAAP Income From Operations	\$	8,363	\$	14,581	\$	14,448	\$	10,249	\$	7,020	\$	9,187		
Percentage of Total Net Revenue		12%		20%		21%		16%		13%		14%		
Ultrasound														
GAAP Income (Loss) from Operations	\$	(5,807)	\$	(4,568)	\$	(79,354)	\$	(18,151)	\$	1,288	\$	4,349		
Share-based compensation expense		415		745		549		746		586		541		
Non-routine other legal costs		4		12		8		251		173		23		
Restructuring		6		172		1,758		3,572		448		202		
Acquisition related revenues and expenses		1,428		(6,815)		(756)		934		729		728		
Asset impairment charges		-		9,811		73,051		236		-		=		
Non-GAAP Income (Loss) From Operations	\$	(3,954)	\$	(643)	\$	(4,743)	\$	(12,411)	\$	3,225	\$	5,843		
Percentage of Total Net Revenue		-11%		-2%		-14%		-35%		9%		13%		
Security & Detection			_		_		_	,, <u></u> ,	_		_			
GAAP Income (Loss) from Operations	\$	3,038	\$		\$	2,528	\$	(4,083)	\$	,	\$	4,019		
Share-based compensation expense		259		428		391		540		336		316		
Non-routine other legal costs		-		-		-		-		92		12		
Restructuring		6		10		84		156		20		(1)		
Acquisition related expenses		52		17		-		-		-		-		
Asset impairment charges		- 0.055	Φ.	612	Φ.	- 0.000	Φ.	(0.507)	Φ.	- 0.405	Φ.	4.040		
Non-GAAP Income (Loss) From Operations	\$	3,355	\$	2,746	\$	3,003	\$	(2,587)	\$	2,185	\$	4,346		
Percentage of Total Net Revenue		18%		15%		17%		-25%		13%		19%		
Analogic GAAP Income (Loss) from Operations	\$	3,953	\$	9,450	\$	(64,603)	\$	(15,565)	\$	7,873	\$	15,743		
Share-based compensation expense	Ψ	1,563	Ψ	2,597	Ψ	2,195	Ψ	3,076	Ψ	1,984	Ψ	1,899		
Non-routine other legal costs		4		12		2,193		251		577		77		
Restructuring		32		267		2,080		4,787		535		197		
Acquisition related gains and expenses		2,212		(6,065)		(23)		1,667		1,462		1,461		
Asset impairment charges				10,423		73,051		1,007		1,402		-		
Non-GAAP Income (Loss) From Operations	\$	7,764	\$	16,684	\$	12,708	\$	(4,748)	\$	12,430	\$	19,377		
Percentage of Total Net Revenue	Ψ	6%	Ψ	13%	Ψ	10%	Ψ	-4%	Ψ	12,430	Ψ	15,577		
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