

## YEARS OF IMAGING INNOVATION

Q2 FY2018 EARNINGS CALL
MARCH 5, 2018
analogic

## Safe Harbor

Any statements about future expectations, plans, and prospects for the Company, including statements containing the words "believes," "anticipates," "plans," "expects," and similar expressions, constitute forwardlooking statements within the meaning of the Private Securities Litigation Reform Act of 1995. Actual results may differ materially from those indicated by such forward-looking statements as a result of various important factors, including risks relating to product development and commercialization, limited demand for the Company's products, risks associated with competition, uncertainties associated with regulatory agency approvals, competitive pricing pressures, downturns in the economy, the risk of potential intellectual property litigation, acquisition related risks, and other factors discussed in our most recent quarterly or annual report filed with the Securities and Exchange Commission. In addition, the forward-looking statements included in this presentation represent the Company's views as of the date of this document. While the Company anticipates that subsequent events and developments will cause the Company's views to change, the Company specifically disclaims any obligation to update these forward-looking statements. These forwardlooking statements should not be relied upon as representing the Company's views as of any later date.

## Use of Non-GAAP Financial Measures

This presentation includes non-GAAP financial measures that are not in accordance with, nor an alternative to, generally accepted accounting principles and may be different from such non-GAAP measures used by other companies. In addition, these non-GAAP measures are not based on any comprehensive set of accounting rules or principles.

Management uses non-GAAP gross margin, non-GAAP operating expenses, non-GAAP operating income, non-GAAP operating margin, non-GAAP net income and non-GAAP diluted earnings per share to evaluate the Company's operating performance against past periods and to budget and allocate resources in future periods. These non-GAAP measures also assist management in understanding and evaluating the underlying baseline operating results and trends in the Company's business.

With respect to forwarding looking measures, we provide an outlook for our non-GAAP operating margins and earnings. We do not provide operating margin or earnings outlook on a GAAP basis. Many of the items that we exclude from our Non-GAAP operating margin and earnings calculations, such as amortization of intangibles, acquisition related costs, restructuring expenses, and one-time tax adjustments, are less capable of being controlled or reliably predicted by management. These items could cause our GAAP operating margins and earnings to vary materially from the corresponding Non-GAAP figures presented in our outlook statements.

Non-GAAP financial measures should not be considered as a substitute for, or superior to, measures of financial performance prepared in accordance with GAAP. They are limited in value because they exclude charges that have a material effect on our reported results and, therefore, should not be relied upon as the sole financial measures to evaluate our financial results. The nonGAAP financial measures are meant to supplement, and to be viewed in conjunction with, GAAP financial measures. A reconciliation of GAAP to non-GAAP financial measures can be found in the appendix to this presentation and our Second Quarter FY2018 press release issued March 5, 2018 available at our website http://investor.analogic.com.

## Q2 FY18 Business Summary

- Q2 performance improvements evident in Ultrasound, Security and Motion Controls
- Ultrasound enhancement driven by increased sales in North America and Europe
- Security revenue driven by improved high-speed check bag system shipments
- Medical Imaging revenue challenges persist
- Sale process proceeding; No comment on guidance at this time


## Q2 FY18 Financial Highlights

- Revenue \$129M, down 2\% but better than expected
- GAAP Gross Margin 44\%, flat vs. Q2 FY17
- GAAP Operating Margin 12\%, Non-GAAP* Operating Margin 15\%
- GAAP EPS \$0.52, down \$0.07
- Non-GAAP* EPS \$1.27, up \$0.28
- Operating cash flow of $\mathbf{\$ 2 1}$ million



## Q2 FY18 Financial Results

(In millions, except per share data)

Products
Engineering
Total Revenue

## Gross Profit

## Gross Margin

Research \& Development
Selling \& Marketing
General \& Administrative
Restructuring
Asset Impairment Charges

## Operating Expenses

Op Ex \% of Revenue
Operating Income

## Operating Margin

Other Income (Expense) Income Before Taxes

Income Tax Provision
Effective tax rate

## Net Income

Diluted EPS

GAAP

| Three months ended January 31 <br> Q2 FY18 <br> Q2 FY17 |  |  |  | Three months ended January 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 126.7 | \$ | 130.3 | \$ | 126.8 | \$ | 130.5 |
|  | 2.5 |  | 1.2 |  | 2.5 |  | 1.2 |
| \$ | 129.2 | \$ | 131.5 | \$ | 129.3 | \$ | 131.7 |
|  | 56.9 |  | 57.7 |  | 57.5 |  | 58.7 |
|  | 44.0\% |  | 43.9\% |  | 44.5\% |  | 44.6\% |
|  | 15.6 |  | 16.2 |  | 15.1 |  | 15.6 |
|  | 13.2 |  | 17.4 |  | 12.1 |  | 15.7 |
|  | 12.1 |  | 4.0 |  | 10.9 |  | 10.7 |
|  | 0.2 |  | 0.3 |  | - |  | - |
|  | - |  | 10.4 |  | - |  | - |
|  | 41.1 |  | 48.2 |  | 38.2 |  | 42.0 |
|  | 31.8\% |  | 36.7\% |  | 29.5\% |  | 31.9\% |
|  | 15.7 |  | 9.5 |  | 19.4 |  | 16.7 |
|  | 12.2\% |  | 7.2\% |  | 15.0\% |  | 12.7\% |
|  | 0.9 |  | 0.0 |  | 0.9 |  | 0.0 |
|  | 16.7 |  | 9.5 |  | 20.3 |  | 16.7 |
|  | 10.1 |  | 2.0 |  | 4.4 |  | 4.1 |
|  | 60.7\% |  | 20.8\% |  | 21.4\% |  | 24.7\% |
| \$ | 6.5 | \$ | 7.5 | \$ | 16.0 | \$ | 12.6 |
| \$ | 0.52 | \$ | 0.59 | \$ | 1.27 | \$ | 0.99 |

- GAAP Gross Margin up 0.2pts on segment/product mix.
- GAAP Operating Expenses decreased \$7.1M:
- R\&D down \$0.6M on headcount related savings
- Sales \& Marketing down \$4.2M on headcount and T\&E savings
- G\&A up \$8.1M on prior year contingent consideration adjustments
- Non-GAAP Operating Expenses decreased \$3.9M
- Non-GAAP Income tax rate is down 5.2 pts. compared to Q2'17 on geographic mix of earnings.

[^0]
## Operating Performance by Segment

Revenue \$M and Non-GAAP* Operating Margin Trend


Ultrasound
FY17 $\qquad$

Security \& Detection
FY17
FY18


- Non-GAAP Operating Margin ${ }^{*}$

- Medical Imaging revenue down $12 \%$ in the quarter - CT down $31 \%$, MR down $13 \%$; offset by favorability in Motion up 48\% and Mammography is flat.
- Ultrasound revenue up 8\%, continued growth in North America, Europe and Asia/China partially offset by discontinued Oncura product sales
- Security \& Detection revenue up $18 \%$ on increases in high speed, Checkpoint and Rapid DNA payment
* Non-GAAP operating margin/income figures exclude certain charges; please refer to the non-GAAP reconciliation table in the back of this presentation and in Analogic's Q2FY 2018 earnings release available at http://investor.analogic.com.


## Six Months FY18 Financial Results

(In millions, except per share data)

| (In millions, except per share data) | Six months ended January 31 |  |  |  | Six months ended January 31 |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |  |
|  | FY18 |  | FY17 |  | FY18 |  | FY17 |  |
| Products | \$ | 232.4 | \$ | 250.6 | \$ | 232.7 | \$ | 250.9 |
| Engineering |  | 3.6 |  | 2.1 |  | 3.6 |  | 2.1 |
| Total Revenue | \$ | 236.0 | \$ | 252.7 | \$ | 236.3 | \$ | 252.9 |
| Gross Profit |  | 104.6 |  | 109.3 |  | 106.0 |  | 111.3 |
| Gross Margin |  | 44.3\% |  | 43.3\% |  | 44.8\% |  | 44.0\% |
| Research \& Development |  | 30.6 |  | 32.1 |  | 29.7 |  | 31.1 |
| Selling \& Marketing |  | 25.6 |  | 35.5 |  | 23.5 |  | 32.2 |
| General \& Administrative |  | 24.0 |  | 17.6 |  | 21.0 |  | 23.5 |
| Restructuring |  | 0.7 |  | 0.3 |  | - |  | - |
| Asset Impairment Charges |  | - |  | 10.4 |  | - |  | - |
| Operating Expenses |  | 81.0 |  | 95.9 |  | 74.2 |  | 86.9 |
| Op Ex \% of Revenue |  | 34.3\% |  | 38.0\% |  | 31.4\% |  | 34.3\% |
| Operating Income |  | 23.6 |  | 13.4 |  | 31.8 |  | 24.5 |
| Operating Margin |  | 10.0\% |  | 5.3\% |  | 13.5\% |  | 9.7\% |
| Other Income (Expense) |  | 1.2 |  | (0.4) |  | 1.2 |  | (0.4) |
| Income Before Taxes |  | 24.8 |  | 13.0 |  | 33.0 |  | 24.0 |
| Income Tax Provision |  | 12.6 |  | 2.9 |  | 7.7 |  | 6.1 |
| Effective tax rate |  | 50.8\% |  | 22.7\% |  | 23.4\% |  | 25.3\% |
| Net Income | \$ | 12.2 | \$ | 10.0 | \$ | 25.3 | \$ | 18.0 |
| Diluted EPS | \$ | 0.97 | \$ | 0.79 | \$ | 2.01 | \$ | 1.41 |

- GAAP Gross Margin up 1.1pts on segment/product mix and cost down efforts.
- GAAP Operating Expenses decreased \$14.9M:
- R\&D down \$1.4M on headcount related savings
- Sales \& Marketing down \$9.9M on headcount and T\&E savings
- G\&A up \$6.4 on prior year contingent consideration adjustments higher legal fees and AIP
- Non-GAAP Operating Expenses decreased \$12.7M
- Non-GAAP Income tax rate is down 1.9 pts. compared to Q2'17 due to impacts from the tax reform and geographic mix of earnings.

[^1]
## Working Capital and Cash Flow

(Unaudited - in millions)

## Cash and Cash Equivalents

Accounts receivable
Inventories
Total Investments
Other Working Capital, Net
Non-Cash Working Capital

Net Working Capital

Cash and Cash Equivalents
Short Term Investments
Long Term Investments
Cash and Investments

Cash Fow
(Unaudited - in millions)

Operating Cash Flow from operations
Capital Spending
Free cash flow*

Stock repurchased and dividends paid
Cash flow after stock repurchase and dividends

| Q2 FY18 |  | Q1 FY18 |  | Q2 FY17 |  |
| :---: | ---: | :---: | ---: | :---: | :---: |
|  |  |  |  |  |  |
| $\$$ | 101.9 | $\$$ | 96.8 | $\$$ | 153.0 |
|  |  |  |  |  |  |
| $\$$ | 84.6 | $\$$ | 73.1 | $\$$ | 91.6 |
|  | 127.4 |  | 131.3 |  | 143.8 |
|  | 100.4 |  | 86.1 |  | - |
|  | $(53.6)$ |  | $(50.1)$ | $(57.7)$ |  |
| $\$$ | 258.8 | $\$$ | 240.4 | $\$$ | 177.7 |
|  |  |  |  |  |  |
| $\$$ | 360.6 | $\$$ | 337.2 | $\$$ | 330.7 |
|  |  |  |  |  |  |
| $\$$ | 101.9 | $\$$ | 96.8 | $\$$ | 153.0 |
|  | 63.8 |  | 50.6 |  | - |
|  | 36.6 |  | 35.5 |  | - |
| $\$$ | 202.3 | $\$$ | 182.9 | $\$$ | 153.0 |


| $\$$ | 1.2 | $\$$ | 2.2 | $\$$ | 1.3 |
| ---: | ---: | ---: | ---: | ---: | ---: |
|  | 18.8 |  | 9.6 |  | 10.5 |

Q2 FY18 Q1 FY18 Q2 FY17

| Q2 FY18 |  | Q1 FY18 |  | Q2 FY17 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 21.4 | \$ | 14.2 | \$ | 14.2 |
|  | 1.4 |  | 2.4 |  | 2.5 |
|  | 20.0 |  | 11.8 |  | 11.8 |

- Operating cash flow of \$21M, Cap Ex at \$1M resulting in Free cash flow of \$20M
- Cash and liquid investments of \$202M
- Accounts receivables up sequentially on higher revenues
- Inventory down sequentially
*Free cash flow is defined as operating cash flow minus capital expenditures


## Thank You

## Appendix

## Non-GAAP Statement of Operations Reconciliation

(In thousands, except per share data)

## GAAP Income From Operations

Share-based compensation expense
Acquisition-related revenues and expenses
Non-routine other legal costs
Restructuring
Asset impairment charges
Non-GAAP Income From Operations
Percentage of Total Net Revenue

GAAP Other Income (Expense), net
Acquisition-related revenues and expenses
Non-GAAP Other Income (Expense), net
Percentage of Total Net Revenue
GAAP Tax Provision
GAAP Tax Rate
Non-GAAP Tax Provision
Non-GAAP Tax Rate

GAAP Net Income
Share-based compensation expense
Acquisition-related revenues and expenses
Non-routine other legal costs
Restructuring
Asset impairment charges
Valuation Allowance Tax Effect
Transition Tax Impact

## Non-GAAP Net Income

Percentage of Total Net Revenue

## GAAP Diluted EPS

Effect of non-GAAP adjustments

## Non-GAAP Diluted EPS



## Non-GAAP Statement of Operations Reconciliation

(In thousands, except per share data)

GAAP Income (Loss) From Operations
Share-based compensation expense
Non-routine other legal costs
Restructuring
Acquisition-related revenues and expenses
Asset impairment charges
Non-GAAP Income (Loss) From Operations

GAAP Operating Margin
Effect of non-GAAP adjustments
Non-GAAP Operating Margin

GAAP Other Income (Expense), net
Acquisition related loss
Non-GAAP Other Income (Expense), net
Percentage of Total Net Revenue

GAAP Net Income (Loss)
Share-based compensation expense
Non-routine other legal costs
Restructuring
Acquisition related revenues, expenses and loss
Asset impairment charges
Valuation Allowance Tax Effect
Transition Tax Impact

## Non-GAAP Net Income

Percentage of Total Net Revenue

## GAAP Diluted EPS

Effect of non-GAAP adjustments
Non-GAAP Diluted EPS

| 31-Oct-16 |  | 31-Jan-17 |  | 30-Apr-17 |  | 31-Jul-17 |  | 31-Oct-17 |  | 31-Jan-18 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 3,953 | \$ | 9,450 | \$ | $(64,603)$ | \$ | $(15,565)$ | \$ | 7,874 | \$ | 15,743 |
|  | 1,563 |  | 2,597 |  | 2,195 |  | 3,076 |  | 1,984 |  | 1,898 |
|  | 4 |  | 12 |  | 8 |  | 251 |  | 577 |  | 77 |
|  | 32 |  | 267 |  | 2,080 |  | 4,787 |  | 535 |  | 197 |
|  | 2,212 |  | $(6,065)$ |  | (23) |  | 1,668 |  | 1,462 |  | 1,461 |
|  | - |  | 10,423 |  | 73,051 |  | 1,036 |  | - |  | - |
| \$ | 7,764 | \$ | 16,684 | \$ | 12,708 | \$ | $(4,748)$ | \$ | 12,432 | \$ | 19,376 |
|  | 3.3\% |  | 7.2\% |  | -52.9\% |  | -14.0\% |  | 7.4\% |  | 12.2\% |
|  | 3.1\% |  | 5.5\% |  | 63.3\% |  | 9.7\% |  | 4.2\% |  | 2.8\% |
|  | 6.4\% |  | 12.7\% |  | 10.4\% |  | -4.2\% |  | 11.6\% |  | 15.0\% |
| \$ | (442) | \$ | 28 | \$ | 57 | \$ | 854 | \$ | 238 | \$ | 939 |
|  | - |  | - |  | - |  | - |  | - |  | 1 |
| \$ | (442) | \$ | 28 | \$ | 57 | \$ | 854 | \$ | 238 | \$ | 940 |
|  | 0\% |  | 0\% |  | 0\% |  | 1\% |  | 0\% |  | 1\% |
| \$ | 2,531 | \$ | 7,510 | \$ | $(59,664)$ | \$ | $(24,619)$ | \$ | 5,659 | \$ | 6,549 |
|  | 1,066 |  | 1,791 |  | 1,453 |  | 2,111 |  | 1,885 |  | 1,493 |
|  | 2 |  | 8 |  | 433 |  | 159 |  | 365 |  | 101 |
|  | 21 |  | 169 |  | 1,367 |  | 3,219 |  | 358 |  | 159 |
|  | 1,752 |  | $(3,500)$ |  | 338 |  | 1,307 |  | 1,114 |  | 1,264 |
|  |  |  | 6,610 |  | 66,035 |  | 657 |  | 28 |  | (15) |
|  | - |  | - |  | - |  | 17,184 |  | (89) |  | (72) |
|  |  |  |  |  |  |  |  |  |  |  | 6,482 |
| \$ | 5,372 | \$ | 12,588 | \$ | 9,962 | \$ | 18 | \$ | 9,498 | \$ | 15,961 |
|  | 4\% |  | 10\% |  | 8\% |  | 0\% |  | 9\% |  | 12\% |
| \$ | 0.20 | \$ | 0.59 | \$ | (4.78) | \$ | (1.98) | \$ | 0.45 | \$ | 0.52 |
|  | 0.23 |  | 0.40 |  | 5.57 |  | 1.98 |  | 0.30 |  | 0.75 |
| \$ | 0.43 | \$ | 0.99 | \$ | 0.79 | \$ | - | \$ | 0.75 | \$ | 1.27 |

## Non-GAAP Segment Financial Reconciliation

(in thousands, except per share data)

## Medical Imaging

GAAP Income from Operations
Share-based compensation expense
Non-routine other legal costs
Restructuring
Acquisition related expenses

## Non-GAAP Income From Operations

Percentage of Total Net Revenue

## Ultrasound

GAAP Income (Loss) from Operations
Share-based compensation expense
Non-routine other legal costs
Restructuring
Acquisition related revenues and expenses
Asset impairment charges
Non-GAAP Income (Loss) From Operations
Percentage of Total Net Revenue

Security \& Detection
GAAP Income (Loss) from Operations
Share-based compensation expense
Non-routine other legal costs
Restructuring
Acquisition related expenses
Asset impairment charges
Non-GAAP Income (Loss) From Operations
Percentage of Total Net Revenue
Analogic
GAAP Income (Loss) from Operations
Share-based compensation expense
Non-routine other legal costs
Restructuring
Acquisition related gains and expenses
Asset impairment charges
Non-GAAP Income (Loss) From Operations
Percentage of Total Net Revenue
(Amounts may not foot due to rounding to millions)


[^0]:    * Non-GAAP operating margin/income figures exclude certain charges; please refer to the non-GAAP reconciliation table in the back of this presentation and in Analogic's Q2 FY 2018 earnings release available at http://investor.analogic.com.
    (Amounts and percentages may not foot due to rounding to millions)

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    (Amounts and percentages may not foot due to rounding to millions)

