

Santander - 3rd Pulp & Paper Day May 24, 2018





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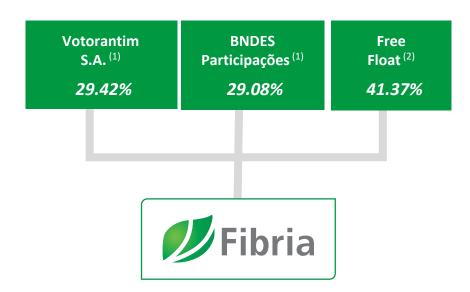
- Company Overview
- Pulp and Paper Market
- **3** Financial and Operational Highlights
- 2018 Outlook CAPEX and Cash Cost
- **5** Expansion Project Horizonte 2
- 6 Back up





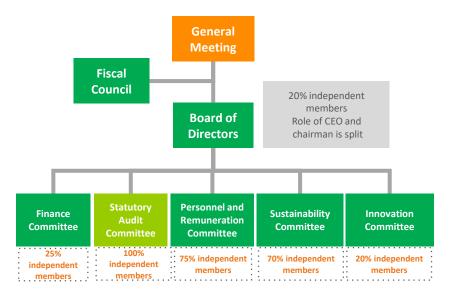
Shareholder Structure and Corporate Governance







- ▶ Only 1 class of shares → 100% voting rights
- ▶ 100% tag along rights (Brazilian corporate law establishes 80%)
- ▶ Board of Directors with minimum 20% independent members
- ► Financial Statements in International Standards IFRS
- Adoption of Arbitration Chamber
- ► SEC Registered ADR Level III program



Policies approved by the Board of Directors:

- Indebtedness and Liquidity
- Market Risk Management
- Risk Management
- Corporate Governance
- Related Parties Transactions
- ► Anti-Corruption
- Information Disclosure
- Securities Trading
- Antitrust
- ► Genetically Modified Eucalyptus
- Dividend Policy
- Sustainability

A Winning Player



Superior Asset Combination





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Pulp capacity ⁽¹⁾	million tons	7.250
Net revenues (LTM)	US\$ billion	4.151
Total Forest Base ⁽²⁾	thousand hectares	1,092
Planted area ⁽²⁾	thousand hectares	656
Net Debt	US\$ billion	3.843
Net Debt/EBITDA (in Dollars) ⁽³⁾	X	2.02

Source: Fibria

- (1) Includes Horizonte 2 pulp capacity.
- Including 50% of Veracel, excluding forest partnership areas and forest bases linked to the sales of Losango and forest assets in Southern Bahia State; As of December 31, 2017.
- (3) For covenants purposes, the Net Debt/EBITDA ratio is calculated in Dollars.

Fibria's Units Industrial Capacity



Três Lagoas - Mato Grosso do Sul - 3,250 thousand t/year



Aracruz - Espírito Santo - 2,340 thousand t/year



Jacareí – São Paulo – 1,100 thousand t/year

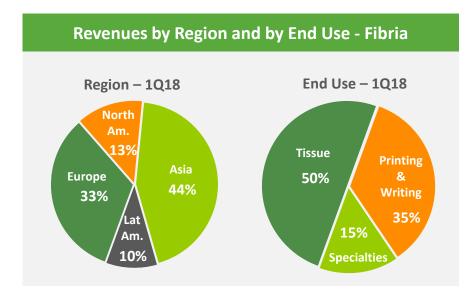


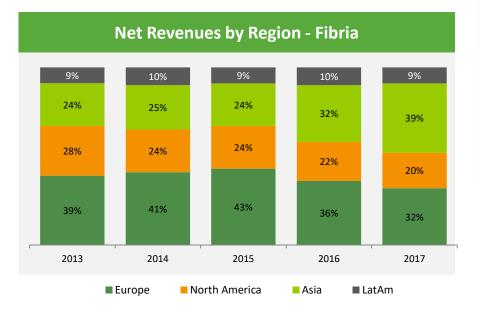
Veracel - Bahia - 560 thousand t/year (1)



Fibria's Commercial Strategy





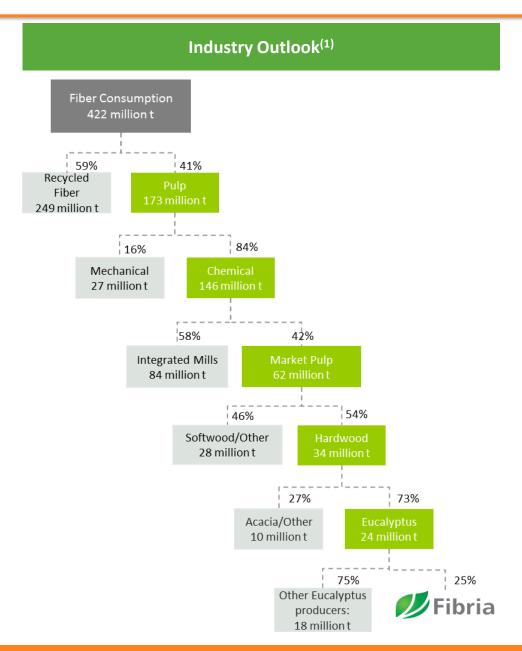


Highlights

- Worldwide presence
- Strong global customer base
- Long-term relationships
- Focus on customers with stable business
- Customized pulp products and services
- Sound forestry and industrial R&D
- Focus on less volatile end-use markets such as tissue
- Lower dependence on volatile markets such as China
- Efficient logistics set up
- Low counterparty credit risk
- 100% certified pulp (FSC and PEFC/Cerflor)

Leadership Position





Pulp Supply Agreement: Puma Project



Puma Project

- ► Pulp volumes:
 - Minimum of 900 kt of hardwood for the first 4 years
 - > 75% of 900 kt for the fifth year (phase out 1)
 - > 50% of 900 kt for the sixth year (phase out 2)
- ➤ Selling price based on the average net price charged by Fibria at the Port of Paranaguá (FOB Paranaguá)
- ► Sales destination: Globally, except for South America
- Operational startup: Mar/2016
- Agreement benefits:

Logistics and commercial structure synergies;

Ensure sales volumes;

Ensure pulp market access with Klabin brand.





Logistics and commercial optimization and synergies;

Support customers' growth and enhance customers' needs;

Potential development of new customers.



Mutual value creation, with better servicing for both Companies customers' base



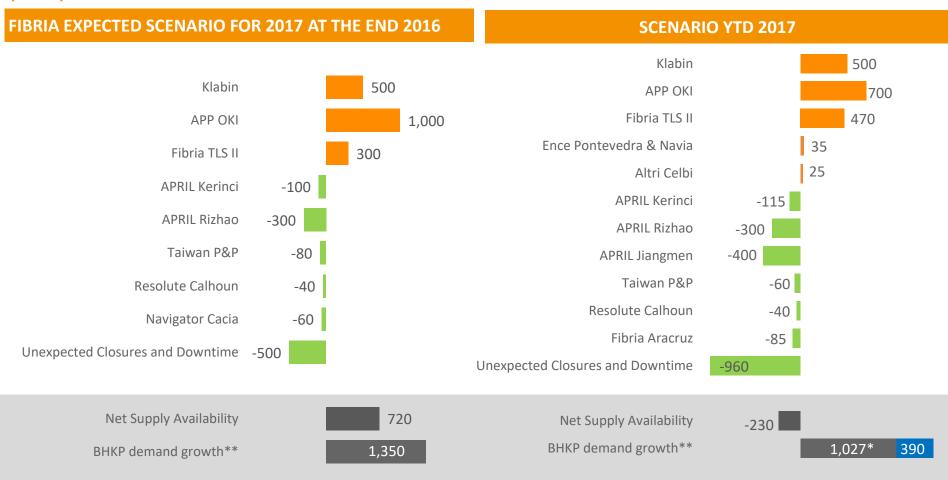


What has been the 2017 Supply & Demand scenario? Also, compared to our forecast...



BHKP CAPACITY CHANGES

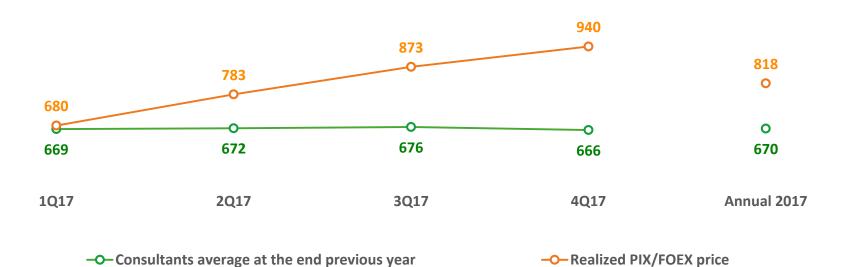
('000 t)



...and what has been the price scenario?



BHKP Delivered to Europe (USD/t)



Consultants: Hawkins Wright, RISI and Brian McClay (published at the end 2016 for 2017 prices)

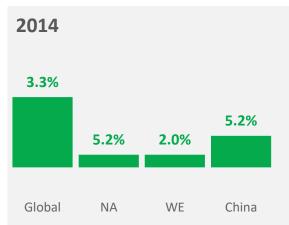


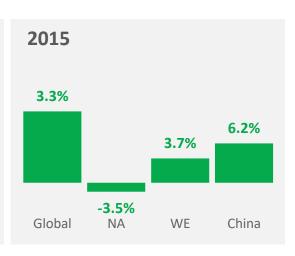
A firm global demand but more importantly... driven by all the regions // Fibria



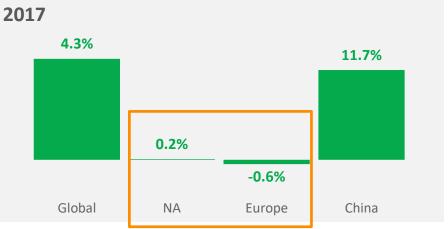
BHKP DEMAND (KT AND % CHANGE, Y-O-Y)









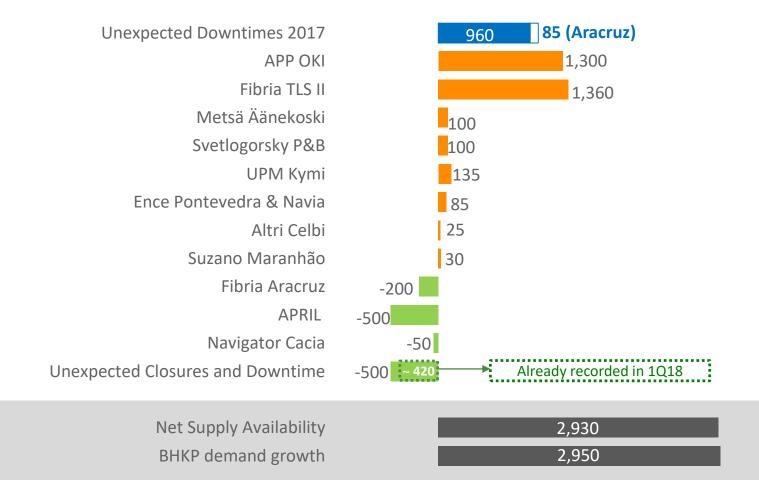


15 Source: PPPC Global 100



FIBRIA EXPECTED SCENARIO FOR 2018 AT THE END 2017

('000 t)



New Paper capacities "Worldwide"



	2016	2017	2018F
Woodfree	-360	150	715
China	155	890	510
Rest of the World	-510	-740	205
Tissue	1,535	2,380	3,525
China	1,000	1,170	1,945
Rest of the World	535	1,210	1,580
Cartonboard & Specialty	2,630	110	765
China	1,550	0	100
Rest of the World	1,080	110	665

Why could HW demand still increase significantly in China?



1 New Paper capacities should increase HW demand by 1,375Kt

kt	2017 Q3 & Q4	2018 Q1 & Q2	Total
New Tissue Machines	715	810	1,525
New Woodfree Machines	400	510	910

70% of HW furnish @ 75% O.R. for Tissue and 90% O.R. for P&W

Total: **2,435kt**

1,375kt

- 2 Closures of inefficient Pulp & Paper mills might increase HW demand by 540Kt
- Waste paper ban imports reduction in 2018 should be around 5 million tons of Mixed Waste Paper. Let's consider that:
 - 60% MIGHT be sourced from domestic market and improved quality through sorting coming from overseas suppliers
 - 40% MIGHT switch to virgin pulp: 2 million tons / 1.4 = 1.4 million tons
 - 80% benefits SW demand: 1.1 million tons
 - 20% benefits HW demand: 300Kt



Total HW demand increase in 2018 could be around 2,215 kt... Just in China!

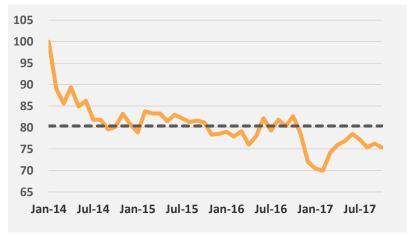
Low inventories at the Chinese Paper & Board producers



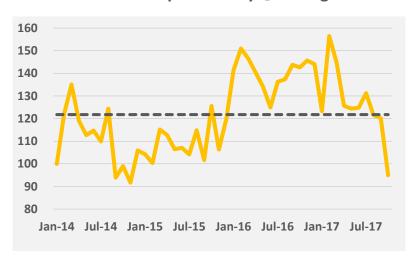
Fibria Index for Paper & Board inventories @ Paper & Board producers



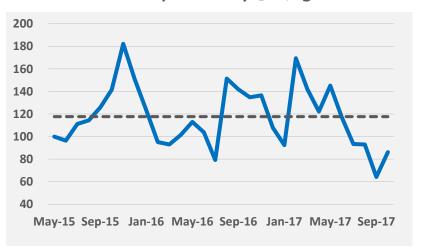
Fibria Index for Chemical Pulp inventories @ Paper & Board producers



Fibria Index for Pulp inventory @ Changshu



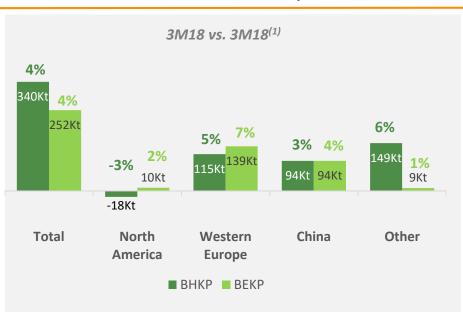
Fibria Index for Pulp inventory @ Qingdao



Global Market BEKP Demand

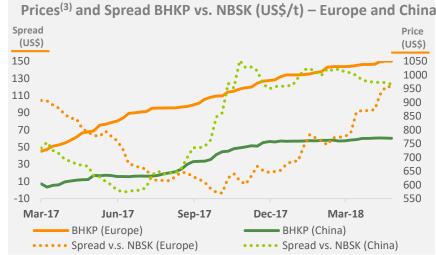


Shipments of Hardwood and Eucalyptus Pulp







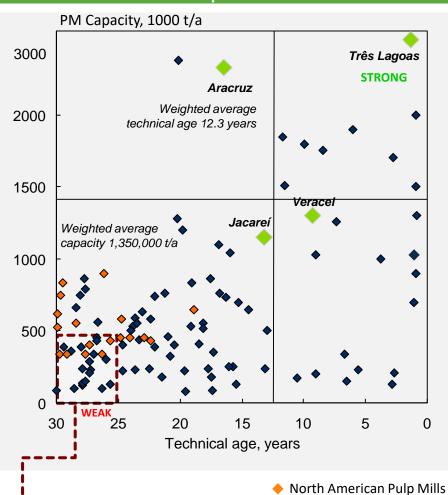


Technical Age and Scale in the Pulp Industry

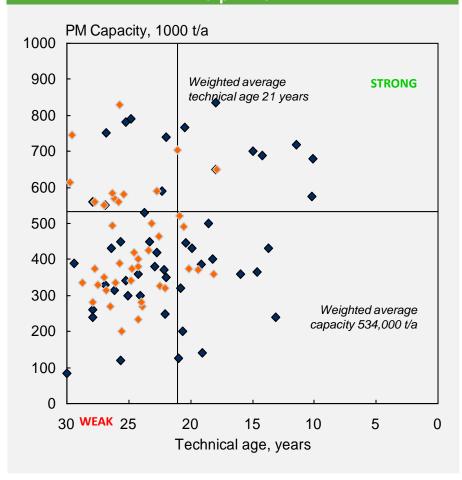








Softwood (BSKP) Producers – Integrated and Market Pulp Mills

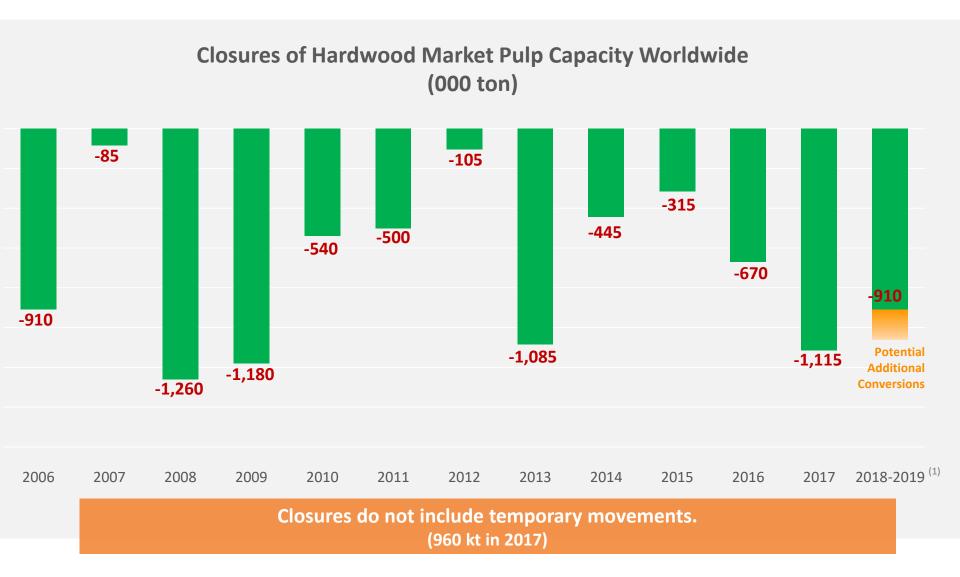


More than 6.6 million tons of capacity above 25 years and with annual capacity below 500,000 t/y.

Source: Poyry 2

Other Pulp Mills





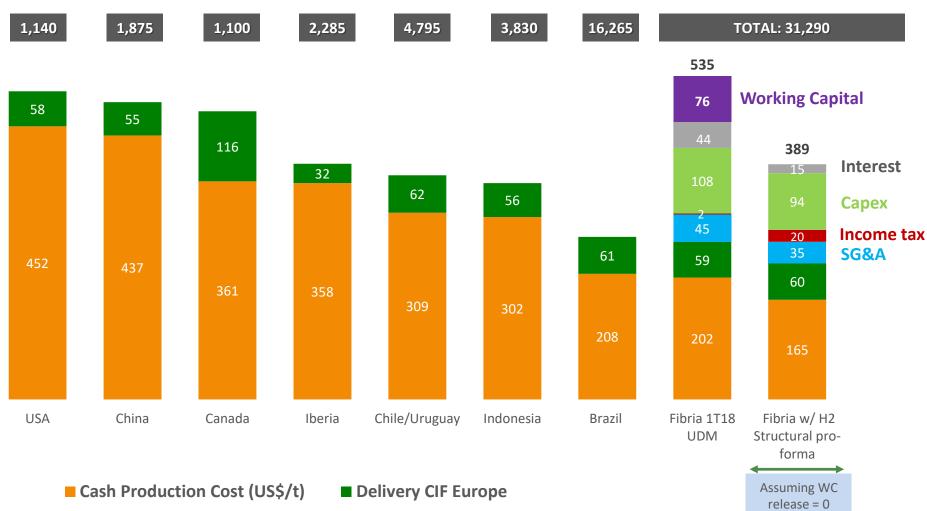
⁽¹⁾ Closures/conversion/integration 2018: April Rzhao (-500 kt), Navigator (-50 kt) and 2019: April Rizhao (360 kt).

More Competitive Cash Cost with H2

BHKP (US\$/t)





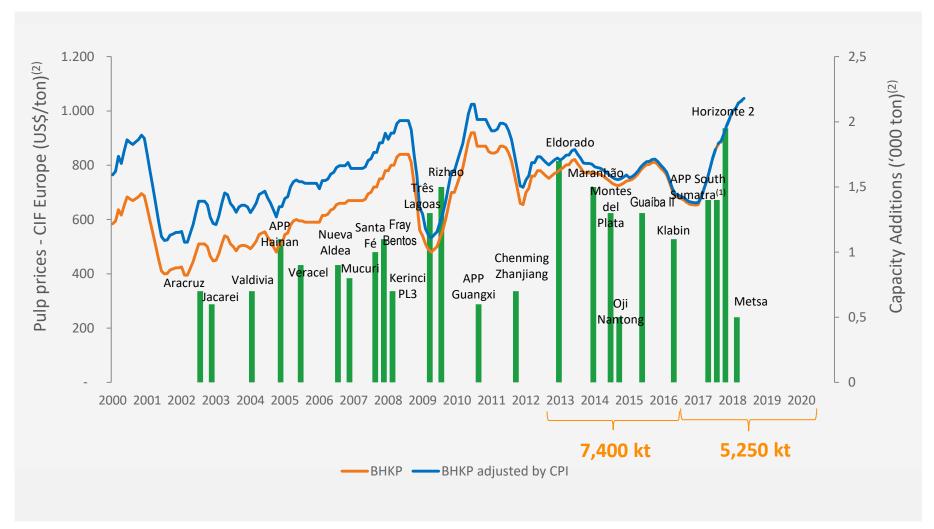


Sources: Hawkins Wright (Production Costs September 2017) and Fibria's 1Q18 Earnings Release. FX considered at R\$/US\$ = 3.12 (also assumed by Hawkins Wright). Fibria with Horizonte 2 (H2) cash production cost was estimated according to weighted average cost, after mill balance, converted at R\$/US\$ = 3.12. Includes energy sales. Pro-forma figures are in real terms (considering IPCA inflation up to 2018).

New Capacity Investment Pipeline

No major new capacity announced after OKI and H2 projects



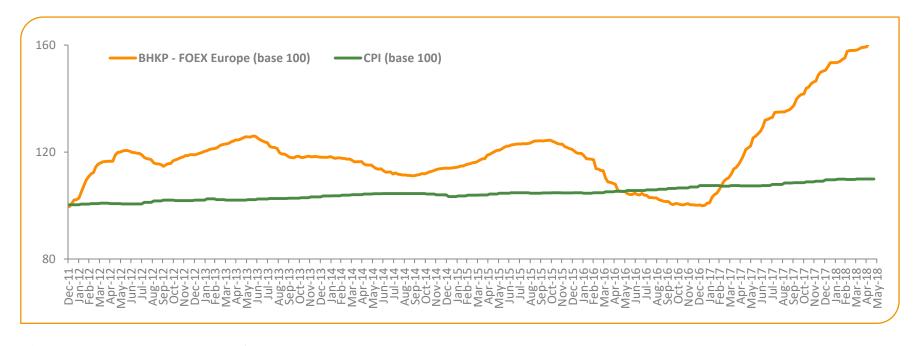


⁽¹⁾ Partially integrated production.

⁽²⁾ Sources: Hawkins Wright, Poyry and Fibria Analysis.

In the last 6 years, pulp volatility has been just 4%...why?



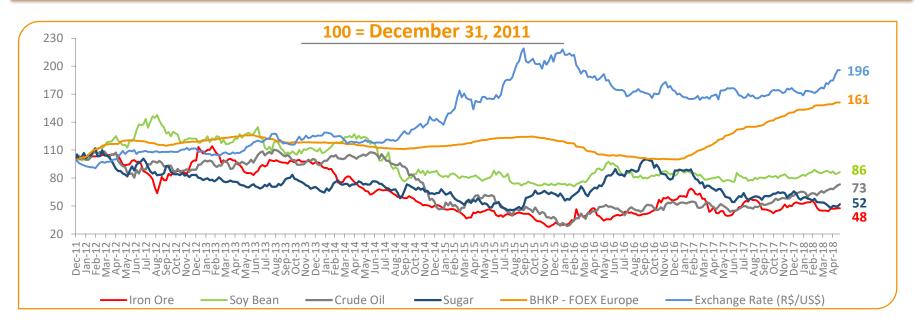


- Market price closer to producer's marginal cost
- The marginal cost producers are based in Europe and North America
- Flattish industry cost curve
- ► Higher flexibility to adjust supply side during imbalanced market
- Market end users are linked to consumer goods, such as tissue
- Incipient pulp price futures market and low liquidity

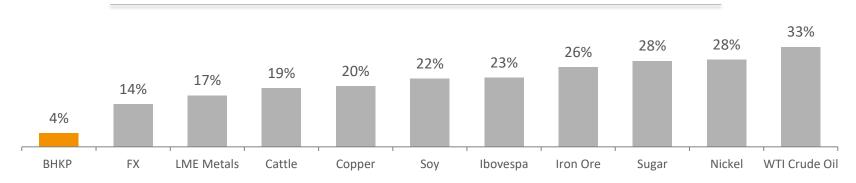
Source: Bloomberg – May 22, 2018

Lowest volatility among commodities¹





Historical Volatility of Commodities (US\$)2 – Lower than FX



Low volatility of hardwood pulp price, even though new capacities have come on stream during the period.

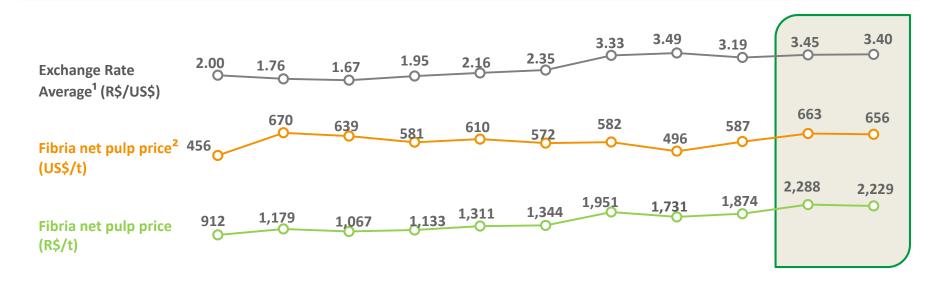




Financial and Operational Highlights

Each 5% depreciation of the Real increases EBITDA by around R\$515m and FCF by R\$324m

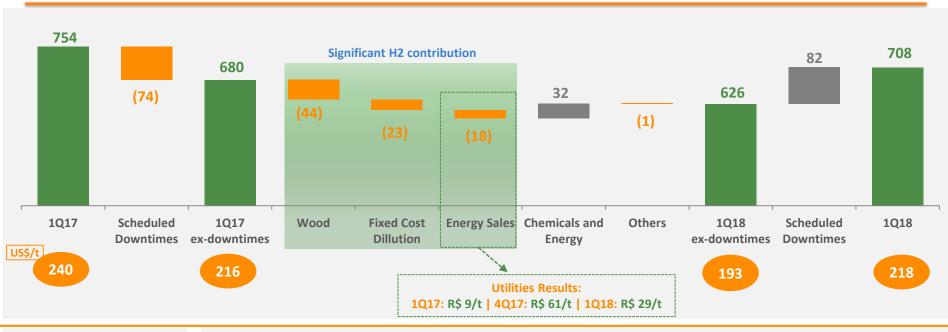


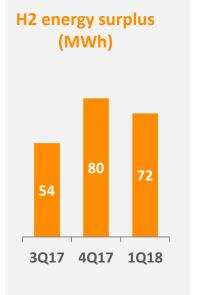


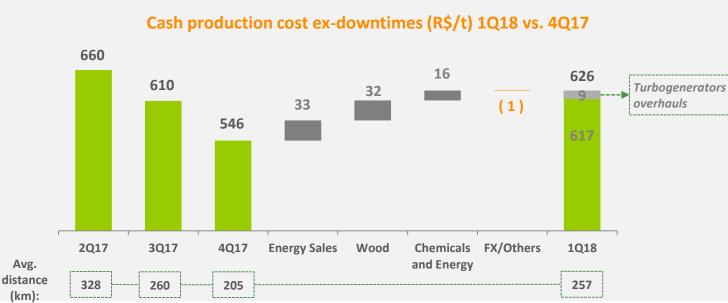


Cash Production Cost (R\$/t) – 1Q18





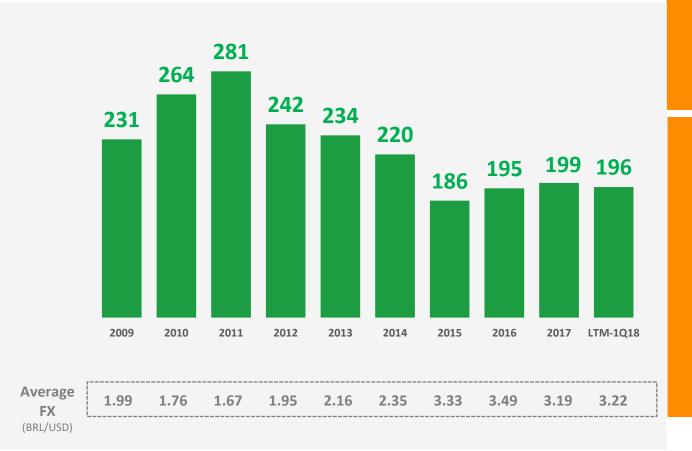




Cash Production Cost in dollars



Fibria's Cash Production Cost⁽¹⁾ (USD/ton)



Consistently controlling the cash production cost

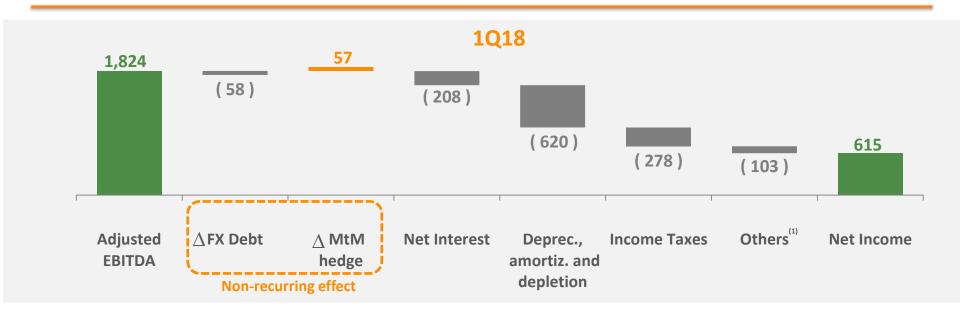
But lately, it has been influenced by non-recurring effects:

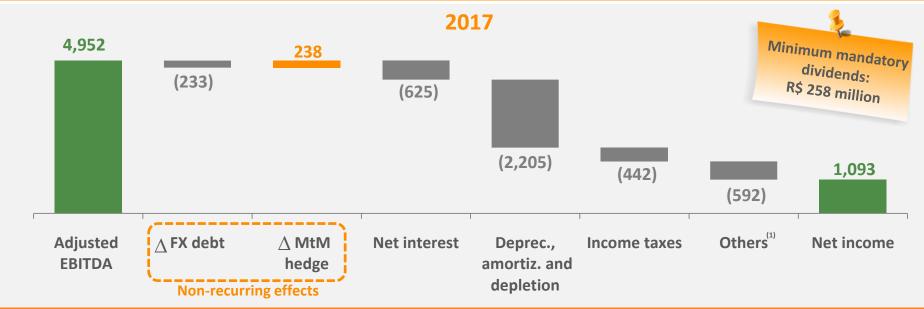
- Wood
- Energy price
- Chemicals & Energetics

1) Excludes Conpacel

Net Results (R\$ million)

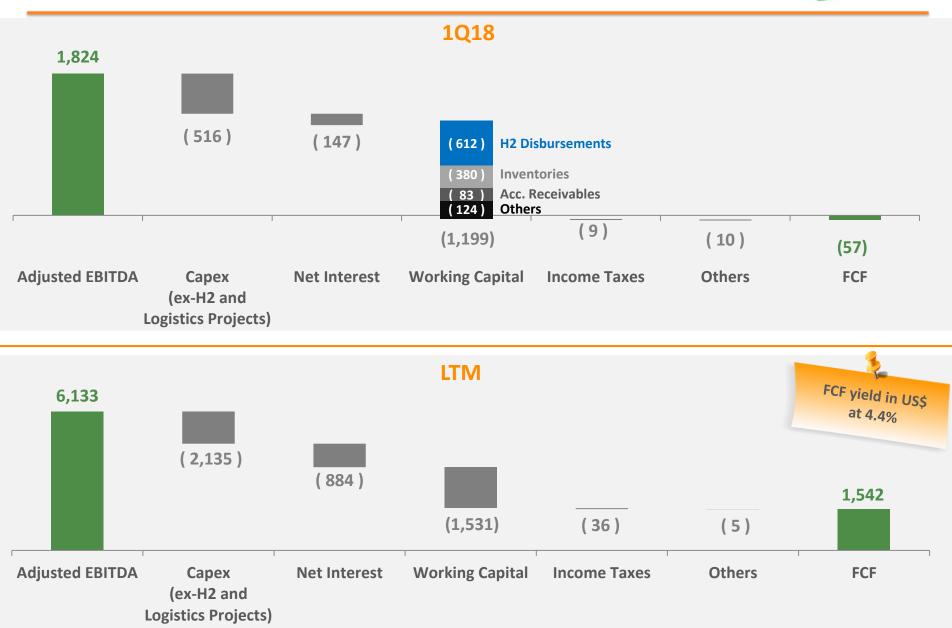






Free Cash Flow – FCF⁽¹⁾ 1Q18 and LTM (R\$ million)

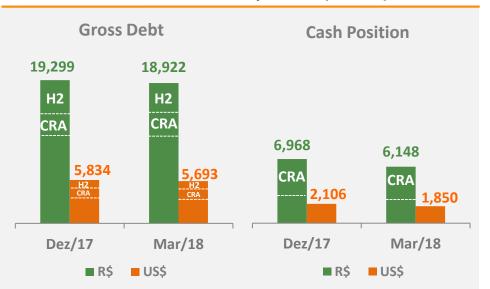




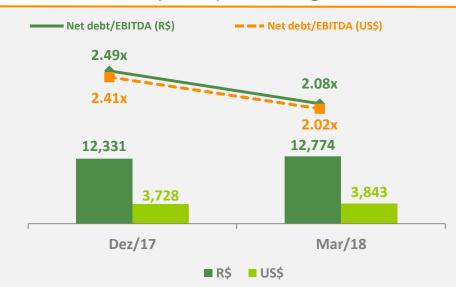
1Q18 Indebtedness



Gross debt and Cash position (million)



Net debt (million) and Leverage



Interest expense/revenue (US\$ million) and Interest coverage(2)

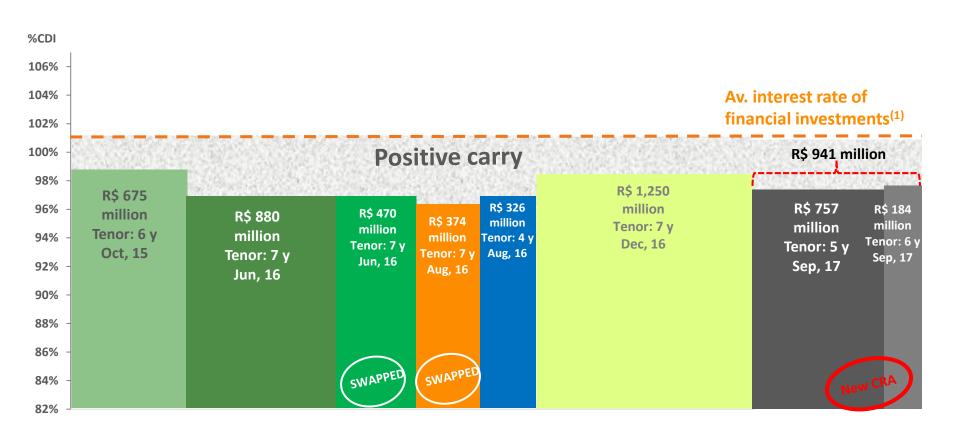


Cost of Debt in US\$(1) and debt maturity





The largest CRA issuer in Brazil (R\$ 4,915 million; Av. cost 98%)

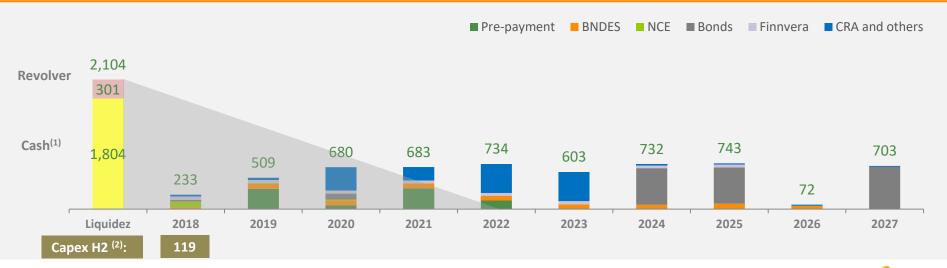


Robust Liquidity – USD million

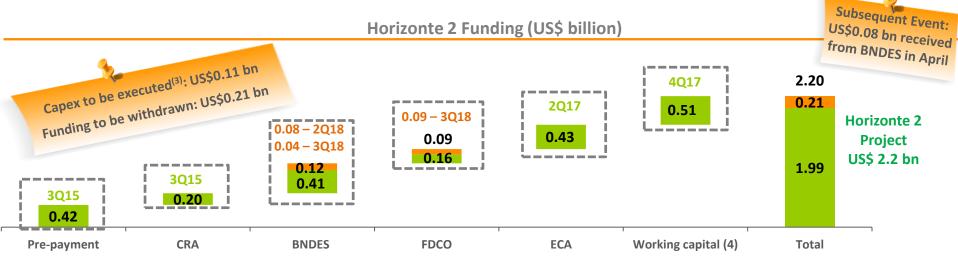
(@March 30, 2018)



Liquidity⁽¹⁾ and debt amortization schedule (US\$ million)



(1) Not including US\$ 46 million related to MtM of hedging transactions. | (2) Financial execution of US\$ 2,086 million (cash) capex up to Mar/2018. FX (R\$/US\$) 3.3406.



Financial Strategy

Focusing on liability management ...

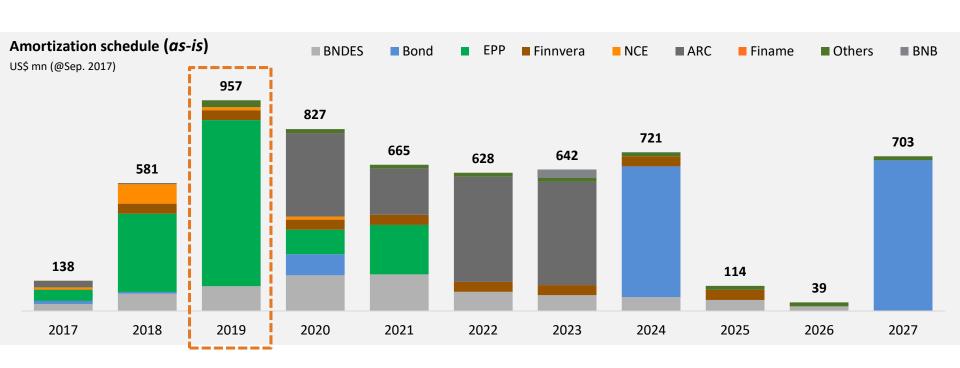


Market Scenario

- Amortization concentrated in 2019
- Higher volatility in 2018 combined with the current market opportunity for funding in US\$

Goals

- **Balance and extend** the debt repayment schedule
- **Ensure low average** cost of debt
- Exclude **financial covenants**
- Initiate reduction of gross debt using US\$ 200 million cash

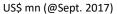


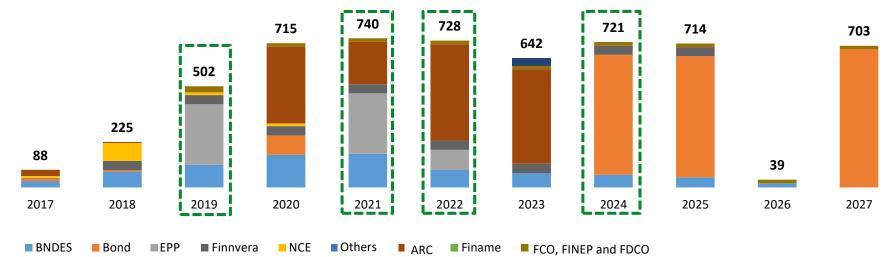
Financial Strategy

...to further improve indebtedeness profile



Amortization schedule (to be: EPP + Bond)





US\$ 1.5 bn export pre-payment to be paid in advance, with:

US\$ 0.6 bn new bond due 2025 (coupon rate 4.00% p.a.)

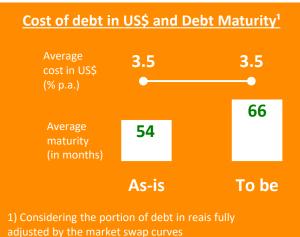
+

US\$ 0.7 bn new Export Pre-Payment

+

US\$ 0.2 bn cash use



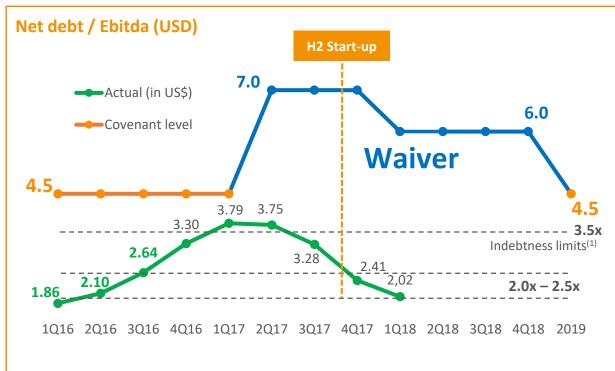


WAIVER ON 4.5X COVENANT WAS EARLY NEGOTIATED

Horizonte 2 start-up in 3Q17 boosts EBITDA and FCF generation







Leverage guidelines

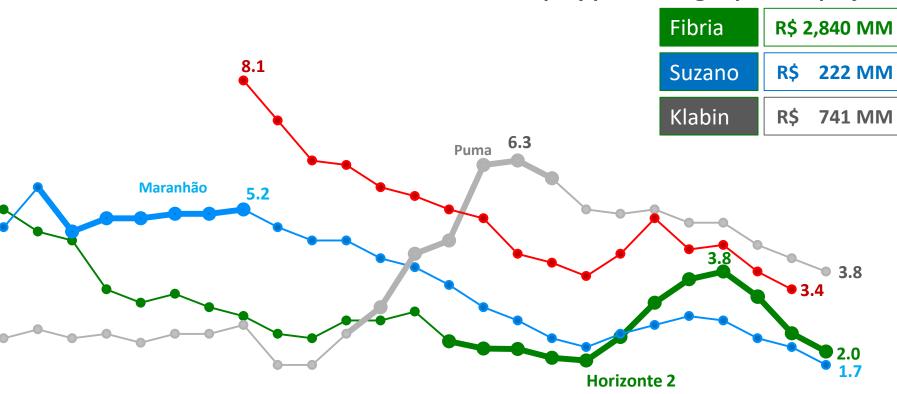
- Range of 2.0x to 2.5x net debt/EBITDA
- Maximum 3.5x net debt/EBITDA during expansion cycles

Highlights

- Covenants only triggered if Fibria loses the Investment Grade by 2 of the 3 rating agencies
- During the most critical periods of expansion, 4.5x covenant was waived



Dividends and interest on equity paid during expansion projects:



1Q12 2Q12 3Q12 4Q12 1Q13 2Q13 3Q13 4Q13 1Q14 2Q14 3Q14 4Q14 1Q15 2Q15 3Q15 4Q15 1Q16 2Q16 3Q16 4Q16 1Q17 2Q17 3Q17 4Q17 1Q18

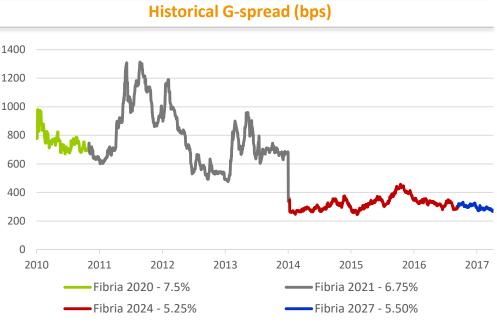


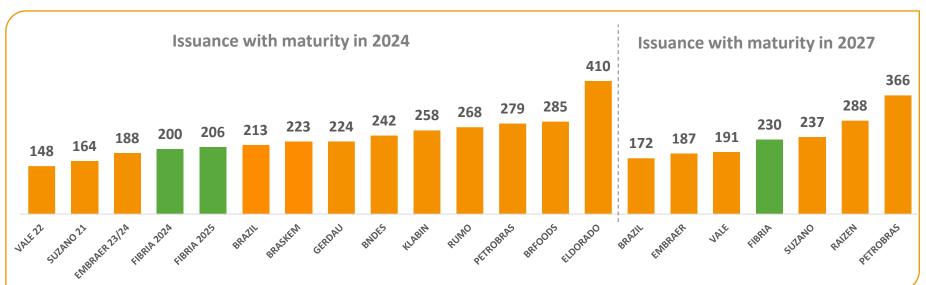
Lowest leverage peak during the largest expansion project in LatAm with the lowest cash production cost and lowest cost of funding

One of the best performances among Brazilian corporate issuers⁽¹⁾







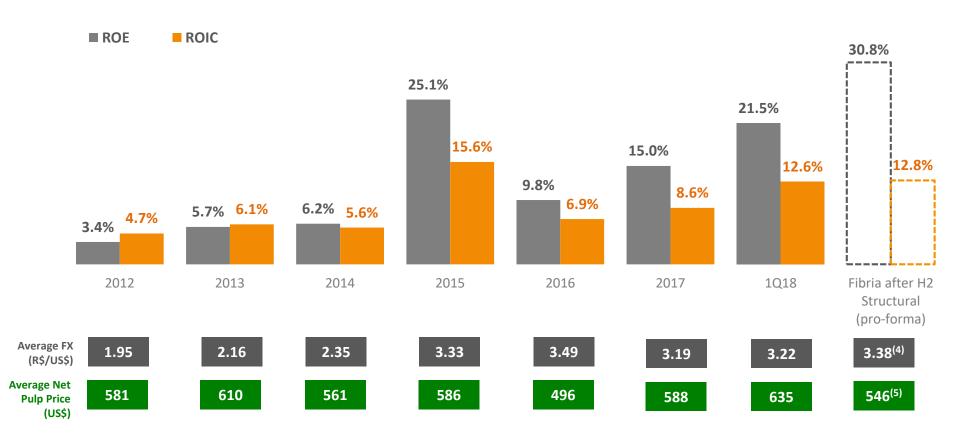


(1) G-spread on May 18, 2018 **40**

ROE and **ROIC** (R\$)



ROE = Adjusted EBIT⁽¹⁾/ Equity before IAS $41^{(2)}$ and ROIC = Adjusted EBIT⁽³⁾/ Invested Capital before IAS $41^{(2)}$



⁽¹⁾ Adjusted EBITDA – CAPEX – Net Interest – Taxes

⁽³⁾ Adjusted EBITDA – CAPEX – Taxes

⁽⁵⁾ Fibria's actual net realized pulp price – average last 3 years @3Q17

⁽²⁾ International accounting standards for biological assets.

⁽⁴⁾ FX for H2 cash cost and sustaining capex

⁽⁶⁾ Considers the cost structure presented on slide 27 and 4Q17 balance sheet (invested capital and equity)

ROIC and **ROE**

Fibria's case going forward...



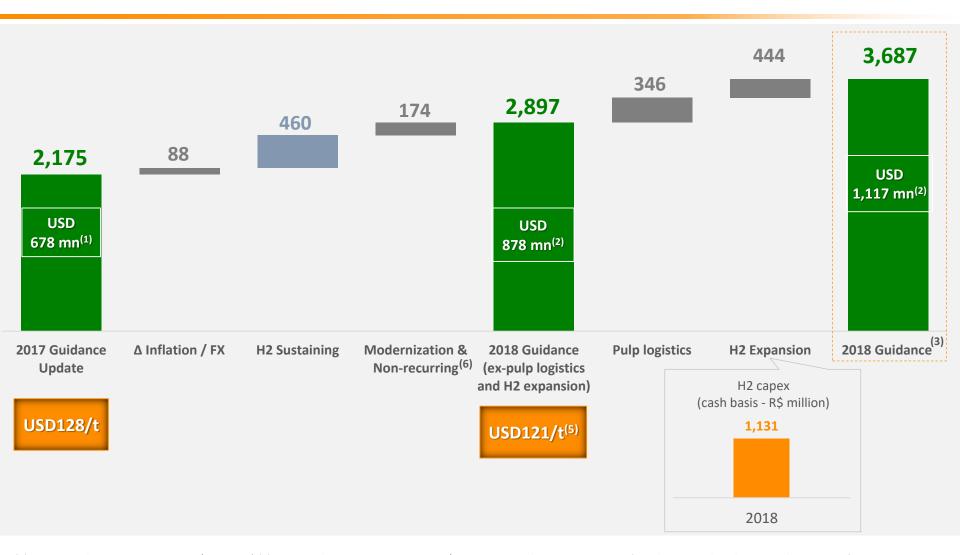
- Horizonte 2: capacity increase, cash cost lower than expected, efficient ramp-up with high energy surplus
- Deleveraging and interest expense/ton reduction
- Pulp price: up to 2021 without any significant capacity we have not seen such positive scenario since late 1990s and early 2000s
- Wood cost: despite pressures, wood cost reduction moves towards structural level
- FX upside risk more than downside risk
- Sustainability: listed in the Dow Jones Sustainability EM Index and B3 Corporate Sustainability Index (ISE)





Fibria CAPEX 2018 – BRL million



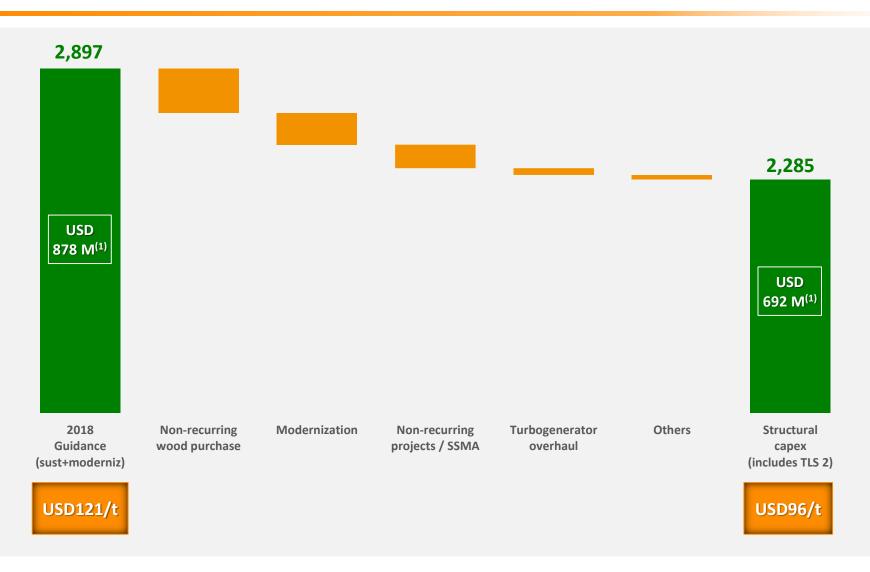


⁽¹⁾ Converted at 3Q17 LTM FX – BRL/USD 3.21 | (2) Converted at 2018 average FX - BRL/USD 3.30, according to Focus Report (Brazilian Central Bank – November 24, 2017)

⁽³⁾ Subject to Board approval | (4) IPCA estimate @4.5% and FX @3.15 | (5) Capacity 7,250 kt. | (6) Forestry base adjustment, environmental, other projects (PIFF, Pentatrem, TG's overhauls, etc.).

Structural CAPEX - BRL million

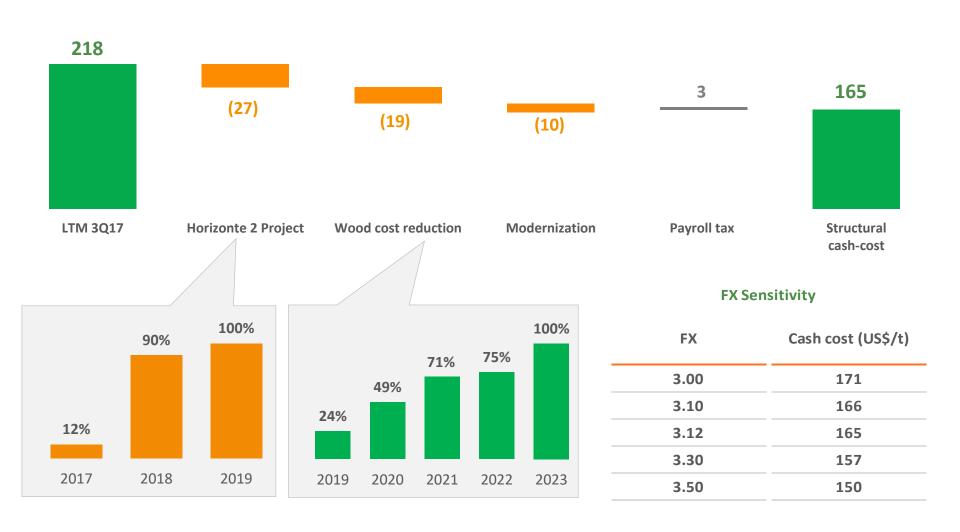




⁽¹⁾ Converted at 2018 average FX - BRL/USD 3.30 - According to Focus Report (Brazilian Central Bank – November 24, 2017) | (2) Subject to Board approval

Cash Cost (USD/t) BRL/USD 3.12









What is the importance of growth for Fibria?



Competitiveness

- Wider fixed costs dilution
- Cost curve position improvement
- Greater bargaining power with suppliers

Commercial positioning

- Follow the growth of strategic customers
- Developing new customers
- Distribution to new geographic markets
- Efficiency and competitiveness gains in logistics
- Higher quality in customer service

Long-term growth potential

- Greater ability to capture new expansion market windows
- Strong M&A position

HORIZONTE 2 PROJECT



Site Overview

Start-up brought forward: about 2 months ahead of schedule



Expansion Capex of US\$2,193 million (US\$1,124/t)

Inside the fence⁽¹⁾
Capex of
US\$ 947/t

Energy Surplus 130 MWh Cash production cost US\$116/t (@R\$/US\$3.38)

NOMINAL CAPACITY AND SALES BY REGION



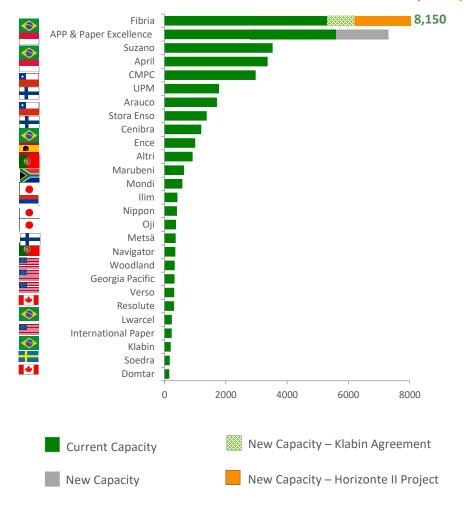


Nominal Capacity ('000 t)



■ Current Production ('000 t)

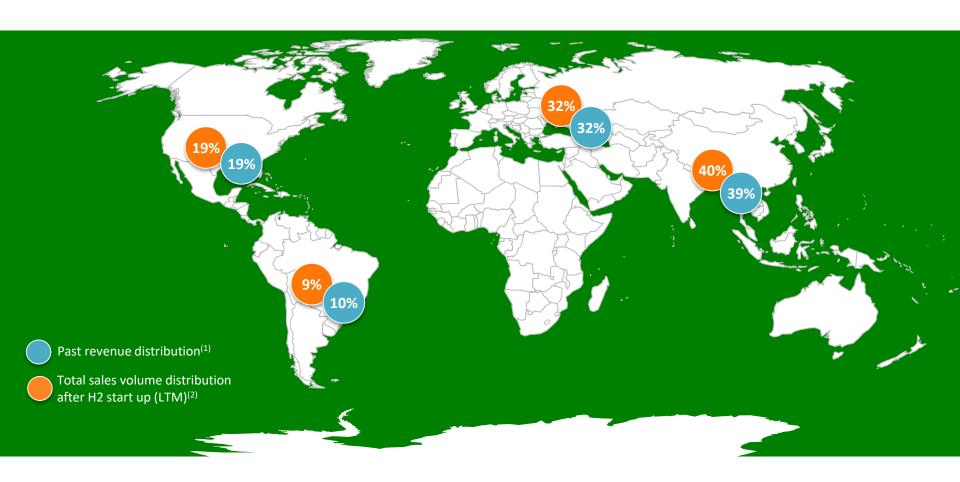
ESTIMATED MARKET BHKP CAPACITY RANKING 2017 (000T)



Source: Poyry and Fibria (Nov 2017)

Pulp sales destination: Fibria growing where the market grows

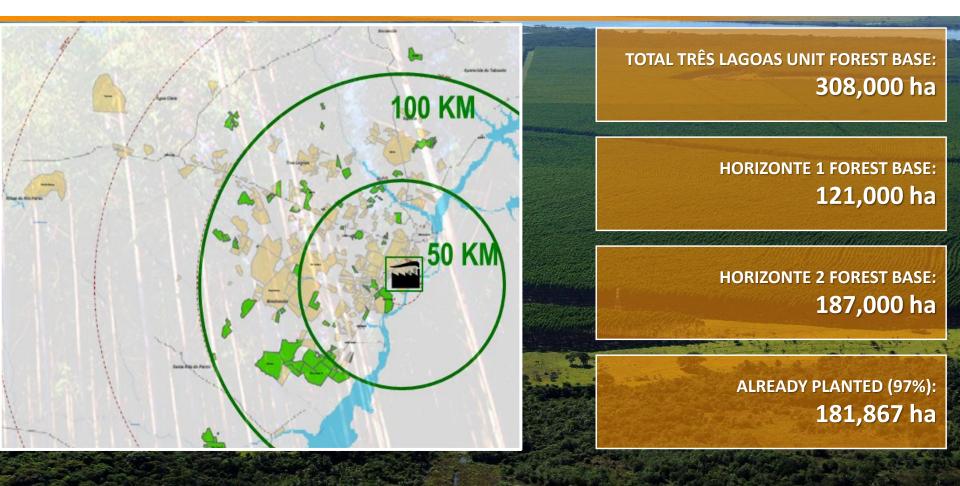




Horizonte 2 Forestry Base

Forestry base secured as planned

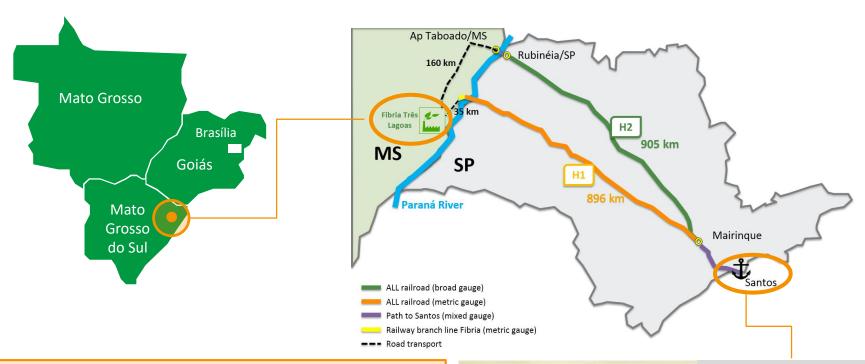




Average distance from forest to mill H1 + H2 pup to 100 km

Integrated logistics - outbound and shipping





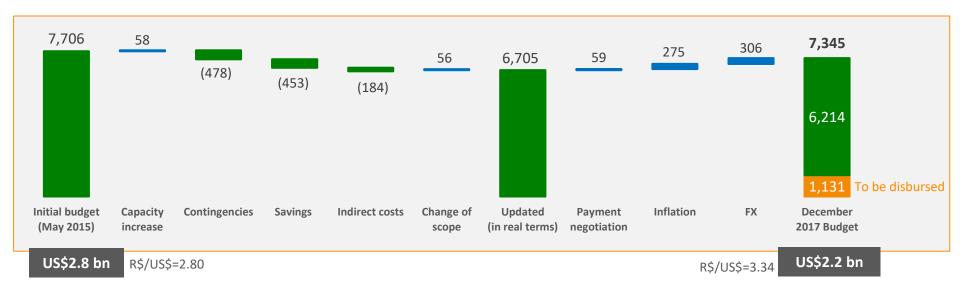
- Railway export corridor with high reliability and capacity
- Less transit time from mill to the Port of Santos
- Higher productivity per train
- ✓ With T32, Fibria becomes the pulp player with the highest storage capacity in Port of Santos



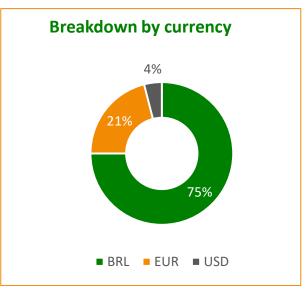
HORIZONTE 2 CAPEX

Disbursement flexibility and reduction from 2015









(1) As of Mar. 2018. R\$/US\$ @ 3.32. 54

Horizonte 2 project assumptions



	Unit	R\$	US\$	Avg – previous projects ⁽⁷⁾
Expansion capex ⁽¹⁾	\$ billion	7.3	2.2	2.9
Expansion capex ⁽¹⁾	\$/t	3,767	1,124	1
Inside the fence capex	\$/t	3,172	947	1
Sustaining capex ⁽²⁾	\$/t	253	75	1
Cash production cost ⁽³⁾	\$/t	393	116	1
All in cash cost (estimated) ⁽⁴⁾⁽⁶⁾	\$/t	-	321	1
Pulp price ⁽⁵⁾	\$/t	-	541	-
Free cash flow (estimated) ⁽⁶⁾	\$/t	-	220	•
Payback period (estimated)	years	-	5.1	1

⁽¹⁾ Includes chemical leasing (R\$/US\$ @ 3.35). Previous peers projects multiplied by 1,950,000 tons to make the information comparable.

⁽²⁾ Estimated sustaining capex in after mill balance (R\$/US\$ @ 3.38).

⁽³⁾ Estimated weighted average cost, after mill balance. Includes energy sales (R\$/US\$ @ 3.38). Figures are in real terms (considering inflation up to 2018).

⁽⁴⁾ Cash cost + freight + SG&A + Sustaining Capex + Interest + taxes (R\$/US\$ @ 3.38) | Assuming working capital = 0.

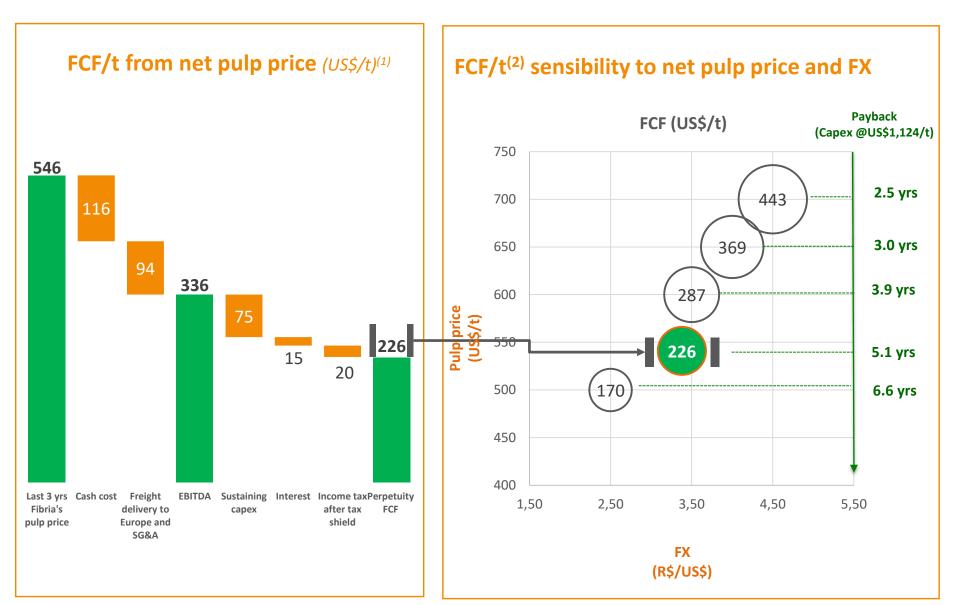
⁽⁵⁾ Actual Fibria's net realized pulp price – average last 3 years.

⁽⁶⁾ Note: All in cash cost and free cash flow figures assumes working capital = 0, delivered to Europe and is based on the estimations already presented in Fibria's previous public materials.

⁽⁷⁾ According to RISI, considering the average of the BHKP projects since 2009 in Latam – the average excludes H2 figures.

Free cash flow – H2 Project (US\$/t)

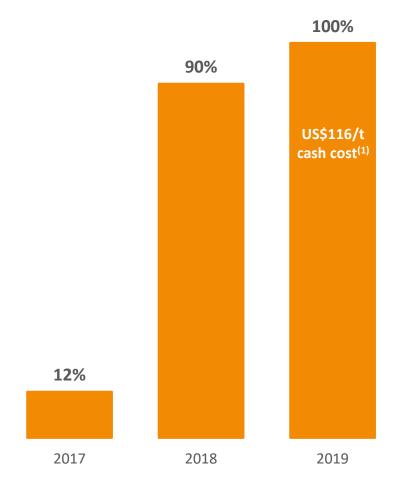




H2 cash production cost decrease



Accumulated benefit per year (US\$/t)



Why so low?

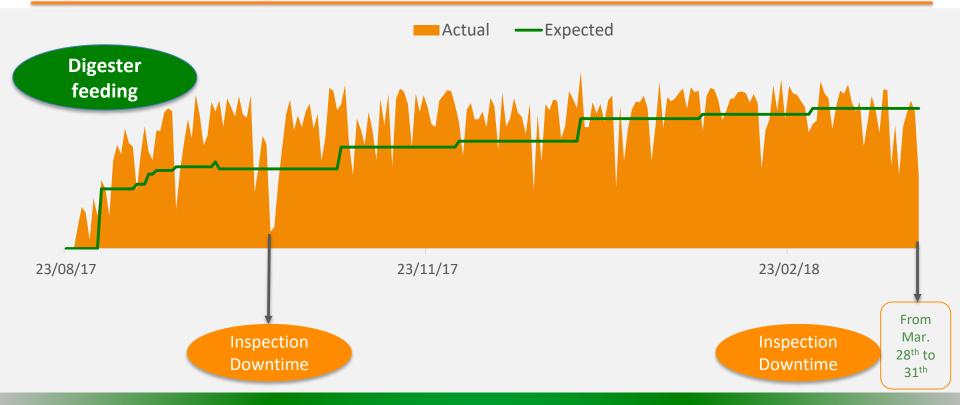
- Wood competitiveness (distance forest-mill):
 - Current Fibria: 328 km | Structural Fibria: ~166 km
 - H1+H2: up to 100 km
- Energy surplus:
 - Current Fibria: ~70 MW | Structural Fibria: 200 MW
 - H2: 130 MW
- Synergies with Line 1 fixed cost dilution
- Automated nursery
- High technology and scale





- Economies of scale
- Synergies with current operations
- Wood availability and low distance from forest to mill
- Fibria's total energy surplus to be increased by 130 MWh
- Cash cost competitiveness
- Meet customers' demand growth
- Attractive returns even in adverse scenarios of pulp price and BRL
- Solid financial profile







Learning curve: 100% on may 21st 5.5 k/t day





Forestry operations productivity



Transportation

Maritime Wood Shipping Project









PROJECT DESCRIPTION (ARACRUZ UNIT)

- Capex and Opex reduction;
- Increase in cargo handling due to increase in stack height volume
- Reduction in heavy truck road traffic

- Capex: R\$ 54 million (accomplished in 2016)
- ► Start-up: Sep/2017
- ► Saving OPEX: R\$ 24 million/year

Third-party wood reduction







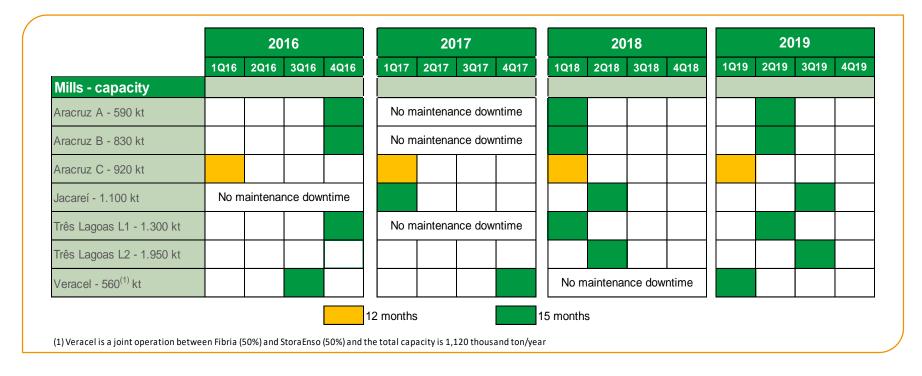
In 2016 climate change materialized in the most severe rain shortage in Aracruz forestry base in the last 40 years, but in 2017...

- Rain volumes in Aracruz region improved, more close to historical average
- Higher productivity was obtained in Jacareí and Três Lagoas forestry bases
- Forest productivity long term goal (MAICeI) achieved 11.75 adt/ha/year for the new eucalyptus clones effectively planted in 2017

Total NPV ⁽²⁾: R\$ 3.5 billion (US\$ 1.1 billion)

Industrial: maintenance downtimes schedule change



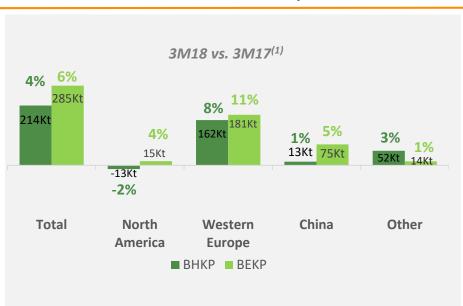


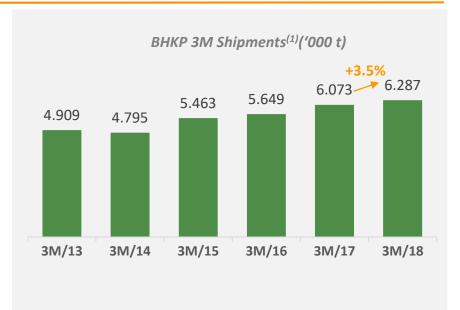
- ▶ Regulatory Standard 13 (Boiler and Pressure Vessel Inspection) extended the maximum period between recovery boiler inspections from 12 to 15 months.
- Fibria was the first company to use the extended period benefit
- NPV: R\$385 million

Global Market BHKP/BEKP Demand – W20 Mar/2018



Shipments of Hardwood and Eucalyptus Pulp









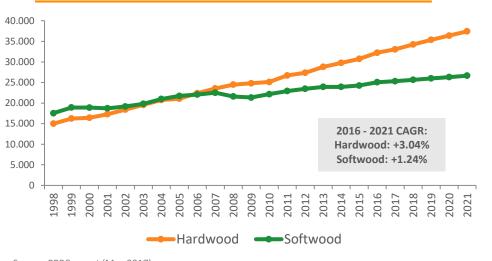
(1) Source: PPPC W20 – Mar/2018

Global Market Pulp Demand



Hardwood demand will continue to increase at a faster pace than Softwood

Hardwood (BHKP) vs. Softwood (BSKP) (000 ton)



Demand growth rate

000 ton	2000	2010	2020	Growth 2000- 2010	Growth 2010- 2020
Hardwood	16.2	25.1	35.6	55%	42%
Eucalyptus	6.6	15.9	25.2	140%	58%
Softwood	18.9	22.2	25.8	17%	16%
Market Pulp	35.1	47.3	61.4	35%	30%

Source: PPPC reports. Excludes Sulphite and UKP market pulp (Nov./16)

Source: PPPC report (May 2017)

Paper Production – Runnability with BHKP

Part of the Adjustment Will Be More Substitution of BHK for BSK

 Advances in paper machine design are improving machine runnability, meaning that less long-fiber pulp is needed to make a number of key grades of paper. The process of bringing on new paper machines and retiring old machines continues to put downward pressure on BSK demand.

Source: RISI conference, August 2014.

Benefiting From China's Growth

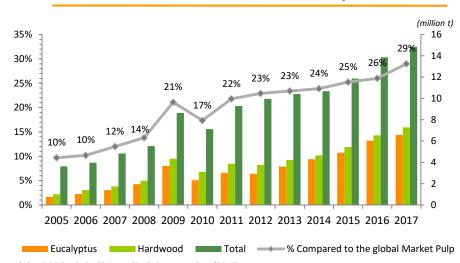


China's Hardwood Imports of BHKP by Country⁽¹⁾



(1) includes South Africa and New Zealand. | (2) Includes China, Japan, Malaysia, Russia, Thailand and Vietnam.

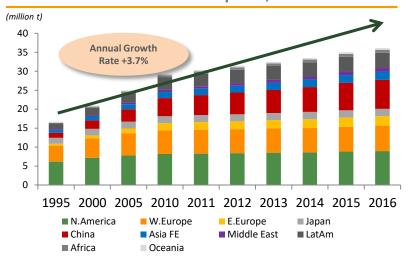
China's Share of Market Pulp⁽²⁾



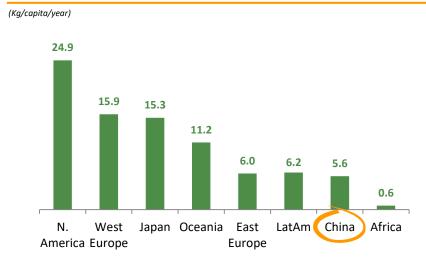
- 1) PPPC Pulp China Flash Report Dec/2017
- PPPC W20. Coverage for chemical market pulp is 80% of world capacity

(3) RISI

World Tissue Consumption, 1995-2016⁽³⁾



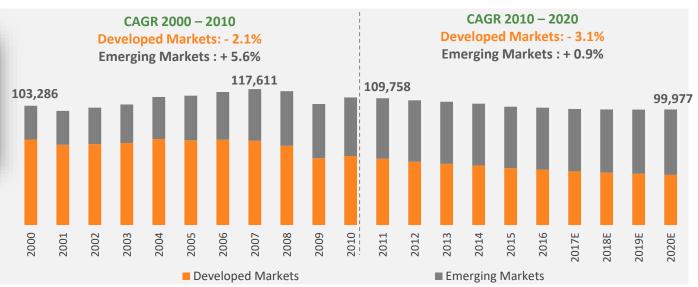
Per Capita Consumption of Tissue by World Region⁽³⁾



Global Paper Consumption



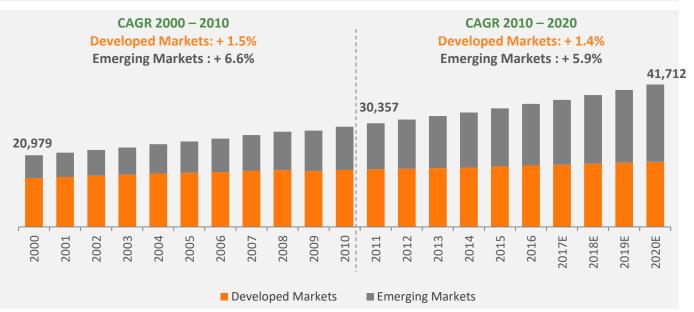






(000 tons)(1)

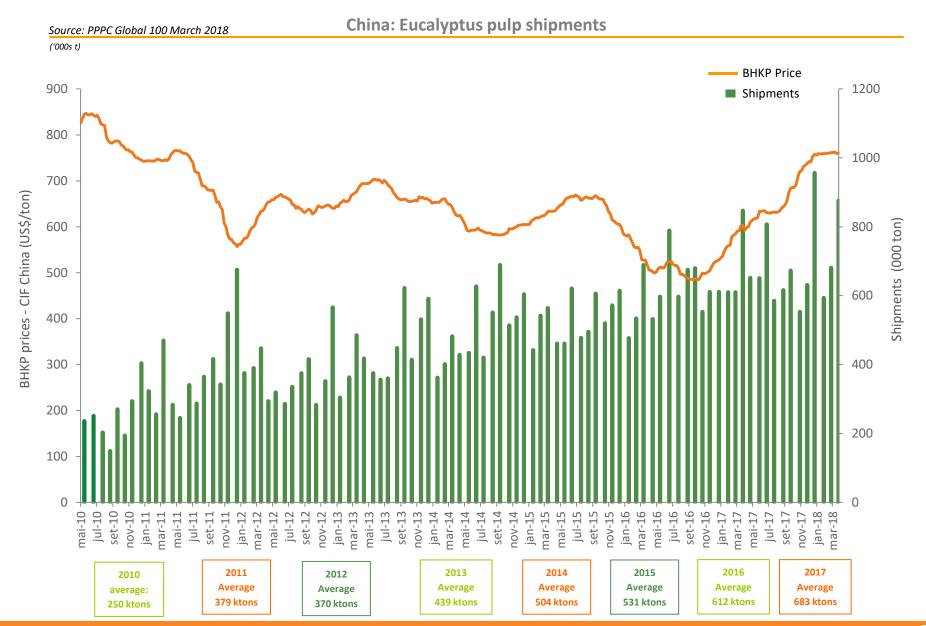
Tissue Consumption (000 tons)⁽¹⁾



Source: RISI 67

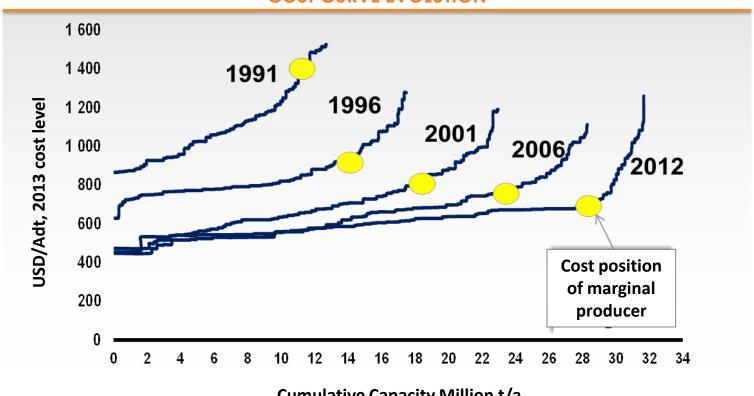
Benefiting From China's Growth







COST CURVE EVOLUTION

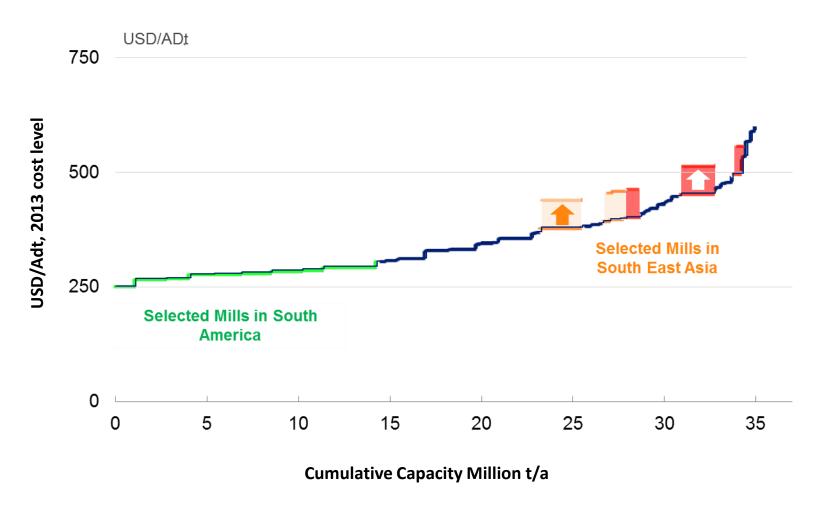


Cumulative Capacity Million t/a

69



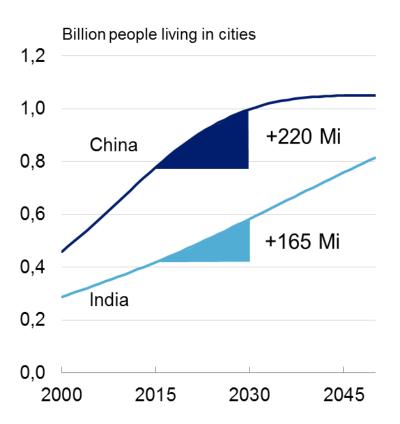
BHKP Market Pulp Cash Costs to Shanghai – 2Q 2016



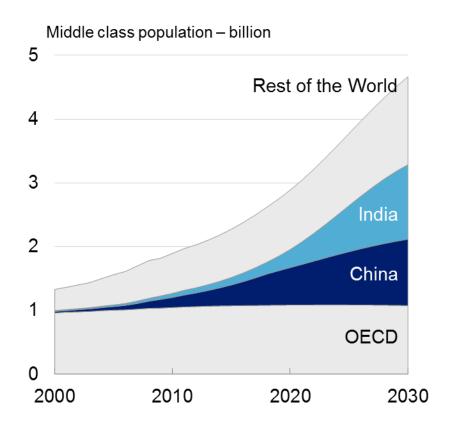
Source: Pöyry.



Urban Population in China and India



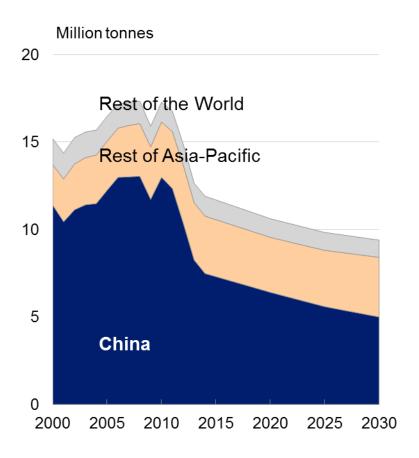
Global Middle Class



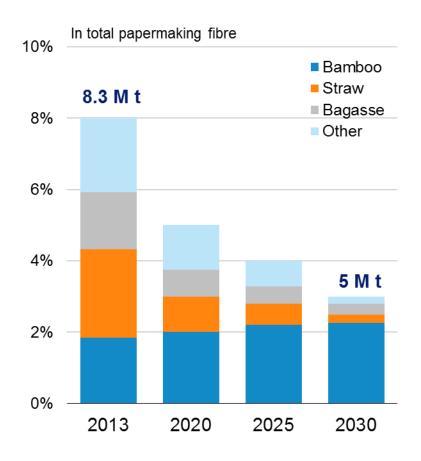
ource: Pöyry.



Consumption of Non-Wood Pulp by Region



Share of Non-Wood Pulp in China

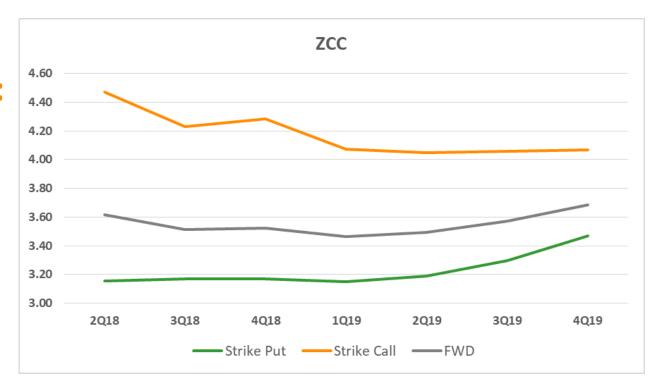


ource: Pöyry.



Zero Cost Collars:

- No leverage
- No margin call
- No threshold
- CETIP registered



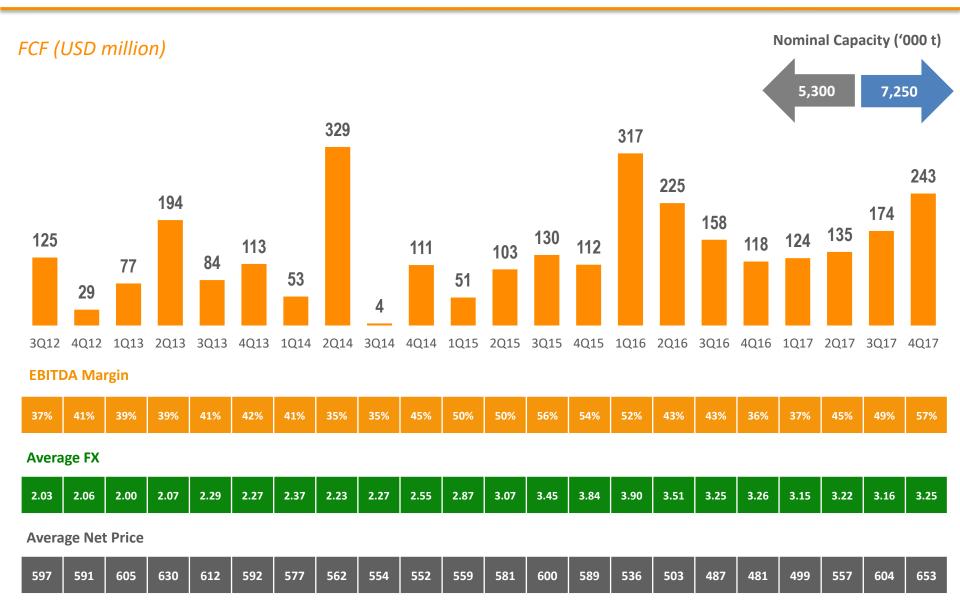
	2Q18	3Q18	4Q18	1Q19	2Q19	3Q19	4Q19	Total
Notiona	US\$ 265 MM	US\$ 685 MM	US\$ 710 MM	US\$ 490 MM	US\$ 225 MM	US\$ 80 MM	US\$ 15 MM	US\$ 2,470 MM
Strike Pu	3.16	3.17	3.17	3.15	3.19	3.30	3.47	3.17
Strike Ca	4.47	4.23	4.28	4.07	4.05	4.06	4.07	4.22
FWD	3.62	3.51	3.52	3.46	3.49	3.57	3.69	3.52

1) As of May 22, 2018. **73**

Free cash flow⁽¹⁾

Positive quarterly FCF in the last 5 years, even during appreciated FX





Fibria's tax structure



	Description and Amount ¹	Maturity	
(a) EBT	As stated in the income statement		
(-)(b) Goodwill (Aracruz	- Annual tax deduction: US\$ 27 million (tax)	Feb/2019	
acquisition)	- Remaining Balance Mar/18: US\$ 74 million (base)	165/2013	
(-)(c) Forestry Capex in MS state (net)	2018 tax deduction related to depletion: US\$ 9.6 million	Undefined	
(+/-)(d) Exchange variation (cash)			
(+/-) <mark>(e)</mark> Other			
Tax base before compensations	(a) + (b) + (c) + (d) + (e)		
(f) (-) Tax loss carryforward	- Up to 30% of tax base before compensations - Balance up to Mar/18: US\$ 238 million (base)	Undefined	
(g) Tax base	Tax base before compensations – tax loss carryforward (f)		
(h) Income tax	Tax base (g) * 34%		
(i) (-) Federal tax credits	Balance Mar/2018: - PIS/COFINS: US\$ 199 million - Withholding tax (IR and CSLL): US\$ 375 million - Reintegra: US\$ 67 million	Undefined	
Cash Tax	Income Tax (h) – tax credits (i)		



TAX PAYMENT² (cash basis)

2010	2011	2012	2013	2014	2015	2016	2017	2018
US\$ 9	US\$ 2	US\$ 8	US\$ 14	US\$ 12	US\$ 23	US\$ 36	US\$ 12	US\$ 3
million								