



## FOURTH QUARTER AND FULL YEAR 2021 FINANCIAL RESULTS

March 1, 2022





# OPENING REMARKS

**SCOTT PALFREEMAN**

Director of Finance  
and Investor Relations



## Safe Harbor Provision

Certain statements contained in this presentation regarding Veritiv Corporation's (the "Company") future operating results, performance, business plans, prospects, guidance, statements related to the impact of COVID-19 and any other statements not constituting historical fact are "forward-looking statements" subject to the safe harbor created by the Private Securities Litigation Reform Act of 1995. Where possible, the words "believe," "expect," "anticipate," "continue," "intend," "should," "will," "would," "planned," "estimated," "potential," "goal," "outlook," "may," "predicts," "could," or the negative of such terms, or other comparable expressions, as they relate to the Company or its business, have been used to identify such forward-looking statements. All forward-looking statements reflect only the Company's current beliefs and assumptions with respect to future operating results, performance, business plans, prospects, guidance and other matters, and are based on information currently available to the Company. Accordingly, the statements are subject to significant risks, uncertainties and contingencies, which could cause the Company's actual operating results, performance, business plans, prospects or guidance to differ materially from those expressed in, or implied by, these statements.

Factors that could cause actual results to differ materially from current expectations include the risks and other factors described under "Risk Factors" and elsewhere in this report and in the Company's other publicly available reports filed with the Securities and Exchange Commission ("SEC"). Such risks and other factors, which in some instances are beyond the Company's control, include: adverse impacts of the COVID-19 pandemic; the industry-wide decline in demand for paper and related products; increased competition from existing and non-traditional sources; procurement and other risks in obtaining packaging, facility products and paper from our suppliers for resale to our customers; changes in prices for raw materials; changes in trade policies and regulations; increases in the cost of fuel and third-party freight and the availability of third-party freight providers; the loss of any of our significant customers; inability to realize expected benefits of restructuring plans; adverse developments in general business and economic conditions that could impair our ability to use net operating loss carryforwards and other deferred tax assets; our ability to adequately protect our material intellectual property and other proprietary rights, or to defend successfully against intellectual property infringement claims by third parties; our ability to attract, train and retain highly qualified employees; our pension and health care costs and participation in multi-employer pension, health and welfare plans; the effects of work stoppages, union negotiations and labor disputes; our ability to generate sufficient cash to service our debt; increasing interest rates; our ability to refinance or restructure our debt on reasonable terms and conditions as might be necessary from time to time; our ability to comply with the covenants contained in our debt agreements; costs to comply with laws, rules and regulations, including environmental, health and safety laws, and to satisfy any liability or obligation imposed under such laws; changes in tax laws; adverse results from litigation, governmental investigations or audits, or tax-related proceedings or audits; regulatory changes and judicial rulings impacting our business; the impact of adverse developments in general business and economic conditions as well as conditions in the global capital and credit markets on demand for our products and services, our business including our international operations, and our customers; foreign currency fluctuations; inclement weather, widespread outbreak of an illness, anti-terrorism measures and other disruptions to our supply chain, distribution system and operations; our dependence on a variety of information technology and telecommunications systems and the Internet; our reliance on third-party vendors for various services; cybersecurity risks; and other events of which we are presently unaware or that we currently deem immaterial that may result in unexpected adverse operating results. The Company is not responsible for updating the information contained in this presentation beyond the published date, or for changes made to this presentation by wire services or Internet service providers. This presentation is being furnished to the SEC through a Form 8-K. The Company's Annual Report on Form 10-K for the period ended December 31, 2021 to be filed with the SEC may contain updates to the information included in this presentation.

We reference non-GAAP financial measures in this presentation. Please see the appendix for reconciliations of non-GAAP measures to the most comparable United States ("U.S.") GAAP measures.





# BUSINESS UPDATE

**SAL ABBATE**

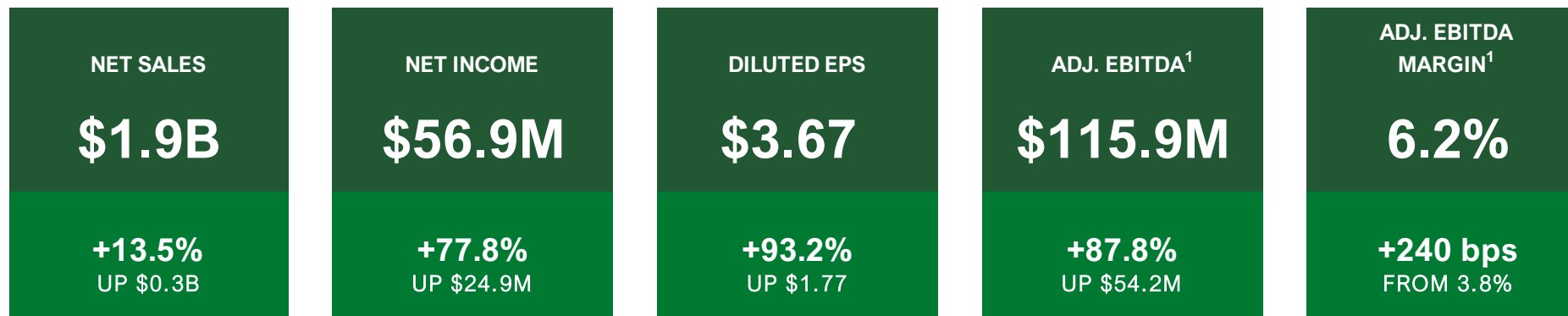
Chief Executive Officer



# Financial Results

Fourth Quarter 2021 Compared to Prior Year

**Strong Packaging sales growth and improvements across the enterprise drove record earnings and Adjusted EBITDA margins in the fourth quarter**



# Financial Results

Full Year 2021 Compared to Prior Year

**Sustainable and stepwise improvements in net income and diluted earnings per share are the result of fundamental changes to the business and diligent efforts to improve the quality of earnings**

NET SALES	NET INCOME	DILUTED EPS	ADJ. EBITDA <sup>1</sup>	ADJ. EBITDA MARGIN <sup>1</sup>
<b>\$6.9B</b>	<b>\$144.6M</b>	<b>\$9.01</b>	<b>\$342.6M</b>	<b>5.0%</b>
<b>+8.0%</b> UP \$0.5B	<b>+322.8%</b> UP \$110.4M	<b>+333.2%</b> UP \$6.93	<b>+82.6%</b> UP \$155.0M	<b>+200 bps</b> FROM 3.0%

# Business Update

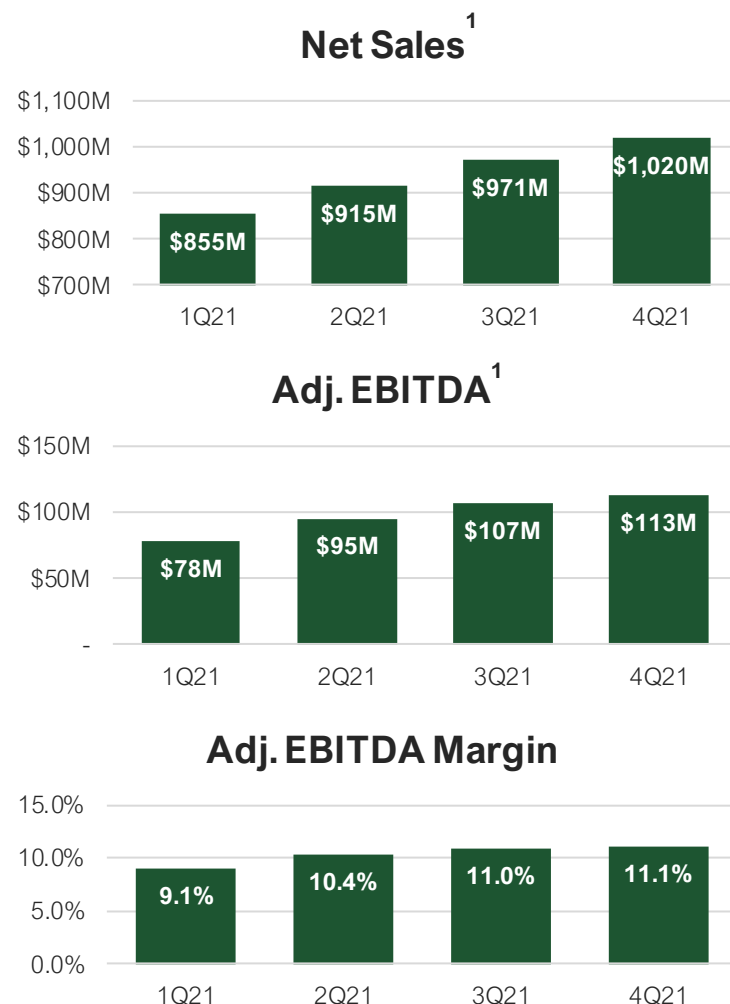


## Comments:

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- Inflationary market price increases across product portfolio continued into fourth quarter
- Pass-through of market price increases managed effectively and with proper notice
- Continued demand and constrained supply expected to support prices at current levels
- Wage inflation consistent with broader market and supply chain challenges

# Packaging Segment Performance



## Comments:

- Eleventh consecutive quarter of YoY improvement in Adjusted EBITDA margin.
- Record high Adjusted EBITDA of \$113 million and Adjusted EBITDA margin of 11.1%
- Packaging sales growth of 15% due to supplier-driven price increases and volume growth, after adjusting for day count differences.
- Strong sales growth across all customer sectors and above-market volume growth.
- Further established position as the leading provider of Packaging solutions in North America.



# Segment Mix Transformation

Strategic Shift to Packaging

## ADJUSTED EBITDA BY SEGMENT

FY 2014<sup>1, 2</sup>

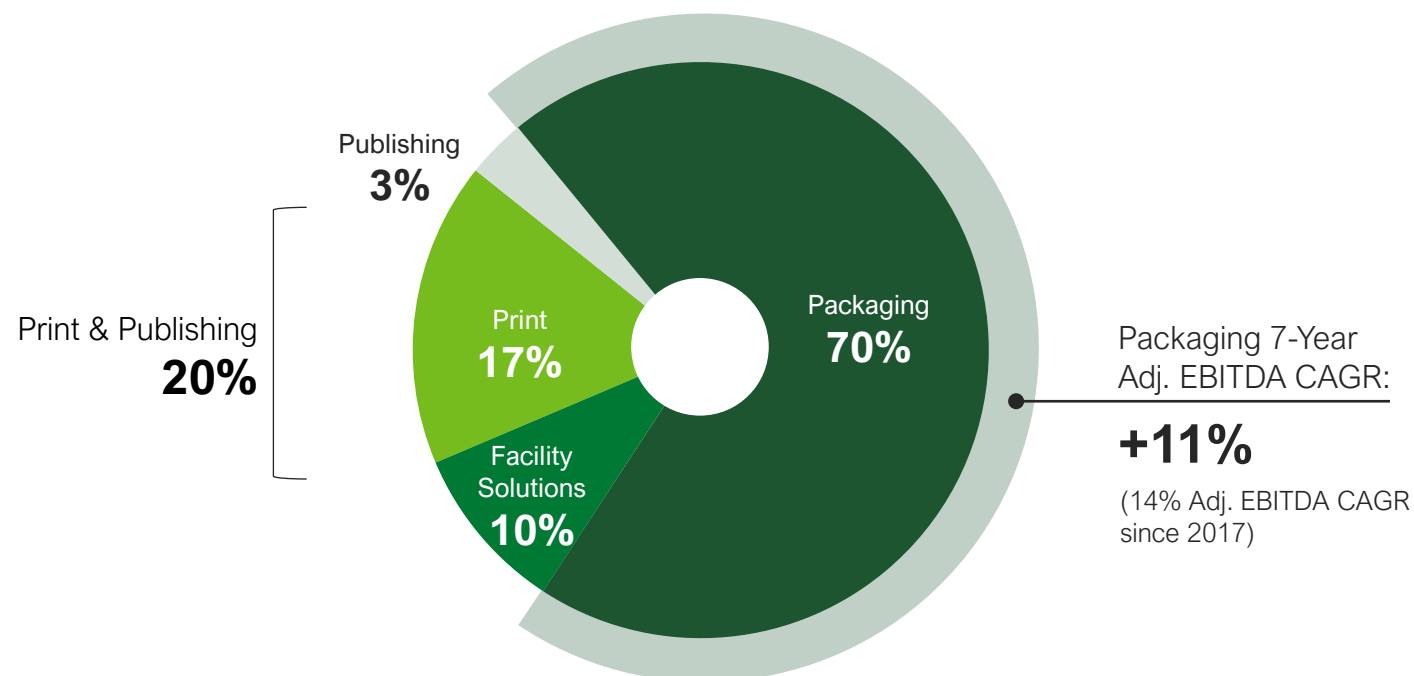
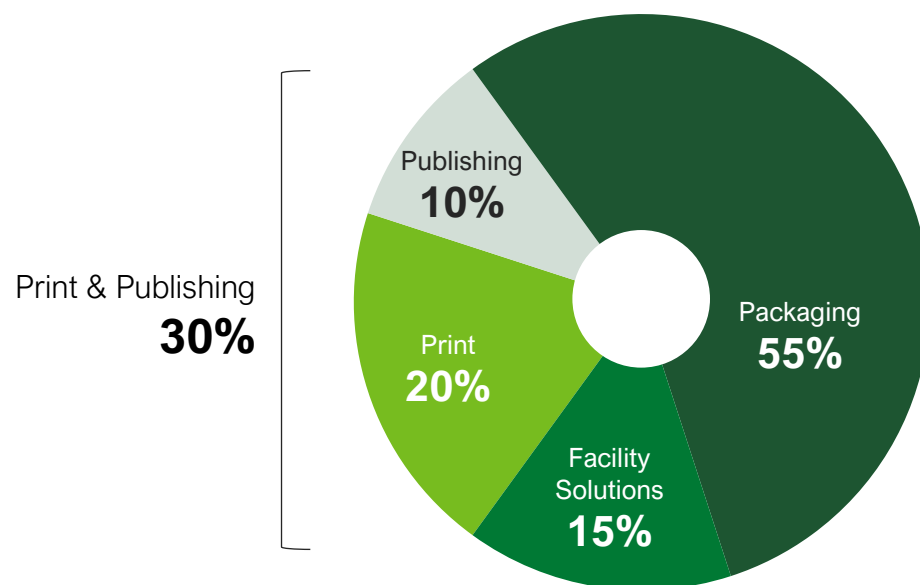
**\$154**  
MILLION

FY 2021<sup>2</sup>

**\$343**  
MILLION

FY 2022  
Adj. EBITDA Guidance:

**\$395 - \$435M**



1. Pro Forma

2. See appendix for reconciliations of non-GAAP measures to the most comparable U.S. GAAP measures; Corporate and Other is excluded from the calculation for percentage of Adjusted EBITDA by Segment.



# FINANCIAL RESULTS

**STEVE SMITH**

Chief Financial Officer



# Segment and Consolidated Financial Results

Fourth Quarter and Full Year 2021

	4Q 2021		Full Year 2021	
	Adj. EBITDA Change from PY	Adj. EBITDA % of Net Sales Change from PY	Adj. EBITDA Change from PY	Adj. EBITDA % of Net Sales Change from PY
Packaging	\$113M +33.7%	11.1% +150 bps	\$394M +31.2%	10.5% +150 bps
Facility Solutions	\$17M +114.8%	7.5% +400 bps	\$53M +26.7%	5.9% +140 bps
Print	\$39M +212.9%	9.2% +570 bps	\$96M +184.9%	6.5% +420 bps
Publishing	\$6M -1.7%	3.6% -50 bps	\$19M +46.1%	3.1% +70 bps
Corporate & Other	(\$59M)		(\$218M)	
Veritiv Consolidated	\$116M <sup>1</sup> +87.8%	6.2% +240 bps	\$343M <sup>1, 2</sup> +82.6%	5.0% +200 bps

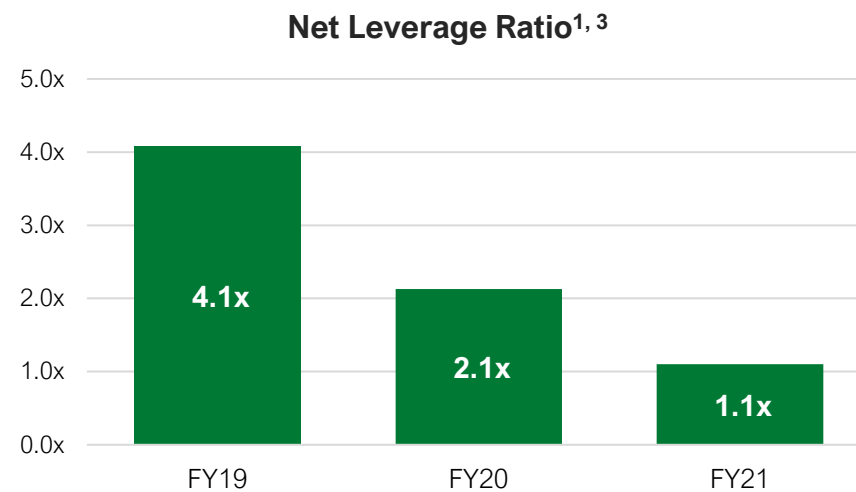
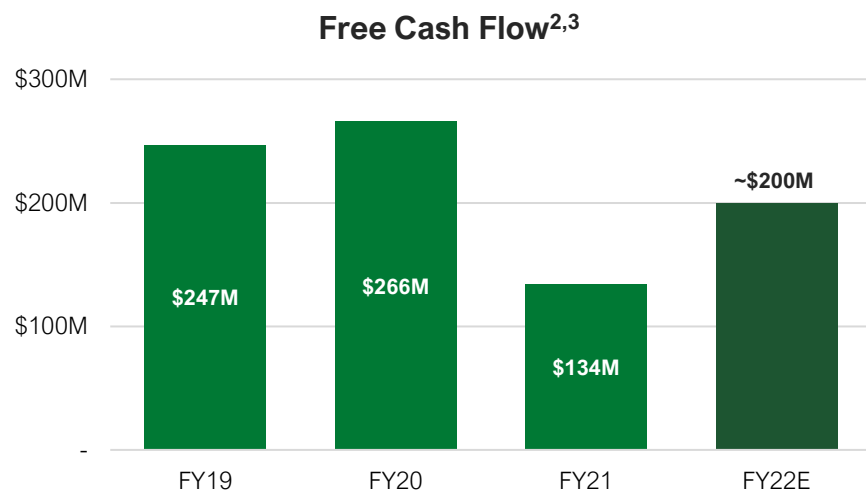
1. Please see the appendix for reconciliations of non-GAAP measures to the most comparable U.S. GAAP measures.

2. Adjusted EBITDA does not sum to the year-to-date amount due to rounding.



# Cash Flow; Low Leverage

**Significant net leverage reduction since 2019 driven by healthy free cash flow generated from increased earnings and disciplined working capital reductions**



# Capital Allocation

Reduction in net leverage below long-term target of 3x enabled successful completion of share repurchase program and investments in growth. Record low net leverage provides both financial and strategic optionality.

## Capital Allocation Priorities:

- Invest in the business:
  - Organic
    - 2022 CapEx: Approximately \$35M**
  - Inorganic
    - Scope and/or Scale Acquisitions**  
Disciplined Approach
- Return value to shareholders
  - \$200M Share Repurchase Program in 2022**  
\$100M Share Repurchase Program Completed in 3Q 2021
- Support restructuring initiatives
  - 2020 Restructuring Plan**  
Substantially completed in 4Q 2021



# OUTLOOK

**SAL ABBATE**

Chief Executive Officer





# Outlook

Full Year 2022

## Net Income

\$210 – \$250 Million

(estimated 26 - 28% effective tax rate)

## Diluted Earnings per Share

\$13.50 – \$16.25

(approximately 15.5 million shares)

## Adjusted EBITDA<sup>1</sup>

\$395 – \$435 Million

## Free Cash Flow<sup>1,2</sup>

Approximately \$200 Million

## Capital Expenditures

Approximately \$35 Million

## Comments:

- Board of Directors authorized \$200 million share repurchase program.
- Segment Adjusted EBITDA margins expected to be at or above prior year levels.
- Packaging demand expected to continue but at a more modest level than prior year.
- Favorable Print market dynamics will likely continue throughout 2022.
- Will continue to work closely with suppliers and customers to ensure efficient and timely pass through of supplier-driven price increases.
- Supply chain challenges and inflationary factors expected to continue throughout 2022.

# Questions



# Appendix

## Reconciliation of Non-GAAP Financial Measures

We supplement our financial information prepared in accordance with U.S. GAAP with certain non-GAAP measures including Adjusted EBITDA (earnings before interest, income taxes, depreciation and amortization, restructuring charges, net, integration and acquisition expenses and other similar charges including any severance costs, costs associated with warehouse and office openings or closings, consolidation, and relocation and other business optimization expenses, stock-based compensation expense, changes in the LIFO reserve, non-restructuring asset impairment charges, non-restructuring severance charges, non-restructuring pension charges, net, fair value adjustments related to contingent liabilities assumed in mergers and acquisitions and certain other adjustments), free cash flow and other non-GAAP measures such as the Net Debt to Adjusted EBITDA ratio. We believe investors commonly use Adjusted EBITDA, free cash flow and these other non-GAAP measures as key financial metrics for valuing companies. In addition, the credit agreement governing our Asset-Based Lending Facility (the "ABL Facility") permits us to exclude the foregoing and other charges in calculating "Consolidated EBITDA", as defined in the ABL Facility. We approximate foreign currency effects by applying the foreign currency exchange rate for the prior period to the local currency results for the current period.

Adjusted EBITDA, free cash flow and these other non-GAAP measures are not alternative measures of financial performance or liquidity under U.S. GAAP. Non-GAAP measures do not have definitions under U.S. GAAP and may be defined differently by, and not be comparable to, similarly titled measures used by other companies. As a result, we consider and evaluate non-GAAP measures in connection with a review of the most directly comparable measure calculated in accordance with U.S. GAAP. We caution investors not to place undue reliance on such non-GAAP measures and to consider them with the most directly comparable U.S. GAAP measures. Adjusted EBITDA, free cash flow and these other non-GAAP measures have limitations as analytical tools and should not be considered in isolation or as a substitute for analyzing our results as reported under U.S. GAAP. Please see the following tables for reconciliations of non-GAAP measures to the most comparable U.S. GAAP measures.



# Appendix

## Reconciliation of Non-GAAP Financial Measures

**Table I.a**  
**VERITIV CORPORATION**  
**NET INCOME (LOSS) TO ADJUSTED EBITDA; ADJUSTED EBITDA MARGIN**  
(in millions, unaudited)

	Three Months Ended	
	December 31, 2021	December 31, 2020
Net income (loss)	\$ 56.9	\$ 32.0
Interest expense, net	3.8	5.4
Income tax expense (benefit)	20.6	9.0
Depreciation and amortization	13.1	14.6
EBITDA	94.4	61.0
Restructuring charges, net	3.4	11.8
Facility closure charges, including (gain) loss from asset disposition	1.1	1.7
Stock-based compensation	1.7	2.8
LIFO reserve (decrease) increase	12.4	3.1
Non-restructuring severance charges	2.3	0.9
Non-restructuring pension charges, net	0.5	-
Fair value adjustment on Tax Receivable Agreement contingent liability	-	(20.1)
Escheat audit contingent liability	-	(0.2)
Other	0.1	0.7
Adjusted EBITDA	\$ 115.9	\$ 61.7
Net sales	\$ 1,864.8	\$ 1,642.3
Adjusted EBITDA as a % of net sales	6.2 %	3.8 %

# Appendix

## Reconciliation of Non-GAAP Financial Measures

Table I.b.  
VERITIV CORPORATION  
NET INCOME (LOSS) TO ADJUSTED EBITDA GUIDANCE  
(in millions, unaudited)

	Forecast for Year Ending December 31, 2022	
	Low	High
Net income (loss)	\$ 210	\$ 250
Interest expense, net	15	15
Income tax expense (benefit)	80	90
Depreciation and amortization	50	50
Other reconciling items	40	30
Adjusted EBITDA	\$ 395	\$ 435

# Appendix

## Reconciliation of Non-GAAP Financial Measures

Table I.c  
VERITIV CORPORATION  
RECONCILIATION OF NON-GAAP MEASURES  
NET INCOME (LOSS) TO ADJUSTED EBITDA; ADJUSTED EBITDA MARGIN  
(in millions, unaudited)

	Year Ended December 31, 2014		
	Veritiv As Reported	Pro Forma Adjustments*	Veritiv Pro Forma
Net income (loss)	\$ (19.6)	\$ (16.2)	\$ (35.8)
Interest expense, net	14.0	12.4	26.4
Income tax expense (benefit)	(2.1)	6.8	4.7
Depreciation and amortization	37.6	16.8	54.4
EBITDA	29.9	19.8	49.7
Restructuring charges, net	4.0	0.2	4.2
Stock-based compensation	4.0	0.1	4.1
LIFO reserve (decrease) increase	6.3	1.3	7.6
Non-restructuring severance charges	2.6	0.4	3.0
Gain on sale of joint venture	-	(6.6)	(6.6)
Integration, acquisition and merger expenses	75.1	14.1	89.2
Fair value adjustment on Tax Receivable Agreement contingent liability	1.7	-	1.7
Other	(1.7)	2.3	0.6
Loss from discontinued operations, net of income taxes	0.1	-	0.1
Adjusted EBITDA	\$ 122.0	\$ 31.6	\$ 153.6
Net Sales	\$ 7,406.5	\$ 1,907.6	\$ 9,314.1
Adjusted EBITDA/Pro Forma Adjusted EBITDA as a % of net sales	1.6%		1.6%

\* Pro forma adjustments take into account the merger with UWW Holdings, Inc. and the related financing as if they occurred on January 1, 2014, as well as purchase accounting adjustments and adjustments for one-time costs related to the merger.

# Appendix

## Reconciliation of Non-GAAP Financial Measures

Table II  
VERITIV CORPORATION  
RECONCILIATION OF NON-GAAP MEASURES  
FREE CASH FLOW  
(in millions, unaudited)

	Three Months Ended December 31,	Year Ended December 31,		
	2021	2021	2020	2019
Net cash flows provided by operating activities	\$ 63.1	\$ 154.7	\$ 289.2	\$ 281.0
Less: Capital expenditures	(6.3)	(20.4)	(23.6)	(34.1)
Free cash flow	<u>\$ 56.8</u>	<u>\$ 134.3</u>	<u>\$ 265.6</u>	<u>\$ 246.9</u>



# Appendix

## Reconciliation of Non-GAAP Financial Measures

Table II.a  
VERITIV CORPORATION  
FREE CASH FLOW GUIDANCE  
(in millions, unaudited)

	Forecast for Year Ending December 31, 2022
Net cash provided by (used for) operating activities	approximately \$235
Less: Capital expenditures	(35)
Free cash flow	<u>approximately \$200</u>

# Appendix

## Reconciliation of Non-GAAP Financial Measures

**Table III**  
**VERITIV CORPORATION**  
**NET DEBT TO ADJUSTED EBITDA**  
(in millions, unaudited)

	<b>December 31, 2021</b>
Amount drawn on ABL Facility	\$ 440.8
Less: Cash and cash equivalents	(49.3)
Net debt	\$ 391.5
Last Twelve Months Adjusted EBITDA	\$ 342.6
Net debt to Adjusted EBITDA	1.1x
	<b>Last Twelve Months December 31, 2021</b>
Net income (loss)	\$ 144.6
Interest expense, net	17.2
Income tax expense (benefit)	52.9
Depreciation and amortization	55.2
EBITDA	269.9
Restructuring charges, net	15.4
Facility closure charges, including (gain) loss from asset disposition	0.1
Stock-based compensation	7.4
LIFO reserve (decrease) increase	43.6
Non-restructuring severance charges	7.8
Non-restructuring pension charges, net	0.5
Other	(2.1)
Adjusted EBITDA	\$ 342.6
Net Sales	6,850.5
Adjusted EBITDA as a % of Net Sales	5.0%

# Appendix

## Reconciliation of Non-GAAP Financial Measures

**Table III.a**  
**VERITIV CORPORATION**  
**NET DEBT TO ADJUSTED EBITDA | ADJUSTED EBITDA % OF NET SALES**  
(in millions, unaudited)

	<u>Year Ended December 31,</u>	
	<u>2020</u>	<u>2019</u>
Amount drawn on ABL Facility	\$ 520.2	\$ 673.2
Less: Cash and cash equivalents	(120.6)	(38.0)
Net debt	\$ 399.6	\$ 635.2
Last twelve months Adjusted EBITDA	\$ 187.6	\$ 155.9
Net debt to Adjusted EBITDA	2.1	4.1
	<u>2020</u>	<u>2019</u>
<b>Last Twelve Months December 31,</b>		
Net income (loss)	\$ 34.2	\$ (29.5)
Interest expense, net	25.1	38.1
Income tax expense (benefit)	8.8	0.7
Depreciation and amortization	57.7	53.5
EBITDA	125.8	62.8
Restructuring charges, net	52.2	28.8
Facility closure charges, including (gain) loss from asset disposition	(3.7)	-
Stock-based compensation	17.7	14.6
LIFO reserve (decrease) increase	(1.5)	(3.7)
Non-restructuring asset impairment charges	-	-
Non-restructuring severance charges	4.1	8.4
Non-restructuring pension charges, net	7.2	6.6
Integration, acquisition and merger expenses	-	17.5
Fair value adjustment on Tax Receivable Agreement contingent liability	(19.1)	0.3
Fair value adjustment on contingent consideration liability	1.0	13.1
Escheat audit contingent liability	(0.2)	3.7
Other	4.1	3.8
Adjusted EBITDA	\$ 187.6	\$ 155.9
Net Sales	\$ 6,345.6	\$ 7,659.4
Adjusted EBITDA/Pro Forma Adjusted EBITDA as a % of net sales	3.0%	2.0%

# Appendix

## Reconciliation of Non-GAAP Financial Measures

Table IV  
VERITIV CORPORATION  
Organic Growth

	Three Months Ended December 31,									
	Total Company		Packaging		Facility Solutions		Print		Publishing	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Reported sales growth	13.5%	(10.5%)	15.3%	4.3%	1.0%	(13.3%)	18.0%	(28.1%)	13.4%	(26.8%)
Daily impact	1.9%	0.0%	1.9%	(0.0%)	1.7%	0.0%	1.9%	0.0%	1.9%	0.0%
Sales per day growth	15.4%	(10.5%)	17.2%	4.3%	2.6%	(13.3%)	19.9%	(28.1%)	15.3%	(26.8%)
Business divestitures <sup>1</sup>	1.1%	(0.0%)	-	-	-	-	5.3%	(0.7%)	-	-
Organic daily sales growth	16.5%	(10.5%)	17.2%	4.3%	2.6%	(13.3%)	25.3%	(28.8%)	15.3%	(26.8%)
Foreign exchange	(0.4%)	(0.2%)	(0.3%)	(0.3%)	(1.0%)	(0.3%)	(0.5%)	(0.1%)	-	-
Organic constant currency sales growth <sup>2</sup>	16.1%	(10.7%)	16.9%	4.1%	1.7%	(13.6%)	24.8%	(28.9%)	15.3%	(26.8%)

	Twelve Months Ended December 31,									
	Total Company		Packaging		Facility Solutions		Print		Publishing	
	2021	2020	2021	2020	2021	2020	2021	2020	2021	2020
Reported sales growth	8.0%	(17.2%)	13.4%	(3.8%)	(3.1%)	(22.0%)	1.8%	(30.7%)	9.8%	(31.9%)
Daily impact	0.9%	(0.3%)	0.9%	(0.4%)	0.8%	(0.3%)	0.8%	(0.3%)	0.9%	(0.3%)
Sales per day growth	8.8%	(17.5%)	14.3%	(4.1%)	(2.3%)	(22.3%)	2.6%	(31.0%)	10.6%	(32.2%)
Business divestitures <sup>1</sup>	0.8%	0.0%	-	-	-	-	3.4%	(0.5%)	-	-
Organic daily sales growth	9.6%	(17.5%)	14.3%	(4.1%)	(2.3%)	(22.3%)	6.0%	(31.4%)	10.6%	(32.2%)
Foreign exchange	(0.8%)	0.1%	(0.7%)	0.0%	(1.8%)	0.2%	(0.8%)	0.1%	-	-
Organic constant currency sales growth <sup>2</sup>	8.8%	(17.4%)	13.6%	(4.1%)	(4.1%)	(22.0%)	5.2%	(31.4%)	10.6%	(32.2%)





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March 1, 2022