

A group of five professionals (three women and two men) are gathered around a glass wall, looking at a presentation or diagram. They are dressed in business casual attire. The image is overlaid with a semi-transparent dark grey filter.

We are
GLOBANT

Empowering organizations **for a
digital and cognitive revolution**

FORWARD LOOKING DISCLOSURE

In addition to historical information, this release contains “forward-looking statements” within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, and Section 21E of the Securities Exchange Act of 1934. These forward-looking statements include information about possible or assumed future results of our business and financial condition, as well as the results of operations, liquidity, plans and objectives. In some cases, you can identify forward-looking statements by terminology such as “believe,” “may,” “estimate,” “continue,” “anticipate,” “intend,” “should,” “plan,” “expect,” “predict,” “potential,” or the negative of these terms or other similar expressions. These statements include, but are not limited to, statements regarding: the persistence and intensification of competition in the IT industry; the future growth of spending in IT services outsourcing generally, application outsourcing and custom application development and offshore development services; the level of growth of demand for our services from our clients; the level of increase in revenues from our new clients; the resource utilization rates and productivity levels, the level of attrition of our IT professionals; the pricing structures we use for our client contracts; general economic and business conditions in the locations in which we operate; the levels of our concentration of revenues by vertical, geography, by client and by type of contract in the future; the continuity of the tax incentives available for software companies with operations in Argentina; Argentina’s regulations on proceeds from the export of services; our expectation that we will be able to integrate and manage the companies we acquire and that our acquisitions will yield the benefits we envision; the demands we expect our rapid growth to place on our management and infrastructure; the sufficiency of our current cash, cash flow from operations, and lines of credit to meet our anticipated cash needs; the high proportion of our cost of services comprised of personnel salaries; and other factors discussed under the heading “Risk Factors” in the final prospectus for our initial public offering and other documents filed with the Securities and Exchange Commission. These forward-looking statements involve various risks and uncertainties. Although the registrant believes that its expectations expressed in these forward-looking statements are reasonable, its expectations may turn out to be incorrect. The registrant’s actual results could be materially different from its expectations. In light of the risks and uncertainties described above, the estimates and forward-looking statements discussed might not occur, and the registrant’s future results and its performance may differ materially from those expressed in these forward-looking statements due to, inclusive, but not limited to, the factors mentioned above. Because of these uncertainties, you should not make any investment decision based on these estimates and forward-looking statements. Except as required by law, we undertake no obligation to publicly update any forward-looking statements for any reason after the date of this press release whether as a result of new information, future events or otherwise.

We are experiencing two disruptive revolutions at the same time. The **digital and cognitive revolutions** are affecting how companies connect with consumers and employees.

These revolutions are leveraging new technologies that didn't exist a few years ago.



The AI Revolution



The Rise of Screenless UX



Connected ubiquitous experiences



Augmented and Virtual Reality

Companies need to face profound
**Digital & Cognitive
Transformations**
to stay ahead of their markets

This is not
a traditional game.
You need a pure digital
and cognitive player

One that has been
involved in amazing
transformations...



Large and fast growing addressable markets

As the temporal nature of digital transformation becomes completely foundational to future business, the proportion of "digital related" consulting engagements will increase from about half of all business and IT consulting engagements in 2013–2015 to approximately 70% of all engagements in 2020 or 2021, driving the total market for digital strategy and agency services well over \$100 billion in opportunity worldwide by 2021.

Source: IDC Worldwide and U.S. Digital Strategy and Agency Services Forecast, 2017–2021

Digital Services market expected to be a **\$138B market** by 2021 and to grow at **21.5% per year**.

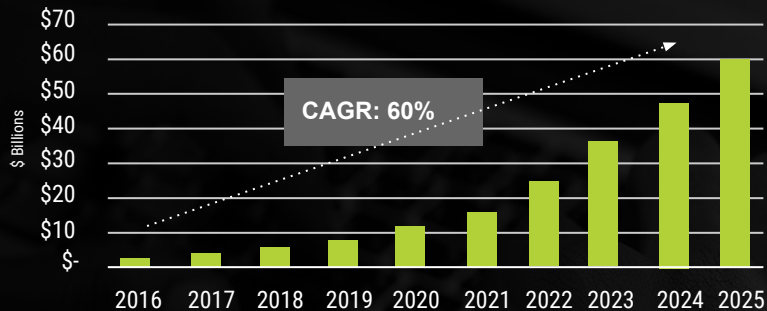
Worldwide Digital Strategy and Agency Services Spending by Foundation Use Case, 2015-2021 (\$B)

	2015	2016	2017	2018	2019	2020	2021	2016-2021 CAGR (%)
Digital Operations	18.7	22.7	28.3	33.6	41.5	46.5	61.1	21.9
Customer and brand engagement	13.1	14.9	18.7	25.7	30.7	36.7	41.4	22.6
Digital products and services	11.0	14.6	17.3	20.2	23.9	31.1	35.8	19.7
Total	42.8	52.2	64.3	79.4	96.1	116.3	138.3	21.5

Source: IDC, 2017

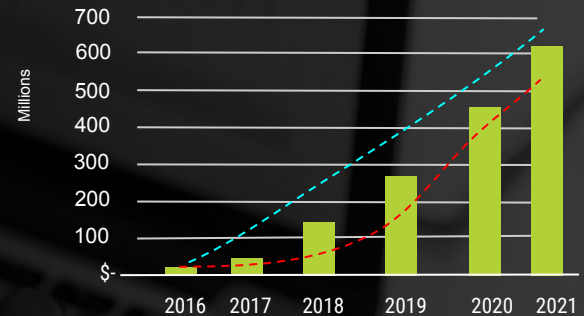
Large and fast growing addressable markets

Artificial Intelligence Revenue is expected to grow at a **60% CAGR through 2025.**



Source: Tractica

Mobile AR to drive **\$108 billion VR/AR market by 2021.**



Installed base (M)
Source: Digi-Capital

GLOBANT

**We are a pure
play on the
digital and
cognitive space**

We are disruptors on the professional services arena.

We are the place where engineering, innovation and design meet scale.

We leverage the latest technologies and methodologies in the digital and cognitive space to help organizations transform in every aspect.

We create software products that emotionally connect our customers with millions of consumers and employees, and we work with them to improve their efficiency.

Key Statistics

\$549M

LTM Q1'19 total
Revenue

27%

2014 – 2018
Revenue CAGR

\$73k

LTM Q1'19
annual
Revenue per IT
Professional

41%

Q1'19
Adj. Gross
Profit Margin
Percentage

17%

Q1'19
Adj. Profit from
Operations Margin
Percentage

+9,200

total Employees
as of Mar 31, 2019

472

LTM Q1'19 total
Customers
Served

91

LTM Q1'19
Customers
with over \$1M
in Annual
Revenue

94%

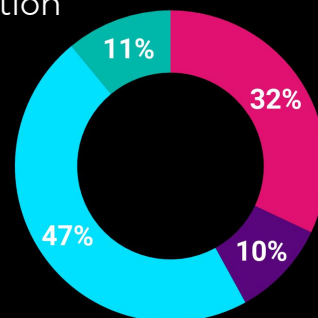
of LTM Q1'19
Revenue from
Existing
Customers in 2018

Global Delivery Model

48 offices in 35 cities throughout 17 countries

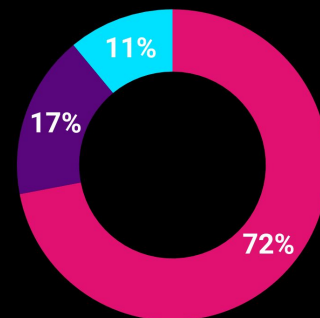
Headcount Distribution (as of Mar'19)

- Argentina
- Other Latam
- US & Europe
- India



Revenue by Geography (Q1'19)

- North America
- Latam and Others
- Europe



Note: Adjusted Gross Profit Margin Percentage excludes depreciation and amortization and share-based compensation expense. Adjusted Profit from Operations Margin Percentage excludes share-based compensation expense, impairment of assets and acquisition-related charges.

INVESTMENT HIGHLIGHTS



Pure play on the digital and cognitive space



Global presence, leveraging next-gen software and the right talent and skills



Organized by Studios, delivering domain expertise in emerging technologies



Recurring and blue-chip customer base



Substantial customer penetration and international expansion opportunity



Rapid revenue growth and industry leading margins



Experienced and founder led management team

Select Clients

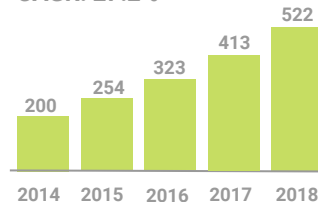


Employees

+9,200

Revenue Growth (\$M)

CAGR: 27.2%



Highlights



STANFORD
UNIVERSITY



GLOBANT'S HISTORY



LEADING THIS DREAM OUR MANAGEMENT TEAM

BOARD OF DIRECTORS



Martín Migoya

Chairman of the Board, CEO & Co-Founder



Mario Eduardo Vázquez

non-executive independent Director ⁽¹⁾ ⁽²⁾ ⁽³⁾



Richard Haythornthwaite

non-executive independent Director



Martín Gonzalo Uman

Director, Chief of Staff & Co-Founder



Francisco Álvarez-Demalde

non-executive independent Director



Philip A. Odeen

non-executive independent Director ⁽¹⁾ ⁽²⁾ ⁽³⁾



Guibert Andrés Englebienne

Director, CTO & Co-Founder



Marcos Galperin

non-executive independent Director ⁽²⁾ ⁽³⁾



Linda Rottenberg

non-executive independent Director ⁽¹⁾

⁽¹⁾ Audit Committee, ⁽²⁾ Compensation Committee, ⁽³⁾ Corporate Governance and Nominating Committee

SENIOR MANAGEMENT



Martín Migoya

CEO & Co-Founder



Guillermo Marsicovetere

Chief Strategy Officer



Juan Urthiague

Chief Financial Officer



Sol Mariel Noello

General Counsel



Martín Gonzalo Uman

Chief of Staff & Co-Founder



Patricia Pomies

Chief Delivery Officer



Wanda Weigert

Chief Brand Officer



Gustavo Barreiro

Chief Information Officer



Guibert Andrés Englebienne

CTO & Co-Founder



Guillermo Willi

Chief People Officer



Nestor Nocetti

EVP, Corporate Affairs & Co-Founder



Yanina Maria Conti

Chief Accounting Officer

OUR SECRET SAUCE



INNOVATIVE SOLUTIONS



Engineering the digital transformation for one of the largest amusement parks in the world



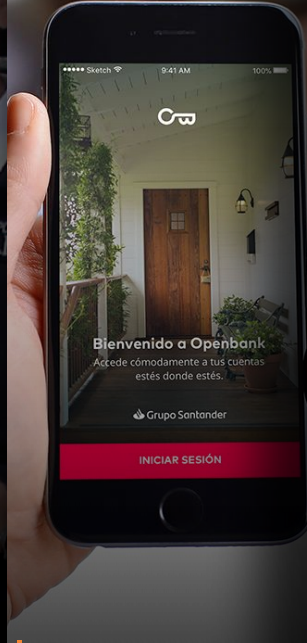
Partnering with EA for FIFA, UFC, NHL and other AAA games



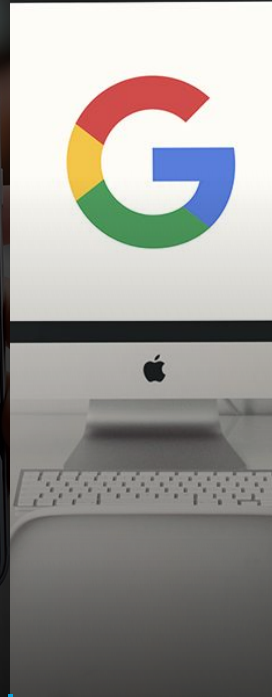
Lifting an airline's customer approach with a 360 degree digital strategy



Giving Londoners instant public access to the Metropolitan Police



Creating the first true digital bank for more than 3MM users



Becoming the first partner outside the Googleplex to work with Google

**ORGANIZATIONAL FITNESS
LIFECYCLE**

To create solutions for a true digital and cognitive transformation, technology isn't enough. At Globant we are committed to helping our customers in their whole **organizational fitness lifecycle**

14



ORGANIZATIONAL FITNESS LIFECYCLE

To create solutions for a true digital and cognitive transformation, technology isn't enough. At Globant we are committed to helping our customers in their whole **organizational fitness lifecycle**

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ORGANIZATIONAL FITNESS LIFECYCLE



OUR STUDIOS

Deep Pockets of Expertise

STRATEGIC



Future of
Organizations



Consulting



Stay
Relevant



Product
Acceleration



Process
Automation



Artificial
Intelligence



Agile
Delivery

SPECIALTY



UX
Studio



Mobile



Gaming



Big Data



Digital
Content



Internet
of Things



Media OTT

FOUNDATION



Cloud Ops



Quality
Engineering



UI
Engineering



Scalable
Platforms



Cyber
Security



Continuous
Evolution

OUR AGILE PODS

WHAT IS A POD?

Agile team with blended skills of 3+ people.

Self organized to meet strategic, creative or production goals, drive excellence and growth reducing risk.

Fully responsible for service delivery at their associated level.

WHY PODs?

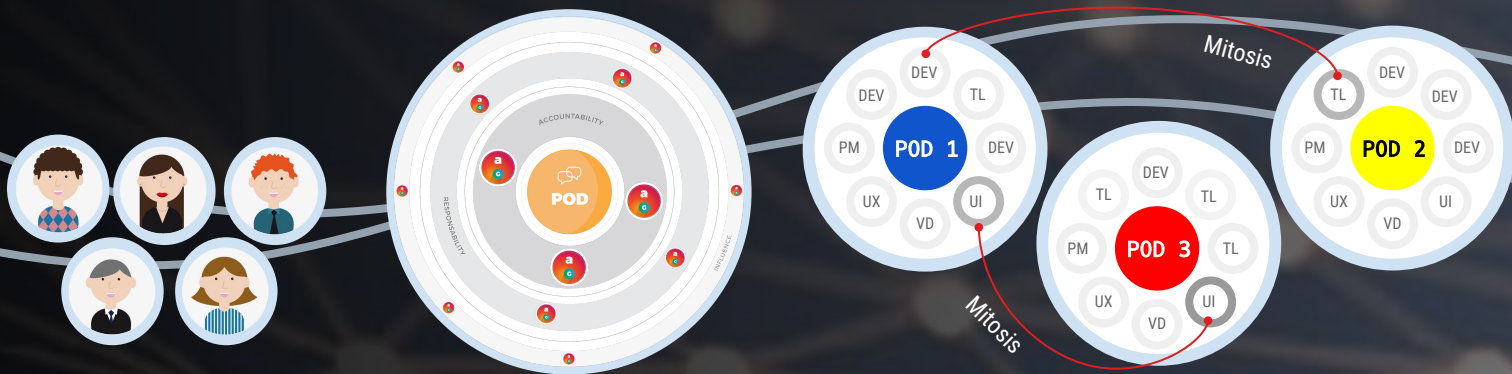
Organic ecosystem to foster, realize and sustain effective delivery and innovation.

Equipped with core Lean/Agile mindset and associated competencies.

Measured to evolve per engagement goals.

Designed to scale based on MITOSIS.

MATURITY



Areas of focus assigned per POD type
(STRATEGY | JOURNEY | BUILD)

OUR PLATFORMS

StarMeUP

BetterME

BEThere

TakePART

BriefME

signal

ACÁMICA

**GLOBANT
MINDS**

GLOBAL DELIVERY MODEL

Multiple time zones enable us to deliver agile services to our customers and global partners.

We benefit from cultural similarities and a strong history of innovation.

We have an unlimited talent pool of highly educated IT professionals.

48 offices in 35 cities throughout 17 countries.



GLOBAL DELIVERY MODEL

Total Headcount Geodispersion (%)

Country	Dec-14	Dec-15	Dec-16	Dec-17	Dec-18	Mar-19
Argentina	69	57	49	39	34	32
Colombia	8	11	15	21	25	26
India	-	9	8	10	12	11
Mexico	4	6	7	9	10	11
USA	5	5	8	9	7	6
Uruguay	11	8	8	6	5	5
Chile	-	1	2	2	3	3
Peru	2	1	1	1	1	1
Spain	-	-	1	1	1	1
Romania	-	-	-	-	1	1
Belarus	-	-	-	-	1	1
UK	-	-	1	1	0	1
Brazil	2	1	1	0	0	1

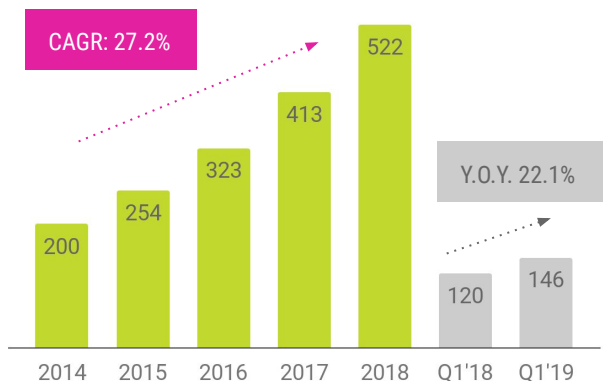
**Along our journey, we
have diversified our talent
base to build a strong
global presence**

A photograph of a person in a white shirt sitting at a desk, writing in a notebook with a red pencil. A laptop is open in front of them, and another laptop is visible in the foreground. The image has a dark, moody overlay with a yellow and pink vertical bar on the left side.

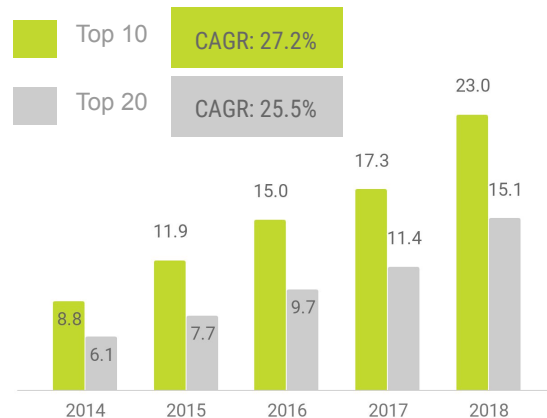
FINANCIAL REVIEW

Significant Revenue Growth

Revenue (\$M)



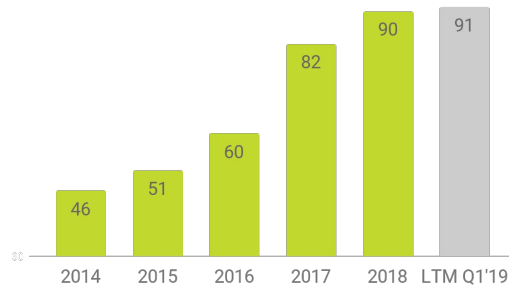
Average Revenue by Client (\$M)



Client Revenue Contribution (%)

Clients	2014	2015	2016	2017	2018	Q1'19
Top 1	9	12	10	10	11	10
Top 5	28	33	34	29	32	29
Top 10	44	47	47	42	44	41

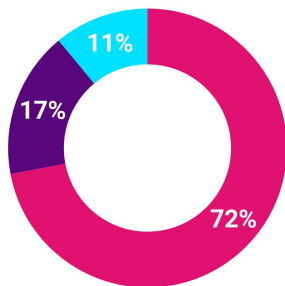
Clients with Revenues >\$1M



Revenue Breakdown (Q1'19)

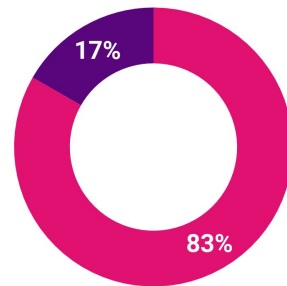
Geography

- North America
- Latam and Others
- Europe



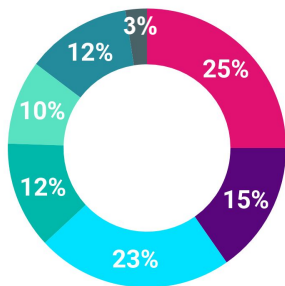
Currency

- USD
- Others



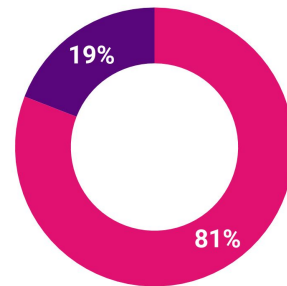
Industry

- Media & Entertainment
- Travel
- Banks & Financial Ss.
- Tech. & Telecomm.
- Professional Services
- Consumer, Retail & Manufacturing
- Others



Contract type

- Time & Materials
- Fixed Price & Others



Strong ability to develop accounts



Increasing # of multimillion \$ accounts

	2014	2015	2016	2017	2018
+\$20M	0	1	2	3	5
+\$10M	2	5	6	9	9
+\$5M	10	10	11	18	21
+\$1M	46	51	60	82	90

- 50² strategy
- Dedicated onsite teams
- Studio cross-selling
- Strategic partner

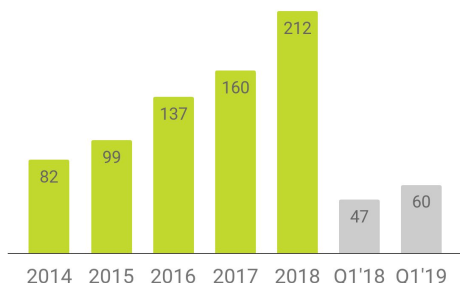
Annual revenues of select top 20 customers in 2018 with revenues <1M in 2014

	2014	2015	2016	2017	2018
Customer A	0	1	10	21	27
Customer B	0	0	1	12	27
Customer C	1	1	3	11	14
Customer D	0	1	2	5	8
Customer E	0	1	4	6	7

- Studio cross-selling
- POD model penetration
- Increasing number of projects

Attractive Profitability

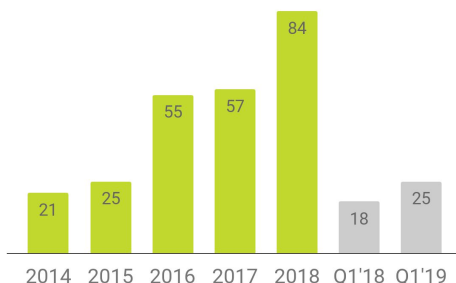
Adjusted Gross Profit (\$M)



% of revs

41.0 38.9 42.3 38.8 40.6 39.1 41.1

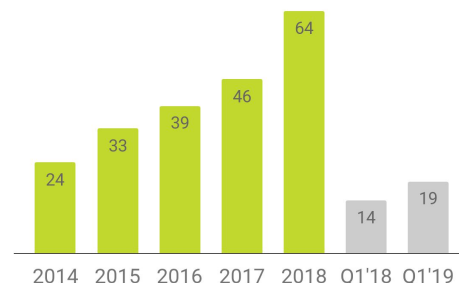
Adjusted Profit from Operations (\$M)



% of revs

10.6 9.7 16.9 13.7 16.1 14.7 16.9

Adjusted Net Income (\$M)



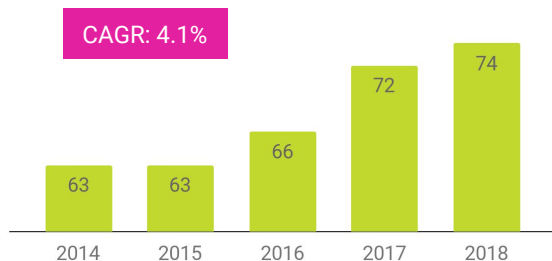
% of revs

12.2 12.8 12.0 11.1 12.2 11.6 12.7

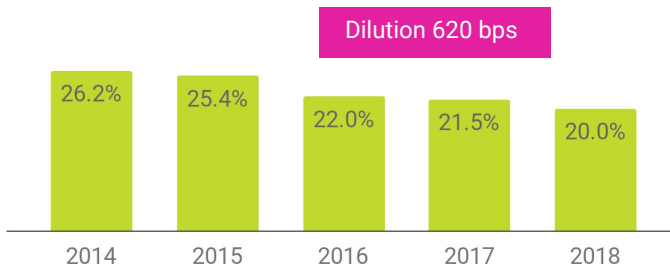
Note: Adjusted Gross Profit excludes depreciation and amortization and share-based compensation expense. Adjusted Profit from Operations excludes share-based compensation expense, impairment of assets and acquisition-related charges. Adjusted Net Income excludes share-based compensation expense, impairment of assets, US settlement agreement, net, Expenses related to secondary share offering and acquisition-related charges.

Operating Levers

Yearly Revenue per IT Professional (\$K)



Adjusted SG&A (% of revenues)

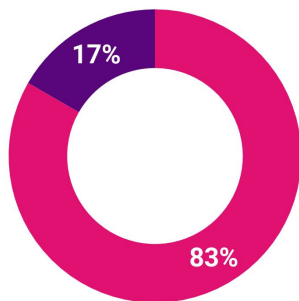


Revenues in Hard Currencies with Costs in Local Currencies

Revenues Q1'19

By Currency

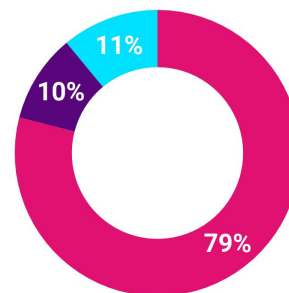
- USD
- Others



Headcount distribution as of Mar'19

By Geography

- Latin America
- US & Europe
- India



Note: Adjusted SG&A excludes depreciation and amortization, share-based compensation expense and acquisition-related charges.

OUR GROWTH STRATEGY

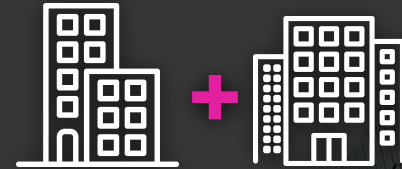
Focus on 50²: 50 accounts with potential revenues of \$50M

Studio cross-selling

Pure play in full digital journeys and AI & cognitive transformations

State of the art development centers

Key sales offices (London, New York, Dallas, San Francisco, Seattle, Pune, Sao Paulo, Bogota, Mexico City, Madrid and Buenos Aires)



Strategic Acquisitions

- Avanxo (CO)
- PointSource (US)
- Ratio (US)
- L4 (US)
- WAE (US & UK)
- Clarice (India)

WE HELP YOU STAY RELEVANT

Tap into the potential
of technology
for your industry

 **Globant**

