# Fiscal 2018 Second Quarter Results

May 1, 2018





# Forward Looking/Cautionary Statements & Non-GAAP Financial Information

#### Johnson Controls International plc Cautionary Statement Regarding Forward-Looking Statements

Johnson Controls International plc has made statements in this communication that are forward-looking and therefore are subject to risks and uncertainties. All statements in this document other than statements of historical fact are, or could be, "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. In this communication, statements regarding Johnson Controls' future financial position, sales, costs, earnings, cash flows, other measures of results of operations, synergies and integration opportunities, capital expenditures and debt levels are forward-looking statements. Words such as "may," "will," "expect," "intend," "estimate," "anticipate," "believe," "should," "forecast," "project" or "plan" and terms of similar meaning are also generally intended to identify forward-looking statements. However, the absence of these words does not mean that a statement is not forward-looking. Johnson Controls cautions that these statements are subject to numerous important risks, uncertainties, assumptions and other factors, some of which are beyond Johnson Controls' control, that could cause Johnson Controls' actual results to differ materially from those expressed or implied by such forward-looking statements, including, among others, risks related to: any delay or inability of Johnson Controls to realize the expected benefits and synergies of recent portfolio transactions such as the merger with Tyco and the spin-off of Adient, changes in tax laws (including, but not limited to the recently enacted Tax Cuts and Jobs Act), regulations, rates, policies or interpretations, the loss of key senior management, the tax treatment of recent portfolio transactions, significant transaction costs and/or unknown liabilities associated with such transactions, the outcome of actual or potential litigation relating to such transactions, the risk that disruptions from recent transactions will harm Johnson Controls' business, the strength of the U.S. or other economies, automotive vehicle production levels, mix and schedules, energy and commodity prices, the availability of raw materials and component products, currency exchange rates, cancellation of or changes to commercial arrangements, and with respect to the recently announced review of strategic alternatives for the Power Solutions business, uncertainties as to the structure and timing of any transaction and whether it will be completed, the possibility that closing conditions for a transaction may not be satisfied or waived, the impact of the strategic review and any transaction on Johnson Controls and the Power Solutions business on a standalone basis if a transaction is completed, and whether the strategic benefits of any transaction can be achieved. A detailed discussion of risks related to Johnson Controls' business is included in the section entitled "Risk Factors" in Johnson Controls' Annual Report on Form 10-K for the 2017 fiscal year filed with the SEC on November 21, 2017, and its Quarterly Report on Form 10-Q for the quarterly period ended December 31, 2017 filed with the SEC on February 2, 2018, both of which are and available at www.sec.gov and www.johnsoncontrols.com under the "Investors" tab. Shareholders, potential investors and others should consider these factors in evaluating the forward-looking statements and should not place undue reliance on such statements. The forward-looking statements included in this communication are made only as of the date of this document, unless otherwise specified, and, except as required by law, Johnson Controls assumes no obligation, and disclaims any obligation, to update such statements to reflect events or circumstances occurring after the date of this communication.

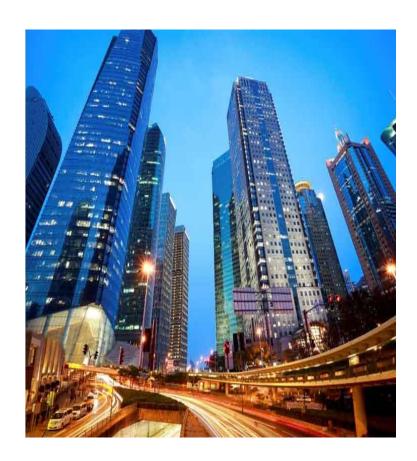
#### **Non-GAAP Financial Information**

This presentation contains financial information regarding adjusted earnings per share, which is a non-GAAP performance measure. The adjusting items include mark-to-market for pension and postretirement plans, transaction/integration/separation costs, restructuring and impairment costs, nonrecurring purchase accounting impacts related to the Tyco merger, Scott Safety gain on sale and discrete tax items. Financial information regarding adjusted sales, adjusted organic sales, adjusted segment EBITA, adjusted segment EBITA margin, adjusted corporate expense, adjusted EBIT, free cash flow, adjusted free cash flow, free cash flow conversion, net debt, and net debt to capitalization are also presented, which are non-GAAP performance measures. Adjusted segment EBITA excludes special items such as transaction/integration/separation costs and nonrecurring purchase accounting impacts because these costs are not considered to be directly related to the operating performance of its business units. Management believes that, when considered together with unadjusted amounts, these non-GAAP measures are useful to investors in understanding period-over-period operating results and business trends of the Company. Management may also use these metrics as guides in forecasting, budgeting and long-term planning processes and for compensation purposes. These metrics should be considered in addition to, and not as replacements for, the most comparable GAAP measure. Reconciliations of non-GAAP performance measures can be found in the attached footnotes.

**Controls** 

# **Q2 FY18 Strategic Highlights**

- Growth investments paying off
  - Strong traction increasing sales capacity
  - Accelerating field orders and improved secured margins in Buildings
  - Product growth momentum
  - Increasing service growth
  - OE and aftermarket wins in Power
- Continued strong synergy and productivity savings
- Early benefits from Cash Management Office
- Ongoing Power Solutions strategic review



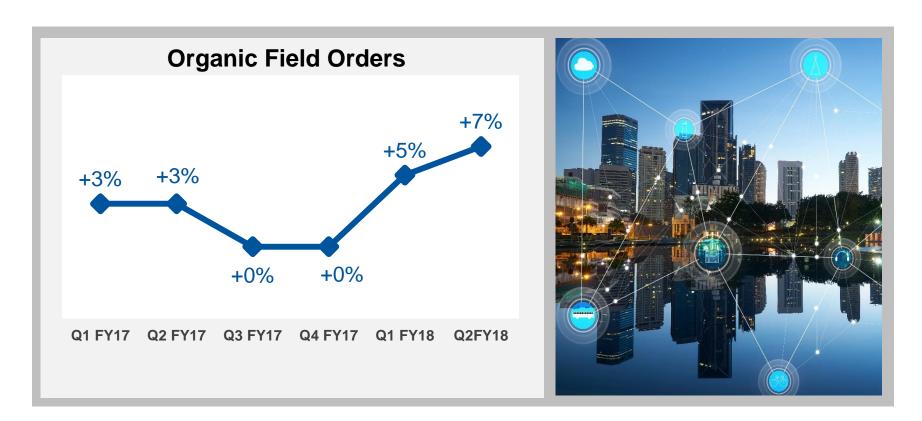


# **Macro Environment**





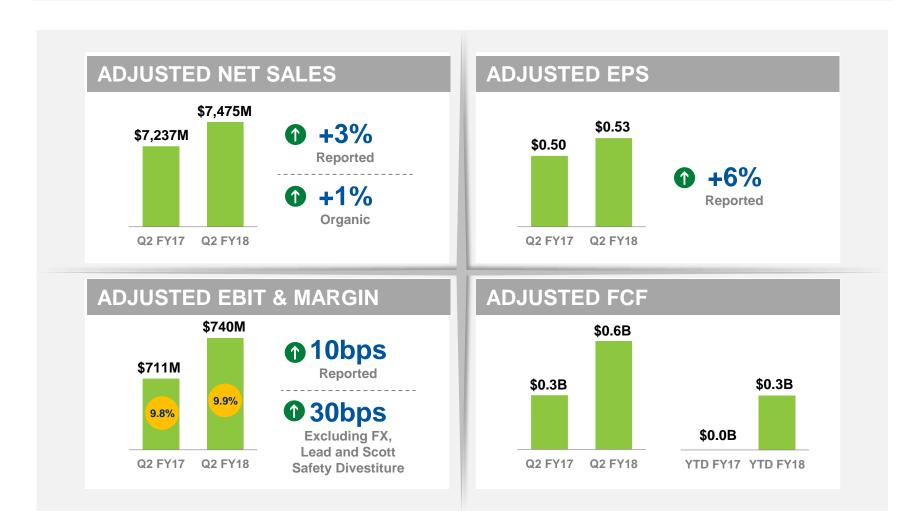
# **Buildings Field Order Growth**



Continued Strong Order Growth Converting To Increased Sales in 2<sup>nd</sup> Half



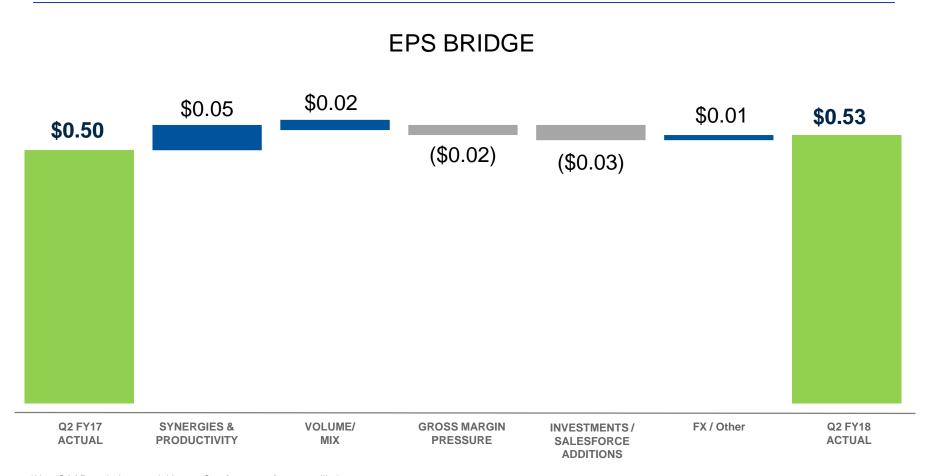
# **Q2 FY18 Financial Summary\***



<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.



### **Q2 FY18 Results vs. Prior Year\***

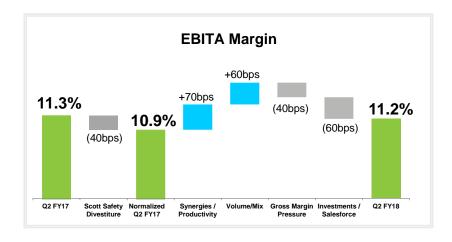


<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.



# **Buildings\***

(\$ in millions)	Q2 FY17	Q2 FY18	Change
Sales	\$5,541	\$5,630	2%
Segment EBITA	\$628	\$630	0%
EBITA Margin %	11.3%	11.2%	(10bps)



- Organic sales up 2%
  - Products up 6%
  - Field down 1%; driven by timing of project flow-through
    - Solid service growth +3%
- Sales headwind from M&A of 4% was fully offset by favorable impact from foreign currency
- Field orders increased 7% on a year-overyear basis, excluding the impact of foreign currency and M&A
- Field backlog of \$8.5 billion increased 6% on a year-over-year basis, excluding the impact of foreign currency and M&A



<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.

# **Segment Results: Building Solutions North America\***

(\$ in millions)	Q2 FY17	Q2 FY18	Change
Sales	\$2,074	\$2,097	1%
Segment EBITA	\$229	\$244	7%
EBITA Margin %	11.0%	11.6%	60bps

- Orders increased 4% on a year-over-year basis, excluding the impact of foreign currency and M&A
- Backlog of \$5.3 billion increased 5% on a year-over-year basis, excluding the impact of foreign currency and M&A

- Organic sales up 1%
  - HVAC & Controls up low-single digits
  - Fire & Security up modestly
  - Solutions down low-single digits
- EBITA margin increased 60 bps; up 10 bps excluding prior year project charge
  - Productivity savings and cost synergies
  - Favorable volume/mix
  - Lower gross margin backlog conversion
  - Headwind from salesforce additions



<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.

# **Segment Results: Building Solutions EMEA/LA\***

(\$ in millions)	Q2 FY17	Q2 FY18	Change
Sales	\$891	\$907	2%
Segment EBITA	\$79	\$78	(1%)
EBITA Margin %	8.9%	8.6%	(30bps)

- Orders increased 10% on a year-over-year basis, excluding the impact of foreign currency and M&A
- Backlog of \$1.7 billion increased modestly on a year-over-year basis, excluding the impact of foreign currency and M&A

- Organic sales down 3%
  - Europe low single-digit decline driven by lower installation in HVAC and Industrial Refrigeration
  - Middle East & Africa mid-single digit decline driven by HVAC installation
  - Latin America low-single digit growth led by Fire & Security
- Sales headwind from M&A of 4% was more than offset by 9% favorable impact from foreign currency
- EBITA margin down 30 bps
  - Productivity savings and cost synergies
  - Lower volume de-leverage



<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.

# **Segment Results: Building Solutions Asia Pacific\***

(\$ in millions)	Q2 FY17	Q2 FY18	Change
Sales	\$562	\$586	4%
Segment EBITA	\$67	\$71	6%
EBITA Margin %	11.9%	12.1%	20bps

- Orders increased 10% on a year-over-year basis, excluding the impact of foreign currency and M&A
  - Includes large order which favorably impacted order growth by 5%
- Backlog of \$1.5 billion increased 15% on a year-over-year basis, excluding the impact of foreign currency and M&A

- Organic sales down 2%
  - High-single digit growth in service
  - High-single digit decline in installation related to the timing of large project flowthrough
- Foreign currency favorably impacted sales by 6%
- EBITA margin up 20bps, including 40bps headwind related to foreign currency
  - Productivity savings and cost synergies
  - Favorable mix
  - Headwind from salesforce additions



<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.

# **Segment Results: Global Products\***

(\$ in millions)	Q2 FY17	Q2 FY18	Change
Sales	\$2,014	\$2,040	1%
Segment EBITA	\$253	\$237	(6%)
EBITA Margin %	12.6%	11.6%	(100bps)

- EBITA margin down 100bps, including 120bps headwind related to Scott Safety divestiture
- Underlying margin up 20bps excluding Scott Safety impact
  - Productivity savings and cost synergies
  - Favorable volume leverage
  - Price/cost pressure
  - Product and channel investments

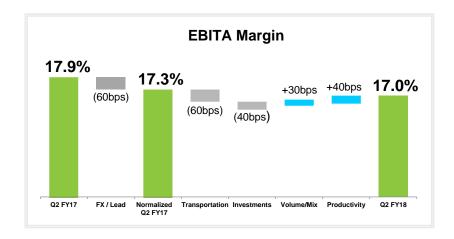
- Organic sales up 6%
  - Mid-single digit growth in Building Management
  - Mid-single digit growth in HVAC & Refrigeration Equipment
    - Residential up mid-single digits; NA up highteens
    - Light commercial up low-single digits
    - VRF up low-single digits; up strong doubledigits in China (unconsolidated entities)
    - Industrial Refrigeration up strong doubledigits
    - Applied equipment modest increase
  - Low-teens growth in Specialty Products
- Sales headwind from M&A of 9% was partially offset by 4% favorable impact from foreign currency

Johnson Controls

<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.

# **Segment Results: Power Solutions\***

(\$ in millions)	Q2 FY17	Q2 FY18	Change
Sales	\$1,696	\$1,845	9%
Segment EBITA	\$303	\$314	4%
EBITA Margin %	17.9%	17.0%	(90bps)

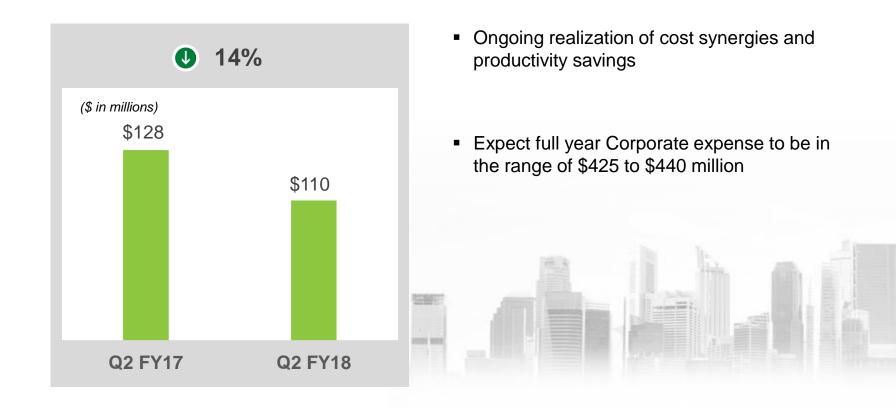


<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.

- Organic sales down 2%
  - Lower volumes
  - Favorable price and technology mix
- Sales favorably impacted 7% related to foreign currency and 4% related to lead prices
- OE units down 2%; in-line with lower global production
- Aftermarket units down 6%; weather impacts in U.S. and Europe
- Global start-stop units up 14%
  - Americas up 35%
  - China up 43%
  - EMEA up modestly



# **Corporate Expense\***





<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.

#### Free Cash Flow

(in \$ billions)	Q2 FY17	Q2 FY18	H1 FY17	H1 FY18
Cash provided (used) by operating activities	\$0.4	\$0.7	\$(1.5)	\$0.5
Capital expenditures	(0.3)	(0.3)	(0.6)	(0.5)
Reported free cash flow	\$0.1	\$0.4	\$(2.2)	\$0.0
Transaction tax payments	0.1	-	1.3	-
Restructuring costs	-	0.1	0.1	0.1
Transaction/integration/ separation costs	0.1	0.1	0.3	0.2
Adient cash outflow	-	-	0.3	-
Change in control pension	-	-	0.2	-
Adjustments	0.2	0.2	2.2	0.3
Adjusted free cash flow*	\$0.3	\$0.6	\$0.0	\$0.3

- Q2 adjusted free cash flow of \$0.6 billion
  - FY18 year-to-date adjusted free cash flow up \$0.3 billion vs. prior year
  - Early benefits from Cash Management Office
- Re-affirm FY18 adjusted free cash flow conversion of 80%+
  - FY18 excludes net one-time payments of \$800 to \$900 million related to integration, restructuring and income taxes
  - Year-to-date results include \$0.3 billion of net one-time items

<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation. Table may not sum due to rounding.



### **Balance Sheet**

Capital Structure	Q1 FY18	Q2 FY18
Short-term debt and current portion of long-term debt	\$1,605	\$1,136
Long-term debt	10,895	10,962
Total debt	12,500	12,098
Less: cash and cash equivalents	552	268
Net debt	\$11,948	\$11,830
Net debt/EBITDA leverage	2.6x	2.5x
Net debt/Cap	36.8%	36.2%
Share repurchases	~\$150M	~\$50M

# 2.0-2.5X NET DEBT/EBITDA LEVERAGE TARGET



# **Impact of Tariffs**

# Section 232 Steel and Aluminum Tariffs (Enacted)

- Enacted March 2018
- Total steel and aluminum annual spend ~\$225 million
  - All steel supplied in country
  - 70% of aluminum supplied in country
- Tariff impact minor
- Price pressure from domestic steel and aluminum producers more relevant
- Risk mitigation in place impact will be fully offset

# U.S. Section 301 Tariffs on Chinese Original Goods (Proposed)

- Under comment period monitoring developments
- Evaluating potential impact
- Proactive planning to offset any potential impact



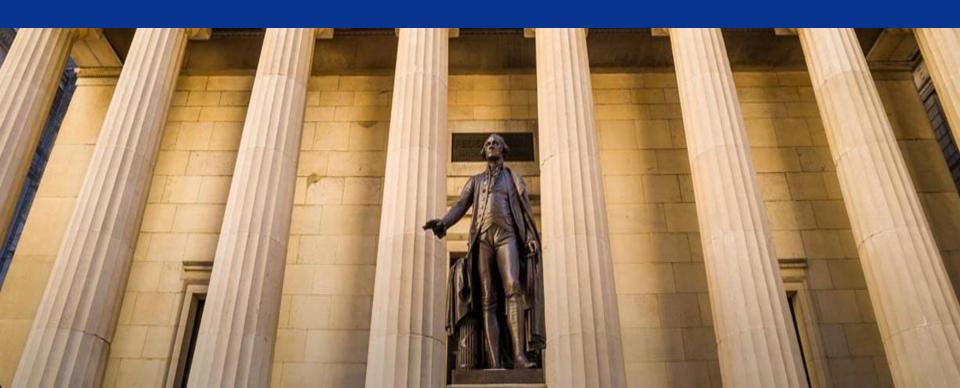
# **FY18 Guidance Update**

	Initial Guidance (Nov)	Updated Guidance (May)
Sales	\$30.1B to \$30.7B  Flat to +2% reported  Low-single digit Organic Growth	\$31.0B to \$31.5B +3% to +5% reported Low-single digit Organic Growth
Segment Details: Buildings	Organic Growth Low-single digits	Organic Growth Low-single digits
	EBITA Margin +10 to +30bps (including 40 bps headwind from divestiture of Scott Safety)	EBITA Margin +10 to +30bps (including 40 bps headwind from divestiture of Scott Safety)
Segment Details: Power	Organic Growth Low to Mid-single digits	Organic Growth Low-single digits
	EBITA Margin down 10 to +10 bps (assumes Lead @ \$2,100 LME)	EBITA Margin down 100 to 120 bps (assumes Lead @ \$2,445 LME; 70bp unfavorable impact to margin)
EBIT Margin Expansion*	12.2% - 12.4% +30 to +50bps (including 30 bps headwind from divestiture of Scott Safety)	12.0% - 12.2% +10 to +30bps (including 30 bps headwind from divestiture of Scott Safety)
EPS*	\$2.75 to \$2.85 +6% to +10% Weighted average diluted share count ~935M	\$2.75 to \$2.85 +6% to +10% Weighted average diluted share count ~935M

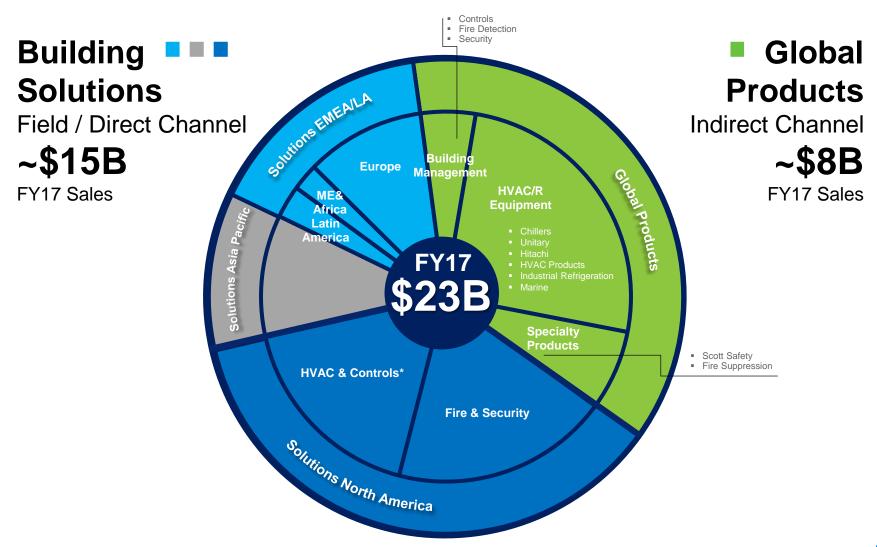


<sup>\*</sup>Non-GAAP excludes special items.

# **Appendix**



# **Building Technologies & Solutions Segment Structure**



<sup>\*</sup>Includes performance contracting.

# FY18 Second Quarter Financial Results (continuing operations)

\$ in millions, except earnings per share)	Q2 FY17 GAAP	Q2 FY18 GAAP	Q2 FY17 * NON-GAAP	Q2 FY18* NON-GAAP	% Change NON-GAAP
Sales	\$7,267	\$7,475	\$7,237	\$7,475	3%
Gross profit % of sales	2,281 31.4%	2,220 29.7%	2,246 31.0%	2,220 29.7%	(1%)
SG&A expenses	1,726	1,588	1,588	1,524	(4%)
Restructuring & impairment costs	99	-	-	-	
Equity income	53	44	53	44	(17%)
EBIT	509	676	711	740	4%
EBIT margin	7.0%	9.0%	9.8%	9.9%	
Net financing charges	116	115	116	115	(1%)
ncome before income taxes	393	561	595	625	5%
ncome tax provision	508	78	89	87	
Net income (loss)	(115)	483	506	538	6%
ncome attributable to noncontrolling interests	33	45	33	45	36%
Net income (loss) attributable to JCI	\$(148)	\$438	\$473	\$493	4%
Diluted EPS	\$(0.16)	\$0.47	\$0.50	\$0.53	6%

<sup>\*</sup>Non-GAAP excludes special items. See footnotes for reconciliation.



# **Special Items (continuing operations)**

\$ In millions, except EPS

Q2 FY18	Pre-tax Income (Expense)	Tax (Expense) Benefit	NCI (Expense) Benefit	After-tax Income (Expense)	EPS Impact
Transaction costs	\$(3)	\$-	\$-	\$(3)	\$-
Integration costs	(61)	9	-	(52)	(0.06)
Total*	\$(64)	\$9	\$-	\$(55)	\$(0.06)

Q2 FY17	Pre-tax Income (Expense)	Tax (Expense) Benefit	NCI (Expense) Benefit	After-tax Income (Expense)	EPS Impact
Transaction & separation costs	\$(27)	\$6	\$-	\$(21)	\$(0.02)
Integration costs	(111)	25	-	(86)	(0.09)
Restructuring & impairment costs	(99)	20	-	(79)	(0.08)
Nonrecurring purchase accounting	17	(5)	-	12	0.01
Pension mark-to-market	18	(8)	-	10	0.01
Discrete income tax items	-	(457)	-	(457)	(0.48)
Total*	\$(202)	\$(419)	\$-	\$(621)	\$(0.66)



<sup>\*</sup> May not sum due to rounding.

# **Second Quarter Restructuring and Impairment Costs**

#### \$ In millions

<b>Business Unit</b>	Ca	sh	Non-c	ash	Total		
	Q2 FY17	Q2FY18	Q2 FY17	Q2FY18	Q2 FY17	Q2FY18	
Buildings	\$76	\$-	\$21	\$-	\$97	\$-	
Power Solutions	-	-	-	-	-	-	
Corporate	-	-	2	-	2	-	
Total pre-tax charge	\$76	\$-	\$23	\$-	\$99	\$-	
Tax benefit					(20)	-	
Total after-tax charge					\$79	\$-	

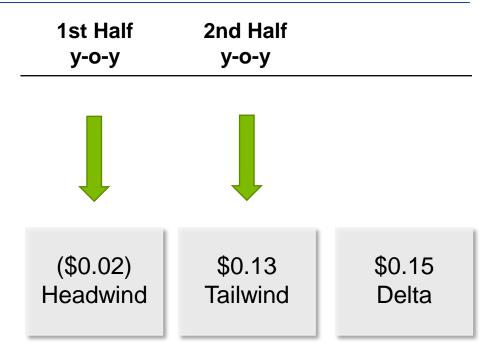
Restructuring and non-cash impairment charges primarily related to workforce reductions, plant closures and asset impairments



# 1<sup>ST</sup> Half / 2<sup>nd</sup> Half Bridge Items

### **Bridge Items**

- Product/Channel Investments
- Salesforce Investments
- Gross Margin Pressure Backlog
- Gross Margin Pressure Price/Cost
- Transportation (Power)
- Synergies/Productivity Savings
- FX Benefit





# **Reorganized Segment Financial Information\***

	Q1FY17		Q2FY17		Q3FY17	1	Q4FY17		FY17	I
Building Solutions North America	\$ 1,942		\$ 2,074		\$ 2,135		\$ 2,165		\$ 8,316	
Building Solutions EMEA / LA	878		891		889		921		3,579	
Building Solutions Asia Pacific	576		562		630		677		2,445	
Global Products	1,800		2,014		2,406		2,241		8,461	
Total Building Technologies & Solutions	5,196		5,541		6,060		6,004		22,801	
Power Solutions	1,900		1,696		1,609		2,132		7,337	
Sales	7,096		7,237		7,669		8,136		30,138	
Building Solutions North America	236	12.2%	229	11.0%	290	13.6%	315	14.5%	1,070	12.9%
Building Solutions EMEA / LA	65	7.4%	79	8.9%	89	10.0%	95	10.3%	328	9.2%
Building Solutions Asia Pacific	72	12.5%	67	11.9%	84	13.3%	109	16.1%	332	13.6%
Global Products	205	11.4%	253	12.6%	445	18.5%	385	17.2%	1,288	15.2%
Total Building Technologies & Solutions	578	11.1%	628	11.3%	908	15.0%	904	15.1%	3,018	13.2%
Power Solutions	390	20.5%	303	17.9%	304	18.9%	431	20.2%	1,428	19.5%
Segment EBITA	968	13.6%	931	12.9%	1,212	15.8%	1,335	16.4%	4,446	14.8%
Amortization of Intangibles	(103)		(92)		(90)		(97)		(382)	
Corporate Expenses	(108)		(128)		(122)		(107)		(465)	
EBIT	757	10.7%	711	9.8%	1,000	13.0%	1,131	13.9%	3,599	11.9%
Net Financing Charges	(119)		(116)		(124)		(120)		(479)	
Income before Tax	638		595		876		1,011		3,120	
Tax	(96)		(89)		(131)		(152)		(468)	
Tax Rate	15.0%		15.0%		15.0%		15.0%		15.0%	
Noncontrolling Interest	(40)		(33)		(74)		(46)		(193)	
Net Income	\$ 502		\$ 473		\$ 671		\$ 813		\$ 2,459	
EPS	\$ 0.53		\$ 0.50		\$ 0.71		\$ 0.87		\$ 2.60	
Diluted weighted average shares outstanding	947.4		948.6		944.4	J	938.0		944.6	

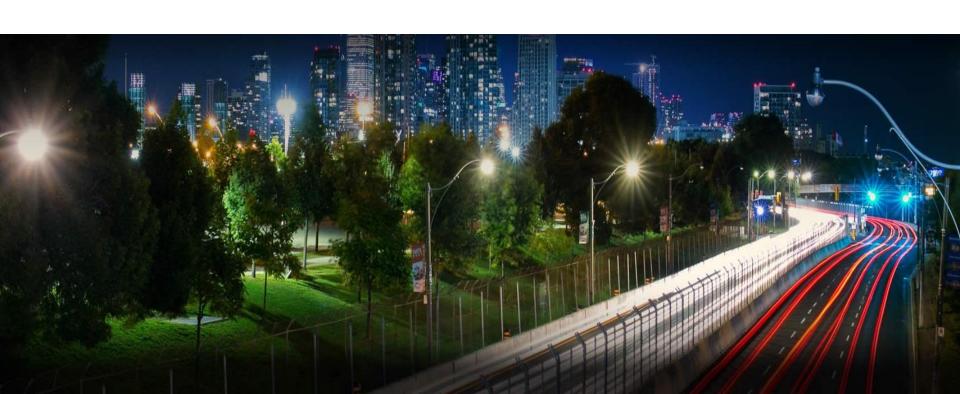
<sup>\*</sup>Non-GAAP excludes special items. See 8-K filed November 9, 2017 for reconciliation.





johnsoncontrols.com/investors





#### CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share data; unaudited)

	Th	ree Months E	nded Ma	rch 31,
		2018		2017
Net sales Cost of sales Gross profit		7,475 5,255 2,220	\$	7,267 4,986 2,281
Selling, general and administrative expenses Restructuring and impairment costs Net financing charges Equity income Income from continuing operations before income taxes		(1,588) - (115) 44 561		(1,726) (99) (116) 53 393
Income tax provision Income (loss) from continuing operations		78 483		508 (115)
Loss from discontinued operations, net of tax Net income (loss)		483		(115)
Less: Income from continuing operations attributable to noncontrolling interests		45		33
Less: Income from discontinued operations attributable to noncontrolling interests				
Net income (loss) attributable to JCI	\$	438	\$	(148)
Income (loss) from continuing operations Loss from discontinued operations	\$	438 -	\$	(148) <u>-</u>
Net income (loss) attributable to JCI	\$	438	\$	(148)
Diluted earnings (loss) per share from continuing operations Diluted loss per share from discontinued operations Diluted earnings (loss) per share	\$ 	0.47	\$	(0.16)
Diluted weighted average shares Shares outstanding at period end		932.5 926.2		939.2 938.1

#### CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share data; unaudited)

	5	ded Mar	d March 31,			
		2018		2017		
Net sales Cost of sales Gross profit	\$	14,910 10,521 4,389	\$	14,353 9,958 4,395		
Gross pront		4,309		4,535		
Selling, general and administrative expenses		(3,005)		(3,296)		
Restructuring and impairment costs		(158)		(177)		
Net financing charges		(231)		(252)		
Equity income		104		108		
Income from continuing operations before income taxes		1,099		778		
Income tax provision		345		481		
Income from continuing operations		754		297		
Loss from discontinued operations, net of tax		<u>-</u>		(34)		
Net income		754		263		
Less: Income from continuing operations attributable to noncontrolling interests		86		73		
Less: Income from discontinued operations attributable to noncontrolling interests				9		
Net income attributable to JCI	\$	668	\$	181		
Income from continuing operations Loss from discontinued operations	\$	668 -	\$	224 (43)		
Net income attributable to JCI	\$	668	\$	181		
Diluted earnings per share from continuing operations	\$	0.72	\$	0.24		
Diluted loss per share from discontinued operations	Ф.	- 0.70	Ф.	(0.05)		
Diluted earnings per share	\$	0.72	\$	0.19		
Diluted weighted average shares		932.9		948.0		
Shares outstanding at period end		926.2		938.1		

#### **CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION**

(in millions; unaudited)

	March 31, 2018		Sept	ember 30, 2017
ASSETS				
Cash and cash equivalents	\$	268	\$	321
Accounts receivable - net		6,679		6,666
Inventories		3,565		3,209
Assets held for sale		22		189
Other current assets		1,737		1,907
Current assets		12,271		12,292
Property, plant and equipment - net		6,235		6,121
Goodwill		19,806		19,688
Other intangible assets - net		6,625		6,741
Investments in partially-owned affiliates		1,294		1,191
Noncurrent assets held for sale		-		1,920
Other noncurrent assets		3,721		3,931
Total assets	\$	49,952	\$	51,884
LIABILITIES AND EQUITY				
Short-term debt and current portion of long-term debt	\$	1,136	\$	1,608
Accounts payable and accrued expenses		5,116		5,342
Liabilities held for sale		_		72
Other current liabilities		4,740		4,832
Current liabilities		10,992		11,854
Long-term debt		10,962		11,964
Other noncurrent liabilities		5,883		6,315
Noncurrent liabilities held for sale		-		173
Redeemable noncontrolling interests		235		211
Shareholders' equity attributable to JCI		20,874		20,447
Noncontrolling interests		1,006		920
Total liabilities and equity	\$	49,952	\$	51,884

#### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions; unaudited)

	Thi	ee Months E	Ended March 31,			
		2018	2017			
Operating Activities						
Net income (loss) attributable to JCI	\$	438	\$	(148)		
Income from continuing operations attributable to noncontrolling interests		45		33		
Income from discontinued operations attributable to noncontrolling interests		-		-		
, , , , , , , , , , , , , , , , , , ,						
Net income (loss)		483		(115)		
Adjustments to reconcile net income (loss) to cash provided by operating activities:						
Depreciation and amortization		280		292		
Pension and postretirement benefit income		(36)		(47)		
Pension and postretirement contributions		(13)		(11)		
Equity in earnings of partially-owned affiliates, net of dividends received		(43)		(52)		
Deferred income taxes		2		479		
Non-cash restructuring and impairment costs		-		23		
Other - net		15		45		
Changes in assets and liabilities, excluding acquisitions and divestitures:						
Accounts receivable		138		(58)		
Inventories		(67)		(228)		
Other assets		(49)		(63)		
Restructuring reserves		(105)		27		
Accounts payable and accrued liabilities		102 <sup>°</sup>		197		
Accrued income taxes		(45)		(123)		
Cash provided by operating activities		662		366		
Investing Activities						
Capital expenditures		(267)		(263)		
Sale of property, plant and equipment		5		16		
Acquisition of businesses, net of cash acquired		(15)		(3)		
Business divestitures, net of cash divested		103		133		
Other - net		(2)		(24)		
Cash used by investing activities		(176)		(141)		
Financing Activities						
Increase (decrease) in short and long-term debt - net		(497)		220		
Debt financing costs		-		(11)		
Stock repurchases		(49)		(119)		
Payment of cash dividends		(241)		(235)		
Proceeds from the exercise of stock options		20		59		
Dividends paid to noncontrolling interests		(46)		(47)		
Cash transferred to Adient related to spin-off		-		(101)		
Cash paid related to prior acquisitions		_		8		
Other - net		(1)		6		
Cash used by financing activities		(814)		(220)		
Effect of exchange rate changes on cash and cash equivalents		44	-	30		
Increase (decrease) in cash and cash equivalents	\$	(284)	\$	35		
,		\ - /				

#### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions; unaudited)

	Six	Months En	ded Mai	ch 31.
		118		2017
Operating Activities	<u> </u>			
Net income attributable to JCI	\$	668	\$	181
Income from continuing operations attributable to noncontrolling interests		86		73
Income from discontinued operations attributable to noncontrolling interests				9
Net income		754		263
Adjustments to reconcile net income to cash provided (used) by operating activities:				
Depreciation and amortization		552		638
Pension and postretirement benefit income		(72)		(202)
Pension and postretirement contributions		(37)		(258)
Equity in earnings of partially-owned affiliates, net of dividends received		(79)		(116)
Deferred income taxes		(77)		1,059
Non-cash restructuring and impairment costs		30		39
Gain on Scott Safety business divestiture		(114)		-
Other - net		` 32		82
Changes in assets and liabilities, excluding acquisitions and divestitures:				
Accounts receivable		108		(21)
Inventories		(300)		(370)
Other assets		15		(150)
Restructuring reserves		(12)		47
Accounts payable and accrued liabilities		(521)		(599)
Accrued income taxes		254		(1,931)
Cash provided (used) by operating activities		533		(1,519)
Investing Activities				
Capital expenditures		(497)		(634)
Sale of property, plant and equipment		10		18
Acquisition of businesses, net of cash acquired		(15)		(6)
Business divestitures, net of cash divested		2,114		180
Other - net		(14)		(30)
Cash provided (used) by investing activities		1,598		(472)
Financing Activities		(4.540)		770
Increase (decrease) in short and long-term debt - net		(1,542)		776
Debt financing costs		(4)		(17)
Stock repurchases		(199)		(119)
Payment of cash dividends		(473)		(235)
Proceeds from the exercise of stock options		36		(70)
Dividends paid to noncontrolling interests Dividend from Adient spin-off		(46)		(78) 2,050
Cash transferred to Adient related to spin-off		-		(665)
Cash paid related to prior acquisitions		-		
Other - net		(26)		(37)
Cash provided (used) by financing activities		(26) (2,254)		(19) 1,744
Effect of exchange rate changes on cash and cash equivalents		(2,254) 61		(25)
Change in cash held for sale		9		105
Decrease in cash and cash equivalents	\$	(53)	\$	(167)
Doorodoo iii odoii diid odoii equivalento	Ψ	(33)	Ψ	(101)

#### FOOTNOTES

#### 1. Financial Summary

The Company evaluates the performance of its business units primarily on segment earnings before interest, taxes and amortization (EBITA), which represents income from continuing operations before income taxes and noncontrolling interests, excluding general corporate expenses, intangible asset amortization, net financing charges, significant restructuring and impairment costs, and the net mark-to-market adjustments related to pension and postretirement plans.

(in millions; unaudited)	7	Months E	nded	March 3	31,		Six Months Ended March 31,								
	20	018			20	017		2018				20	)17		
	-	Ac	djusted			Ad	djusted	Adjusted		ljusted			Ad	ljusted	
	Actual	Nor	n-GAAP	Α	ctual	No	n-GAAP	Α	ctual	Nor	n-GAAP	Ac	tual	Nor	n-GAAP
Net sales (1)															
Building Solutions North America	\$ 2,097	\$	2,097	\$	2,097	\$	2,074	\$	4,109	\$	4,109	\$	4,039	\$	4,016
Building Solutions EMEA/LA	907		907		898		891		1,822		1,822		1,773		1,769
Building Solutions Asia Pacific	586		586		562		562		1,183		1,183		1,137		1,138
Global Products	2,040		2,040		2,014		2,014		3,821		3,821		3,808		3,814
Total Building Technologies & Solutions	5,630		5,630		5,571		5,541	1	0,935		10,935	1	0,757		10,737
Power Solutions	1,845		1,845		1,696		1,696		3,975		3,975		3,596		3,596
Net sales	\$ 7,475	\$	7,475	\$	7,267	\$	7,237	\$ 1	4,910	\$	14,910	\$ 1	4,353	\$	14,333
Segment EBITA (1)															
Building Solutions North America	\$ 239	\$	244	\$	255	\$	229	\$	466	\$	480	\$	451	\$	465
Building Solutions EMEA/LA	77	•	78	•	89		79	•	146		149	•	138	•	144
Building Solutions Asia Pacific	71		71		67		67		145		145		130		139
Global Products	228		237		242		253		514		415		369		458
Total Building Technologies & Solutions	615		630		653		628		1,271		1,189		1,088	-	1,206
Power Solutions	314		314		303		303		698		698		692		693
Segment EBITA	929		944		956		931		1,969		1,887		1.780	-	1,899
Corporate expenses (2)	(159)		(110)		(240)		(128)		(293)		(211)		(433)		(236)
Amortization of intangible assets (3)	(94)		(94)		(126)		(92)		(188)		(188)		(275)		(195)
Mark-to-market gain for pension plans (4)	-		-		18		-		-		-		135		-
Restructuring and impairment costs (5)	-		-		(99)		-		(158)		-		(177)		-
EBIT (6)	676		740		509		711		1,330		1,488		1,030		1,468
EBIT margin	9.0%		9.9%		7.0%		9.8%		8.9%		10.0%		7.2%		10.2%
Net financing charges (7)	(115)		(115)		(116)		(116)		(231)		(231)		(252)		(235)
Income from continuing operations before income taxes	561		625		393		595		1,099		1,257		778		1,233
Income tax provision (8)	(78)		(87)		(508)		(89)		(345)		(176)		(481)		(185)
Income (loss) from continuing operations	483		538		(115)		506		754		1,081		297		1,048
Income from continuing operations attributable to															
noncontrolling interests	(45)		(45)		(33)		(33)		(86)		(86)		(73)		(73)
Net income (loss) from continuing operations attributable to JCI	\$ 438	\$	493	\$	(148)	\$	473	\$	668	\$	995	\$	224	\$	975

Building Technologies & Solutions - Provides facility systems and services including comfort, energy and security management for the non-residential buildings market, and provides heating, ventilating, and air conditioning products and services, security products and services, and fire detection and suppression products and services.

Power Solutions - Services both automotive original equipment manufacturers and the battery aftermarket by providing advanced battery technology, coupled with systems engineering, marketing and service expertise.

(1) The Company's press release contains financial information regarding adjusted net sales, adjusted segment EBITA and adjusted segment EBITA margins, which are non-GAAP performance measures. The Company's definition of adjusted segment EBITA excludes special items because these costs are not considered to be directly related to the underlying operations and business units. Management believes these non-GAAP measures are useful to investors in understanding the ongoing operations and business trends of the Company.

The following is the three months ended March 31, 2018 and 2017 reconciliation of net sales, segment EBITA and segment EBITA margin (unaudited):

				Total Building	
	Building Solutions	Building Solutions	Building Solutions	Technologies &	
(in millions)	North America	EMEA/LA	Asia Pacific	Global Products Solutions	Power Solutions Consolidated JCI plc
	2018 2017	2018 2017	2018 2017	2018 2017 2018 2017	2018 2017 2018 2017
Net sales as reported	\$ 2,097	\$ 907 \$ 898	\$ 586 \$ 562	\$ 2,040 \$ 2,014 \$ 5,630 \$ 5,571	\$ 1,845 \$ 1,696 \$ 7,475 \$ 7,267
Adjusting items: Nonrecurring purchase accounting impacts	- (23)	- (7)		(30)	(30)
Nonrecurring purchase accounting impacts					(30)
Adjusted net sales	\$ 2,097 \$ 2,074	\$ 907 \$ 891	\$ 586 \$ 562	<u>\$ 2,040                                  </u>	<u>\$ 1,845</u> <u>\$ 1,696</u> <u>\$ 7,475</u> <u>\$ 7,237</u>
Segment EBITA as reported Segment EBITA margin as reported	\$ 239 \$ 255 11.4% 12.2%	\$ 77 \$ 89 8.5% 9.9%	\$ 71 \$ 67 12.1% 11.9%	\$ 228 \$ 242 \$ 615 \$ 653 11.2% 12.0% 10.9% 11.7%	\$ 314 \$ 303 \$ 929 \$ 956 17.0% 17.9% 12.4% 13.2%
Adjusting items:					
Transaction costs	- 1	- 3		- 6 - 10	10
Integration costs	5 7	1 2	- 2	9 5 15 16	15 16
Nonrecurring purchase accounting impacts	(34)		(2)		
Adjusted segment EBITA	\$ 244 \$ 229	\$ 78 \$ 79	\$ 71 \$ 67	\$ 237 \$ 253 \$ 630 \$ 628	\$ 314 <u>\$ 303</u> <u>\$ 944 </u> <u>\$ 931</u>
Adjusted segment EBITA margin	11.6% 11.0%	8.6% 8.9%	12.1% 11.9%	11.6% 12.6% 11.2% 11.3%	17.0% 17.9% 12.6% 12.9%

The following is the six months ended March 31, 2018 and 2017 reconciliation of net sales, segment EBITA and segment EBITA margin (unaudited):

				Total Building	
	Building Solutions	Building Solutions	Building Solutions	Technologies &	
(in millions)	North America	EMEA/LA	Asia Pacific	Global Products Solutions	Power Solutions Consolidated JCI plc
	2018 2017	2018 2017	2018 2017	2018 2017 2018 2017	2018 2017 2018 2017
Net sales as reported	\$ 4,109 \$ 4,039	\$ 1,822 \$ 1,773	\$ 1,183 \$ 1,137	\$ 3,821 \$ 3,808 \$ 10,935 \$ 10,757	\$ 3,975 \$ 3,596 \$ 14,910 \$ 14,353
Adjusting items:					
Nonrecurring purchase accounting impacts	(23	- (4)	1		
Adjusted net sales	\$ 4,109 \$ 4,016	\$ 1,822 \$ 1,769	\$ 1,183 \$ 1,138	<u>\$ 3,821                                    </u>	<u>\$ 3,975</u> <u>\$ 3,596</u> <u>\$ 14,910</u> <u>\$ 14,333</u>
Segment EBITA as reported	\$ 466 \$ 451	\$ 146 \$ 138	\$ 145 \$ 130	\$ 514 \$ 369 \$ 1,271 \$ 1,088	\$ 698 \$ 692 \$ 1,969 \$ 1,780
Segment EBITA margin as reported	11.3% 11.2%	8.0% 7.8%	12.3% 11.4%	13.5% 9.7% 11.6% 10.1%	17.6% 19.2% 13.2% 12.4%
Adjusting items:					
Transaction costs	- 11	- 5	- 2	- 9 - 27	- 1 - 28
Integration costs	14 14	3 4	- 3	15 9 32 30	32 30
Scott Safety gain on sale				(114) - (114) -	(114) -
Nonrecurring purchase accounting impacts		- (3)	4		
Adjusted segment EBITA	\$ 480 \$ 465	\$ 149 \$ 144	\$ 145 \$ 139	\$ 415 \$ 458 \$ 1,189 <b>\$</b> 1,206	\$ 698 \$ 693 \$ 1,887 \$ 1,899
Adjusted segment EBITA margin	11.7% 11.6%	8.2% 8.1%	12.3% 12.2%	10.9% 12.0% 10.9% 11.2%	17.6% 19.3% 12.7% 13.2%

(2) Adjusted Corporate expenses for the three months ended March 31, 2018 excludes \$46 million of integration costs and \$3 million of transaction costs. Adjusted Corporate expenses for the six months ended March 31, 2018 excludes \$74 million of integration costs and \$8 million of transaction costs. Adjusted Corporate expenses for the six months ended March 31, 2017 excludes \$95 million of integration costs and \$17 million of transaction costs. Adjusted Corporate expenses for the six months ended March 31, 2017 excludes \$145 million of integration costs, \$48 million of transaction costs and \$4 million of separation costs.

(3) Adjusted amortization of intangible assets for the three and six months ended March 31, 2017 excludes \$34 million, respectively, of nonrecurring asset amortization related to Tyco purchase accounting.

(4) The three and six months ended March 31, 2017 pension mark-to-market gains of \$18 million and \$135 million, respectively, due to lump sum payouts for certain U.S. pension plans in the quarter are excluded from the adjusted non-GAAP results.

(5) Restructuring and impairment costs for the six months ended March 31, 2018 of \$158 million are excluded from the adjusted non-GAAP results. Restructuring and impairment costs for the three and six months ended March 31, 2017 of \$99 million and \$177 million, respectively, are excluded from the adjusted non-GAAP results.

(6) Management defines earnings before interest and taxes (EBIT) as income from continuing operations before net financing charges, income taxes and noncontrolling interests.

(7) Adjusted net financing charges for the six months ended March 31, 2017 exclude \$17 million of transaction costs related to the debt exchange offers.

(8) Adjusted income tax provision for the three months ended March 31, 2018 excludes the tax benefit for integration costs of \$9 million. Adjusted income tax provision for the six months ended March 31, 2018 excludes the net tax provision related to the U.S. Tax Reform legislation of \$204 million and the Scott Safety gain on sale of \$30 million, partially offset by the tax benefits for tax audit settlements of \$25 million, restructuring and impairment costs of \$24 million, integration costs of \$15 million. Adjusted income tax provision for the three months ended March 31, 2017 excludes the non-cash tax charge of \$457 million related to establishment of a deferred tax liability on the outside basis difference of the Company's investment in certain subsidiaries of the Scott Safety business and the tax provisions for the pension of \$8 million and Tyco nonrecurring purchase accounting impacts of \$5 million, partially offset by the tax benefits of integration costs of \$25 million, restructuring and impairment costs of \$20 million and transaction costs of \$6 million. Adjusted income tax provision for the six months ended March 31, 2017 excludes the non-cash tax charge of \$457 million related to establishment of a deferred tax liability on the outside basis difference of the Company's investment in certain subsidiaries of the Scott Safety business and the tax provision for the pension mark-to-market gains of \$34 million, partially offset by the tax benefits of changes in entity tax status of \$10 million, Tyco nonrecurring purchase accounting impacts of \$38 million, restructuring and impairment costs of \$34 million, integration costs of \$32 million and transaction costs of \$10 million.

#### 2. Diluted Earnings Per Share Reconciliation

The Company's press release contains financial information regarding adjusted earnings per share, which is a non-GAAP performance measure. The adjusting items include transaction/integration/separation costs, nonrecurring purchase accounting impacts related to the Tyco merger, mark-to-market gain or loss for pension and posteritiement plans, Scott Safety gain on sale, restructuring and impairment costs and discrete tax items. The Company excludes these lems because they are not considered to be directly related to the underlying operating performance of the Company. Management believes these non-GAAP measures are useful to investors in understanding the ongoing operations and business trends of the Company.

A reconciliation of diluted earnings per share as reported to diluted adjusted earnings per share for the respective periods is shown below (unaudited):

					Ne	et Income	Attrib	outable					Ne	t Income	Attrib	outable
		Net Ir	ncom	ie		to JCI p	lc fro	m	Ne	t Income	Attrib	outable		to JCI p	lc fro	m
	A <sup>1</sup>	Attributable to JCI plc			Co	ontinuing	ing Operations to JC				l plc		Co	ntinuing (	Oper	ations
	T	rree Mor	nths I	Ended	Т	hree Mon	ree Months Ended			Six Months Ended				Six Month	s En	ded
		Marc	h 31	,		Marcl	h 31,		March 31,				March 31,			
		2018		2017		2018	:	2017		2018		2017	2	2018	- 2	2017
Earnings per share as reported for JCI plc	\$	0.47	\$	(0.16)	\$	0.47	\$	(0.16)	\$	0.72	\$	0.19	\$	0.72	\$	0.24
Adjusting items:																
Transaction costs		-		0.03		-		0.03		0.01		0.10		0.01		0.10
Related tax impact		-		(0.01)		-		(0.01)		-		(0.01)		-		(0.01)
Integration costs		0.07		0.12		0.07		0.12		0.11		0.18		0.11		0.18
Related tax impact		(0.01)		(0.03)		(0.01)		(0.03)		(0.02)		(0.03)		(0.02)		(0.03)
Separation costs		`- ′		`- ′		`- ′		`- ′		`- ′		0.09		`- ′		`- ′
Nonrecurring purchase accounting impacts		-		(0.02)		-		(0.02)		-		0.15		-		0.15
Related tax impact		-		0.01		-		0.01		-		(0.04)		-		(0.04)
Mark-to-market gain for pension plans		-		(0.02)		-		(0.02)		-		(0.14)		-		(0.14)
Related tax impact		-		0.01		-		0.01		-		0.06		-		0.06
Scott Safety gain on sale		-		-		-		-		(0.12)		-		(0.12)		-
Related tax impact		-		-		-		-		0.03		-		0.03		-
Restructuring and impairment costs		-		0.10		-		0.10		0.17		0.19		0.17		0.19
Related tax impact		-		(0.02)		-		(0.02)		(0.03)		(0.04)		(0.03)		(0.04)
Discrete tax items		-		0.48		-		0.48		0.19		0.40		0.19		0.38
Adjusted earnings per share for JCI plc*	\$	0.53	\$	0.50	\$	0.53	\$	0.50	\$	1.07	\$	1.09	\$	1.07	\$	1.03

<sup>\*</sup> May not sum due to rounding.

The following table reconciles the denominators used to calculate basic and diluted earnings per share for JCI plc (in millions; unaudited):

	Three Mont	ths Ended	Six Months	s Ended		
	March	ո 31,	March 31,			
	2018	2017	2018	2017		
Weighted Average Shares Outstanding for JCI plc						
Basic weighted average shares outstanding	926.2	939.2	926.2	938.2		
Effect of dilutive securities:						
Stock options, unvested restricted stock and						
unvested performance share awards	6.3		6.7	9.8		
Diluted weighted average shares outstanding	932.5	939.2	932.9	948.0		

For the three months ended March 31, 2017, the total number of potential dilutive shares due to stock options, unvested restricted stock and unvested performance share awards was 9.4 million. However, these items were not included in the computation of diluted loss per share for the three months ended March 31, 2017, since to do so would decrease the loss per share. On an adjusted diluted outstanding share basis, inclusion of the effect of dilutive securities results in diluted weighted average shares outstanding of 948.6 million for the three months ended March 31, 2017.

The Company has presented forward-looking statements regarding adjusted EPS from continuing operations, adjusted EBIT margin, organic adjusted net sales growth and adjusted free cash flow conversion (defined as adjusted free cash flow divided by adjusted net income from continuing operations attributable to JCI) for the full fiscal year of 2018, which are non-GAAP financial measures are derived by excluding certain amounts, expenses, income or cash flows from the corresponding financial measures determined in accordance with GAAP. The determination of the amounts that are excluded from these non-GAAP financial measures are a matter of management judgment and depends upon, among other factors, the nature of the underlying expense or income amounts recognized in a given period, including but not limited to the high variability of the net mark-to-market adjustments related to pension and postretirement plans and the effect of foreign currency exchange fluctuations. Our fiscal 2018 outlook for organic adjusted net sales growth also excludes the effect of acquisitions and divestitures, and for our Power Solutions business, the impacts of lead price fluctuations. We are unable to present a quantitative reconciliation of the aforementioned forward-looking non-GAAP financial measures to their most directly comparable forward-looking GAAP financial measures because such information is not available and management cannot reliably predict all of the necessary components of such GAAP measures without unreasonable effort or expense. The unavailable information could have a significant impact on the Company's full year 2018 GAAP financial results.

#### 3. Organic Adjusted Net Sales Growth Reconciliation

The components of the changes in adjusted net sales for the three months ended March 31, 2018 versus the three months ended March 31, 2017, including organic net sales, is shown below (unaudited):

	Adjusted Net Sales			Adjusted Base Net										Adjusted Net Sales				
	for the Three			Sales for the Three									for the Three					
	Month	hs Ended	Base	Base Year Adjustments -			Months Ended										Months E	Ended
(in millions)	March	31, 2017	Divestitures		itures	March 31, 2017		Foreign Currency		Lead Impact		Organic Net Sales		March 31, 2018				
Building Solutions North America	\$	2,074	\$	-	0.0%	\$	2,074	\$	10	0.5%	\$	-	0.0%	\$	13	0.6%	\$ 2,097	1.1%
Building Solutions EMEA/LA		891		(37)	-4.2%		854		81	9.5%		-	0.0%		(28)	-3.3%	907	6.2%
Building Solutions Asia Pacific		562		(2)	-0.4%		560		35	6.3%		-	0.0%		(9)	-1.6%	586	4.6%
Global Products		2,014		(161)	-8.0%		1,853		72	3.9%		-	0.0%		115	6.2%	2,040	10.1%
Total Building Technologies & Solutions		5,541		(200)	-3.6%		5,341		198	3.7%		-	0.0%		91	1.7%	5,630	5.4%
Power Solutions		1,696		-	0.0%		1,696		113	6.7%		68	4.0%		(32)	-1.9%	1,845	8.8%
Total net sales	\$	7,237	\$	(200)	-2.8%	\$	7,037	\$	311	4.4%	\$	68	1.0%	\$	59	0.8%	\$ 7,475	6.2%

The components of the changes in adjusted net sales for the six months ended March 31, 2018 versus the six months ended March 31, 2017, including organic net sales, is shown below (unaudited):

	for	d Net Sales the Six	Base Year Adjustments -			Adjusted Base Net Sales for the Six Months Ended											Adjusted Northe	Six
(in millions)		Months Ended Base March 31, 2017			ijustments - tures	March 31, 2017		Foreign Currency			Lead Impact			Organic Net Sales			Months Ended March 31, 2018	
	n IVIAI CI	4.016	Ф.	Divesti	0.0%	-		Ф.		0.5%	•	Leau IIIIp		_				2.3%
Building Solutions North America	Þ	,	Ф	-		Ф	4,016	Ф	20		Ф	-	0.0%	Ф	73	1.8%	\$ 4,109	
Building Solutions EMEA/LA		1,769		(80)	-4.5%		1,689		127	7.5%		-	0.0%		6	0.4%	1,822	7.9%
Building Solutions Asia Pacific		1,138		(9)	-0.8%		1,129		49	4.3%		-	0.0%		5	0.4%	1,183	4.8%
Global Products		3,814		(299)	-7.8%		3,515		92	2.6%		-	0.0%		214	6.1%	3,821	8.7%
Total Building Technologies & Solutions	-	10,737		(388)	-3.6%		10,349		288	2.8%		-	0.0%		298	2.9%	10,935	5.7%
Power Solutions		3,596		-	0.0%		3,596		191	5.3%		199	5.5%		(11)	-0.3%	3,975	10.5%
Total net sales	\$	14,333	\$	(388)	-2.7%	\$	13,945	\$	479	3.4%	\$	199	1.4%	\$	287	2.1%	\$ 14,910	6.9%

#### 4. Adjusted Free Cash Flow Reconciliation

The Company's press release contains financial information regarding free cash flow and adjusted free cash flow, which are non-GAAP performance measures. Free cash flow is defined as cash used by operating activities less capital expenditures. Adjusted free cash flow excludes special items, as included in the table below, because these cash flows are not considered to be directly related to its underlying business. Management believes these non-GAAP measures are useful to investors in understanding the strength of the Company and its ability to generate cash.

The following is the three and six months ended March 31, 2018 and 2017 reconciliation of free cash flow and adjusted free cash flow (unaudited):

(in billions)	 onths Ended 31, 2018	 onths Ended 31, 2017	 nths Ended 31, 2018	Six Months Ended March 31, 2017		
Cash provided (used) by operating activities Capital expenditures	\$ 0.7 (0.3)	\$ 0.4 (0.3)	\$ 0.5 (0.5)	\$	(1.5) (0.6)	
Reported free cash flow *	\$ 0.4	\$ 0.1	\$ -	\$	(2.2)	
Adjusting items:						
Transaction/integration/separation costs	0.1	0.1	0.2		0.3	
Transaction tax payments	-	0.1	-		1.3	
Adient cash outflow	-	-	-		0.3	
Change in control pension payment	-	-	-		0.2	
Restructuring costs	0.1	-	0.1		0.1	
Total adjusting items	 0.2	0.2	0.3		2.2	
Adjusted free cash flow	\$ 0.6	\$ 0.3	\$ 0.3	\$	-	

<sup>\*</sup> May not sum due to rounding

#### 5. Net Debt to Capitalization

The Company provides financial information regarding net debt as a percentage of total capitalization, which is a non-GAAP performance measure. The Company believes the percentage of total net debt to total capitalization is useful to understanding the Company's financial condition as it provides a review of the extent to which the Company relies on external debt financing for its funding and is a measure of risk to its shareholders. The following is the March 31, 2018 and September 30, 2017 calculation of net debt as a percentage of total capitalization (unaudited):

(in millions)	March 31, 2018	Septe	mber 30, 2017
Short-term debt and current portion of long-term debt	\$ 1,136	\$	1,608
Long-term debt	10,962		11,964
Total debt	12,098		13,572
Less: cash and cash equivalents	268		321
Total net debt	11,830		13,251
Shareholders' equity attributable to JCI	20,874		20,447
Total capitalization	\$ 32,704	\$	33,698
Total net debt as a % of total capitalization	36.2%		39.3%

#### 6. Mark-to-Market of Pension and Postretirement Plans

The pension and postretirement mark-to-market gain or loss for each period is excluded from adjusted diluted earnings per share. There was no mark-to-market gain or loss for pension and postretirement plans for the three and six months ended March 31, 2017 includes a mark-to-market gain for pension plans of \$18 million, respectively, due to lump sum payouts for certain U.S. pension plans in the quarter.

#### 7. Divestitures

On March 16, 2017, the Company announced that it signed a definitive agreement to sell its Scott Safety business to 3M for approximately \$2.0 billion. The transaction closed on October 4, 2017. Net cash proceeds from the transaction approximated \$1.9 billion and the Company recorded a net gain of \$114 million (\$84 million after tax). Scott Safety is a leader in the design, manufacture and sale of high performance respiratory protection, gas and flame detection, thermal imaging and other critical products for fire services, law enforcement, industrial, oil and gas, chemical, armed forces, and homeland defense end markets. The Scott Safety business is included within assets held for sale and liabilities held for sale in the accompanying condensed consolidated statement of financial position as of September 30, 2017.

On October 31, 2017, the Company completed the spin-off of its Automotive Experience business by way of the transfer of the Automotive Experience business from JCI plc to Adient plc and the issuance of ordinary shares of Adient plc is now an independent public company trading on the New York Stock Exchange (NYSE) under the symbol "ADNT." The Company did not retain any equity interest in Adient plc. Beginning in the first quarter of fiscal 2017, Adient's historical financial results are reflected in the Company's consolidated financial statements as a discontinued operation.

#### 8. Income Taxes

The Company's effective tax rate from continuing operations before consideration of the transaction/integration/separation costs, nonrecurring purchase accounting impacts related to the Tyco merger, mark-to-market gains or losses for pension and postretirement plans, Scott Safety gain on sale, restructuring and impairment costs and discrete tax items for the three and six months ending March 31, 2018 is approximately 14 percent and for the three and six months ending March 31, 2017 is approximately 15 percent.

#### 9. Restructuring

The six months ended March 31, 2018 include restructuring and impairment costs of \$158 million related primarily to workforce reductions, plant closures and asset impairments in the Building Technologies & Solutions and Power Solutions businesses, and at Corporate.

The three and six months ended March 31, 2017 restructuring and impairment costs of \$99 million and \$177 million, respectively, related primarily to workforce reductions, plant closures and asset impairments in the Building Technologies & Solutions business and at Corporate.