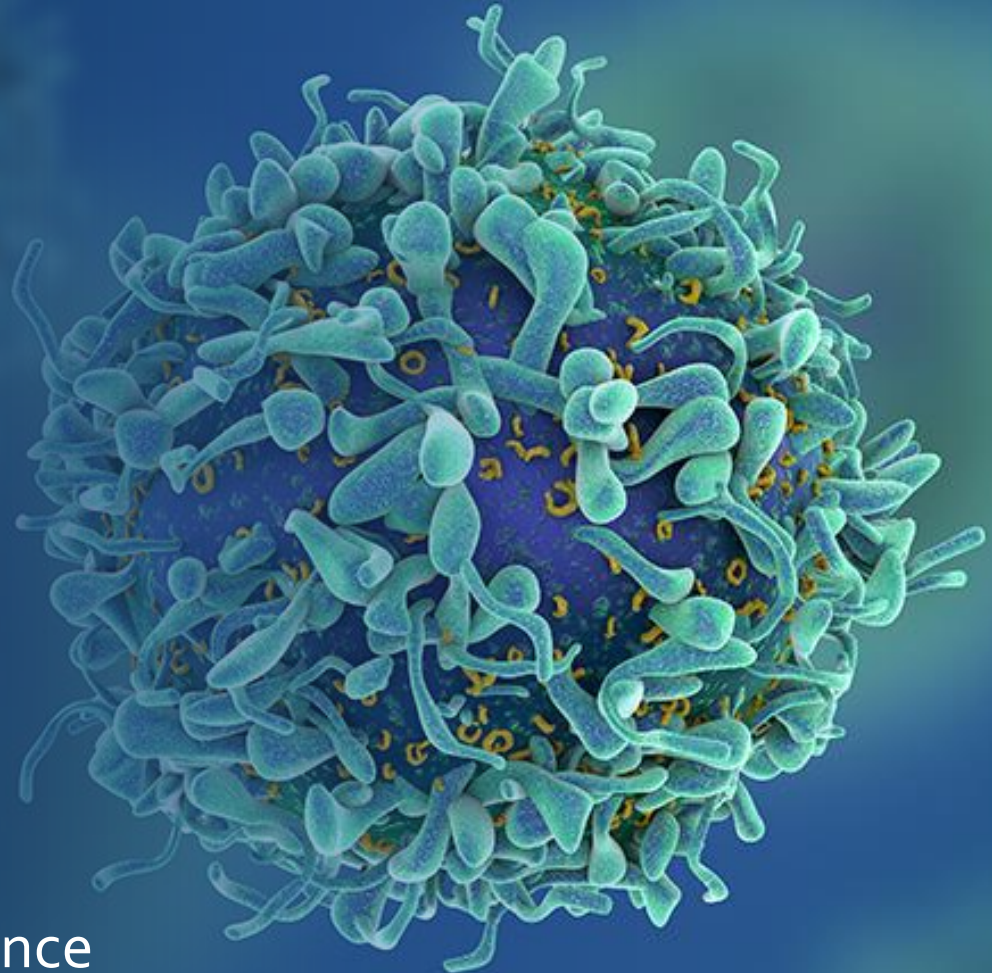


NEON
THERAPEUTICS



Directing the Immune System

Jefferies Healthcare Conference
June 2019



Forward-Looking Statements and Intellectual Property

Forward-Looking Statements

This presentation may contain forward-looking statements. Forward-looking statements are neither historical facts nor assurances of future performance. Instead, they are based on our current beliefs, expectations and assumptions regarding the future of our business, future plans and strategies, our development plans, our clinical results and other future conditions. All statements other than statements of historical facts contained in this presentation, including statements regarding our future financial or business performance, conditions, plans, prospects, trends or strategies and other financial and business matters; our current and prospective product candidates, current and planned clinical trials and preclinical activities, research and development costs, current and prospective collaborations; the estimated size of the market for our product candidates, the timing and success of our development and commercialization of our anticipated product candidates; and the availability of alternative therapies for our target market. New risks and uncertainties may emerge from time to time, and it is not possible to predict all risks and uncertainties. Except as required by applicable law, we do not plan to publicly update or revise any forward-looking statements contained herein, whether as a result of any new information, future events, changed circumstances or otherwise. Although we believe the expectations reflected in such forward-looking statements are reasonable, we can give no assurance that such expectations will prove to be correct. Accordingly, readers are cautioned not to place undue reliance on these forward-looking statements. No representations or warranties (expressed or implied) are made about the accuracy of any such forward-looking statements.

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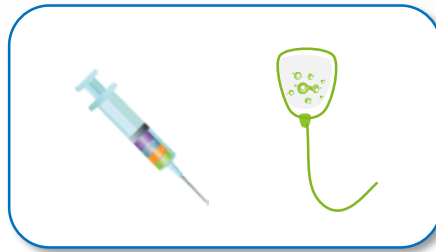
Advancing a Class-Leading Position in Neoantigen-Based Therapies

Leading Neoantigen Platforms



Machine learning bioinformatics engine and T cell induction process to prime, activate and expand

Multiple Therapeutic Modalities



Personal and precision vaccine and T cell product candidates

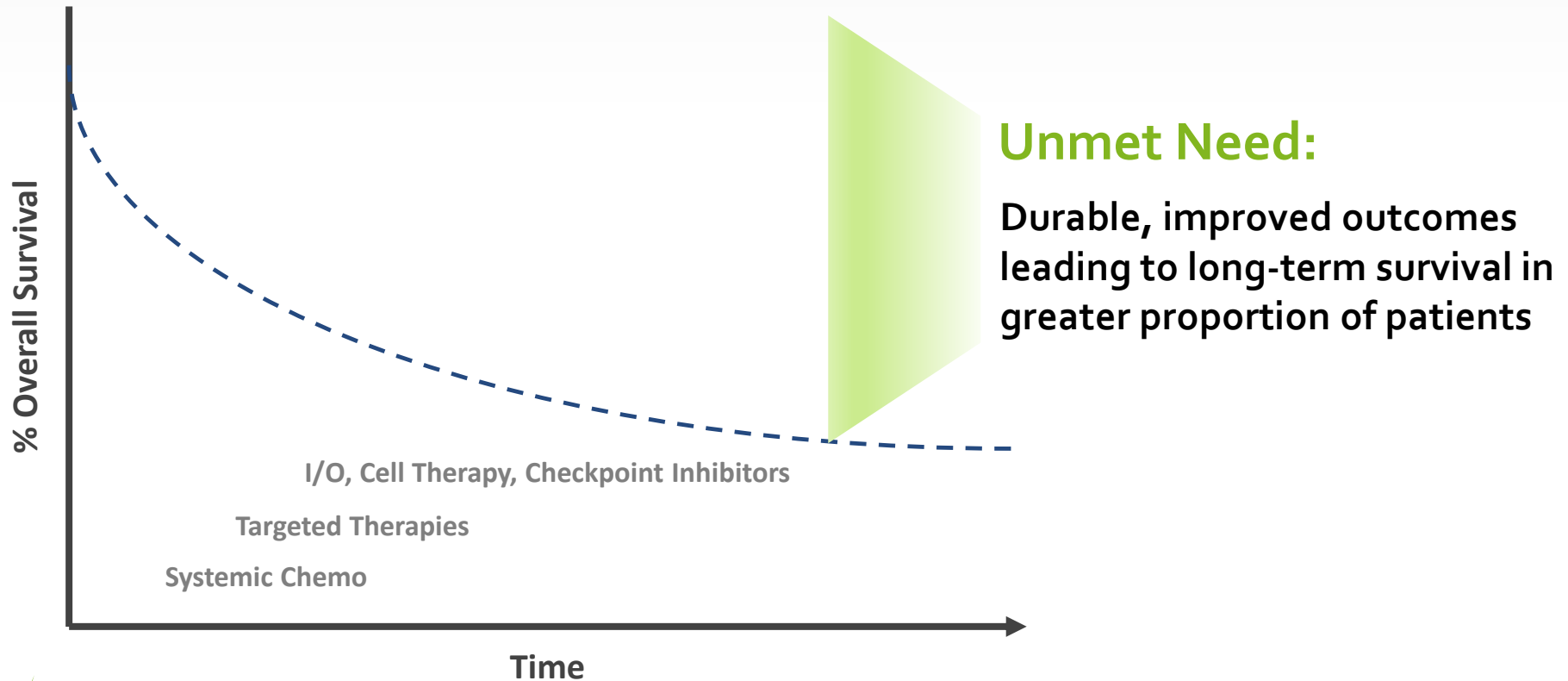
Pioneering Clinical Development



Multiple ongoing trials, including first neoantigen clinical trial in metastatic setting

Neoantigen-Based Therapies Have Potential to Transform the Cancer Treatment Paradigm

Novel modalities and approaches are required to extend the benefits and address the inadequacies of prior generational advances



Neoantigens Represent Ideal Tumor Targets

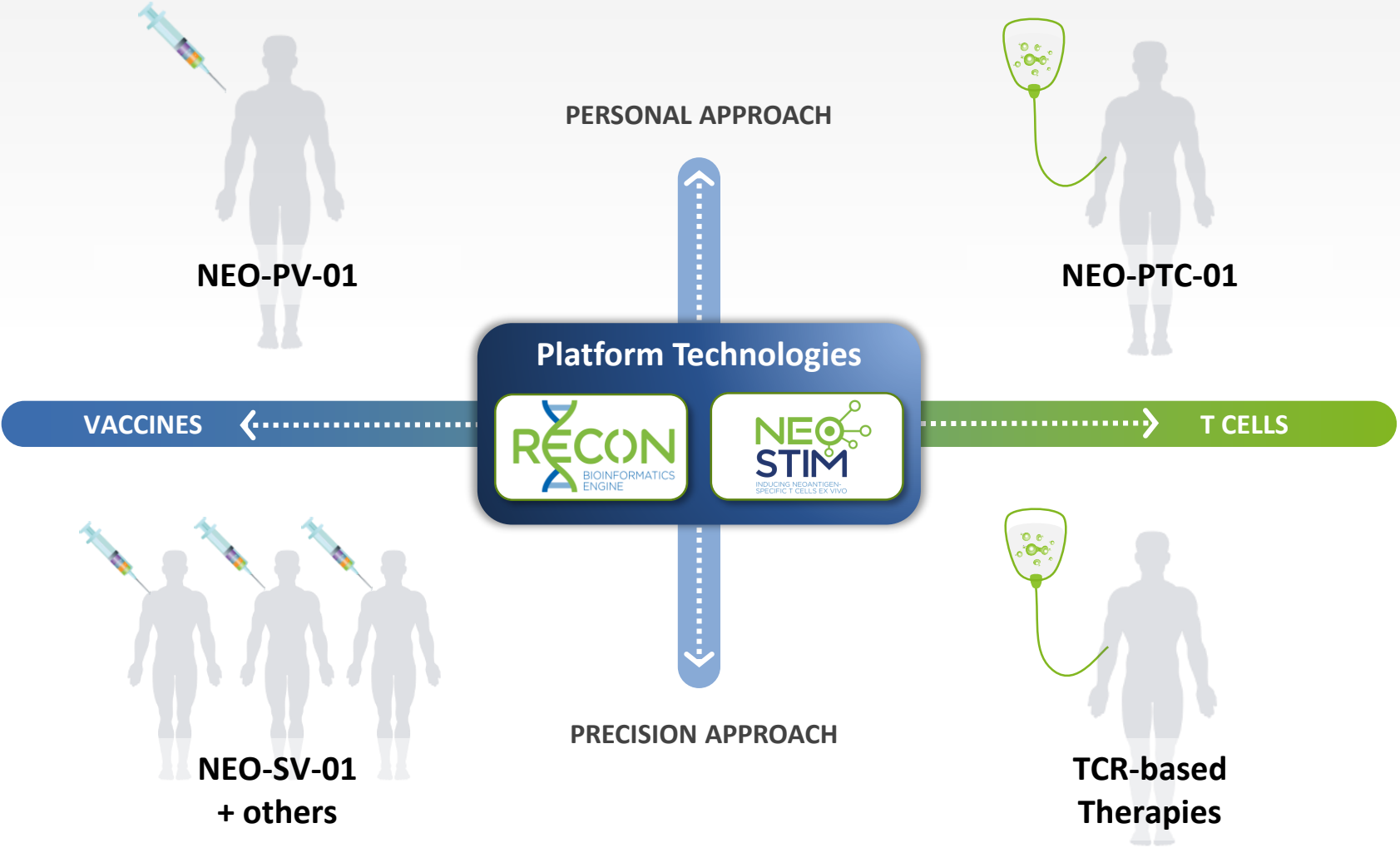


NEOANTIGENS ARE FUNDAMENTAL TO ANTI-TUMOR IMMUNE ACTIVITY

(van Rooij et al 2013, Gubin et al 2014, Rizvi et al 2015)

- ✓ **INTIMATELY TUMOR-SPECIFIC** → Not found on normal tissue
- ✓ **CAN BE HIGHLY IMMUNOGENIC** → Recognized as non-self
- ✓ **BROAD APPLICABILITY ACROSS CANCERS** → Ubiquitously found in cancer
- ✓ **POTENTIAL DURABLE CLINICAL BENEFIT** → Multiple targets to avoid escape

Neon's Platform Encompasses Multiple Modalities to Target Neoantigens: Vaccines & T Cells





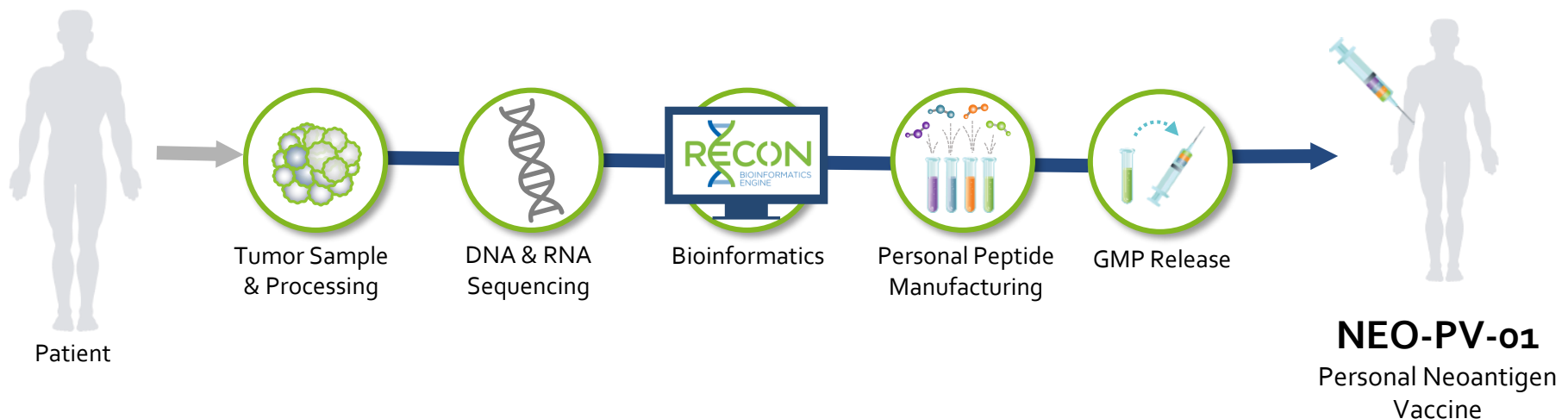
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NEO-PV-01:

Personal neoantigen vaccine

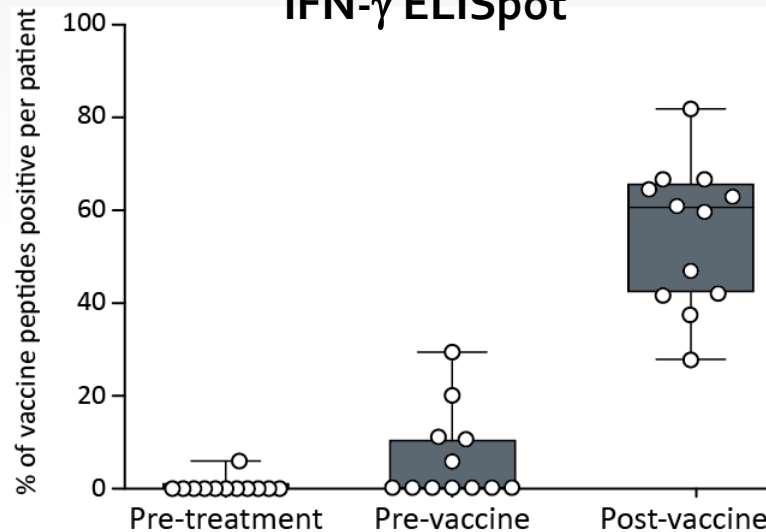
NEO-PV-01: Personal Neoantigen Vaccine in Phase 1b Development in Multiple Tumor Settings

- Custom-designed and manufactured for each individual patient's tumor mutations
- Currently evaluating in multiple Phase 1b clinical trials to guide Phase 2 development
- Initial focus in combination with checkpoint inhibitors in metastatic disease settings



NEO-PV-01 + Nivolumab Induces Neoantigen-Specific Immune Responses (Melanoma Cohort)

Neoantigen-specific Immune Responses by IFN- γ ELISpot



Post-Vaccine Immune Responses

Epitopes generating any T cell response (measured by IFN- γ ELISpot)	55%
Epitopes generating CD4 ⁺ responses	42%
Epitopes generating CD8 ⁺ responses	28%
Patients with measurable <i>ex vivo</i> responses, including CD8 ⁺ and CD4 ⁺ ¹	100%

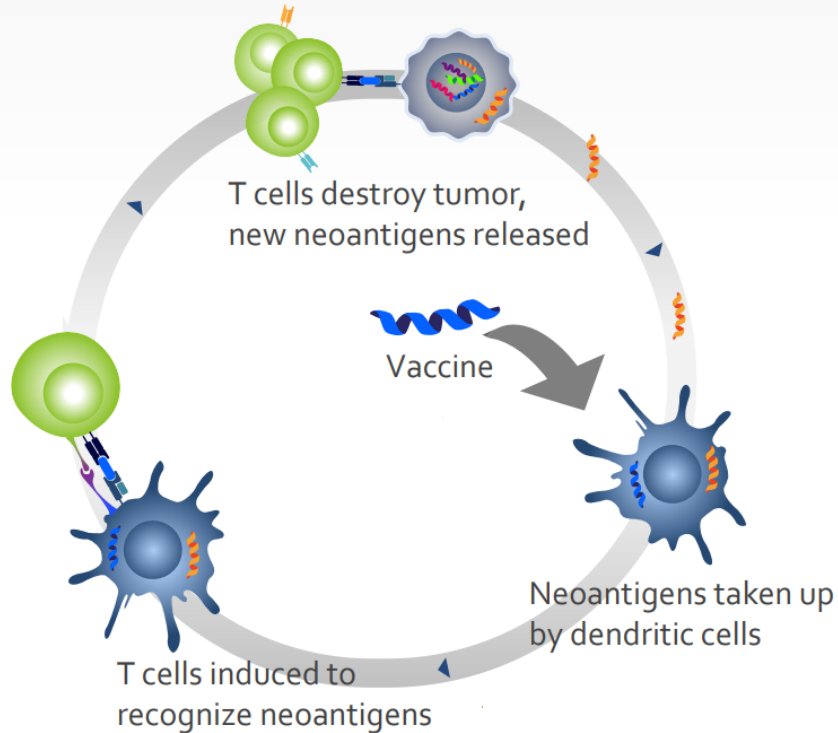
AACR 2019 Presentation # 942

- 12 patients, 189 peptides analyzed
- Number of peptides generating response in each patient: 5-12
- 87% of NEO-PV-01 peptides tested are mutant-specific
- Durability of immune response at 52 weeks observed in 4 of 7 melanoma patients

¹ CD8⁺ and CD4⁺ responses measured in direct *ex vivo* ELISpot assay, without exogenous cytokine stimulation

NEO-PV-01: Epitope Spread in 8 of 8 Patients with 9-Month Progression-Free Survival (PFS)

Catalytic Epitope Spread Mechanism



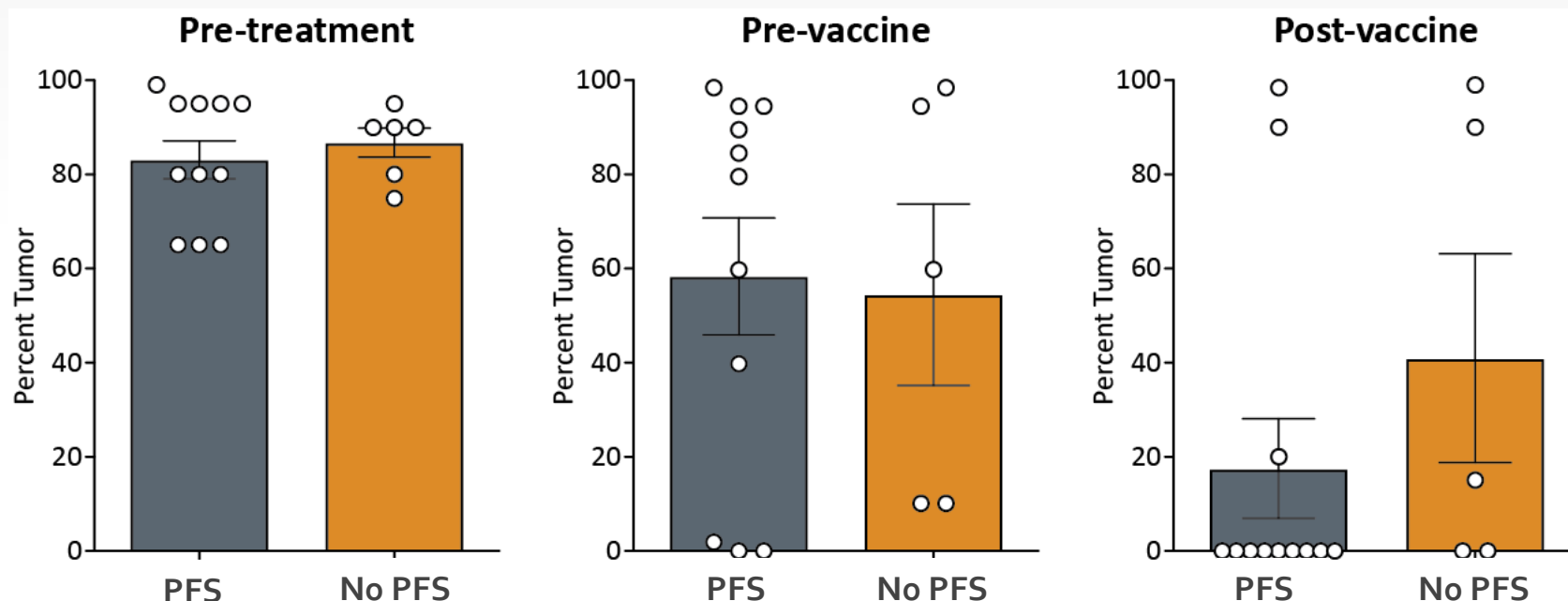
Epitope Spread Peptide Analysis (Melanoma Cohort)

Subject	# Epitopes Tested	# Positive Responses	9-Month PFS
M1	15	5	Yes
M2	12	1	Yes
M5	13	1	Yes
M6	13	5	Yes
M10	19	2	Yes
M12	12	1	Yes
M13	13	2	Yes
M14	11	3	Yes
M3	18	0	No
M4	15	2	No

- These responses were detected only post-vaccine, but not with nivolumab alone
- Expansion of epitope spread also seen in additional patients with 9-month PFS

NEO-PV-01: Reduction in Post-Vaccine Tumor Content Associated with 9-Month PFS

H&E Analysis of Tumor Biopsies (Melanoma Cohort)



- Independent H&E analysis (1-5 core biopsies each time point)
- Majority of patients with 9-month PFS still have tumor present after 12 weeks of nivolumab
- Post-vaccine, 9/12 patients have no pathologic evidence of tumor

NEO-PV-01: NT-001 Phase 1b Trial to Establish Proof-of-Concept and Inform Later-Stage Trials

	Measure	Success Criteria	
Primary Endpoints	Safety	<i>Acceptable adverse event profile</i>	✓
	Feasibility	<i>Quality personal manufacturing</i>	✓
Proof-of-Mechanism	Vaccine immunogenicity	<i>Ex vivo ELISpot responses & induced TCRs infiltrating tumor</i>	✓
	Evidence of tumor cell killing	<i>Decreased tumor cellularity & epitope spread post-vaccine</i>	✓
Clinical Efficacy Signal	Objective Response Rate (ORR) Total & post-vaccine	<i>Improvement vs. PD-1 benchmarks</i>	
	Progression-Free Survival (PFS) Median PFS		
	Clinical – Immune Correlation	<i>Clear correlation with a biomarker</i>	



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NEO-PTC-01:

Personal neoantigen T cell therapy

NEO-PTC-01: Designed as Optimal T Cell Therapy

Optimal T Cell Product Profile

NEO-PTC-01

TUMOR SPECIFIC TARGETS



- Multiple neoantigen targets
- RECON enables personal target identification & selection

BROAD IMMUNOGENICITY



- NEO-STIM leads to multiple pre-existing & *de novo* responses
- Reduced risk of immune escape

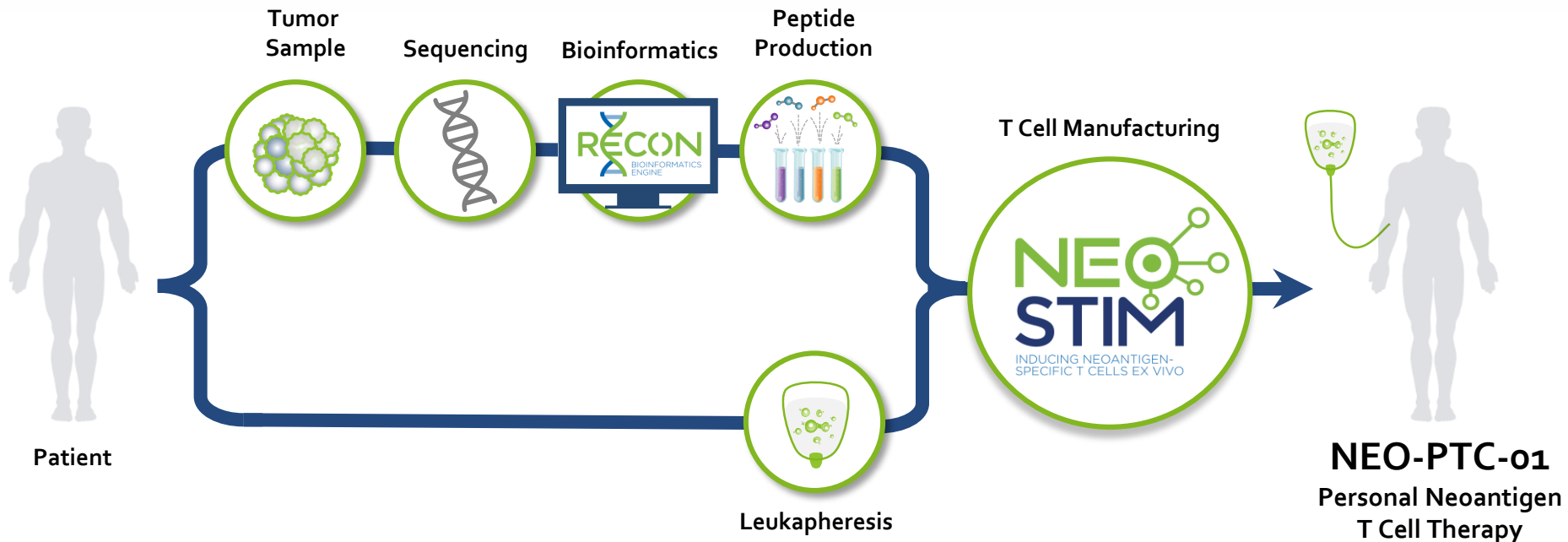
IN VIVO EXPANSION OF CYTOTOXIC T CELLS



- Non-engineered T cells
- Starting material: peripheral blood mononuclear cells (PBMCs)

NEO-PTC-01: Personal Adoptive T Cell Therapy Planned for Refractory Solid Tumor Settings

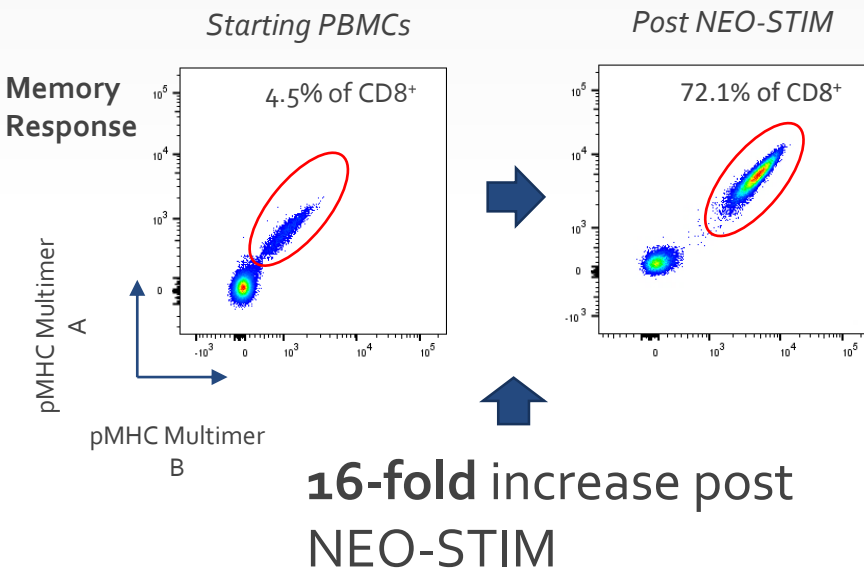
- Multiple T cell populations targeting neoantigens predicted to be most therapeutically relevant from each patient's tumor
- Completing process development to support European CTA filing to evaluate NEO-PTC-01 in checkpoint-refractory solid tumor settings



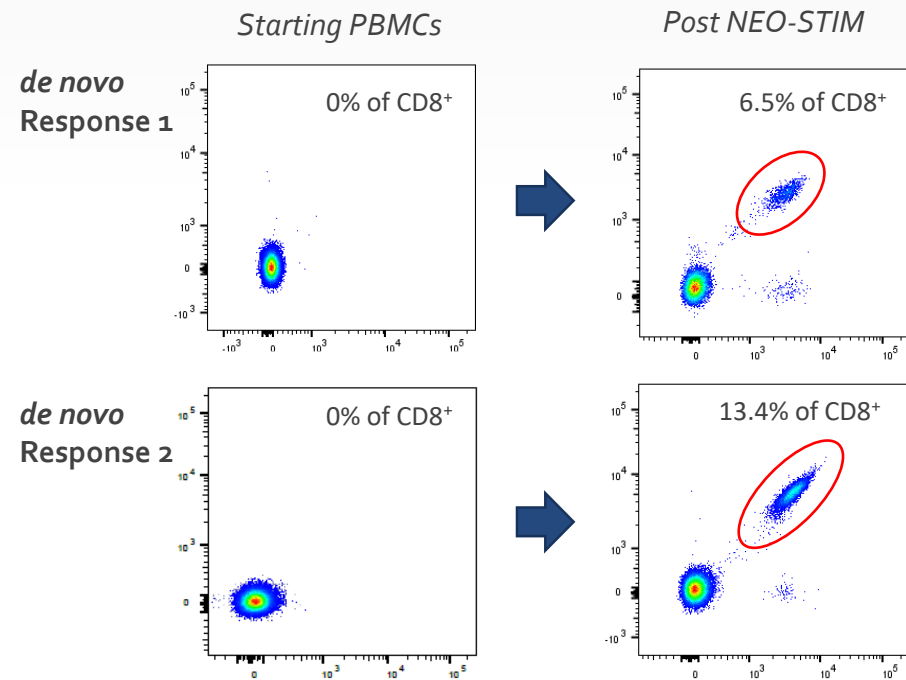
NEO-STIM Induces and Expands Multiple Neoantigen T Cell Populations

Data from a single melanoma patient sample

Expansion of Memory Response



Induction of *de novo* Response



- NEO-STIM also induced three neoantigen CD4⁺ T cell populations in this patient sample
- Specificity of mutant over wild-type epitope observed



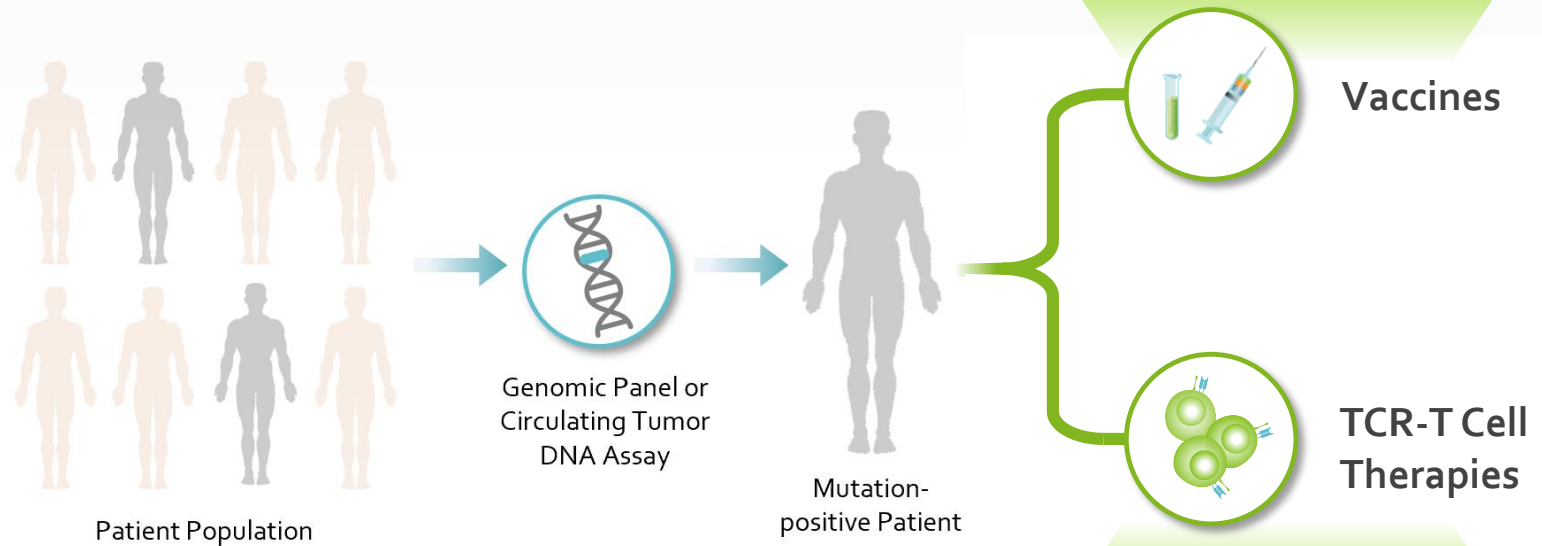
NEON / SELECT

Vaccines

T Cell Therapies

Precision Approach: Targeting Shared Tumor Neoantigens Across Patient Populations

NEO-SV-01: Targeting a genetically-defined subset of hormone receptor-positive (HR+) breast cancer



TCR-based T Cell Therapies: Building libraries of high-quality TCRs against various shared neoantigens

A Leading Neoantigen-Based Pipeline with Significant Near-Term Catalysts

NEON / ONE

NEO-PV-01

Personal neoantigen vaccine

RESEARCH & PRECLINICAL DEVELOPMENT

PHASE 1

LATER STAGE

CATALYSTS

NT-001: α PD-1 (Opdivo) Combo – Melanoma, NSCLC, Bladder Cancer

12-Month Data – July

NT-002: α PD-1 (Keytruda) + Chemo Combo – NSCLC

12-Month Data – 3Q:20

NT-003: α PD-1 + aCD40 / α CTLA4 Combo – Melanoma

Immune Data – 2H:20

NT-004: Trial planned in earlier disease setting

NEO-PTC-01

Personal neoantigen T cell therapy

Phase 1 Trial planned in solid tumor setting

File CTA in Europe – 2H:19

NEON / SELECT

NEO-SV-01

Precision neoantigen vaccine

TARGET DISCOVERY

TARGET VALIDATION

PRECLINICAL DEVELOPMENT

PHASE 1

LATER STAGE

CATALYSTS

Phase 1 Trial planned in breast cancer

File IND – 2Q:19

Poised to Lead in Neoantigen-Based Therapies

- Advancing a class-leading position in neoantigen-based therapies with ongoing progress across multiple pipeline programs and platforms
- Anticipating top-line data in July from NT-001 trial of NEO-PV-01, including 12-month follow-up, in 82 patients with metastatic melanoma, non-small cell lung and bladder cancers
- Continued pipeline progress with near-term expected submissions of a U.S. IND for NEO-SV-01 and a CTA in Europe for NEO-PTC-01
- Cash position of \$81.3 million at end of Q1'19 expected to provide runway into at least Q2 2020