## Zimmer Biomet Holdings, Inc. 4th Quarter 2017 Earnings Call Presentation

January 30, 2018

## Cautionary Note on Forward-Looking Statements and NonGAAP Financial Measures

- Our discussions during this presentation will inc/ude forward-looking statements concerning, among other things, our anticipated future operating and financial performance, business plans and prospects, product and service offerings, including new product launches and potential clinical successes, capital allocation plans and priorities, business development plans and priorities and the benefits expected from our acquisitions and other business development activities. Such statements are based upon the current beliefs and expectations of management and are subject to significant risks, uncertainties and changes in circumstances that could cause actual outcomes and results to differ materially. For a list and description of some of such risks and uncertainties, see our Annual Report on Form 10-K for the year ended December 31, 2016, including in the section thereof captioned "Risk Factors", as well as our subsequent reports on Form 8-K and Form 10$Q$, all of which are available at www.sec.gov and www.zimmerbiomet.com. The forward-looking statements in this presentation speak only as of the original date of this presentation and we undertake no obligation to update or revise any of these statements.
- Also, this presentation refers to certain financial measures that differ from financial measures calculated in accordance with U.S. generally accepted accounting principles (GAAP). Reconciliations of these non-GAAP financial measures to the most directly comparable GAAP financial measures can be found in the Appendix to this presentation. Investors and other readers should consider non-GAAP financial measures only as supplements to, and not as substitutes for or superior to, the measures of financial performance prepared in accordance with GAAP.


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(2) ZIMMER BIOMET

## 2017 Q4 Financial Summary

## $4^{\text {th }}$ Quarter 2017 Net Sales Results

## Product Category Performance



|  |  | Q4 |  | 2017 |
| :---: | :---: | :---: | :---: | :---: |
| Product | Net Sales (in millions) | Constant Currency \% Change ${ }^{(3)}$ | Net Sales (in millions) | Constant Currency \% Change ${ }^{(3)}$ |
| Knees | \$731 | -0.1\% | \$2,737 | -0.6\% |
| Hips | 499 | 1.6\% | 1,879 | 0.6\% |
| S.E.T. | 454 | 4.6\% | 1,709 | 4.0\% |
| Dental | 108 | -0.4\% | 419 | -2.6\% |
| Spine \& CMF | 194 | 0.5\% | 759 | 14.4\% |
| Other | 88 | 2.9\% | 321 | -2.6\% |
| Total | \$2,074 | 1.5\% | \$7,824 | 1.8\% |
| Ex LDR, Billing Day Adjusted |  | 1.3\% ${ }^{(1)}$ |  | 0.9\% ${ }^{(2)}$ |



Geographic Region Performance

| Region | Q4 |  | 2017 |  | $\begin{gathered} \text { Europe } \\ \mathbf{2 3 \%} \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Net Sales (in millions) | Constant Currency \% Change ${ }^{(3)}$ | Net Sales (in millions) | Constant Currency \% Change ${ }^{(3)}$ |  |
| Americas | \$1,280 | 0.8\% | \$4,866 | 1.2\% |  |
| Europe | 473 | -0.3\% | 1,745 | 0.2\% |  |
| Asia Pacific | 321 | 7.2\% | 1,213 | 6.3\% |  |
| Total | \$2,074 | 1.5\% | \$7,824 | 1.8\% |  |

(2) Excludes approximately 130 basis points of contribution from the LDR acquisition and a negative impact of approximately 40 basis points as a result of billing day difference during the year
(3) Non-GAAP financial measure; see reconciliation.

## Knees \& Hips Product Categories

Persona ${ }^{\circledR}$
Personalized Knee System


Persona ${ }^{\circledR}$ Partial Knee System




- Continued growth of Persona ${ }^{\circledR}$ The Personalized Knee System
- The Persona ${ }^{\circledR}$ Partial Knee receiving positive feedback following H2 2017 global launch
- Addition of cementless and revision systems to the Persona ${ }^{\circledR}$ Knee family in H2 2018
- Limited launch of the ROSA ${ }^{\circledR}$ robotics application for total knee procedures in H2 2018

Taperloc ${ }^{\circledR}$ Complete Hip System


Arcos ${ }^{\circledR}$ Modular Femoral Revision System


ZIMMER BIOMET

|  | Q4 |  |  | 2017 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Revenue (in millions) |  | Constant Currency \% Change (1) | Revenue (in millions) |  | Constant Currency \% Change ${ }^{(1)}$ |
| Americas | \$ |  | 0.5\% | \$ | 975 | -1.3\% |
| EMEA |  | 137 | -5.3\% |  | 519 | -1.8\% |
| APAC |  | 106 | 14.6\% |  | 385 | 9.1\% |
| Total Hips | \$ |  | 1.6\% |  | ,879 | 0.6\% |

- Improved sales of the Taperloc ${ }^{\circledR}$ Complete Hip System and G7 ${ }^{\circledR}$ Acetabular System
- Sales of Arcos ${ }^{\circledR}$ Modular Femoral Revision System also improved
- Warsaw North Campus supply constraints continued to impact growth
- Mid-teens growth in Asia Pacific region due to demand for products that are not supply constrained


## S.E.T. Product Category

## S.E.T. GLOBAL REVENUE

|  | Q4 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revenue (in millions) | Constant Currency \% Change ${ }^{(1)}$ | Revenue (in millions) | Constant Currency \% Change ${ }^{(1)}$ |
| S.E.T. | \$454 | 4.6\% | \$1,709 | 4.0\% |


| SURGICAL |
| :--- | :--- |
| SPORTS |
| MEDICINE |

ZIMMER BIOMET
(1) Non-GAAP financial measure; see reconciliation

## Spine, CMF \& Thoracic and <br> Dental Product Categories

## SPINE \& CMF GLOBAL REVENUE



|  | Q4 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revenue (in millions) | Constant Currency $\%$ Change ${ }^{(1)}$ | Revenue (in millions) | Constant Currency \%Change ${ }^{(1)}$ |
| Spine \& CMF | \$194 | 0.5\% | \$759 | 14.4\% |

- Recent senior leadership changes
- Strong demand for Mobi-C® Cervical Disc
- Focused on resolution of U.S. salesforce integration dis-synergies
- Future cross-sell opportunities expected to provide benefit
- Continued strong demand for the SternaLock ${ }^{\circledR}$ Blu Primary Closure System and SternaLock® 360 Sternal Closure System, as well as the RibFix Blu ${ }^{\text {TM }}$ Thoracic Fixation System


## DENTAL GLOBAL REVENUE

## DENTAL



Osseotite ${ }^{\circledR}$ Implant

|  | Q4 |  | 2017 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Revenue (in millions) | Constant Currency \%Change ${ }^{(1)}$ | Revenue (in millions) | Constant Currency $\%$ Change ${ }^{(1)}$ |
| Dental | \$108 | -0.4\% | \$419 | -2.6\% |

- Realigning portfolio to meet market needs
- Continued challenges from restructuring of sales organization in certain key Western European markets


## Innovative Solutions Across the Continuum of Care

## Innovating to:

$\checkmark$ Minimize Complications
$\checkmark$ Reduce Surgery Times
$\checkmark$ Improve Efficiencies
$\checkmark$ Optimize Outcomes
$\checkmark$ Enhance Patient Experiences

| Recently Launched |  |  |
| :---: | :---: | :---: |
| Persona ${ }^{\circledR}$ Partial Knee (Introduced September 2017) <br> - Fixed bearing partial knee <br> - Clearance received in major markets across the globe |  |  |
| Product Pipeline |  |  |
| Persona ${ }^{\circledR}$ TM Tibia Knee ( 2 H 2018) <br> - Cementless knee utilizing clinically proven Trabecular Metal ${ }^{\text {TM }}$ Technology |  |  |
| Persona ${ }^{\circledR}$ Revision Knee (2H 2018 Limited Launch) <br> - Adds revision offering to Persona portfolio |  |  |
| Medtech ROSA ${ }^{\circledR}$ ( 2 H 2018 Limited Launch) <br> - Fully functional demo complete for Knee application <br> - ROSA cadaver lab held in Warsaw <br> - Key Design Principles: X-Ray based, time net neutral, soft tissue balancing |  |  |
| Sidus ${ }^{\circledR}$ Stem-free Shoulder System (US - 2018) <br> - Available in EMEA since 2012, excellent clinical study results |  |  |
| X-Ray Based Knee PSI Guides (1H 2018 Limited Launch) <br> - Received CE mark and received FDA clearance for full launch |  |  |

## Key $4^{\text {th }}$ Quarter Financials

| Metric (in millions) | 2017 Q4 | 2016 Q4 | Y/Y Change |
| :--- | :---: | :---: | :---: |
| Net Sales | $\$ 2,074.3$ | $\$ 2,013.1$ | $3.0 \%^{(1)}$ |
| Adj. Gross Profit ${ }^{(2)}$ | $72.7 \%$ | $74.6 \%$ | - |
| R\&D (\% of sales) | $4.6 \%$ | $4.8 \%$ | - |
| SG\&A (\% of sales) $^{(3)}$ | $37.1 \%$ | $37.6 \%$ | - |
| Adj. Operating Margin ${ }^{(2)}$ | $31.0 \%$ | $32.3 \%$ | - |
| Adj. Net Earnings $^{(2)}$ | $\$ 428.5$ | $\$ 434.1$ | $-1.3 \%$ |
| Adj. Diluted EPS ${ }^{(2)}$ | $\$ 2.10$ | $\$ 2.14$ | $-1.9 \%$ |
| Free Cash Flow ${ }^{(2)}$ | $\$ 275.4$ | $\$ 478.4$ | - |
|  |  |  |  |

(1) Includes a positive impact of approximately 20 basis points as a result of a billing day difference during the quarter and a positive 150 basis points of currency impact (2) Non-GAAP financial measure; see reconciliation
(3) Includes instrument depreciation

## Free Cash Flow

|  |  |  |  |
| :--- | :---: | ---: | ---: |
| (in millions) | 2017 | 2016 | Inc/(Dec) vs PY |
|  | Operating Cash Flow |  |  |
|  | $\$ 1,582$ |  |  |
| CapEx |  |  |  |
| Instruments | $(337)$ | $(345)$ |  |
| Traditional PP\&E | $(156)$ | $(185)$ |  |
| Total CapEx | $(493)$ | $(530)$ |  |
| Free Cash Flow ${ }^{(1)}$ | $\$ 1,089$ | $\$ 1,102$ |  |
| Beginning Cash Balance $(12 / 31 / 2016)$ |  |  |  |
| Ending Cash Balance $(12 / 31 / 2017)$ | $\$ 634$ |  |  |
| Beginning Debt Balance $(12 / 31 / 2016)$ | $\$ 524$ |  |  |
| Ending Debt Balance $(12 / 31 / 2017)$ | $\$ 11,241$ |  |  |

## 2018 Q1 Guidance and Outlook

## Q1 2018 Guidance

| Metric <br> (in millions, excluding EPS data) | Q1 2018 |
| :---: | :---: |
| Constant Currency Revenue Growth ${ }^{(1)(2)}$ | $(4.0) \%$ to $(2.0) \%$ |
| Revenue $^{\text {Free Cash Flow }}{ }^{(3)}$ | $\$ 1,955$ to $\$ 1,995$ |
| GAAP EPS ${ }^{(2)}$ | $\$ 250$ to $\$ 300$ |
| Adj. Diluted EPS ${ }^{(2)}$ | $\$ 0.73$ to $\$ 0.88$ |

(1) Includes a negative impact of approximately 130 basis points as a result of having one less billing day during the quarter.
(2) Non-GAAP financial measure; see reconciliation
(3) Free cash flow is defined as net cash provided by operating activities less additions to instruments and other property, plant and equipment

## Company Overview

## Broad Portfolio of Musculoskeletal Solutions

| Spine \& CMF |
| :---: |
| Innovative products |
| and solutions |
| \$10B MARKET |


$\approx$| Hip \& Knee |
| :---: |
| Global market |
| share leader |
| \$14B MARKET |

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Hip: 32\% share
Knee: $37 \%$ share

## Drivers of Sustainable Market Growth

- Favorable global demographics
- Increasing percentage of population 65 and older
- Penetration opportunity in developed markets
- Utilization trends and underserved populations
- Expanding access to healthcare in emerging markets
- Utilization at a fraction of developed market rates
- Accelerating innovation

- Robotics and patient-focused clinical services


## Broad Portfolio



Vanguard ${ }^{\circledR}$ ID Total Knee System


Gel-One ${ }^{\circledR}$ Cross-Linked Hyaluronate


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## Focus Areas to Improve Execution and Address Near-Term Challenges

## Execute Quality Remediation

- Significant investment in remediation activities
- Making progress toward key milestones
- Third party consultation
- Open dialogue with FDA


## Restore Full Supply

- Dual-sourcing strategy for complex manufacturing processes
- Continuous engineering process improvements
- Targeted investments into equipment and key technical expertise


## Enhance Commercial Execution

- Embrace the commercial organization and enhance culture
- Resolve supply issues
- Investments into specialized sales forces
- Introduce new products


## Deliver Key Product Pipeline

- 50 products scheduled to launch in 2018
- Opportunity to leverage diversified portfolio and category leadership
- 2018 product launches focused on fastgrowing product segments and advanced technologies


## Global Footprint: Operating Locations

## Making a Global Impact In Patients' Lives

- 39 Manufacturing sites globally
- Sales in 100+ countries


## Appendix

## Reconciliation of Reported Net Sales \% Change to Constant Currency \% Change and \% Change (unaudited)

|  | For the Three Months Ended December 31, 2017 |  |  |
| :---: | :---: | :---: | :---: |
|  | \% Change | Foreign Exchange Impact | Constant Currency \% Change |
| Geographic Results |  |  |  |
| Americas | 0.9 \% | 0.1 \% | 0.8 \% |
| EMEA | 6.4 | 6.7 | (0.3) |
| Asia Pacific | 7.0 | (0.2) | 7.2 |
| Total | 3.0 \% | 1.5 \% | 1.5 \% |
| Product Categories |  |  |  |
| Knees |  |  |  |
| Americas | (0.3) \% | 0.2 \% | (0.5) \% |
| EMEA | 10.0 | 6.1 | 3.9 |
| Asia Pacific | (4.1) | 0.3 | (4.4) |
| Total | 1.4 | 1.5 | (0.1) |
| Hips |  |  |  |
| Americas | 0.8 | 0.3 | 0.5 |
| EMEA | 1.5 | 6.8 | (5.3) |
| Asia Pacific | 13.8 | (0.8) | 14.6 |
| Total | 3.5 | 1.9 | 1.6 |
| S.E.T | 5.9 | 1.3 | 4.6 |
| Dental | 2.1 | 2.5 | (0.4) |
| Spine \& CMF | 1.5 | 1.0 | 0.5 |
| Other | 4.3 | 1.4 | 2.9 |
| Total | 3.0 \% | 1.5 \% | 1.5 \% |

Reconciliation of Reported Net Sales \% Change to Constant Currency \% Change and \% Change Excluding LDR Holding Corporation (unaudited)

|  | For the Year Ended December 31, 2017 |  |  |
| :---: | :---: | :---: | :---: |
|  | \% Change | Foreign Exchange Impact | Constant Currency \% Change |
| Geographic Results |  |  |  |
| Americas | 1.3 \% | 0.1 \% | 1.2 \% |
| EMEA | 0.9 | 0.7 | 0.2 |
| Asia Pacific | 5.4 | (0.9) | 6.3 |
| Total | 1.8 \% | - \% | 1.8 \% |
| Product Categories |  |  |  |
| Knees |  |  |  |
| Americas | (1.7) \% | - \% | (1.7) \% |
| EMEA | 1.0 | 0.1 | 0.9 |
| Asia Pacific | 1.5 | (0.1) | 1.6 |
| Total | (0.6) | - | (0.6) |
| Hips |  |  |  |
| Americas | (1.2) | 0.1 | (1.3) |
| EMEA | (0.7) | 1.1 | (1.8) |
| Asia Pacific | 7.5 | (1.6) | 9.1 |
| Total | 0.6 | - | 0.6 |
| S.E.T | 3.9 | (0.1) | 4.0 |
| Dental | (2.2) | 0.4 | (2.6) |
| Spine \& CMF | 14.7 | 0.3 | 14.4 |
| Other | (2.5) | 0.1 | (2.6) |
| Total | 1.8 \% | - \% | 1.8 \% |
| Impact of LDR Holding Corporation | (1.3) | - | (1.3) |
| \% Change excluding LDR Holding Corporation | 0.5 \% | - \% | 0.5 \% |ZIMMER BIOMET

# Reconciliation of Cash Flow from Operating Activities to Free Cash Flow 

Net cash provided by operating activities
Additions to instruments
Additions to other property, plant and equipment Free cash flow

For the Quarterly and Year-to-Date Periods in Calendar Year Ending December 31, 2017 (in millions, unaudited)

| Three Months Ended March 31, 2017 |  | Three Months Ended June 30, 2017 |  | Three Months Ended September 30, 2017 |  | Three Months Ended December 31, 2017 |  | $\begin{gathered} \text { Year Ended } \\ \text { December 31, } 2017 \\ \hline \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 275.4 | \$ | 440.5 | \$ | 463.5 | \$ | 402.9 | \$ | 1,582.3 |
|  | (86.4) |  | (86.2) |  | (83.1) |  | (81.3) |  | (337.0) |
|  | (43.1) |  | (30.7) |  | (36.0) |  | (46.2) |  | (156.0) |
| \$ | 145.9 | \$ | 323.6 | \$ | 344.4 | \$ | 275.4 | \$ | 1,089.3 |

For the Quarterly and Year-to-Date Periods in Calendar Year Ending December 31, 2016

Net cash provided by operating activities
Additions to instruments
Additions to other property, plant and equipment
Free cash flow

## (in millions, unaudited)

| $\begin{array}{c}\text { Three Months Ended } \\ \text { September 30, 2016 }\end{array}$ |  | $\begin{array}{c}\text { Three Months Ended } \\ \text { December 31, 2016 }\end{array}$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | \(\left.\begin{array}{c}Year Ended <br>

December 31, 2016\end{array}\right]\)

# Reconciliation of Gross Profit \& Margin to Adjusted Gross Profit \& Margin 

For the Quarterly and Year-to-Date Periods in Calendar Year Ending December 31, 2017 (in millions, unaudited)

Net Sales
Cost of products sold, excluding intangible asset amortization Intangible asset amortization
Gross profit

Inventory step-up and other inventory
and manufacturing related charges
Intangible asset amortization
Adjusted gross profit

Gross margin
Inventory step-up and other inventory and manufacturing related charges
Intangible asset amortization
Adjusted gross margin

| Three Months Ended March 31, 2017 |  | Three Months Ended$\qquad$ June 30, 2017 |  | Three Months Ended September 30, 2017 |  | Three Months Ended December 31, 2017 |  | Year Ended December 31, 2017 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ | 1,977.3 | \$ | 1,954.4 | \$ | 1,818.1 | \$ | 2,074.3 | \$ | 7,824.1 |
|  | 512.9 |  | 527.7 |  | 500.9 |  | 591.4 |  | 2,132.9 |
|  | 152.0 |  | 147.7 |  | 152.7 |  | 151.5 |  | 603.9 |
| \$ | 1,312.4 | \$ | 1,279.0 | \$ | 1,164.5 | \$ | 1,331.4 | \$ | 5,087.3 |
|  | 23.2 |  | 24.9 |  | 10.4 |  | 26.1 |  | 84.6 |
|  | 152.0 |  | 147.7 |  | 152.7 |  | 151.5 |  | 603.9 |
| \$ | 1,487.6 | \$ | 1,451.6 | \$ | 1,327.6 | \$ | 1,509.0 | \$ | 5,775.8 |



# Reconciliation of Gross Profit \& Margin to Adjusted Gross Profit \& Margin 

For the Quarterly and Year-to-Date Periods in Calendar Year Ending December 31, 2016 (in millions, unaudited)
Net Sales
Cost of products sold, excluding intangible asset amortization
Intangible asset amortization
Gross profit
Inventory step-up and other inventory
and manufacturing related charges
Intangible asset amortization
Adjusted gross profit

Gross margin
Inventory step-up and other inventory
and manufacturing related charges
Intangible asset amortization
Adjusted gross margin

| Three Months Ended March 31, 2016 |  | Three Months Ended June 30, 2016 |  |  | Three Months Ended September 30, 2016 |  |  | Three Months Ended$\qquad$ |  |  | Year Ended <br> December 31, 2016 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \$ 1,904.0 |  | \$ | 1,934.0 |  | \$ | 1,832.8 |  | \$ | 2,013.1 |  | \$ | 7,683.9 |  |
| 640.6 |  |  | 640.1 |  |  | 479.3 |  |  | 621.8 |  |  | 2,381.8 |  |
| 126.6 |  |  | 133.8 |  |  | 164.3 |  |  | 141.2 |  |  | 565.9 |  |
| \$ 1,136.8 |  | \$ | 1,160.1 |  | \$ | 1,189.2 |  | \$ | 1,250.1 |  | \$ | 4,736.2 |  |
| 178.3 |  |  | 156.6 |  |  | 22.8 |  |  | 111.4 |  |  | 469.1 |  |
| 126.6 |  |  | 133.8 |  |  | 164.3 |  |  | 141.2 |  |  | 565.9 |  |
| \$ 1,441.7 |  | \$ | 1,450.5 |  | \$ | 1,376.3 |  | \$ | 1,502.7 |  | \$ | 5,771.2 |  |
| 59.7 | \% |  | 60.0 | \% |  | 64.9 | \% |  | 62.1 | \% |  | 61.6 | \% |
| 9.4 |  |  | 8.1 |  |  | 1.2 |  |  | 5.5 |  |  | 6.1 |  |
| 6.6 |  |  | 6.9 |  |  | 9.0 |  |  | 7.0 |  |  | 7.4 |  |
| 75.7 | \% |  | 75.0 | \% |  | 75.1 | \% |  | 74.6 | \% |  | 75.1 | \% |

## Reconciliation of Operating Profit \& Margin to Adjusted Operating Profit \& Margin

For the Quarterly and Year-to-Date Periods in Calendar Year Ending December 31, 2017
(in millions, unaudited)

Operating profit (loss)
Inventory step-up and other inventory and manufacturing related charges
Intangible asset amortization
Certain claims
Goodwill impairment
Special items
Adjusted operating profit

Operating profit margin
Inventory step-up and other inventory and manufacturing related charges
Intangible asset amortization
Certain claims
Goodwill impairment
Special items
Adjusted operating profit margin


| $17.7 \%$ | $14.4 \%$ | 11.7 | $\%$ | $(1.1)$ | $\%$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |

## Reconciliation of Operating Profit \& Margin to Adjusted Operating Profit \& Margin

For the Quarterly and Year-to-Date Periods in Calendar Year Ending December 31, 2016
(in millions, unaudited)

|  | Three Months Ended March 31, 2016 |  |  | Three Months Ended June 30, 2016 |  |  | Three Months Ended September 30, 2016 |  |  | Three Months Ended <br> December 31, 2016 |  |  | $\begin{gathered} \text { Year Ended } \\ \text { December 31, } 2016 \\ \hline \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Operating profit (loss) | \$ | 245.5 |  | \$ | 201.6 |  | \$ | 195.5 |  | \$ | 183.3 |  | \$ | 825.9 |  |
| Inventory step-up and other inventory and manufacturing related charges |  | 178.3 |  |  | 156.6 |  |  | 22.8 |  |  | 111.4 |  |  | 469.1 |  |
| Intangible asset amortization |  | 126.6 |  |  | 133.8 |  |  | 164.3 |  |  | 141.2 |  |  | 565.9 |  |
| Special items |  | 88.7 |  |  | 137.9 |  |  | 170.4 |  |  | 214.8 |  |  | 611.8 |  |
| Adjusted operating profit | \$ | 639.1 |  | \$ | 629.9 |  | \$ | 553.0 |  | \$ | 650.7 |  | \$ | 2,472.7 |  |
| Operating profit (loss) margin |  | 12.9 | \% |  | 10.4 | \% |  | 10.7 | \% |  | 9.1 | \% |  | 10.7 | \% |
| Inventory step-up and other inventory and manufacturing related charges |  | 9.4 |  |  | 8.1 |  |  | 1.2 |  |  | 5.5 |  |  | 6.1 |  |
| Intangible asset amortization |  | 6.6 |  |  | 6.9 |  |  | 9.0 |  |  | 7.0 |  |  | 7.4 |  |
| Special items |  | 4.7 |  |  | 7.2 |  |  | 9.3 |  |  | 10.7 |  |  | 8.0 |  |
| Adjusted operating profit margin |  | 33.6 | \% |  | 32.6 | \% |  | 30.2 | \% |  | 32.3 | \% |  | 32.2 | \% |

## Reconciliation of Net Earnings to Adjusted Net Earnings

## FOR THE THREE MONTHS ENDED DECEMBER 31, 2017 and 2016 (in millions, unaudited)

|  | Three Months <br> Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2017 |  | 2016 |
| Net Earnings of Zimmer Biomet Holdings, Inc. | \$1,257.2 | \$ | 69.6 |
| Inventory step-up and other inventory and manufacturing-related charges | 26.1 |  | 111.4 |
| Intangible asset amortization | 151.5 |  | 141.2 |
| Certain claims | 10.3 |  |  |
| Goodwill impairment ${ }^{(2)}$ | 272.0 |  |  |
| Special items |  |  |  |
| Biomet merger-related | 74.4 |  | 173.8 |
| Other special items | 132.0 |  | 41.0 |
| Merger-related and other expense in other expense, net | 2.1 |  | 4.7 |
| Debt extinguishment | - |  | 53.3 |
| Taxes on above items ${ }^{(3)}$ | (134.9) |  | (152.0) |
| U.S. tax reform ${ }^{(4)}$ | $(1,305.5)$ |  | - |
| Other certain tax adjustments ${ }^{(5)}$ | (56.7) |  | (8.9) |
| Adjusted Net Earnings | \$ 428.5 | \$ | 434.1 |

(2) The Company recognized a $\$ 272.0$ million non-cash goodwill impairment charge in the fourth quarter of 2018 related to its Spine less Asia Pacific reporting unit during its annual goodwill impairment testing. The impairment was driven by integration issues between the legacy Zimmer, Biomet and LDR businesses. In the third quarter of 2018, the Company recognized a $\$ 32.7$ million non-cash goodwill impairment charge related to its Office Based Technologies reporting unit. Operating performance of this reporting unit has been lower than expected due to integration issues, management turnover and poor execution of its operating plans.
(3) The tax effect for the U.S. jurisdiction is calculated based on an effective rate considering federal and state taxes, as well as permanent items where the items were or are projected to be incurred. For jurisdictions outside the U.S., the tax effect is estimated based upon the statutory rates where the items were or are projected to be incurred.
(4) U.S. tax reform resulted in a net favorable provisional adjustment due to the reduction of certain deferred tax liabilities, which were partially offset by provisional tax charges related to the toll tax provision of U.S. tax reform
(5) In 2017, other certain tax adjustments relate to a favorable tax rate change in a foreign jurisdiction and net favorable adjustments from internal restructuring transactions. The 2016 adjustment primarily includes a favorable resolution of certain tax matters with taxing authorities offset by internal restructuring transactions that provide the Company access to offshore funds in a tax efficient manner.

## Reconciliation of Diluted EPS to Adjusted EPS

## FOR THE THREE MONTHS ENDED DECEMBER 31, 2017 and 2016 (unaudited)

|  | Three Months <br> Ended December 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2017 | 2016 |  |
| Diluted EPS | \$ 6.16 | \$ | 0.34 |
| Inventory step-up and other inventory and manufacturing-related charges | 0.13 |  | 0.55 |
| Intangible asset amortization | 0.74 |  | 0.70 |
| Certain claims | 0.05 |  | - |
| Goodwill impairment ${ }^{(2)}$ | 1.33 |  | - |
| Special items |  |  |  |
| Biomet merger-related | 0.36 |  | 0.86 |
| Other special items | 0.65 |  | 0.20 |
| Merger-related and other expense in other expense, net | 0.01 |  | 0.02 |
| Debt extinguishment | - |  | 0.26 |
| Taxes on above items ${ }^{(3)}$ | (0.66) |  | (0.75) |
| U.S. tax reform ${ }^{(4)}$ | (6.40) |  | - |
| Other certain tax adjustments ${ }^{(5)}$ | (0.27) |  | (0.04) |
| Adjusted Diluted EPS | \$ 2.10 | \$ | 2.14 |

(2) The Company recognized a $\$ 272.0$ million non-cash goodwill impairment charge in the fourth quarter of 2018 related to its Spine less Asia Pacific reporting unit during its annual goodwill impairment testing. The impairment was driven by integration issues between the legacy Zimmer, Biomet and LDR businesses. In the third quarter of 2018, the Company recognized a $\$ 32.7$ million non-cash goodwill impairment charge related to its Office Based Technologies reporting unit. Operating performance of this reporting unit has been lower than expected due to integration issues, management turnover and poor execution of its operating plans.
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(5) In 2017, other certain tax adjustments relate to a favorable tax rate change in a foreign jurisdiction and net favorable adjustments from internal restructuring transactions. The 2016 adjustment primarily includes a favorable resolution of certain tax matters with taxing authorities offset by internal restructuring transactions that provide the Company access to offshore funds in a tax efficient manner.

## Reconciliation of First Quarter 2018 Projected Revenue \% Change

 to Projected Constant Currency \% Change (unaudited)| Projected Three Months Ended March 31, 2018: | High | Low |
| :--- | :---: | :---: |
| Revenue \% change | $1.0 \%$ | $(1.0) \%$ |
| Foreign exchange impact | $(3.0)$ | $(3.0)$ |
| $\quad$ Constant currency $\%$ change | $-(2.0)$ | $\frac{(4.0)}{\%} \%$ |

## Reconciliation of First Quarter 2018 Projected Diluted EPS to Projected Adjusted Diluted EPS (unaudited)

| Projected Three Months Ended March 31, 2018: | High |  | Low |  |
| :---: | :---: | :---: | :---: | :---: |
| Diluted EPS | \$ | 0.88 | \$ | 0.73 |
| Inventory step-up and other inventory and manufacturing related charges, intangible asset amortization, special items and other expense |  | 1.27 |  | 1.37 |
| Taxes on above items ${ }^{(3)}$ and other certain tax adjustments |  | (0.24) |  | (0.26) |
| Adjusted Diluted EPS | \$ | 1.91 | \$ | 1.84 |



