

GIBSON ENERGY

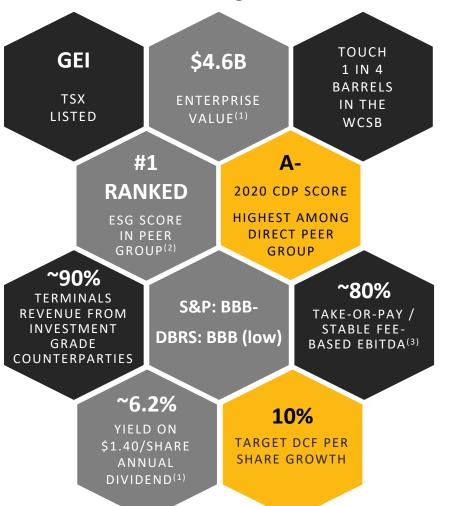
INVESTOR PRESENTATION

MAY 2021

Company Snapshot



Continue to build a leading oil-focused infrastructure business





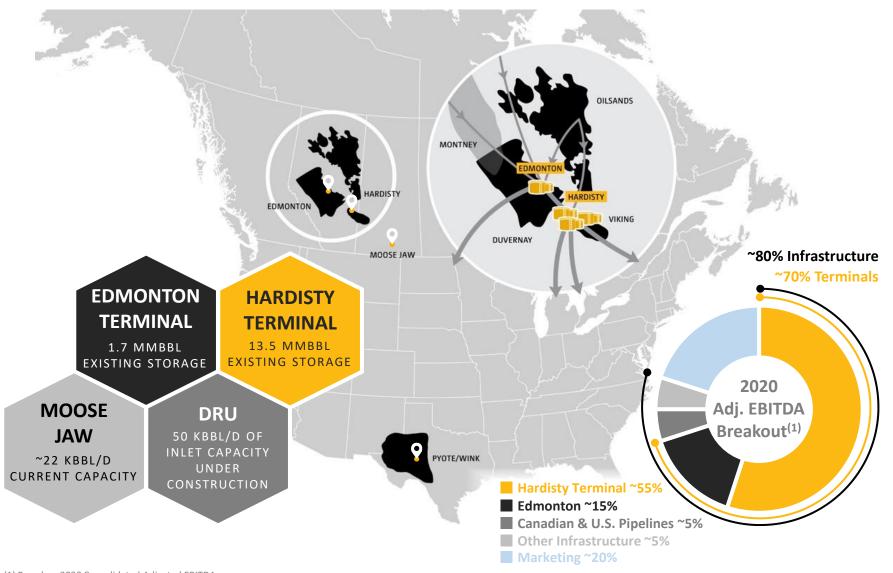


- (1) Based on April 30, 2021 closing price of \$22.45 per share, Net Debt (defined as Total Debt Outstanding in the Q1 2021 MD&A, less liability component of Convertible Debentures, Hybrid capital, Cash and Cash Equivalents and Unamortized Issue Discount and Debt Issue Costs) and Gibson's current dividend. Dividends are not guaranteed and are payable at the discretion of the Board. See "Risk Factors" in Gibson's Annual Information Form.
- (2) Calculated as average Bloomberg, MSCI and Sustainalytics ESG Ratings rank vs. direct peers as at April 30, 2021.
- (3) Based on 2020 Consolidated Adjusted EBITDA; ~20% of 2020 take-or-pay Infrastructure revenues and 35% of 2020 total Infrastructure revenues were intercompany. Note: This and subsequent slides contain non-GAAP measures and forward-looking statements Please refer to the Forward-Looking Statements notice on slide 29.

Oil Infrastructure Focused



~70% of 2020E Consolidated Adjusted EBITDA from core Terminals and ~80% Infrastructure



Focused Strategy



Premier oil infrastructure assets to underpin DCF per share and dividend growth

Leverage Terminals Position

- Terminals represent ~70% of Consolidated Adjusted EBITDA⁽¹⁾
- Dominant market position at Hardisty
- Continue to target sanctioning 2 4 tanks per year on a run-rate basis, with bias currently to lower end
- Potential for additional DRU phases

Quality Cash Flows

- ~80% of Consolidated Adjusted EBITDA from the Infrastructure segment⁽¹⁾
 - Infrastructure-only payout ratio of 75% at Q1 2021⁽²⁾
- ~80% of Consolidated Adjusted EBITDA from stable, long-term take-or-pay or fee-for-service contracts^(1,3)
- Terminals Adjusted EBITDA ~90% from Investment Grade counterparties

Oil Infrastructure Focus

Target ~10% DCF per Share Growth

Secure, Growing Dividend

Complimentary Growth

- Target deploying \$150 \$200mm in Infrastructure capital per year
 - \$200mm capital target in 2021
- Balanced approach to sanctioning additional capital in current environment
 - Will not reduce return thresholds to boost growth

Strong Balance Sheet

- Net Debt / Consolidated Adjusted EBITDA of 3.1x at Q1 2021, relative to 3.0x – 3.5x target⁽⁴⁾
- Fully-funded for all sanctioned capital, with internal funding capacity well in excess of 2021 growth capital spend
- Investment grade credit ratings from S&P: BBB— and DBRS: BBB (low)

⁽¹⁾ Based on 2020 Consolidated Adjusted EBITDA.

⁽²⁾ Infrastructure-only Payout is calculated as Dividends over Infrastructure DCF (Infrastructure Adjusted EBITDA less G&A, Interest and Maintenance Capital).

⁽³⁾ Take-or-pay intercompany contracts currently represent approximately 20% of Infrastructure revenues, with the proportion expected to decline over time.

⁽⁴⁾ Calculated as Net Debt (defined as Total Debt Outstanding in the Q1 2021 MD&A, less liability component of Convertible Debentures, Hybrid capital, Cash and Cash Equivalents and Unamortized Issue Discount and Debt Issue Costs) over Consolidated Adjusted EBITDA comparability with prior reporting.

ESG and Sustainability Journey



Strong foundation enables impactful and meaningful strides in the future

- Focusing near-term efforts on establishing dedicated governance and oversight, improving disclosure and transparency as well as concentrating actions on areas most relevant to both stakeholders and Gibson
 - Recognizing the importance of Board oversight of Sustainability, the Board established a dedicated Sustainability and ESG Committee, chaired by Judy Cotte, a recognized expert on ESG and responsible investment
 - Published inaugural Sustainability report in May 2020, and made first submission to CDP in August 2020 which received a score of A-, the highest among the Company's direct peer group
- In 2021, have built on strong foundation through the establishment of Sustainability and ESG targets, shifting to a sustainability-linked revolving credit facility and will further align disclosures with the TCFD and SASB frameworks

- Sustainability infined revolving create facility and will far angle also sures with the fer b and 3/13b frameworks					
	2019	2020	2021		
Q1	Formed Sustainability Committee Adopted Diversity & Inclusion (D&I) Policy Commenced development of Operations Management System (OMS)	Appointed ESG expert, Judy Cotte, to Gibson's board of directors Increased community investment budget to a company high of \$1mm Launched Women in Operations & Engineering and Women in Finance development programs	Expanded ESG targets to support the strength and growth of Gibson's ESG pillars Upgraded to a AA rating by MSCI; the highest rating awarded among Canadian and U.S. peers		
Q2	Launched Gibson Gives Employee Giving Program Optimized Moose Jaw Refinery to reduce emissions intensity per barrel by ~25%	Published Gibson's inaugural Sustainability Report Expanded the number and weighting of ESG related targets and metrics into Gibson's compensation program	Became the first public energy company in North America to fully transition its floating rate revolving credit facility to a sustainability-linked revolving credit facility		
Q3	Updated the corporate Code of Conduct and Ethics to reflect commitment to ESG	Published response to the CDP Climate Change Questionnaire Appointed Peggy Montana to Gibson's board of directors; achieved 33% gender diversity Announced signature \$1mm multi-year partnership with Trellis to support youth mental health	Continue to improve and participate in additional disclosures, including further		
Q4	Sanctioned the Hardisty Diluent Recovery Unit (DRU), ESG positive project	Received a CDP score of A- on the back of the submission made in Q3 2020	aligning disclosures with the TCFD and SASB frameworks		

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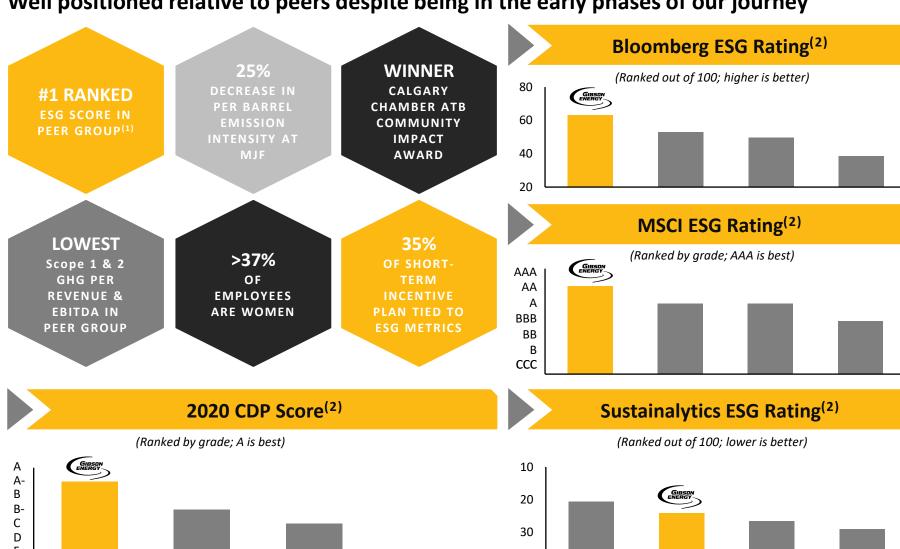
INVESTOR

ENTATION

SUSTAINABILITY PERFORMANCE



Well positioned relative to peers despite being in the early phases of our journey



40

Complete Transformation of Business



~80% Take-or-Pay or

Stable Fee-Based

Repositioned from diverse mix of business lines to focused energy infrastructure

2014⁽¹⁾ 2017⁽¹⁾ 2020⁽²⁾ ~75% Terminals & **Pipelines** ~25% Terminals & Pipelines ~55% Terminals & Pipelines Adjusted EBITDA⁽¹⁾ From T&P and Infrastructure ~80% Infrastructure ~30% Infrastructure ~65% Infrastructure ~60% Take-or-Pay ~15% Take-or-Pay ~45% Take-or-Pay **Adjusted** EBITDA⁽¹⁾ From Take-or-Pay or **Stable Fee-Based**

~30% Take-or-Pay or Stable

Fee-Based

~65% Take-or-Pay or Stable

Fee-Based

⁽¹⁾ Based on Consolidated Adjusted EBITDA; 2014 and 2017 adjusted for estimated finance lease payments to be comparable to 2020 under IFRS 16.

⁽²⁾ Based on 2020 Consolidated Adjusted EBITDA; Take-or-pay intercompany contracts currently represent approximately 20% of Infrastructure revenues, with the proportion expected to decline over time.

Financial Governing Principles



Committed to maintaining a strong financial position by managing to key targets

Committed Target

Performance

Quality of Cash Flows High Quality Contract Structure

>80% of Consolidated Adjusted EBITDA from takeor-pay and high-quality fee-for-service contracts



~80% in 2020

Creditworthy Counterparties

>85% of exposures under long-term contracts are with investment grade counterparties



Remained at 90% in 2020

Financial Flexibility Strong Balance Sheet Net Debt / Consolidated Adjusted EBITDA of $\mathbf{3.0x} - \mathbf{3.5x}^{(1)}$ and no greater than 4x on an Infrastructure-only⁽²⁾ basis



3.1x total and 3.7x Infra.only leverage at Q1 2021

Maintain & Improve Credit Ratings

Maintain Two Investment Grade ratings



S&P: BBB— rating DBRS: BBB (low) rating

Funding Model Capital Funding
Strategy

Fund growth capital expenditures with maximum **50%** – **60% debt**



Capital program fullyfunded, with cushion

Sustainable Payout Ratio

Sustainable long-term **payout of 70% – 80%** of DCF Infrastructure payout less than 100%⁽³⁾



72% total payout and 75% Infra.-only at Q1 2021

⁽¹⁾ Consolidated Leverage is calculated as Net Debt (defined as Total Debt Outstanding in the Q1 2021 MD&A, less liability component of Convertible Debentures, Hybrid capital, Cash and Cash Equivalents and Unamortized Issue Discount and Debt Issue Costs) over Consolidated Adjusted EBITDA comparability with prior reporting.

⁽²⁾ Infrastructure-only Leverage ratio is calculated as Net Debt (defined as Total Debt Outstanding in the Q1 2021 MD&A, less liability component of Convertible Debentures, Hybrid capital, Cash and Cash Equivalents and Unamortized Issue Discount and Debt Issue Costs) over Infrastructure Adjusted EBITDA less G&A.

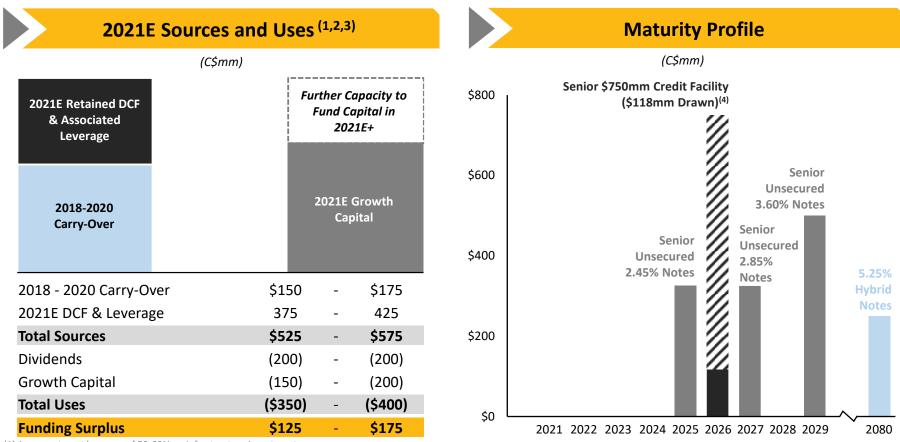
⁽³⁾ Infrastructure-only Payout is calculated as Dividends over Infrastructure DCF (Infrastructure Adjusted EBITDA less G&A, Interest and Maintenance Capital).

Funding Position and Maturity Profile



Fully-funded, significant available liquidity and no maturities of size near-term

- Fully-funded for all sanctioned capital, with internal funding capacity well in excess of sanctioned capital
- At March 31, 2021, had access to over \$800mm in liquidity through the sustainability-linked revolving credit facility, bilateral facilities and cash on the balance sheet, with no maturities until 2025



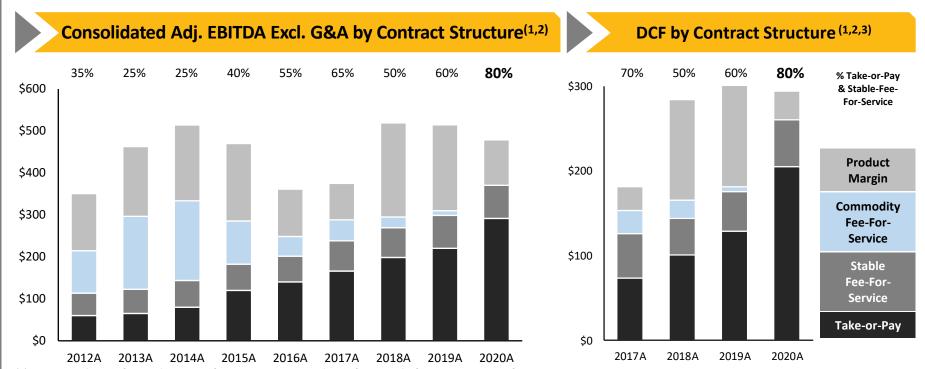
- (1) Assumes target leverage of 50-60% on Infrastructure investment.
- (2) Assumes the low-end of the long-term run rate for Marketing Adjusted EBITDA of \$80 to \$120mm.
- (3) Illustrative funding analysis may not be additive to maintain narrower aggregate ranges.
- (4) Floating rate revolving credit facility; drawn balance as at March 31, 2021. Bilateral facilities not included in revolving credit facility amounts. In April 2021, Gibson fully transitioned its principal revolving credit facility to a sustainability-linked revolving credit facility and extended maturity to April 2026.

Adjusted EBITDA & DCF by Contract Structure



Consolidated Adjusted EBITDA and cash flow heavily weighted to high quality businesses

- Through divesting non-core, commodity exposed businesses, Gibson has significantly improved its weighting to higher quality contract structures, resulting in the highest cash flow quality in the company's history on a comparable basis
 - Take-or-pay and stable fee-based structures from the Infrastructure segment accounted for ~80% of 2020
 Consolidated Adjusted EBITDA before G&A
 - Stable fee-based component from the Terminals has been extremely ratable over time, as it is driven by volumes from the oil sands which show limited variability with commodity prices



⁽¹⁾ Approximately 20% of 2020 take-or-pay Infrastructure revenues and 35% of 2020 total Infrastructure revenues from intercompany payments.

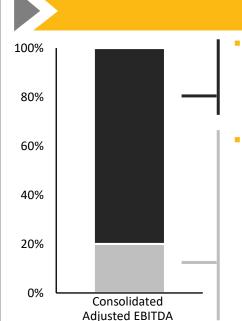
^{(2) 2019} Infrastructure Adjusted EBITDA includes \$15mm adjustment for one-time future environmental remediation provision for comparability purposes.

⁽³⁾ Distributable Cash Flow not reported on a contract structure basis. Contract structure breakout of Distributable Cash Flow presented for illustrative purposes assuming Corporate G&A, interest, and maintenance capex are fully deducted from Infrastructure Adjusted EBITDA. Marketing Adjusted EBITDA shown net of lease costs and tax expenses.

Counterparty Credit Exposure



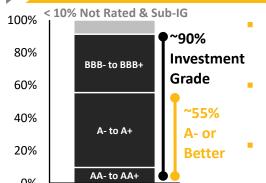
Infrastructure accounts for majority of Consolidated Adj. EBITDA; terminals ~90% IG customers



Nature of Credit Exposures by Business Segment(1)

- Infrastructure represented ~80% of 2020 Consolidated Adjusted EBITDA and is backed by long-term, take-or-pay and stable fee-based contracts with predominantly investment grade counterparties
- Hardisty and Edmonton Terminals represent ~70% of Consolidated Adjusted EBITDA, with Gibson's customers being larger oil sands players as well as refiners
- Marketing represented ~20% of 2020 Consolidated Adjusted EBITDA
 - Downside risk mitigated through execution of back-to-back transactions with a focus on not being long or short the underlying commodity or taking open positions
 - Combination of financial and physical transactions in place to hedge all storage and location-based inventories with exposure over multiple pricing periods
 - Majority of transactions by exposure with creditworthy energy and refining companies, financial institutions and trading houses, with financial assurance in place with any subinvestment grade counterparties
 - Limit potential credit exposures in Refined Products by covering the customer portfolio through an AR insurance program and maintaining conservative open credit limits

Terminals Counterparties(2)



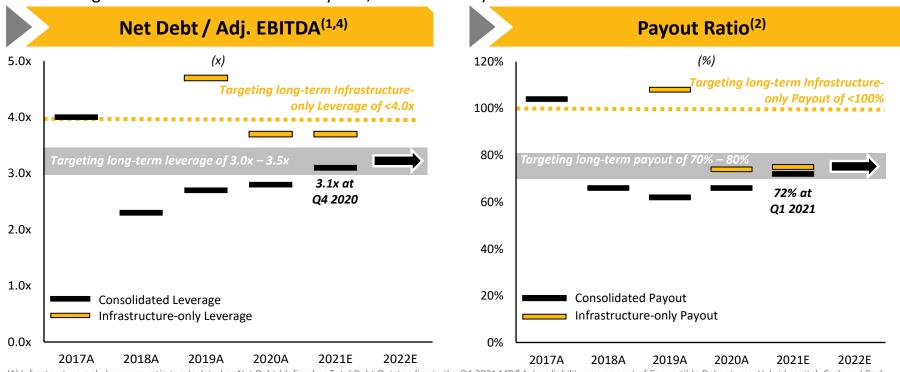
- Majority of terminals customers are investment grade, given the financial resources required to develop and maintain major oil sands projects, as well as to produce sufficient volumes as to require tankage
- Even non-investment grade counterparties are generally larger firms, and Gibson's standard contract includes ability to request security in the event of a credit change to non-investment grade
- Gibson's internal credit policy requires subsidiaries be backed by parent companies

Strong Financial Position



Leverage and payout below target, with headroom on Infrastructure-only targets

- Long-term funding model and continued delivery of the strategy is not contingent on cyclical cash flows
 - LTM Q1 2021 Infrastructure-only leverage⁽¹⁾ of 3.7x and Infrastructure-only payout⁽²⁾ of 75%
- Maintain two Investment Grade ratings⁽³⁾
 - Rating of BBB (low) with stable trend from DBRS Morningstar, reaffirmed April 2021
 - Rating of BBB- with stable outlook by S&P, reaffirmed July 2020

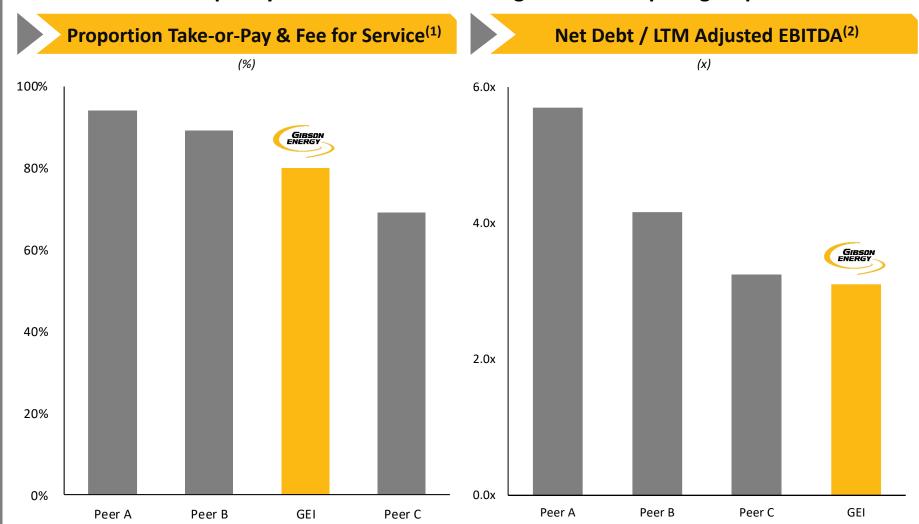


- (1) Infrastructure-only Leverage ratio is calculated as Net Debt (defined as Total Debt Outstanding in the Q1 2021 MD&A, less liability component of Convertible Debentures, Hybrid capital, Cash and Cash Equivalents and Unamortized Issue Discount and Debt Issue Costs) over Infrastructure Adjusted EBITDA less G&A.
- (2) Infrastructure-only Payout is calculated as Dividends over Infrastructure DCF (Infrastructure Adjusted EBITDA less G&A, Interest and Maintenance Capital).
- (3) A credit rating or a stability rating is not a recommendation to buy, sell or hold securities and may be subject to revision or withdrawal at any time by the credit rating organization. See "Risk Factors" in Gibson's annual information form.
- (4) Consolidated Leverage is calculated as Net Debt (defined as Total Debt Outstanding in the Q1 2021 MD&A, less liability component of Convertible Debentures, Hybrid capital, Cash and Cash Equivalents and Unamortized Issue Discount and Debt Issue Costs) over Consolidated Adjusted EBITDA comparability with prior reporting.

Contract Quality & Balance Sheet Comparison



Attractive contract quality and best-in-class leverage relative to peer group



⁽¹⁾ Gibson Proportion Take-or-Pay & Fee-for-Service based on 2020; Peer Proportion Take-or-Pay & Fee-for-Service per public disclosure as at December 31, 2020.

⁽²⁾ Net Debt / Adjusted EBITDA ratio calculated as Net Debt (defined as Total Debt Outstanding in the Q1 2021 MD&A, less liability component of Convertible Debentures, Hybrid capital, Cash and Cash Equivalents and Unamortized Issue Discount and Debt Issue Costs) over Consolidated Adjusted EBITDA; Gibson ratios per Q1 2021 public disclosure; Peer ratios per Q4 2020 public disclosure. Note: Peers include Inter Pipeline, Keyera and Pembina (peers are not linked between charts).

Long-Term Capital Allocation Priorities



Near-term focus on remaining fully-funded and preserving balance sheet strength

Fund the Business

Fund Dividend

- Target payout ratio of 70% 80% over the long-term
- Dividend to be fully covered by stable, long-term Infrastructure cash flows



Fund Infrastructure Growth

- Significant value creation through investment in long-term Infrastructure with high-quality contracts and counterparties
- Expect to deploy capital at 5x 7x EBITDA, with a focus on ensuring appropriate risk adjusted returns when allocating capital



Share Buybacks

- Absent near-term Infrastructure investment opportunities, surplus cash flows from Marketing best returned to shareholders via share buyback rather than dividend
- To the extent Gibson does not deploy its full \$200mm in growth capital in 2021, could return excess via buyback





Dividend Growth

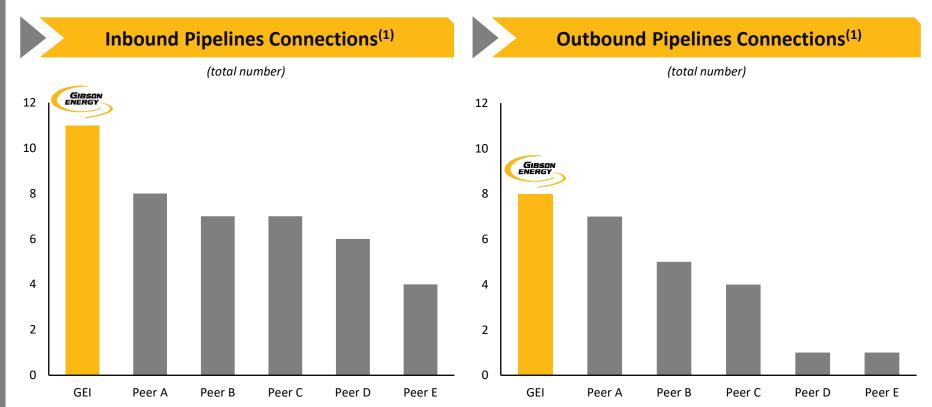
- Intention to provide steady, long-term dividend growth to shareholders
- Dividend increases to be fully underpinned by growth in stable, long-term cash flows from Infrastructure

Hardisty Terminal – Best-in-Class Connectivity



Replicating Gibson's competitive position not possible and cost prohibitive

- Flexibility offered by Gibson's existing best-in-class connectivity provides a wide moat at Hardisty
 - Key consideration for customers as it helps production volumes reach market at the best price
- Leveraging existing interconnectivity results in cost advantage on new opportunities for Gibson relative to competitors
- Gibson's connectivity advantage built over decades and would be impossible to replicate today
 - Due to both cost and difficulties in securing connection agreements with competitors



Hardisty Terminal – Competitive Advantages



Replicating Gibson's competitive position not possible and is cost prohibitive

Land Position

- Located at the heart of the Hardisty footprint
- 240 acres of land holdings adjacent to existing tankage plus additional land surrounding ensures decades of running room

Cost Focus

- Track record of placing new tankage into service on-time and on-budget
- Long useful life with limited maintenance capital required

Independent

- Focused on terminal operation with primary objective of improving customers' market access
- No preference of where customers bring in or send their crude

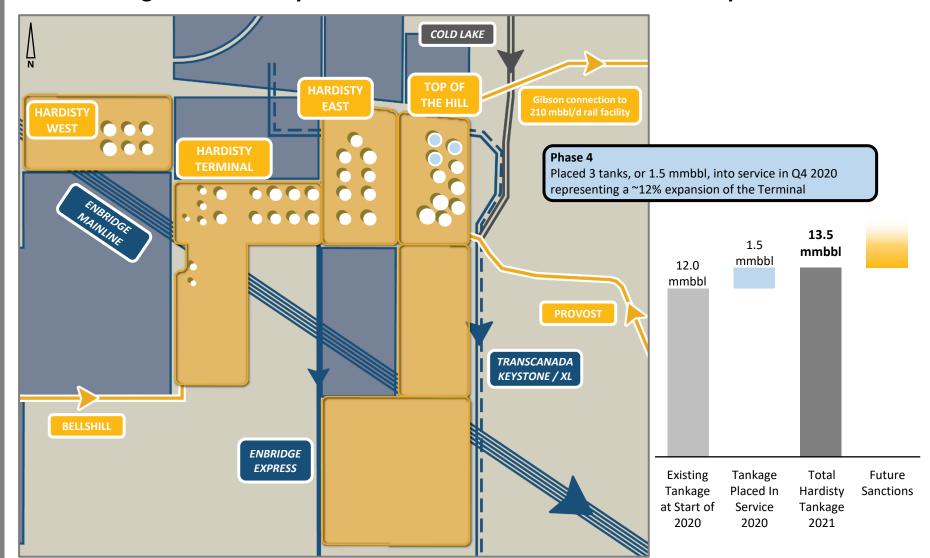
Rail Access

- Exclusive access to the only unit train rail terminal at Hardisty through joint venture with U.S. Development Group ("USD")
 - Current capacity of about 210,000 bbl/d (~3.5 unit trains per day), with ability to expand
- Development of the DRU would increase demand for rail access

Hardisty Terminal – Overview



Continue to grow at Hardisty at an attractive 5x - 7x EBITDA build multiple



DRU at Hardisty – On-Strategy Infrastructure



High-quality infrastructure project leveraging and extending Hardisty position

First DRU in Western Canada

- 50%/50% joint venture between Gibson and USD
- Agreement in place with ConocoPhillips Canada for 50,000 bbl/d of inlet capacity

On Strategy

- Infrastructure required to support the long-term egress of oil sands production
- Underpinned by a long-term, take-or-pay agreement with an investment grade customer
- Leverages existing platform to attain target 5x 7x EBITDA build multiple
- Drives nearly a full year of targeted distributable cash flow per share growth

Strengthens and Extends Hardisty Platform

- Further improves the Gibson Hardisty Terminal's best-in-class connectivity, becoming the sole access point for DRU egress out of Western Canada
- Customers at the DRU will require tankage at Gibson's Hardisty Terminal
- Extends contracted life at the Hardisty Unit Rail Facility

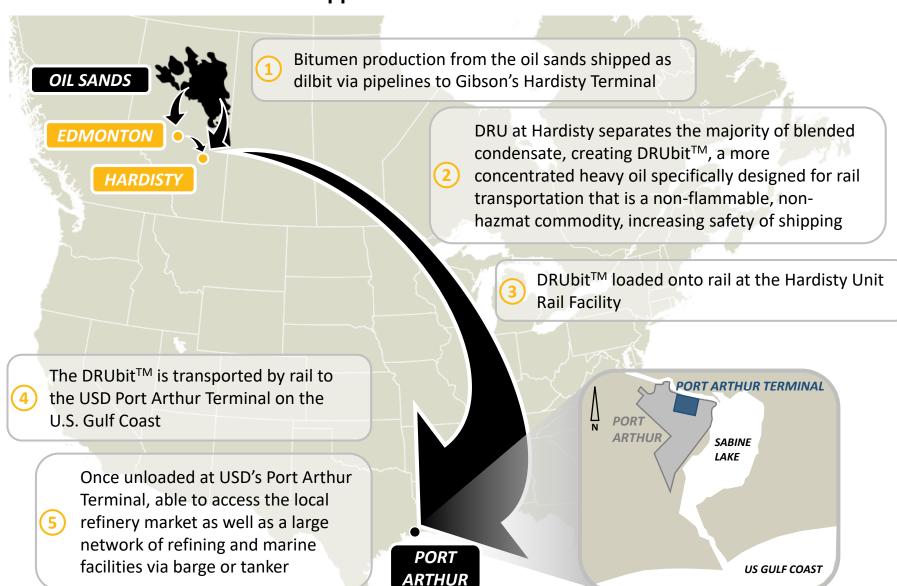
Anticipate Future Expansions

- Believe the first DRU to enter service will have a significant competitive advantage in securing potential future expansions and providing an industry solution over time
 - Able to sanction in 50,000 bbl/d increments, a good fit with brownfield oil sands projects
- Provides additional confidence in the ability to continue to sanction growth over the long-term at Hardisty given the potential for further delays on alternative egress

DRU at Hardisty – Full Market Access Solution



Full market access solution to support construction of first DRU in Western Canada



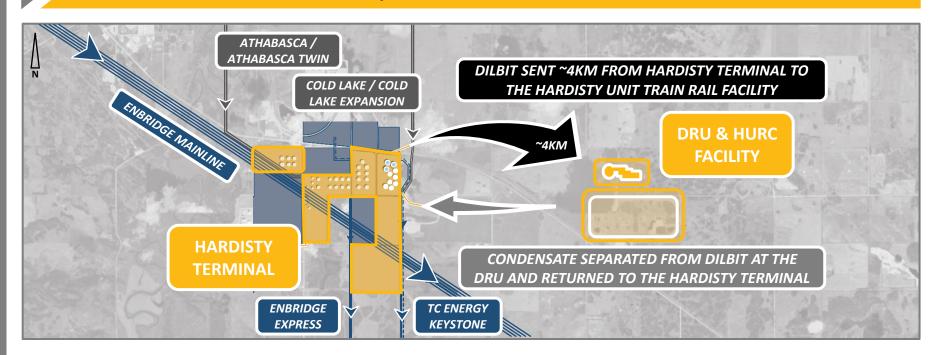
DRU at Hardisty – Location and Construction



Expect mid-2021 in-service at a cost of \$125mm to \$175mm net to Gibson

- Targeting in-service date in mid-2021
- Total capital cost of the initial 50,000 bbl/d phase, net to Gibson, estimated to be between \$125mm and \$175mm
 - To be constructed under a lump sum contract with performance guarantees for DRU facility to mitigate risk
- Utilizes a standardized 50,000 bbl/d inlet capacity DRU facility design to allow replication on future phases
 - Modularization where appropriate, allowing for fabrication where facilities and labor readily available

Hardisty Terminal and HURC Overview

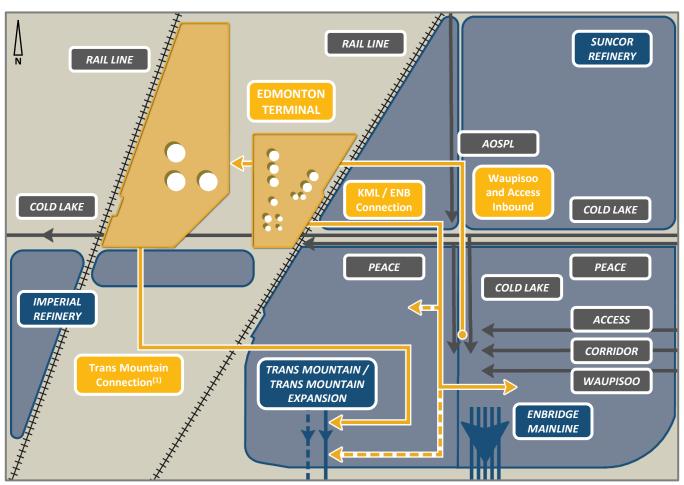


Edmonton Terminal



Edmonton Terminal an attractive cash flow stream, although smaller scale

- Edmonton Terminal benefits from advantageous positioning located next to two major refineries, access to both the CN and CP railway lines and being near both major egress pipelines
 - Provides flexibility to offer both crude oil or refined products storage as well as product terminalling to customers



Marketing Capabilities



Creates value for customers and drives volumes to Gibson's Infrastructure assets

Refined Products

 Refined Products leases the Moose Jaw Facility from the Infrastructure segment, sourcing feedstocks and marketing the refined products that are produced by the facility



Producer Services Capabilities

- Physically source hydrocarbons, providing increased liquidity and creating market access solutions for the Company's customers
- Drives volumes to both the Hardisty and Edmonton Terminals, as well as Gibson's other infrastructure assets



Asset Optimization

Location, quality or time-based opportunities with focus on not being long or short on the underlying commodity or taking open positions

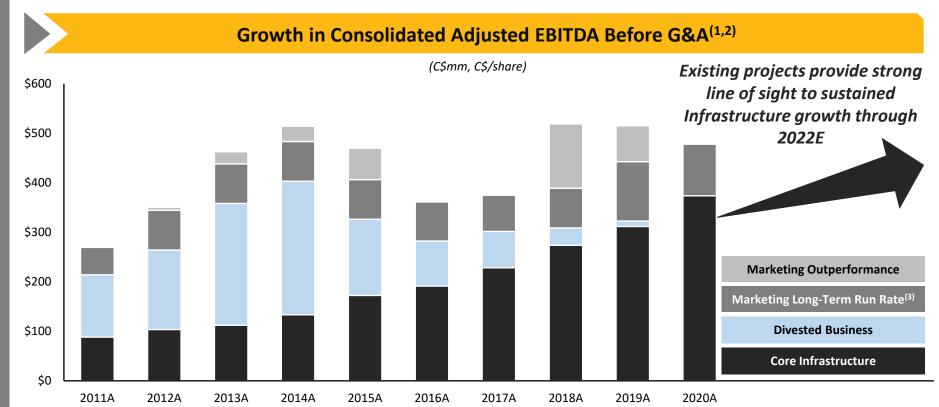


Adjusted EBITDA Growth



Infrastructure has grown to represent ~80% of Consolidated Adjusted EBITDA

- Significant growth in the core Infrastructure Adjusted EBITDA over time, with a realized 18% CAGR from 2011 2020
 - Year over year Infrastructure Adjusted EBITDA growth in 2020 of ~\$60mm, or 20%, on a comparable basis
- Infrastructure Adjusted EBITDA expected to be at ~\$400mm annual run-rate until the DRU enters service in mid-2021
- Long-term run rate for Marketing Adjusted EBITDA of \$80 \$120mm



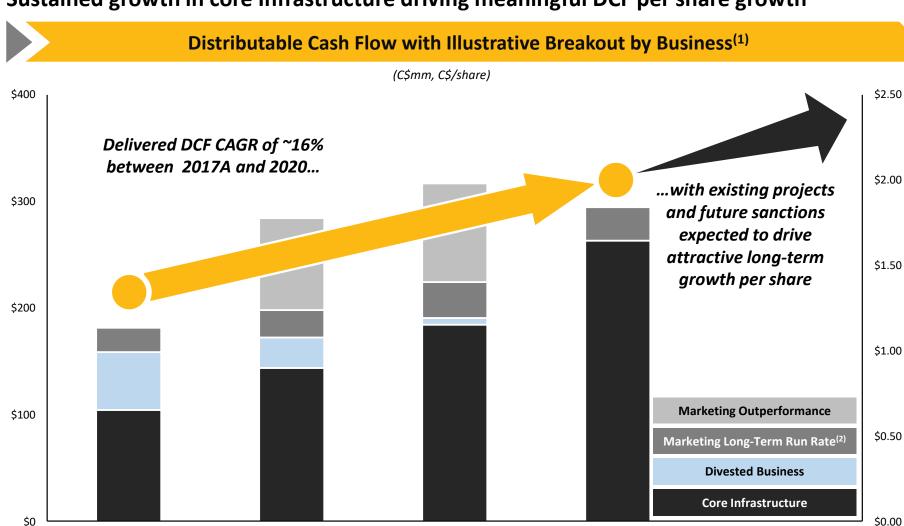
⁽¹⁾ Consolidated Adjusted EBITDA Before G&A illustratively adjusted for estimated finance leases under IFRS 16 for years 2017 and prior to improve comparability with current presentation. (2) 2019 Infrastructure Adjusted EBITDA includes \$15mm adjustment for one-time future environmental remediation provision for comparability purposes.

⁽³⁾ Long-term run rate for Marketing Adjusted EBITDA assumes \$80 - \$120mm per year for 2019 forward, where previously the range assumed was \$60 - \$80mm.

Distributable Cash Flow Growth



Sustained growth in core Infrastructure driving meaningful DCF per share growth



2019A

2020A

2018A

2017A

⁽¹⁾ Distributable Cash Flow not reported on a segment basis. Segment breakout of Distributable Cash Flow presented for illustrative purposes assuming Corporate G&A, interest, and maintenance capex are fully deducted from Infrastructure Adjusted EBITDA. Marketing shown net of lease costs and tax expenses.

⁽²⁾ Long-term run rate for Marketing Adjusted EBITDA assumes \$80 - \$120mm per year for 2019 forward, where previously the range assumed was \$60 - 80mm.

Key Takeaways



Continue to deliver on all facets of the strategy; will remain disciplined

Delivery Since January 2018 Investor Day

Infrastructure Growth Sanction 2-4 Tanks per Year (vs. 1-2)



Sanction Infrastructure Growth Outside Terminals



Focused Asset Base Divest Non-core Assets



Focus Capital on Infrastructure Growth



Strong Balance Sheet

ESG

Reduce Leverage & Payout



Fund Capital Growth Internally



Further integrate ESG and Sustainability into Business



Go Forward Deliverables

- Continue to target investing \$150 \$200mm per year over the long-term
- Expect to sanction 2 4 tanks per year on a run-rate basis, with a bias to the low end in the current environment and discussions for future DRU phases
- Direct investment solely into Infrastructure
- Remain focused on organic opportunities
- Conservative approach to sanctioning additional capital or potential M&A in current environment
- Leverage to remain with target 3.0x 3.5x Debt / Consolidated Adjusted EBITDA range longer term
- Maintain payout of 70% 80%, growing dividend only when fully underpinned by Infrastructure
- Remain fully-funded for all sanctioned growth
- #1 ranked ESG score in peer group
- Seek to meet ESG and Sustainability targets and publish additional TCFD/SASB aligned disclosures



Sustainability & ESG Targets

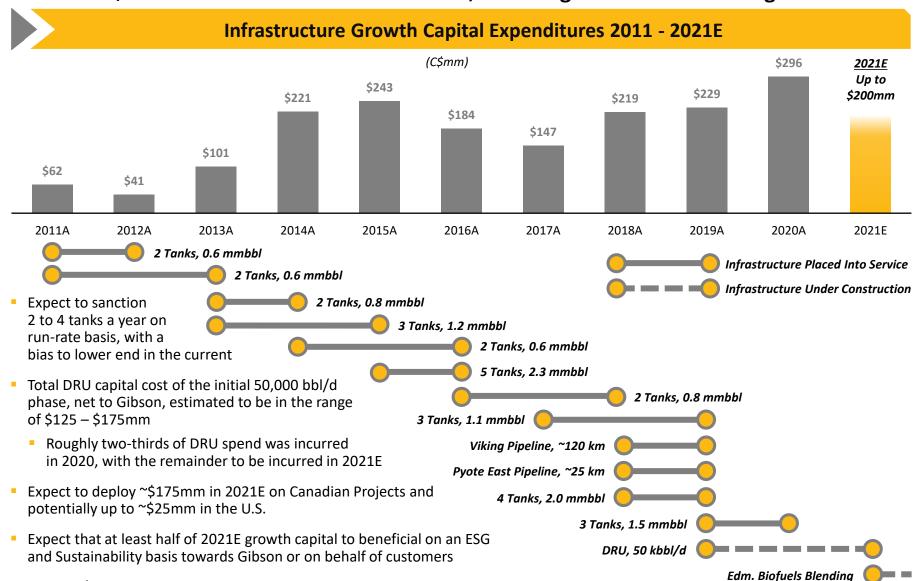


ENVIRONMENT	2025 TARGET	2030 TARGET
OVERALL GHG INTENSITY Reduce our overall greenhouse gas intensity	15%	20%
PROCESSING GHG INTENSITY TARGET Reduce our aggregate greenhouse gas intensity	30%	40%
STORAGE & HANDLING GHG INTENSITY TARGET Reduce our aggregate greenhouse gas intensity	60%	95%
indirect emissions (SCOPE 2) Reduce absolute scope 2 emissions across our business	50%	100%
DIRECT EMISSIONS (SCOPE 1) Reduce absolute scope 1 and 2 emissions (Moose Jaw Facility)	15%	
SOCIAL	2025 TARGET	2030 TARGET
WOMEN IN THE WORKFORCE At least 1 woman holds an SVP & above role	40 - 42% of workforce 33 - 40% of VP & above roles	43 - 45% of workforce 40 - 45% of VP & above roles
RACIAL & ETHNIC MINORITY REPRESENTATION At least 1 racial & ethnic minority and/or Indigenous Persons holds a SVP or above role	21 - 23% of workforce	23 - 25% of workforce
INDIGENOUS REPRESENTATION At least 1 racial & ethnic minority and/or Indigenous Persons holds a SVP or above role	2.5 - 3.0%	3.5 - 4.0 %
© COMMUNITY Waupoose Initiatives	At least \$5 MILLION (minimum of \$1 Million annually)	
COMMUNITY Maintain our leadership in workforce participation in our community giving program	At least 80%	participation
TOTAL RECORDABLE INJURY FREQUENCY (TRIF)	Top quartile saf	ety performance
GOVERNANCE	TAR	GET
WOMEN REPRESENTATION Board of Directors	2025	40%
RACIAL & ETHNIC MINORITY AND/OR INDIGENOUS REPESENTATION Board of Directors	2025 One Board Member	
SUSTAINABILITY LEADERSHIP	ONGOING Maintain top quartile performance from third party ESG rating agencies	
PROTECTION OF ASSETS	ONGOING Maintain top qu third party ESG	· · · · · · · · · · · · · · · · · · ·

Infrastructure Growth Capital



Invested ~\$1.75B in Infrastructure 2011 - 2020, including 11.5mmbl of tankage



Expect ~\$25 – 30mm of Replacement Capital in 2021E

Forward-Looking Statement Notice



The forward-looking statements contained in this presentation represent Gibson's expectations as of the date hereof, and are subject to change after such date. Gibson disclaims any intention or obligation to update or revise any forward-looking statements whether as a result of new information, future events or otherwise, except as may be required by applicable securities laws. All references herein to "Gibson" include Gibson Energy Inc. and/or its subsidiaries.

This presentation refers to certain financial measures that are not determined in accordance with IFRS. Adjusted EBITDA and distributable cash flow not measures recognized under IFRS and do not have standardized meanings prescribed by IFRS and, therefore, may not be comparable to similar measures reported by other entities. Management considers these to be important supplemental measures of Gibson's performance and believes these measures are frequently used by securities analysts, investors and other interested parties in the evaluation of companies in industries with similar capital structures. See "Non-GAAP Financial Measures" in Gibson's MD&A for a reconciliation of such measures to the most directly comparable IFRS measure. Readers are encouraged to review Gibson's most recent MD&A, available at www.gibsonenergy.com for a full discussion of the use of each measure and to evaluate each adjustment and the reasons the Company considers it appropriate for supplemental analysis. Readers are cautioned, however, that these measures should not be construed as an alternative financial results determined in accordance with IFRS as an indication of the Company's performance.

Certain statements contained in this presentation constitute forward-looking information and statements (collectively, "forward-looking statements"). These statements relate to future events or Gibson's future performance. All statements other than statements of historical fact are forward-looking statements. The use of any of the words "anticipate", "plan", "contemplate", "continue", "aim", "target", "must", "commit", "estimate", "intend", "propose", "might", "may", "will", "shall", "project", "should", "could", "would", "believe", "predict", "predict", "protect", "potential" and "capable" and similar expressions expressing future outcomes or statements regarding an outlook are intended to identify forward-looking statements.

Forward-looking statements, included or referred to in this presentation include, but are not limited to statements with respect to: the business and opportunities of Gibson, forecast operating and financial results of Gibson, including target distributable cash flow, Gibson's Sustainability and ESG targets and expected ESG and sustainability disclosures, business strategy and funding position and plans of management (including targeted timing), anticipated growth and the sources of financing thereof, allocation of capital, capital deployment and investment and the amount, sources and timing thereof, objectives of or involving Gibson, expectations of future market conditions, expectations regarding existing and future counterparties, capital allocation, and sources thereof, funding capacity, competitive position and anticipated competitive advantages, directed Infrastructure investment, capital targets, the anticipated in-service dates of various projects, including but not limited to the in-service date of the Hardisty DRU Project, projected capital costs of the Hardisty DRU Project and potential future expansion opportunities of the Hardisty DRU Project which may become available, Gibson's ability to sanction additional tankage, anticipated impact of commodity prices, projections for the remainder of 2021 and future years and Gibson's plans and strategies to realize such projections, expectations and targets for EBITDA, cash flows, distributable cash flow growth, debt and net debt to Adjusted EBITDA ratios, payout ratio, anticipated leverage, nature of partities contracting with Gibson and contract life, management's expectations with respect to a share buyback, ability to pay dividends and the amount and sources of dividend payments and yield per share, Gibson's anticipated market share and ability for third parties to replicated Gibson's competitive position and costs associated therewith and Gibson's ability to continue to integrate ESG and Sustainability initiatives into its business including the ESG ben

The forward-looking statements reflect Gibson's beliefs and assumptions with respect to, among other things, future operating and financial results; general economic and industry trends; future growth in world-wide demand for crude oil and petroleum products; commodity prices; no material defaults by the counterparties to agreements with Gibson; Gibson's ability to obtain qualified and diverse personnel, owner-operators, lease operators and equipment in a timely and cost-efficient manner or at all; the regulatory framework governing taxes and environmental matters in the jurisdictions in which Gibson conduct its business; changes in credit ratings applicable to Gibson; operating and borrowing costs, including those conducts and will conduct its business; changes in credit ratings applicable to Gibson; operating and borrowing costs, including those conducts and will conduct its business; changes in credit ratings applicable to Gibson; operating and borrowing costs, including those conducts and will conduct its business; the energy transition that is underway as the world shifts toward a lower carbon economy; a maintained industry frends; sustainability and ESG targets and the timing thereof; future capital expenditures to be made by Gibson's Gibson's ability to obtain financing for its capital programs on acceptable terms; the ability of Gibson to place assets into service as currently planned and scheduled; the Company's future debt levels; the impact of increasing competition on the Company; the impact of changes in government policies on Gibson's the impact of future changes in accounting policies on the Company's consolidated financial statements; the impact of the COVID-19 pandemic, including related government responses thereto, on demand for crude oil and petroleum products and Gibson's operations generally; expectations regarding the sources of funding of growth initiatives; Gibson's ability to generate sufficient cash flow to meet Gibson's dividend policy; product supply and demand; the Company's abilit

Forward-looking statements involve known and unknown risks, uncertainties and other factors that may cause actual results or events to differ materially from those anticipated in such forward-looking statements included in this press release should not be unduly relied upon. Actual results or events could differ materially from those anticipated in these forward-looking statements will prove to be correct and such forward-looking statements included in this press release should not be unduly relied upon. Actual results or events could differ materially from those anticipated in these forward-looking statements will prove to be correct and such forward-looking statements included in this press release should not be unduly relied upon. Actual results or events could differ materially from those anticipated in these forward-looking statements will prove to be correct and such forward-looking statements included in this press release should not be unduly relied upon. Actual results or events could differ materially from those anticipated in these forward-looking statements will prove to be correct and such forward-looking statements included in this press release should not be unduly relied upon. Actual results or events could differ materially from those associated by Gibson; the effect of COVID-19 and governmental responses thereto on Gibson's business; the severity, transmission rate and resultangence of the COVID-19 virus or any variants thereof; the timing, extent and effectiveness of containment and the variation between jurisdictions; competitive factors and economic conditions in the industries in which Gibson operates; prevailing global and domestic financial market and economic conditions; changes in credit ratings applicable to Gibson; world-wide demand for crude oil and petroleum products; volatility of commodity prices, currency and interest rates fluctuations; product supply and demand; operating and borrowing costs; exposure to counterparties and partners, including ability and willingness of such pa

Readers are cautioned that the foregoing lists are not exhaustive. For an additional discussion of material risk factors relating to Gibson and its operations, please refer to those included in Gibson's Annual Information Form dated February 22, 2021 and in other documents Gibson files from time to time with securities regulatory authorities, available on SEDAR at sedar.com and on the Gibson website at www.gibsonenergy.com. These statements speak only as of the date of this presentation. Gibson does not undertake any obligations to publicly update or revise any forward-looking statements except as required by securities law. Information on, or connected to, the Gibson's website at www.gibsonenergy.com does not form part of this press release.