



Corporate Presentation

March 2022



Transformative genome-edited therapies for patients


Forward-looking statements

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As a result of many factors, including risks related to our financial position and our ability to raise additional capital as needed to fund our operations and product candidate development; risks associated with the initiation, cost, timing, progress, and results of current and future research and development programs, preclinical studies, and clinical trials; our ability to obtain and maintain regulatory approval for our product candidates; risks that our product candidates, if approved, may not gain market acceptance due to negative public opinion and increased regulatory scrutiny of cell therapies involving genome editing; our ability to meet future regulatory standards with respect to our products; our ability to establish and/or maintain intellectual property rights covering our product candidates and genome-editing technology; risks of third parties asserting that our product candidates infringe their patents; developments related to our competitors and our industry; our reliance on third parties to conduct our clinical trials and manufacture our product candidates; the impact of COVID-19 on our business and operations; and other risks are described in greater detail in the section titled "Risk Factors" of our final prospectus filed with the Securities and Exchange Commission on July 23, 2021 pursuant to Rule 424(b)(4) of the Securities Act of 1933, as amended, and other filings we make with the Securities and Exchange Commission, the events and circumstances reflected in our forward-looking statements may not be achieved or may not occur, and actual results could differ materially from those described in or implied by the forward-looking statements contained in this presentation.

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This presentation shall not constitute an offer to sell or the solicitation of an offer to buy any securities.



**Our mission is to develop innovative,
transformative therapies for patients with
devastating diseases through novel genome editing**

Caribou's approach: precision genome editing

chRDNA genome-editing platform

- Genome-editing platform with superior specificity
 - Precision next-generation chRDNA technology
 - Highly specific multiplex edits while maintaining genomic integrity
- Broad potential therapeutic applications, including oncology and beyond

Robust pipeline of allogeneic CAR-Ts & CAR-NKs

- Initial focus on allogeneic CAR-T and CAR-NK cell therapies for broad patient access
- Genome editing for enhanced persistence of anti-tumor activity
- 4 wholly-owned allogeneic cell therapies for hematologic and solid tumors
- CB-010 in Phase 1 ANTLER study in r/r B-NHL, initial data expected in 2022
- 2 CAR-T cell therapy programs for AbbVie under strategic collaboration

Strong foundation for execution

- CRISPR pioneers, including Nobel Prize winner Jennifer Doudna, co-founded Caribou
- Experienced, expanded leadership
- 53 issued U.S. patents, including 8 U.S. patents covering chRDNA technology¹
- \$435M in cash², including \$321M in net IPO proceeds in Q321

Caribou's proprietary technologies offer broad applications to enable transformational therapies

An illustration of an iceberg floating in the ocean. The tip of the iceberg is above the water line, while the much larger base is submerged. The sky above the water is light blue, and the water below is a darker blue. Three small white birds are flying in the sky above the water.

Initial focus: allogeneic cell therapies

Improved persistence through diverse strategies

- CB-010: anti-CD19 CAR-T cells with PD-1 knockout
- CB-011: anti-BCMA CAR-T cells with immune cloaking
- Pipeline of CAR-T, CAR-NK, AbbVie programs under collaboration

Future potential applications:

Ex vivo

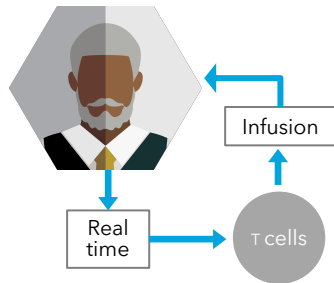
- Leverage the power of precision cell therapies into disease areas **beyond oncology**
- Expand engineered iPSC-derived therapies **beyond NK cells**

In vivo

- Apply the Cas12a chRDNA platform to **in vivo applications**

Persistence is the key to unlocking the full potential of allogeneic cell therapies

Autologous therapy



Limited patient access

- Long vein-to-vein times
- Not all patients eligible
- Single dose

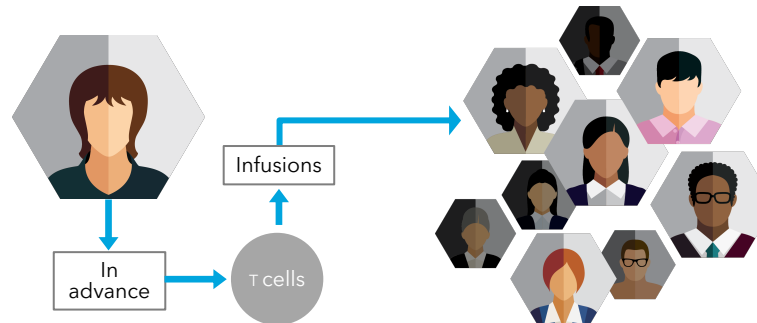
Bridging therapy often required

Manufacturing complexity

High production costs

Variable potency

Allogeneic therapy



Broad patient access

- Immediate availability
- Suitable for many patients
- Repeat dosing possible

Bridging therapy not required

Off-the-shelf availability

More efficient and cost-effective manufacturing

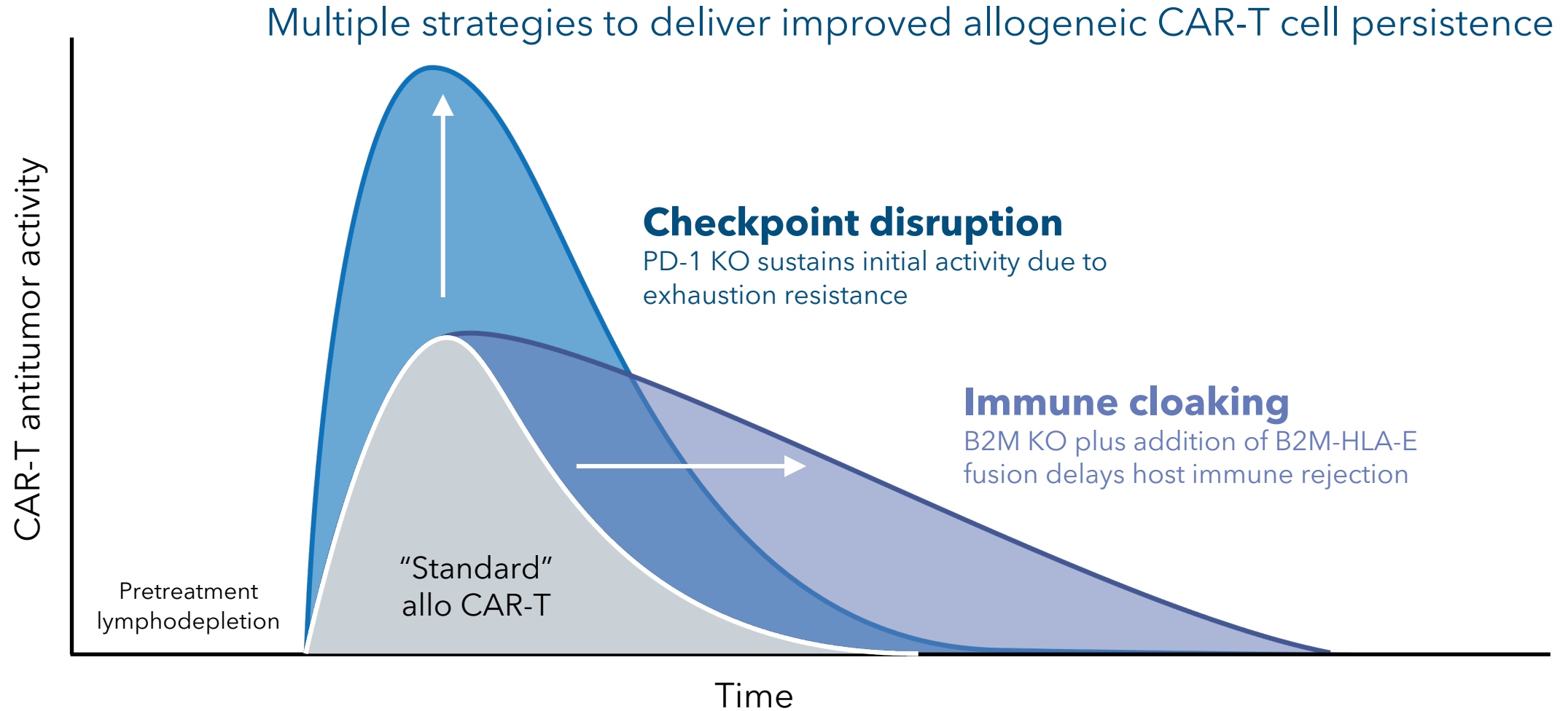
Healthy donor cells genome engineered for potency and persistence

... but efficacy remains a challenge

- Rapid rejection by immune system

Persistence is the solution

Caribou's approach: armor cell therapies to increase the persistence of antitumor activity



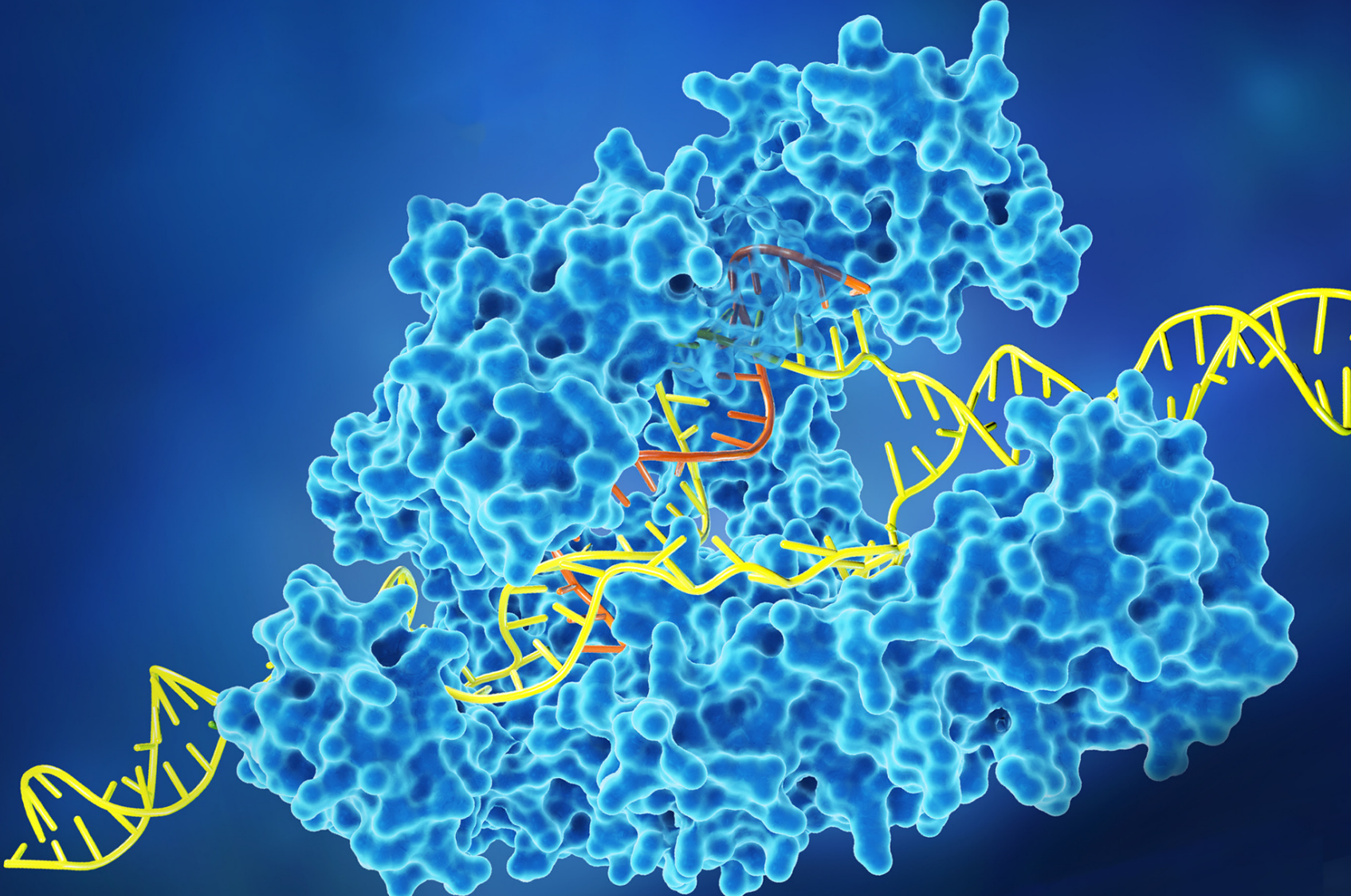
Pipeline: Initial focus on allogeneic cell therapy programs for solid and liquid tumors

Program	Target	Editing	Indications	Discovery	IND enabling	Phase 1	Phase 2	Phase 3 ¹	Anticipated milestone
CAR-T platform with cell therapies for hematologic indications									
CB-010	CD19	CAR into TRAC; armoring: PD-1 KO	r/r B-NHL	●	●	●	○	○	initial data expected 2022
CB-011	BCMA	CAR into TRAC; armoring: B2M KO, B2M-HLA-E insertion	r/r MM	●	●	○	○	○	IND filing 2022
CB-012	CD371	CAR into TRAC; armoring: undisclosed	r/r AML	●	○	○	○	○	IND filing 2023
CAR-NK platform with iPSC-derived cell therapies for solid tumor indications									
CB-020	undisclosed	armoring: undisclosed	solid tumors	●	○	○	○	○	target selection 2022
AbbVie programs under collaboration agreement²									
CAR-T Program 1	undisclosed	undisclosed	undisclosed	●	○	○	○	○	
CAR-T Program 2	undisclosed	undisclosed	undisclosed	●	○	○	○	○	

¹ Phase 3 may not be required if Phase 2 is registrational

² AbbVie has option to include up to two additional CAR-T cell programs

Our chRDNA platform



chRDNA: a proprietary CRISPR platform with significant advantages over 1st gen CRISPR-Cas9

Significantly improved genome-editing specificity

- Substantially fewer off-target events compared to first generation CRISPR-Cas9

High efficiency gene knockouts and insertions

- Enables robust multiplex editing with high genomic integrity

Versatility across a broad range of cell types

- Sophisticated genome editing across many cell types including immune cells and stem cells

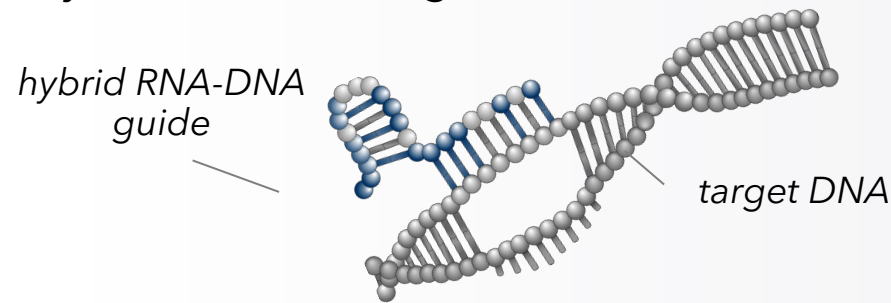
Simple chemical synthesis

- chRDNA guides are manufactured via chemical synthesis using readily available technologies

Combining powerful technologies to create sophisticated allogeneic cell therapies

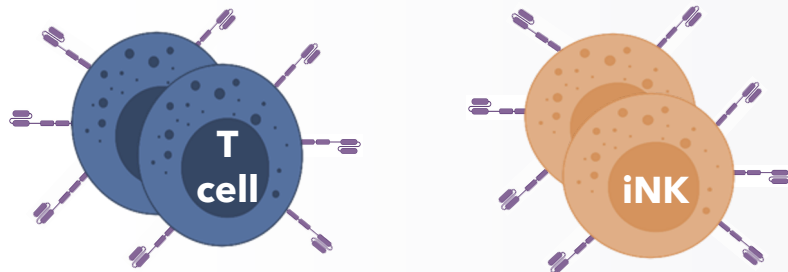
chRDNA editing platform

CRISPR hybrid RNA-DNA guides



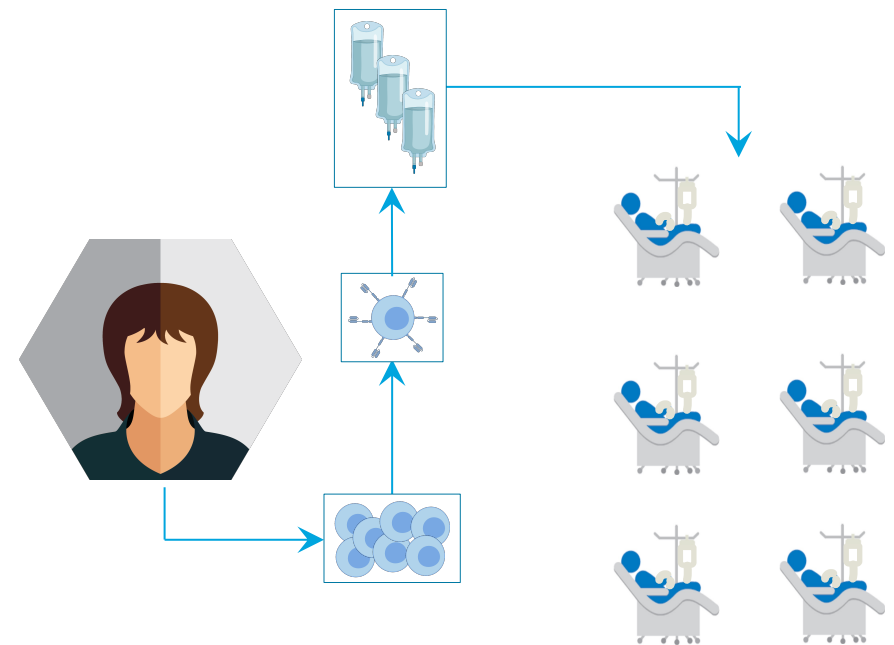
CAR-modified immune cells

Healthy donor T cells or iPSC-derived NK cells



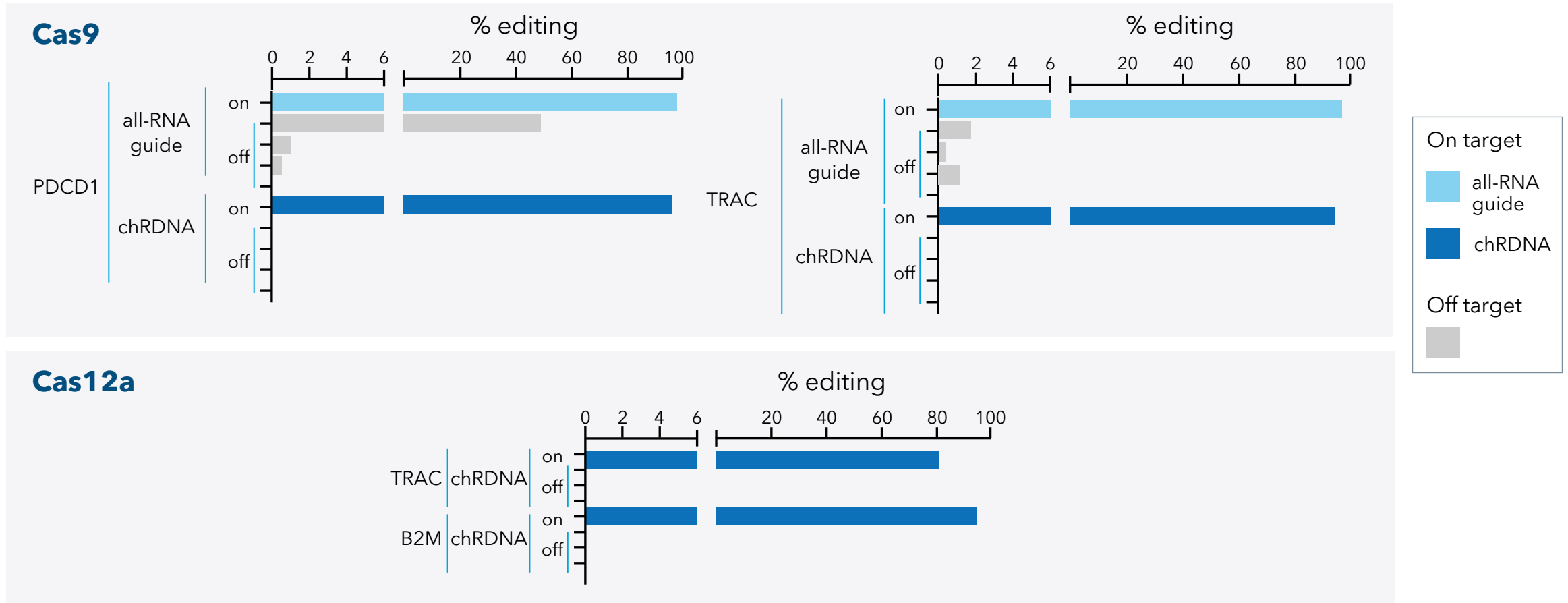
Allogeneic multiplex-edited immune cell therapies

Edited to deliver extended *persistence*



chRDNA guides significantly improve editing specificity

Human primary T cell editing data

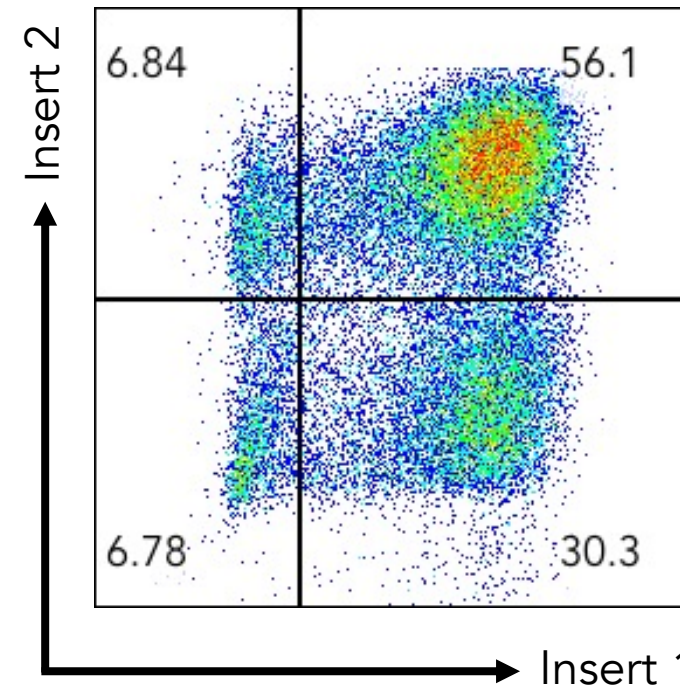


Cas12a chRDNAs drive exceptionally high insertion efficiencies

Cas12a chRDNAs mediate high-level insertion rates in primary T cells

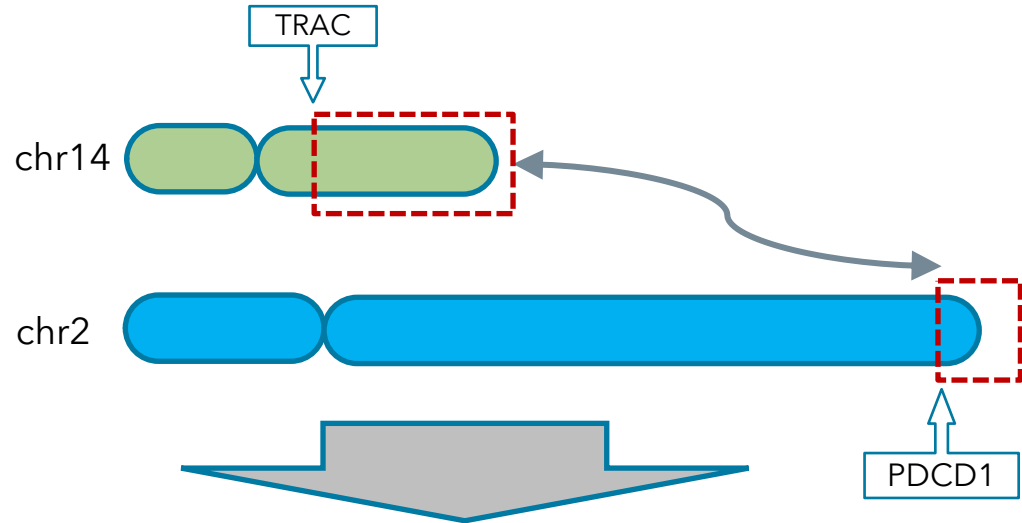
- High efficiency site-specific insertions remain a key bottleneck for genome editing
- Cas12a chRDNAs drive high efficiency gene insertions, enabling insertion of multiple genes for highly sophisticated cell therapies
 - Caribou delivers the donor gene of interest via AAV6 transduction of T cells
 - Cas12a chRDNA editing yields site-specific insertion of the donor gene

High efficiency Cas12a chRDNA editing yields >50% of the modified T cells possessing all 4 intended edits¹

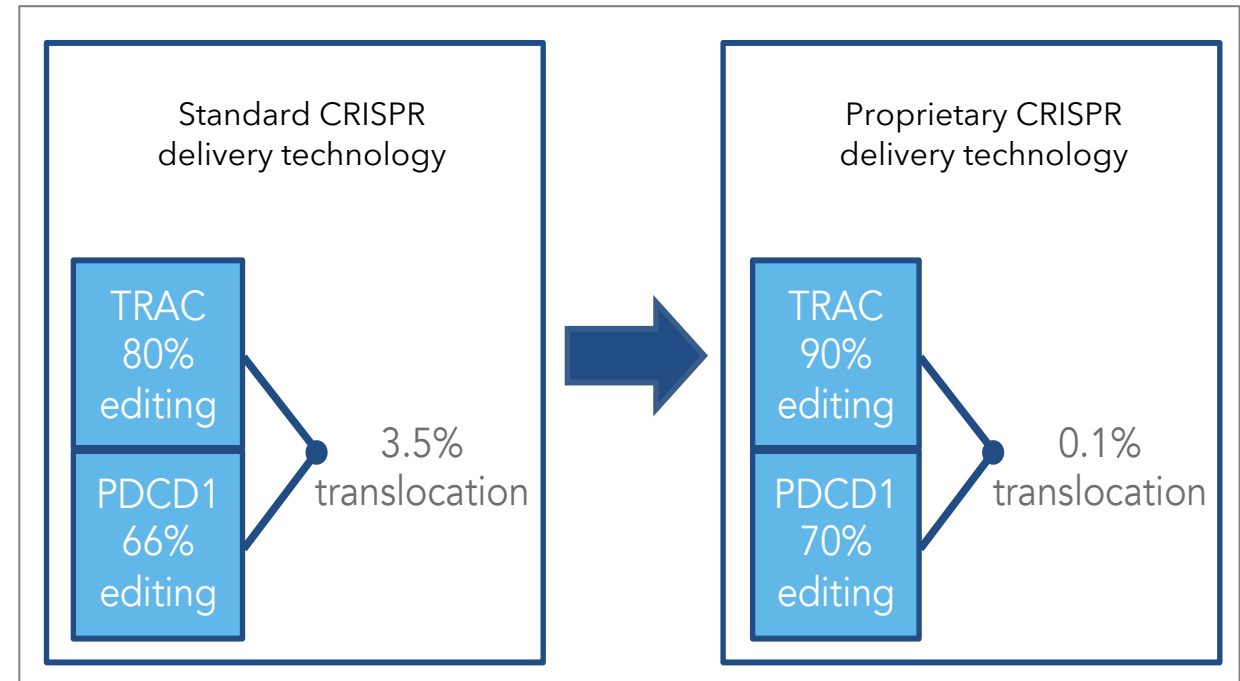
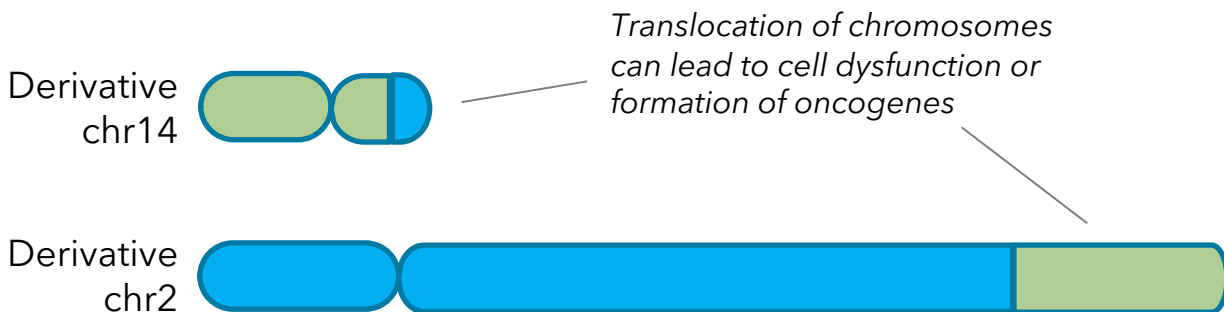


Multiplex editing: proprietary approach maintains genomic integrity with reduced translocations

Before translocation



After translocation



A 3D scientific illustration of a CAR-T cell. The CAR-T cell is a large, spherical cell with a textured, light blue surface and a darker blue, glowing interior. It is surrounded by numerous smaller, dark blue spherical cells, some of which have yellow, star-shaped markers on their surfaces. The background is a deep blue with a pattern of faint, glowing circles, suggesting a cellular environment. The overall aesthetic is clean and futuristic, typical of biotech presentations.

PROGRAMS

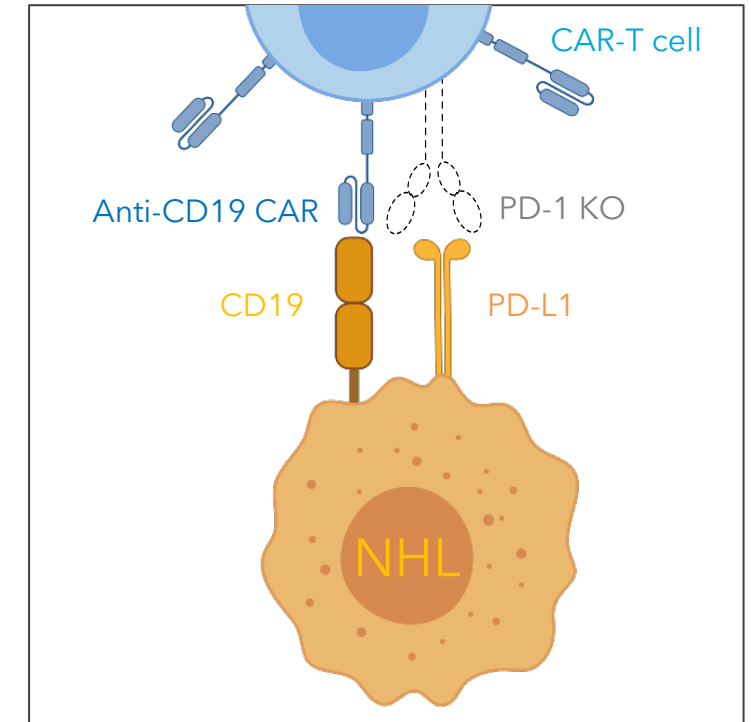
Allogeneic CAR-Ts for hematologic malignancies

CB-010

CB-010: anti-CD19 allogeneic CAR-T cell therapy

Key attributes

	CB-010	Conventional allo anti-CD19 CAR-Ts
PD-1 KO for enhanced persistence of antitumor activity	✓	X
<ul style="list-style-type: none"> Potentially better initial tumor debulking preclinically Potentially better therapeutic index 	✓	X
Site-specific insertion of CAR into <i>TRAC</i> locus	✓	Varies
<ul style="list-style-type: none"> Eliminates random integration and reduces risk of GvHD 	✓	Varies
Cas9 chrDNA editing for enhanced genomic integrity	✓	X
<ul style="list-style-type: none"> Reduced off-target editing and genomic rearrangements 	✓	X



Program: CB-010

Tumor antigen: CD19

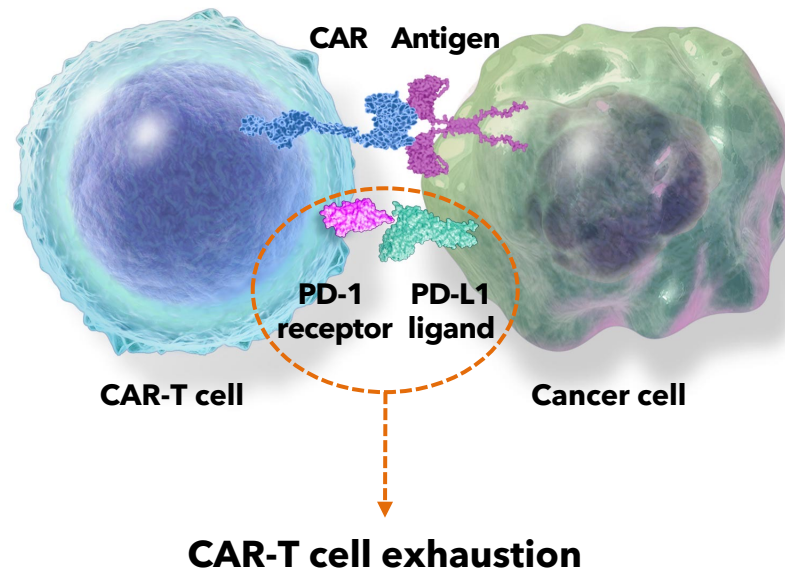
Healthy donor leukapheresis-derived T cells
Indication: r/r non-Hodgkin lymphoma (NHL)

Status: Phase 1

PD-1 KO designed to reduce CAR-T cell exhaustion

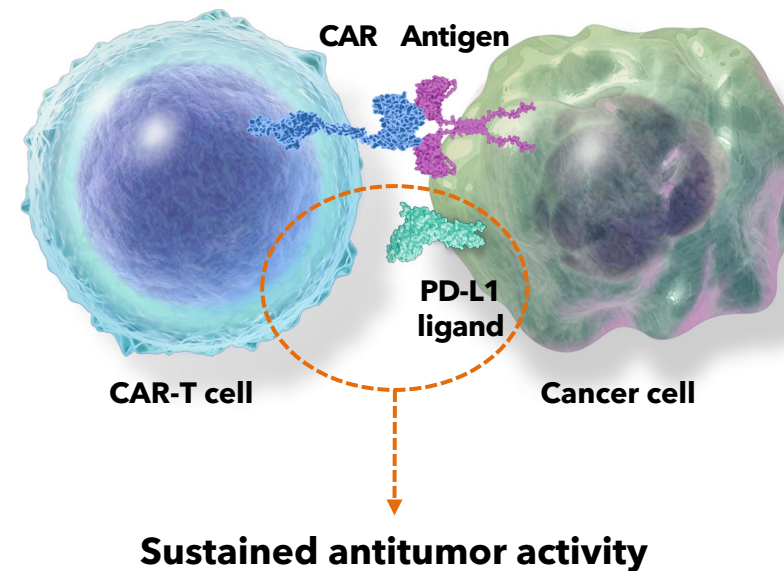
Conventional allogeneic CAR-T cell therapy

The PD-L1 ligand on cancer cells binds to the PD-1 receptor on a conventional allo CAR-T cell, limiting the CAR-T cell's killing ability



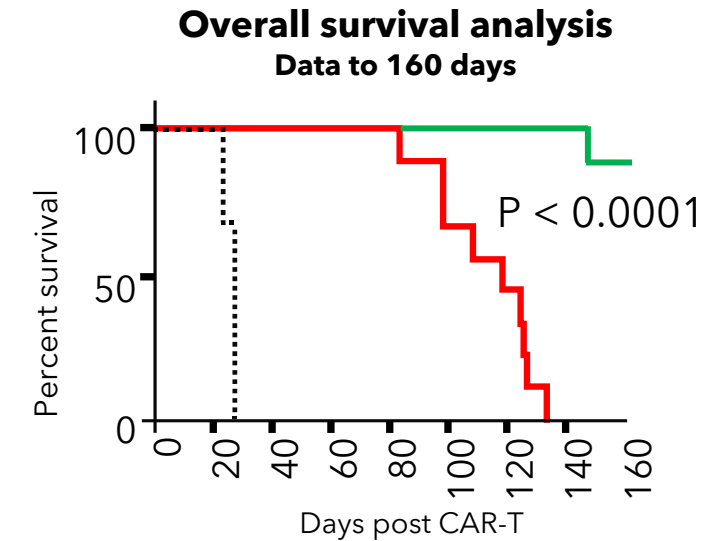
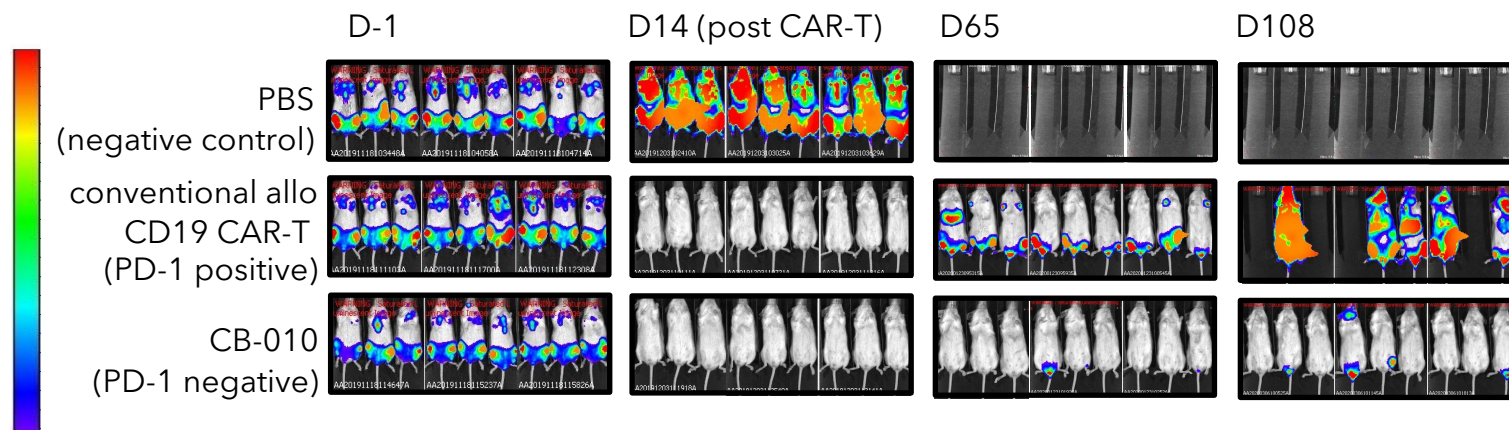
CB-010 CAR-T cell therapy

CB-010 cells lack PD-1 receptors on their surface and therefore are insensitive to PD-L1 interaction. CB-010 cells are designed to maintain high antitumor activity for a longer duration

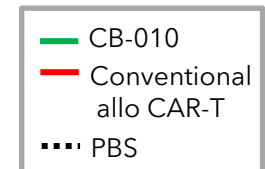


CB-010 maintains persistent tumor eradication longer than conventional allo CAR-T cells

In preclinical studies, a single dose of CB-010 resulted in profound tumor regression of metastatic CD19⁺ tumor xenografts and led to a significantly more durable antitumor response vs. conventional CD19-specific allo CAR-T cells (expressing PD-1)

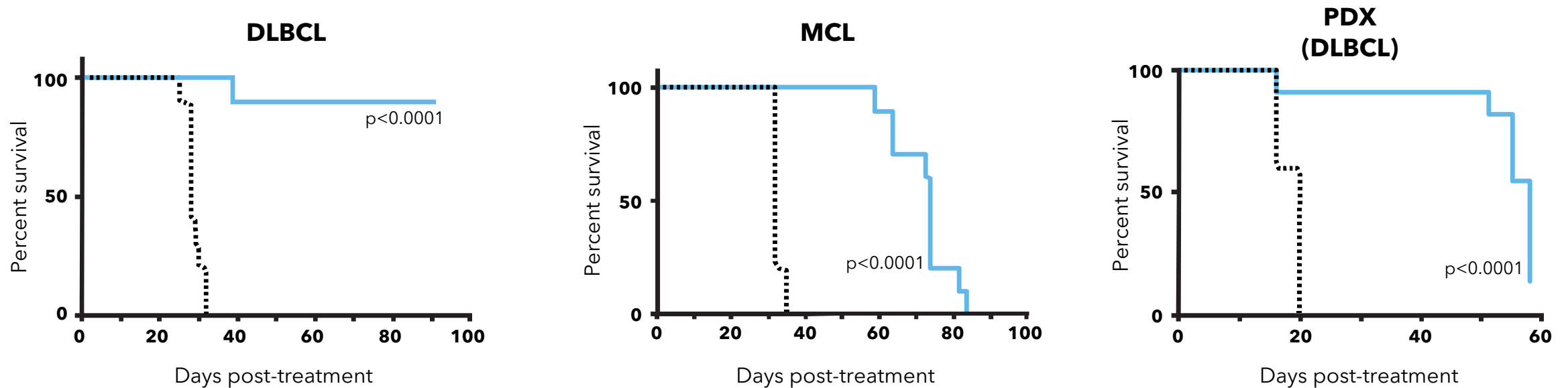


- NALM-6/PD-L1⁺ B-ALL tumors were established by IV engraftment for 23 days (Day -1)
- A single dose treatment was administered by IV on Day 24 (PBS or 10⁷ cells where indicated)



CB-010 demonstrates statistically significant preclinical survival benefit across B-NHL indications

A single dose of CB-010 resulted in profound tumor control in established tumor xenografts



DLBCL: diffuse large B cell lymphoma
MCL: mantle cell lymphoma
PDX: patient-derived xenograft of DLBCL

CB-010 ANTLEER Phase 1 open-label clinical trial

r/r B-NHL

(DLBCL, HGCL, tFL, PMBCL, FL, MZL, MCL)

B-NHL tumors are often PD-L1+

Adults who have failed 2 lines of chemo-immunotherapy

(will enroll up to 50 patients)
Exclusion: prior CD19 targeted therapy

Part A

3+3 dose escalation

Dose level 3

Dose level 2

Dose level 1

Primary objective:
• Safety and tolerability

Secondary objective:
• Preliminary efficacy

Part B

Expansion phase with RP2D in certain responding B-NHL subtypes

Primary objective:

- Efficacy in defined subtype population

Secondary objective:

- Safety, tolerability, additional efficacy endpoints

- Lymphodepletion (cy/flu combo¹) involves a more intensive regimen, enabling improved engraftment and potentially enhanced efficacy
- Lymphodepletion regimen used in ANTLEER was developed by NIH >10 years ago, previously demonstrated with TIL² and auto CAR-T cell therapies

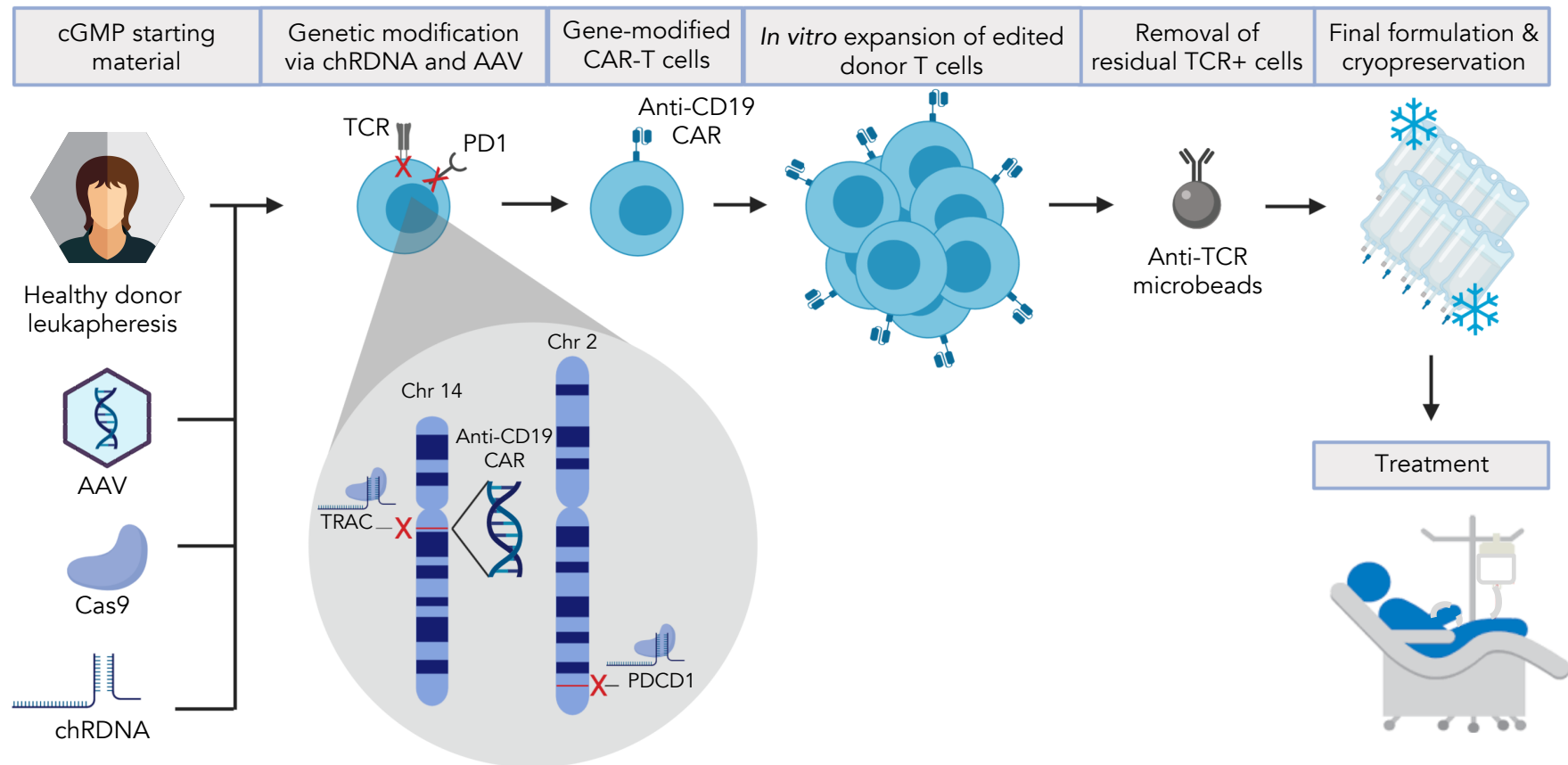
[Clinicaltrials.gov](https://clinicaltrials.gov/ct2/show/study/NCT04637763) NCT#04637763

¹ Cyclophosphamide at 60 mg/kg/d for 2 days, then fludarabine at 25 mg/m²/d for 5 days

² Clin Cancer Res. 2011 July 1; 17(13): 4550-4557. doi:[10.1158/1078-0432.CCR-11-0116](https://doi.org/10.1158/1078-0432.CCR-11-0116).

Allogeneic CAR-T cell manufacturing process overview for CB-010

Caribou's process development team created the manufacturing process and transferred it to a CMO to generate phase 1 cGMP clinical material



CB-010 summary: designed to diminish premature CAR-T cell exhaustion

- To our knowledge, CB-010 is the first clinical-stage allogeneic anti-CD19 CAR-T cell therapy with a PD-1 knockout
- The PD-1 knockout is designed to limit premature CAR-T cell exhaustion leading to:
 - Better tumor debulking preclinically
 - Potential for better therapeutic index (TI) through sustained antitumor activity
- Continuing to enroll patients in ANTLER phase 1 trial
- Plan to disclose initial clinical data from ANTLER in 2022

A 3D scientific illustration of a CAR-T cell. The CAR-T cell is a large, spherical cell with a textured, light blue surface and numerous small, blue, hair-like structures (microvilli) extending from its periphery. It is positioned in the upper right quadrant of the image. Surrounding it are several smaller, dark blue, spherical cells, some of which have small, yellow, star-shaped structures on their surfaces. The background is a dark blue gradient with faint, out-of-focus circular patterns, suggesting a cellular environment.

PROGRAMS

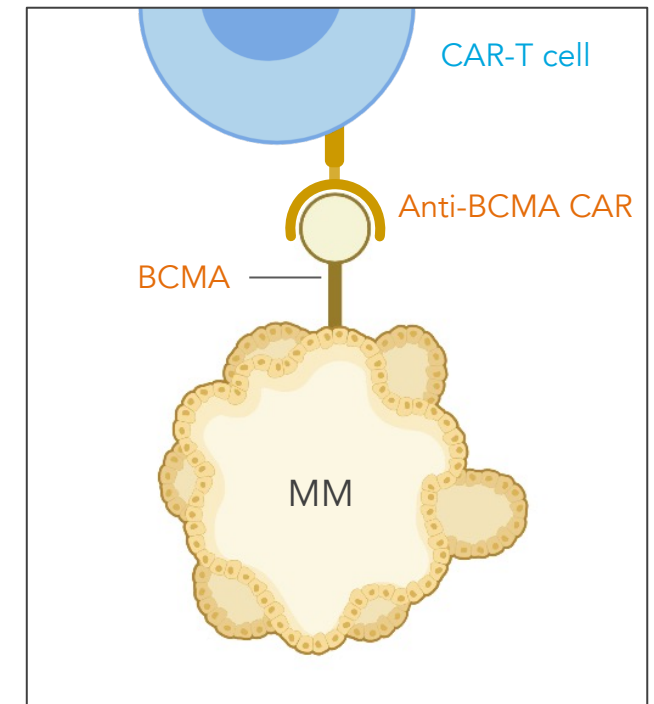
Allogeneic CAR-Ts for hematologic malignancies

CB-011

CB-011: anti-BCMA allogeneic CAR-T cell therapy

Key attributes

	CB-011	Conventional allo anti-BCMA CAR-Ts
Immune cloaking strategy to prevent rapid immune rejection of the CAR-T <ul style="list-style-type: none"> B2M KO + B2M-HLA-E-peptide fusion insertion 	✓	X
Highly potent, proprietary, humanized anti-BCMA CAR	✓	Varies
Site-specific insertion of CAR into <i>TRAC</i> locus <ul style="list-style-type: none"> Eliminates random integration and reduces risk of GvHD 	✓	Varies
Cas12a chRDNA editing for enhanced genomic integrity <ul style="list-style-type: none"> Reduced off-target editing 	✓	X
Multiplex, site-specific gene insertions for enhanced product activity	✓	X



Program: CB-011

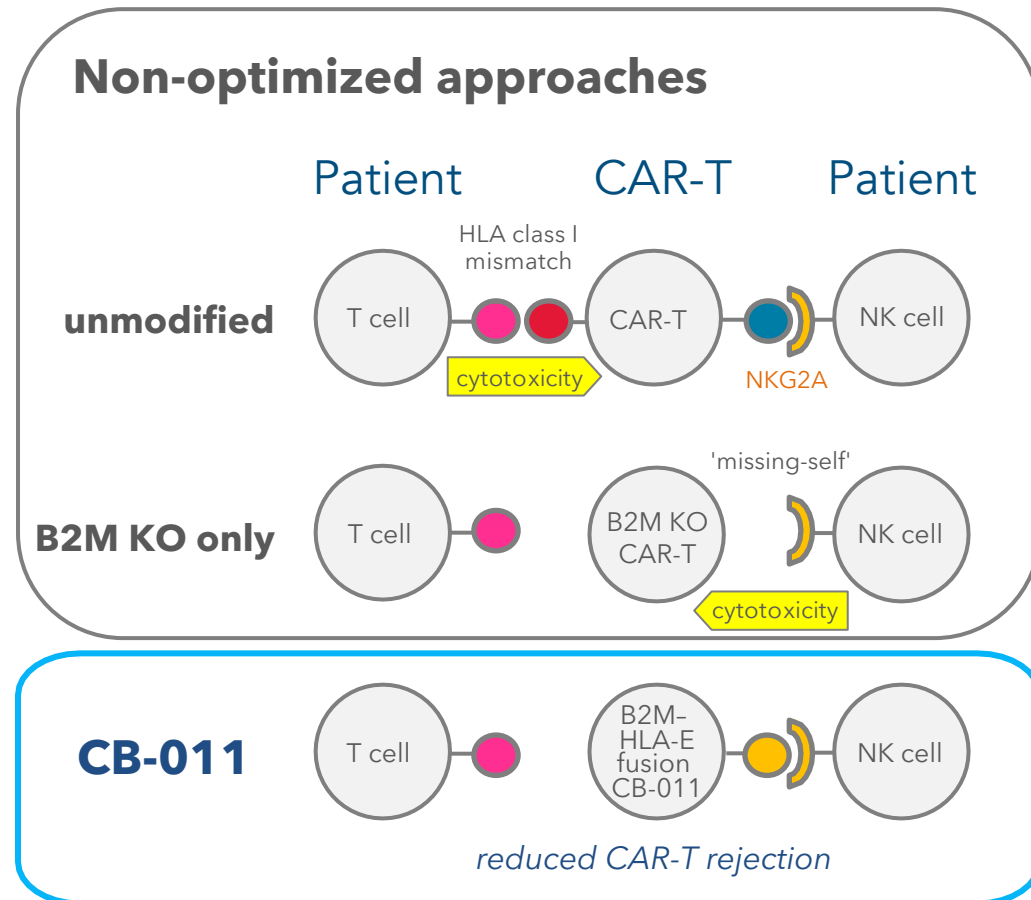
Tumor antigen: BCMA

Healthy donor leukapheresis-derived T cells

Indication: r/r multiple myeloma (MM)

Status: IND-enabling studies

CB-011: cloaking to prevent rapid immune-mediated rejection

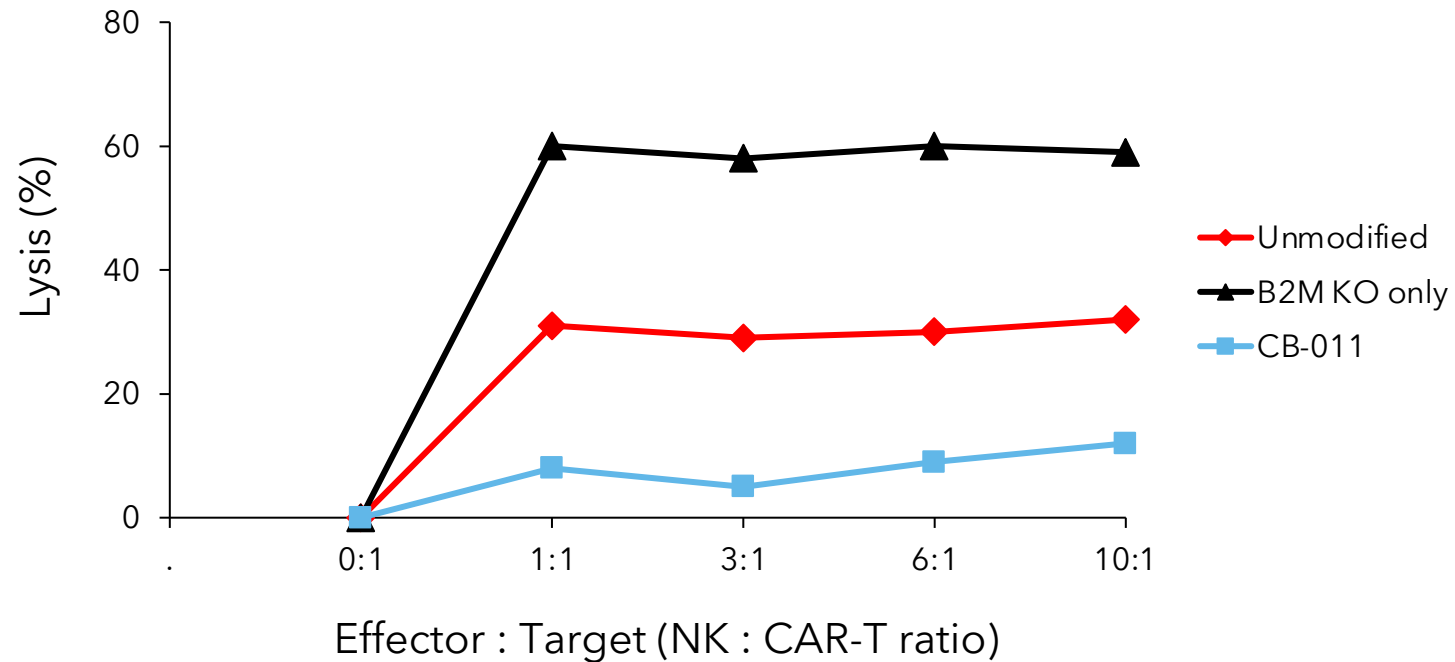


- B2M KO removes all endogenous HLA class I presentation to prevent T cell-mediated rejection
- B2M-HLA-E-peptide insertion prevents NK cell-mediated rejection
- The Cas12a chRDNA editing platform achieves sufficiently high insertion efficiencies to simultaneously insert B2M-HLA-E-peptide and CAR into different genomic locations

The B2M-HLA-E fusion protects CB-011 CAR-T cells *in vitro* from NK cell-mediated lysis

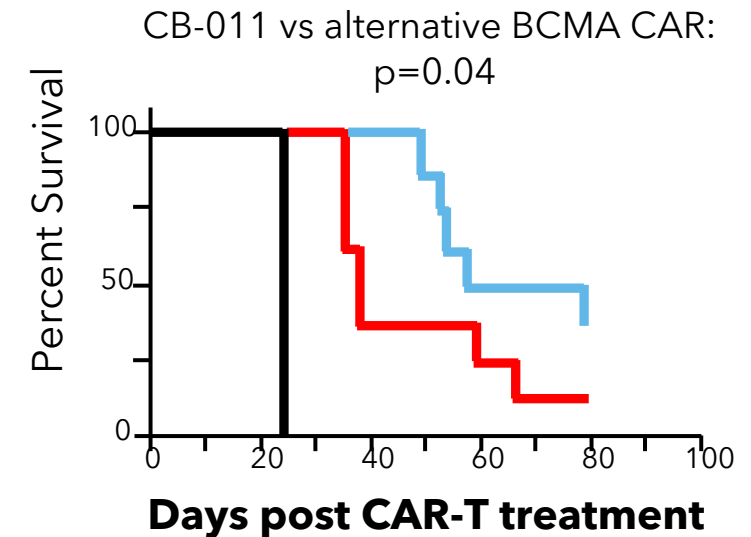
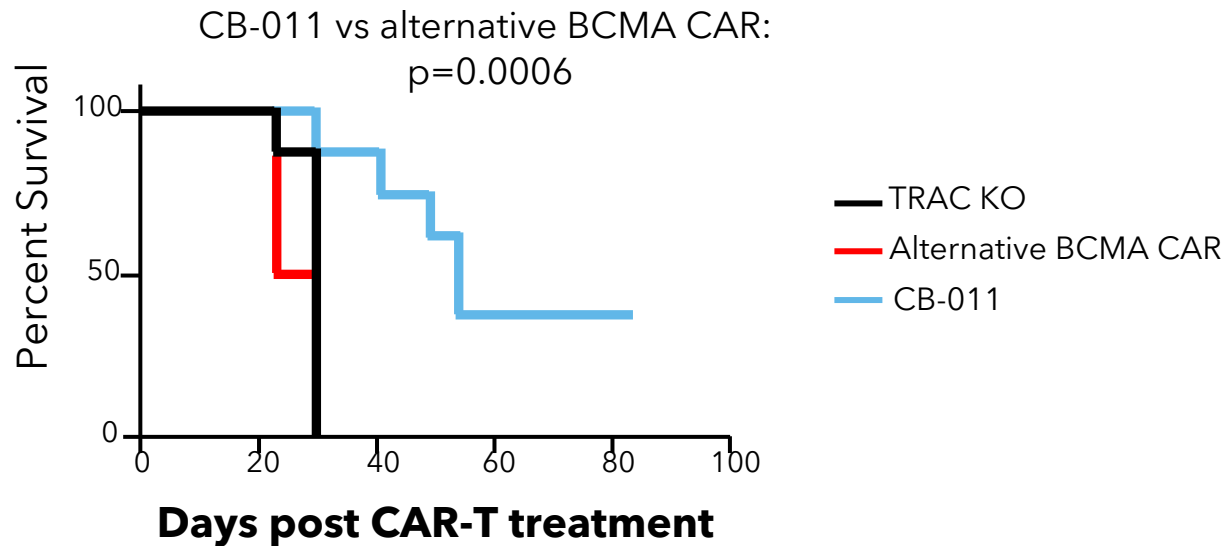
The B2M-HLA-E fusion enables CB-011 cells to resist killing by NK cells

in vitro cytotoxicity measured 24 hours after CAR-T cell co-incubation with NK-92 cells



CB-011: proprietary, potent CAR enhances long-term survival in preclinical studies

CB-011 led to statistically significant and longer survival of tumor-bearing mice relative to an alternative anti-BCMA CAR-T cell therapy after a single dose



- Established subcutaneous multiple myeloma tumor xenograft
- Single dose CAR-T cell treatment

- Established orthotopic BCMA⁺ tumor xenograft
- Single dose CAR-T cell treatment

CB-011 summary: immune-cloaked to enhance persistence

- To our knowledge, CB-011 is the first allogeneic CAR-T cell therapy for MM immune cloaked to prevent both T- and NK-mediated rejection
 - The immune cloaking strategy is intended to drive CAR-T cell persistence for more durable antitumor activity
- CB-011 uses a patented¹, potent, humanized anti-BCMA CAR
 - Robust preclinical data in MM tumor xenografts
- IND filing planned for 2022

1. Three U.S. patents granted to date

A 3D scientific illustration of a CAR-T cell. The CAR-T cell is a large, spherical cell with a textured, light blue surface and a darker blue, glowing interior. It is surrounded by numerous smaller, dark blue spherical cells, some of which have yellow, star-shaped markers on their surfaces. The background is a deep blue with a subtle pattern of larger, lighter blue cells, suggesting a cellular environment. The overall aesthetic is clean and futuristic, typical of biotech presentations.

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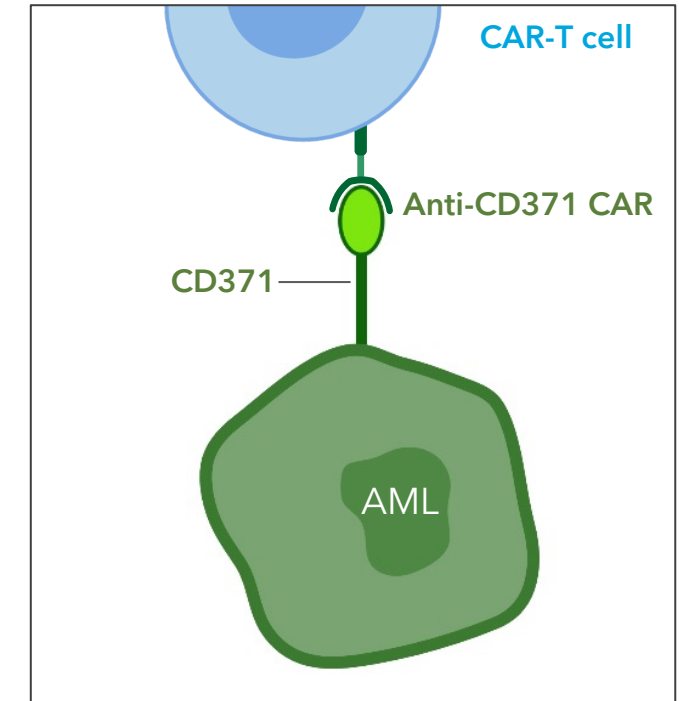
Allogeneic CAR-Ts for hematologic malignancies

CB-012

CB-012: anti-CD371 allogeneic CAR-T cell therapy for AML

Key attributes

	CB-012	Other allo CAR-Ts for AML
CD371 target	✓	X
• Target not expressed on HSCs	✓	Varies
Potent, fully human anti-CD371 CAR	✓	X
Site-specific insertion of CAR into <i>TRAC</i> locus	✓	Varies
• Eliminates random integration and reduces risk of GvHD	✓	Varies
Armoring for enhanced persistence, efficacy	✓	X
Cas12a chRDNA editing for enhanced genomic integrity	✓	X



Program: CB-012

Tumor antigen: CD371

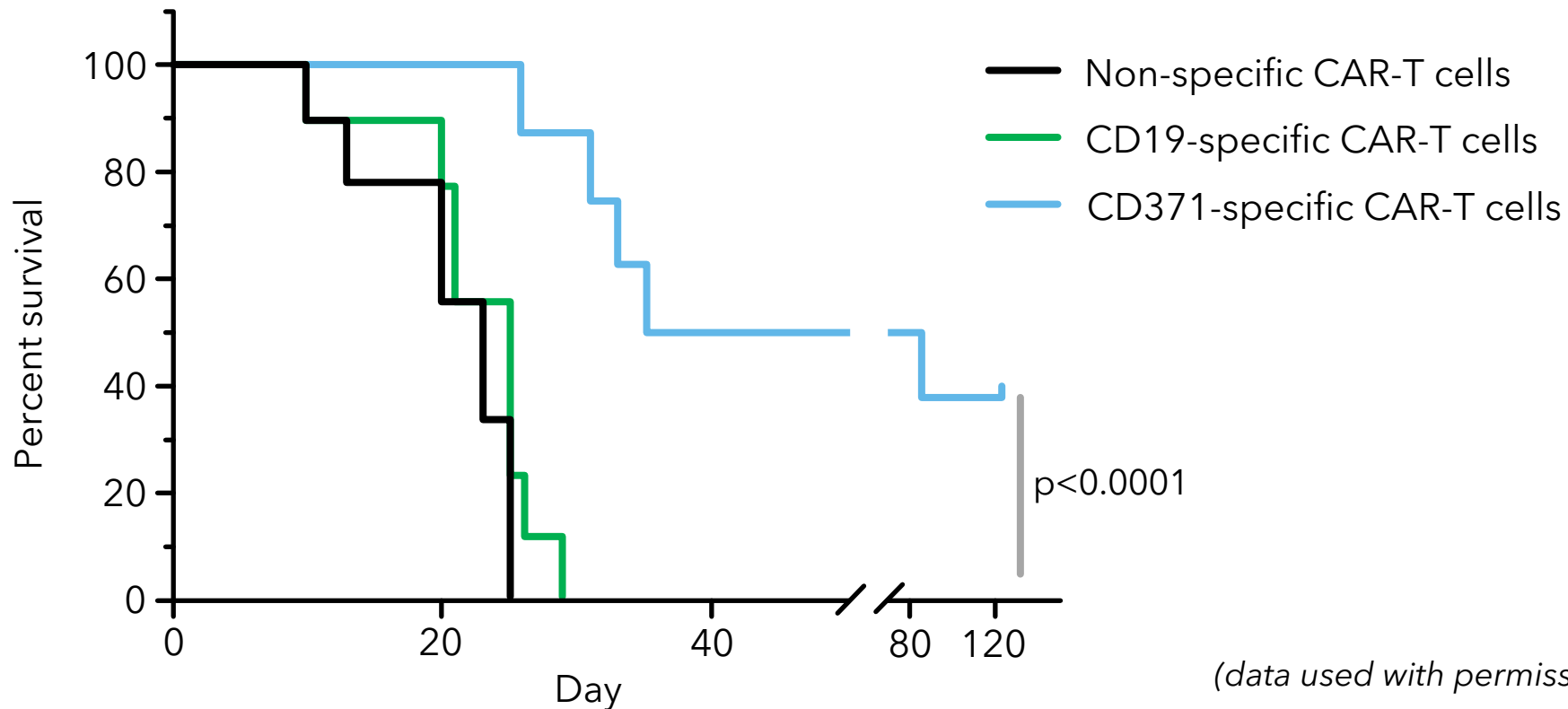
Healthy donor leukapheresis-derived T cells

Indication: r/r acute myeloid leukemia (AML)

Status: discovery

CD371-specific CAR-T cells confer long-term survival in a xenograft model of AML

Researchers at MSKCC conducted a study evaluating one of the fully human CD371-specific scFvs exclusively licensed to Caribou for allogeneic cell therapies



(data used with permission from MSKCC)

CB-012 summary: armored allogeneic CAR-T for AML

- CB-012 is an allogeneic anti-CD371 CAR-T cell therapy for the treatment of r/r AML
- Caribou is using Cas12a chRDNA technology to armor CB-012 and improve the persistence of antitumor activity
- CD371 is a compelling target for AML
 - CD371 is expressed on tumor cells and leukemic stem cells, but not expressed on normal HSCs
 - Caribou exclusively licensed fully human anti-CD371 scFvs from MSKCC
- Other AML targets are expressed on normal HSCs as well as tumor cells
 - CAR-T cell activity against normal HSCs may require HSC transplant following CAR-T cell treatment
- IND filing planned for 2023

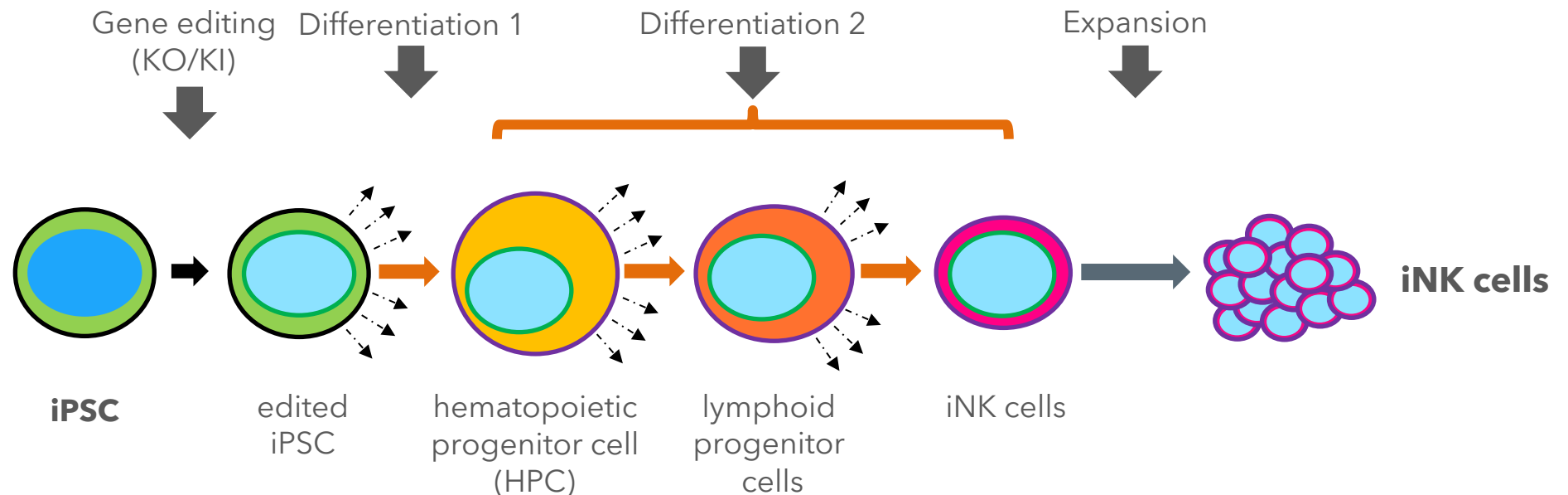
PROGRAMS

iNK cell therapies for solid tumors

CB-020

CB-020 is an iPSC-derived CAR-NK cell therapy for solid tumor targeting

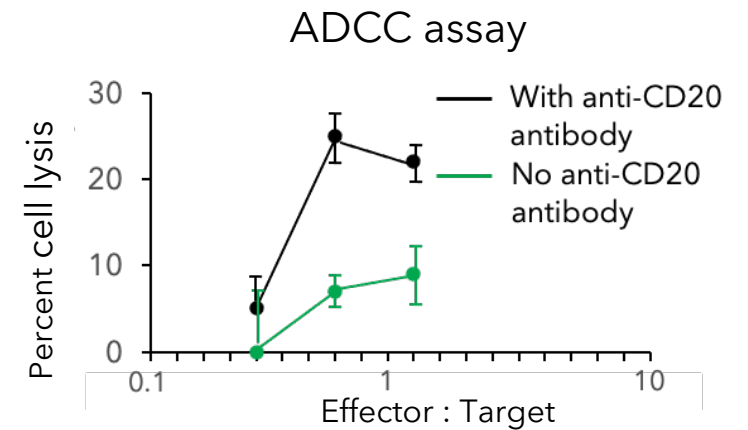
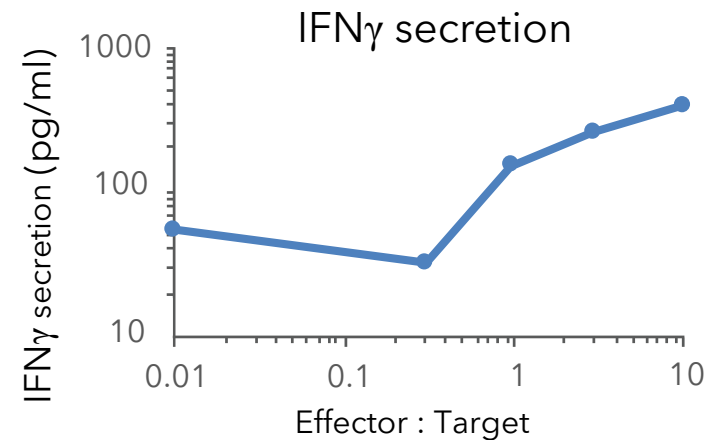
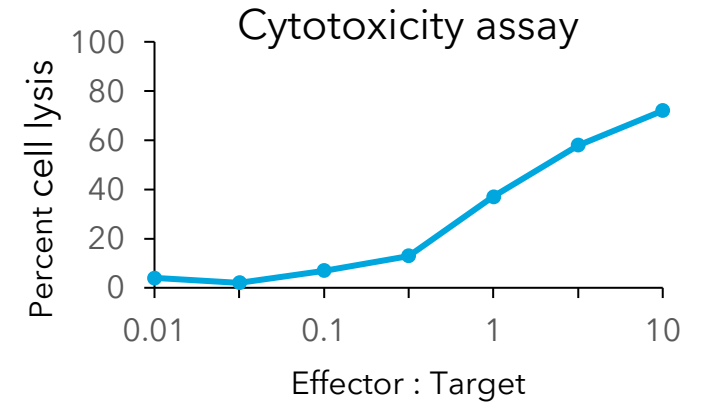
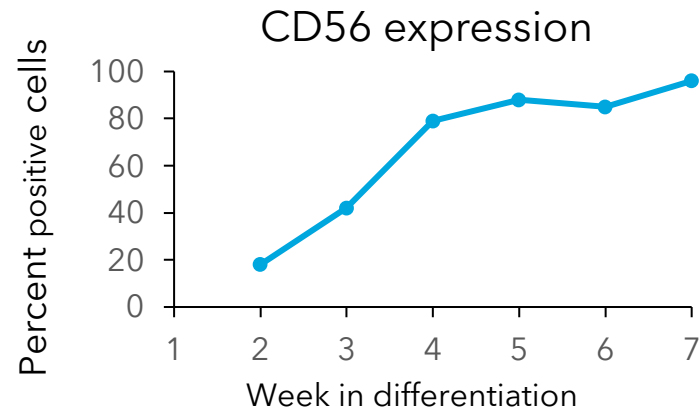
- CAR-T cells generally have not demonstrated broad, robust antitumor activity in solid tumors
- Natural killer (NK) cells are allogeneic and inherently target solid tumors and metastases
- Edited iNKs as cell therapies derived from edited iPSCs are a compelling platform for solid tumor-targeting cell therapy development
- Caribou has developed robust differentiation and expansion protocols to derive iNKs from iPSCs



iNK cells demonstrate expected polyfunctionality similar to primary NK cells

iPSCs were differentiated into CD56⁺ iNKs exhibiting cytotoxic activity and interferon gamma (IFN γ) secretion

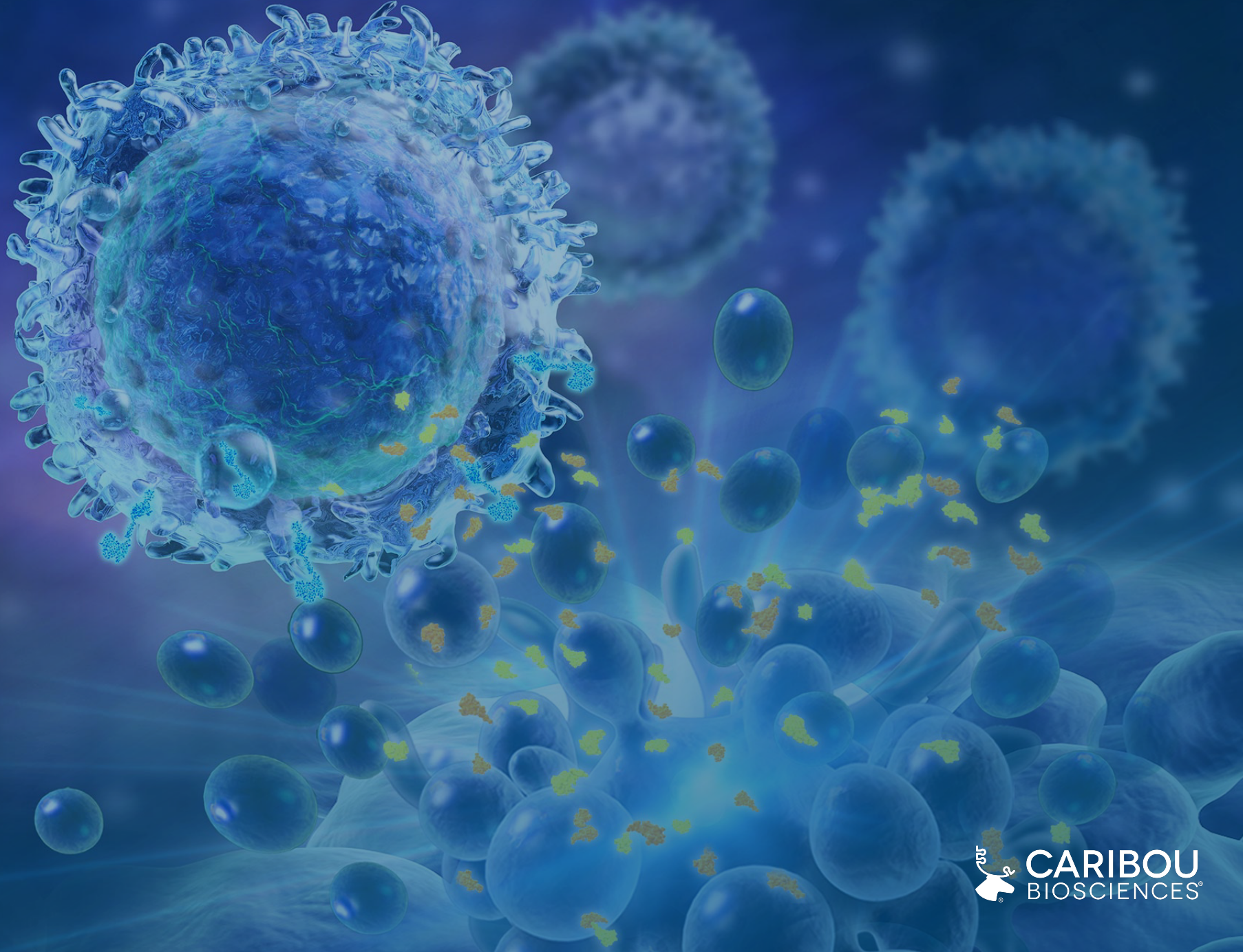
iNKs also kill target cells by antibody-dependent cell cytotoxicity (ADCC)



Caribou's iNK platform holds the potential for future cell therapies targeting solid tumors

- NK cells natively demonstrate potent antitumor activity against primary solid tumors and metastases
- Caribou's multiplex edited iPSC-to-iNK platform is designed to address fundamental challenges with targeting solid tumors and metastatic sites
 - Trafficking, tumor infiltration, surviving the immunosuppressive tumor microenvironment, overcoming heterogeneity, persistence
- Caribou has developed a robust and reproducible platform for differentiating iPSCs into iNK cells
 - Generates an iNK cell population 100% edited for multiple genomic modifications
- Caribou has multiple armoring strategies to distinguish CB-020 using its proprietary genome-editing technologies

Summary







Focused on execution - upcoming milestones

2021 and YTD accomplishments

-  Continuing to enroll patients in ANTLER phase 1 clinical trial
-  Collaboration agreement with AbbVie executed
-  Completed IPO in Q321 (\$321M net proceeds)
-  Added CFO, CBO, and CMO
-  Strengthened Board of Directors with the addition of 5 new directors
-  Expanded SAB

Future anticipated milestones

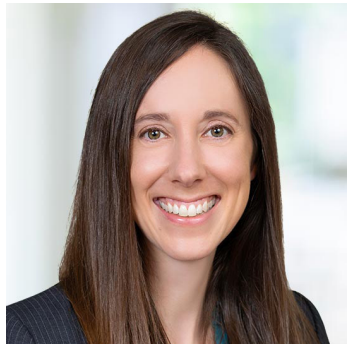
-  **CB-010**
Disclosure of initial phase 1 data expected 2022
-  **CB-011**
IND filing 2022
-  **CB-012**
IND filing 2023
-  **CB-020**
Target selection 2022

Thank you

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Experienced management team



Rachel Haurwitz, PhD
President and CEO
Director



Steve Kanner, PhD
Chief Scientific Officer



Jason O'Byrne
Chief Financial Officer



Syed Rizvi, MD
Chief Medical Officer



Barbara McClung, JD
Chief Legal Officer
and Corporate
Secretary



Ruhi Khan
Chief Business Officer

