

Fortress Biotech

Corporate Presentation

March 2022

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Fortress Biotech Has an Extensive Portfolio of Commercial and Development Assets and a Business Development Engine for Generating New Opportunities

30 development programs

Preclinical and Early-to-Mid-Stage Clinical Progression

Late-Stage and Regulatory Execution

29

ongoing clinical trials

7*

ongoing pivotal / registrational trials

2

NDA/BLA submissions over next twelve months

Over \$150M spent on R&D activities across pipeline candidates by Fortress and our partner companies in 2021

9 marketed programs

Commercial Scaling

\$45.6M

Journey net sales (2021 Q1-Q3)

88%

CAGR on net sales (2016-2020)



Fortress Portfolio Includes 19 Clinical-Stage Programs and 9 Marketed Products Across Various Indications and Modalities

Commercial	Late Clinical	Early Clinical	Preclinical	
Qbrexza [®]	CUTX-101	MB-102	AAV.sFH Gene Therapy	
Targadox [®]	Cosibelimab	MB-106	AAV-ATP7A Gene Therapy	
Ximino®	Olafertinib	Triplex	ConVax	
Exelderm [®]	CAEL-101**	MB-101	CEVA-102	
AMZEEQ®	MB-107	MB-108	CEVA-D	
ZILXI [®]	MB-207	MB-103	CK-103	
9 Total Marketed	DFD-29	MB-104	CK-302	
Dermatology Products*	CEVA-101	MB-105	CK-303	
	IV Tramadol	MB-109	KRAS G12D ONCOlogues	
Legend		BAER-101	ONCOlogues Pipeline	
Dermatology Gene Therapy Oncology / Hematology		Dotinurad	In vivo CAR T Technology	
Rheumatology Traumatic Brain Injury Vaccines				
Pain Rare Dise	ases CNS Disorders			



Portfolio includes product candidates in development at Fortress, at its majority-controlled partners, and at partner companies that Fortress may otherwise have an economic interest in *9 total products includes Qbrexza, Targadox, Ximino, Exelderm, Amzeeg, and Zilxi

^{**}AstraZeneca's Alexion acquired Caelum Biosciences in Oct 2021 for up to \$500 million, including \$150 million upfront and up to \$350 million in future contingent milestone payments. FBIO received ~\$56.9 million of such upfront amount and is eligible to receive ~42% of the proceeds from all future milestone payments.

Fortress Aims to Build Our Portfolio Through Identifying, Developing, and Commercializing/Monetizing Assets Addressing High Unmet Needs

IDENTIFY

Find undervalued product candidates

DEVELOP

Advance product candidates through clinical development to demonstrate safety and efficacy

GENERATE REVENUE / MONETIZE

Commercialize product candidate through sales or via partnerships / out-licensing













Fortress Strategy is Focused on Flexibility and De-risking, Which Creates Inherent Advantages Versus the Market

OUR MODEL

- De-risked strategy is agnostic to disease area / treatment modality and focuses on clinical-stage drug candidates
- Highly entrepreneurial culture and ability to transact quickly given breadth of focus and flexible deal structures
- Avoid competitive processes

VS

OTHERS

- Focus on a specific disease or treatment modality
- Most licensees are slower-moving with stricter transactional structures that limit their ability to execute deals creatively
- Most licensees and acquirers go through competitive processes to obtain new assets

Fortress Biotech is **not bound by disease type or modality**, but focuses on **opportunity and diversification**





Fortress Pipeline and Structure Presents a De-risked Investment Opportunity with Diversified Exposure

Fortress Asset Pipeline



Preclinical and Early-to-Mid-Stage Clinical **Progression**









Oncology / Hematology Vaccines

CNS Disorders

Commercial Scaling

Therapeutic Areas/Modalities Gene Therapy

Traumatic Brain Injury

Rare Diseases

Late-Stage and Regulatory Execution

Diversified portfolio with programs in multiple therapeutic areas across all development and commercial stages

- De-risked approach to portfolio building versus single asset/platform competitors
- Exposure to various technologies and therapeutic areas, all with significant upside potential





Fortress Develops and Markets Therapeutic Products Through a Portfolio of Majority-Owned and Controlled Companies

Fortress Majority-Owned and Controlled Companies



I/O & Targeted Oncology





Novel Oligonucelotide Delivery Platform





CNS Disorders



Immunotherapy: Cytomegalovirus



Gene Therapy: Dry AMD, aHUS



Dermatology



Rheumatology: Gout



Cell Therapy: Traumatic Brain Injury

Fortress advances and commercializes products through subsidiary and partner companies

- Each subsidiary/partner company is focused on clinical and commercial execution of their products with support from Fortress
- Subsidiary/partner company format allows for flexibility to pursue deals, partnerships and fundraising





Fortress and Our Subsidiary/Partner Companies Share Mutually Beneficial Relationships



Benefits of Fortress and Subsidiary/Partner Company Relationship

- Fortress provides all business development efforts including active identification of synergistic portfolio assets
- Fortress supports with ongoing operational, strategic, administrative and finance support
- Most subsidiary/partner companies provide
 Fortress an annual 2.5% equity dividend and a
 4.5% royalty on net sales*, which incentivizes
 Fortress to continue to build value over time
- Subsidiary/partner companies and Fortress can share resources, personnel, and expertise



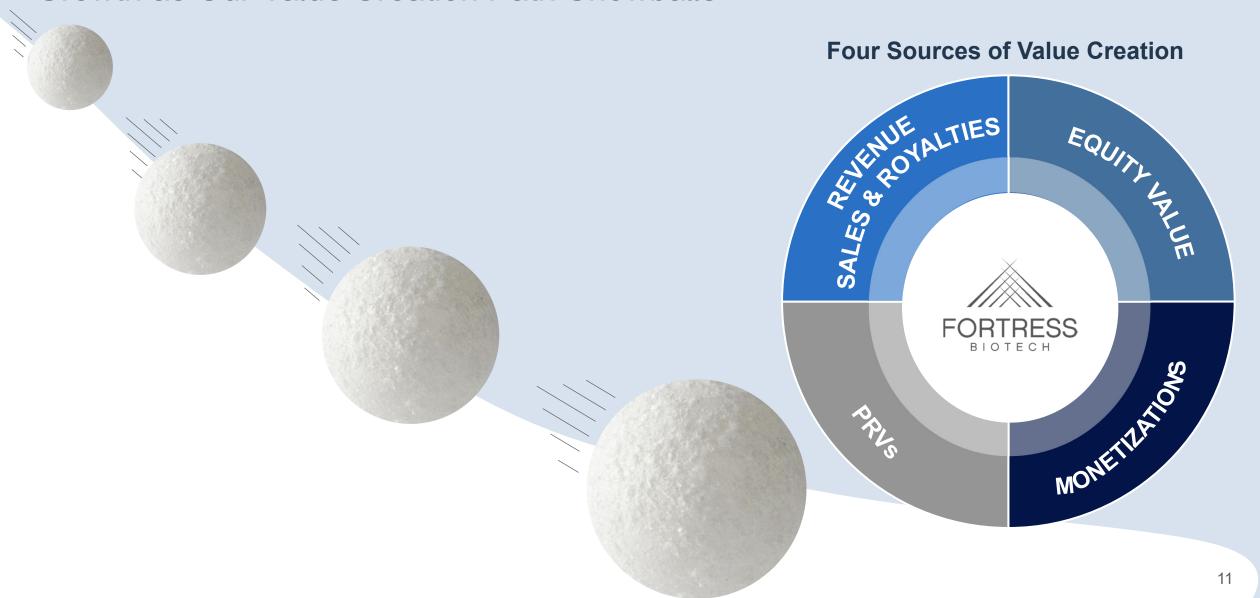
^{*} Does not apply to all subsidiary/partner companies

Fortress Generates Cash Flow & Shareholder Value Through Product Sales, Partner Company Equity Value, PRVs, And Product Monetizations

JOURNEY Checkpoint UR1 THERAPEUTICS Value appreciation of Fortress ONCOGENUITY Checkpoint ownership in partner company Sales and royalties from ONCOGENUITY equity, and annual equity AVENUE commercial products dividends received from partner Cellvation UR1 THERAPEUTICS companies CYPRIUM AEVITAS **AEVITAS FORTRESS CAELUM** Monetization of Priority Review Partnering / out-licensing / exit of Vouchers (PRVs) granted by the companies and products in the FDA for certain rare pediatric portfolio disease approvals



Fortress Business Model is Expected to Continue to Experience Compounding Growth as Our Value Creation Path Snowballs

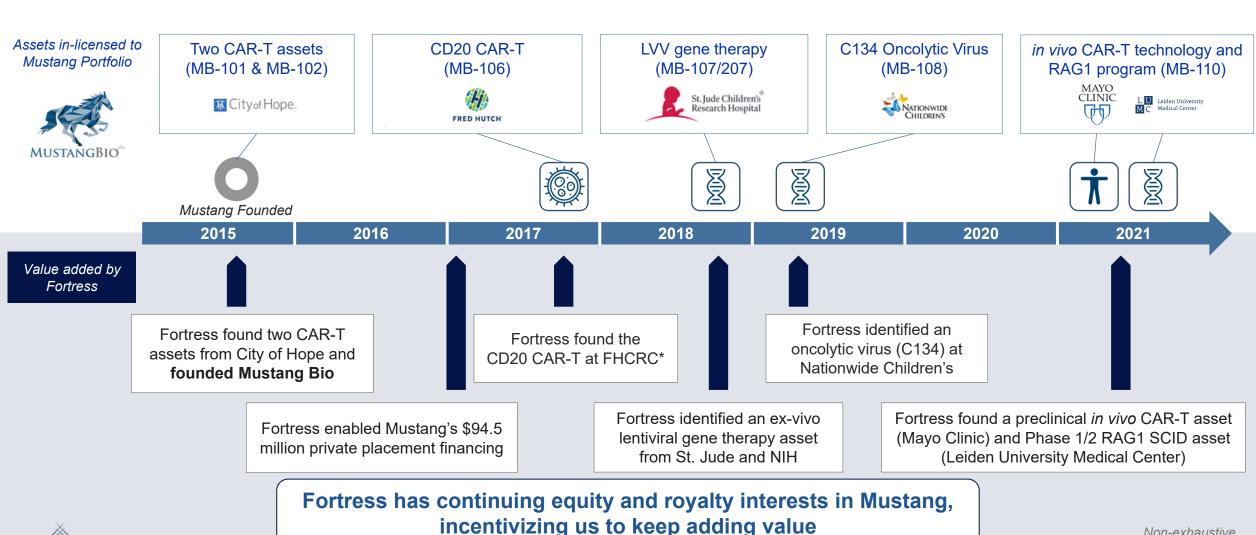


Fortress Upcoming Potential Key Revenue & Valuation Drivers

	2021	2022	2023	2024
Revenue / Royalty Sources Consolidated revenue sources / royalties to Fortress	DERM portfolio (7 assets)	DERM portfolio (9 assets)	DERM portfolio (9 assets) Cyprium: CUTX-101 royalty	DERM portfolio (10 assets) CKPT: cosibelimab sales/royalty MBIO: MB-107/207 sales/royalty Cyprium: CUTX-101 royalty
Milestones / Dividends Milestones and cash dividends to Fortress	Caelum option exercise Cyprium deal	Cyprium deal/PRV	Caelum milestones Cyprium milestones	Caelum milestones MBIO PRVs (2x)
Ongoing Registrational / Pivotal Clinical Trials	5 ongoing trials	10 ongoing trials	7 ongoing trials	5 ongoing trials
Key Data Readouts		CKPT: Cosibelimab Registrational arms in cSCC (2x)	Caelum: CAEL-101 Ph3 (2x) DERM: DFD-29	CKPT: Cosibelimab Ph3 (NSCLC)
Regulatory Decisions		1 FDA decision Cyprium	2 FDA decisions Caelum/CKPT	4 FDA decisions DERM/CKPT/MBIO
Equity Dividend to FBIO (2.5%)	9 Companies (incl. CKPT/MBIO)	9 Companies (incl. CKPT/MBIO) + future NewCos	9 Companies (incl. CKPT/MBIO) + future NewCos	9 Companies (incl. CKPT/MBIO) + future NewCos



Case Study: Fortress Creates Mustang Bio (NASDAQ:MBIO) and Continues to Add Value Through Business Development, Financing, and Strategic Support

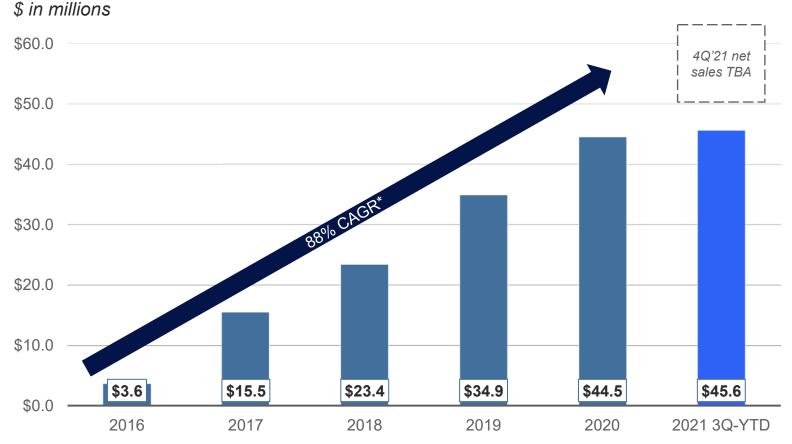


FORTRESS

Non-exhaustive

Fortress' First Commercial Partner Company, Journey (NASDAQ: DERM), has Experienced Significant Revenue Growth Since Inception in 2016

Journey Net Sales (2016 – 3Q'2021)





- Launched two new products in 2021 and acquired 2 new products from Vyne in January 2022 (AMZEEQ and ZILXI)
- Journey 2021 YTD-Q3 sales (3 quarters) surpassed total FY 2020 sales

Fortress owns ~52% of Journey (DERM) post-IPO in November 2021



*CAGR for 2016-2020

Late-Stage Portfolio – Multiple Near-Term Value Inflection Points





Portfolio includes product candidates in development at Fortress, at its majority-owned and majority-controlled partners, and partner companies that Fortress may otherwise have an economic interest in.

**AstraZeneca's Alexion acquired Caelum Biosciences on 10/5/2021 for up to \$500 million, including \$150 million upfront and up to \$350 million in future contingent milestone payments. FBIO received ~\$56.9 million of such upfront amount and is eligible to receive ~42% of the proceeds from all future milestone payments.

^{***}Net of transaction expenses and escrow.

[^]Based on internal forecasts and/or market comps and assuming approval in all denoted indications - subject to change.

[†] Ownership estimated as of Jan 1, 2022, DERM estimated as of November 2021

Early-to-Mid Stage Portfolio – Expansive Pipeline for High Unmet Need Areas

Candidate	Indication(s)	Preclinical	Phase 1	Phase 2	Phase 3	Status / Upcoming Milestones	FBIO Ownership % / Royalty [†]	Potential Peak Sales Revenue [^]
MB-102 CD123 CAR-T	Blastic plasmacytoid dendritic cell neoplasm					First data disclosure from Mustang IND trial expected 2022	19% of MBIO	\$500M - \$700M
MB-106 CD20 CAR-T	B-Cell Non-Hodgkin Lymphoma, and CLL					Anticipate first patient enrolled in Mustang IND Phase 1 NHL/CLL trial 1H 2022	4.5% Royalty 2.5% Equity Dividend	\$1,000M - \$1,400M
Triplex Vaccine	Cytomegalovirus (CMV)					Initiated HIV/CMV co-infection Phase 2 trial; next steps are to initiate Phase 2 studies in kidney and liver transplant	82% of Helocyte 4.5% Royalty 2.5% Equity Dividend	\$500M+ in US / EU
MB-101 IL-13Rα2 CAR-T	Glioblastoma (GBM)					File IND for Phase 1/2 combination trial with MB- 108 (Oncolytic Virus) in 2H 2022		\$500M - \$700M
MB-108 Oncolytic Virus	Glioblastoma (GBM)					File IND for Phase 1/2 combination trial with MB-101 (IL-13Rα2 CAR-T) in 2H 2022	19% of MBIO 4.5% Royalty 2.5% Equity Dividend	\$200M (used only with MB-101)
MB-103 HER2 CAR-T	GBM and Metastatic Breast Cancer to Brain					First data disclosure from COH Phase 1 trials expected in 2022		\$400M - \$500M
MB-104 CS1 CAR-T	Multiple Myeloma (MM)					First data disclosure from COH Phase 1 trial expected 2022		\$500M - \$700M
MB-105 PSCA CAR-T	Prostate & Pancreatic Cancers					Next data disclosure from COH Phase 1 prostate cancer trial expected 1H 2022		\$500M - \$700M
MB-110 RAG1 SCID Gene Therapy	RAG1 SCID					Ongoing Phase 1/2 multicenter trial in Europe		\$100M+
BAER-101 α2/3-subtype- GABA A PAM	CNS Disorders					Preclinical POC data to support IND in Refractory Epilepsy anticipated 2022	61% of Baergic 4.5% Royalty 2.5% Equity Dividend	~\$200M - \$300M (refractory epilepsy)
Dotinurad URAT1 inhibitor	Gout and Chronic Kidney Disease					US IND filed in Q4'21 Potential Phase 1 initiation 1H 2022	65% of UR1 Therapeutics 4.5% Royalty 2.5% Equity Dividend	\$1,000M





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^ Based on internal forecasts and/or market comps and assuming approval in all denoted indications – subject to change.

[†] Ownership estimated as of Jan 1, 2022

Preclinical Portfolio – Long-Term Value Potential for Key Therapeutic Areas

Candidate	Indication(s)	Preclinical	Phase 1	Phase 2	Phase 3	Status / Upcoming Milestones	FBIO Ownership % / Royalty [†]	Potential Peak Sales Revenue [^]
AAV.sFH AAV Gene Therapy	Dry AMD and aHUS					Non-human primate (NHP) long-term toxicology data and additional POC in Dry AMD	54% of Aevitas 4.5% Royalty 2.5% Equity Dividend	\$1B+
AAV-ATP7A AAV Gene Therapy	Menkes Disease					Nominate candidate for clinical development in 2022	73% of Cyprium 4.5% Royalty 2.5% Equity Dividend	\$100M-400M
CK-103 BET Inhibitor	Solid Tumors					Potential Phase 1 initiation	20% of CKPT 4.5% Royalty 2.5% Equity Dividend	
ConVax Vaccine	CMV Prevention & Control					Anticipate IND filing in 2022	82% of Helocyte 4.5% Royalty 2.5% Equity Dividend	\$1B+ in US / EU
CEVA-102 Cell Therapy	TBI, GvHD, ARDS, CHF, Crohn's (Off-the-Shelf)					Anticipate IND filing in 2022	78% of Cellvation	\$1B+ in US / EU
CEVA-D Bioreactor Device	Mechano-transduction Device for Cell Therapies					Scale-up/out production for CEVA-102	4.5% Royalty 2.5% Equity Dividend	
ONCOlogues PNAs	KRAS G12D					Finalize in vivo dataset	75% of Oncogenuity	\$10B+
ONCOlogues PNAs	Other Genetically Driven Cancers, Rare Diseases, and Coronaviruses					Continue developing POC in genetic disorders and coronaviruses	4.5% Royalty 2.5% Equity Dividend	Multiple \$1B+ Opportunities
In vivo CAR-T	Off-the-shelf CAR-T Platform					Anticipate IND filing in 2023	19% of MBIO 4.5% Royalty 2.5% Equity Dividend	





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^ Based on internal forecasts and/or market comps and assuming approval in all denoted indications – subject to change.

[†] Ownership estimated as of Jan 1, 2022



CAEL-101*

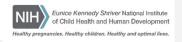
AL Amyloidosis

AstraZeneca Acquired Caelum Biosciences on October 5, 2021; potential additional near-term value from milestone payments

Est. Patient Population	30k to 45k patients in U.S. and EU
Status	Two ongoing global Phase 3 Trials
Next Steps	Ongoing enrollment in the CAELUM CARES Phase 3 program with enrollment in both trials expected to complete by 2022

- Granted Orphan Drug designations in the U.S. and EU
- No FDA, EMEA, or PMDA approved therapies for indication
- 30k–45k patients in U.S. and EU
- ~4.5k newly-diagnosed patients (U.S.) per year
- Potentially understated market size given AL Amyloidosis often misdiagnosed
- The agreement triggered upfront payment of approximately \$150M to Caelum shareholders (of which approximately \$56.9M** was payable to Fortress Biotech) and provides for additional potential payments to Caelum shareholders totaling up to \$350M upon the achievement of regulatory and commercial milestones
- Fortress is eligible to receive approximately 42% of all proceeds from the transaction

^{*}As Caelum was acquired by AstraZeneca in 2021, Fortress may not be apprised of ongoing developments pertaining to CAEL-101 to the same degree that Fortress had been prior to such acquisition; accordingly, the information presented on this slide may not reflect the latest disposition of the product candidate **In each case figures are net of transaction expenses and escrow.



CUTX-101*

Menkes Disease

Potential near-term value creation from milestones, royalties, and PRV monetization

Status	Phase 3 complete; initiated rolling submission of NDA to FDA
Next Steps	Complete rolling submission of NDA mid- 2022
PRV	Potentially eligible for PRV worth approximately \$100M - \$110M**

- Reported positive topline clinical efficacy data, showing a nearly 80% reduction in the risk of death (Hazard Ratio = 0.21, p<0.0001)
- Upon FDA approval, Sentynl to acquire CUTX-101 for up to \$20M in upfront and regulatory milestone payments through NDA approval. \$8M was paid upon execution of the agreement in February 2021
- Cyprium eligible to receive sales milestones totaling up to \$255M and royalties (of net sales 6% up to \$75M, 17.5% between \$75M and \$100M, 25% net sales over \$100M)
- Cyprium will retain 100% ownership over any FDA PRV that may be issued at NDA approval for CUTX-101 (Recent data suggests PRVs may be worth ~\$100M to ~\$110M)
- FBIO owns ~73% of Cyprium

^{*}Product candidate in development at Cyprium Therapeutics, Inc., an entity which was founded by Fortress and in which Fortress still maintains a majority ownership position.

^{**}In the event of a sale of a PRV by Cyprium, Cyprium would be obligated to make payments to the NIH and to holders of Cyprium's 9.375% Series A Cumulative Redeemable Perpetual Preferred (all as disclosed in Fortress' public filings).



COSIBELIMAB*

Anti-PD-L1 mAb

Potential near-term value creation from product sales, royalties, and CKPT equity appreciation

Est. Market	PD-L1 mAbs: \$40b+ / year
Status	Planned BLA submission on track for later this year in cSCC; initiated pivotal trial in NSCLC



- Potential therapy for cutaneous squamous cell carcinoma and lung cancer, and other solid tumor indications
- Potentially differentiated vs marketed PD-(L)1s
- Topline registration enabling data showed a 47.4% objective response rate (independent central review) in 78 patients in pivotal cohort of cosibelimab in metastatic cutaneous squamous cell carcinoma. Efficacy in multiple tumor types w/ well tolerated safety profile
- Currently enrolling in global, randomized Ph3 (CONTERNO) trial in NSCLC, intended to support additional BLA submissions
- Exploring possible partnerships and collaborations



MB-107 & MB-207*

XSCID "Bubble Boy" Disease

Potential near-term value creation from product sales, royalties, PRVs and MBIO equity appreciation

Est. Market	\$350M+ combined peak sales potential
Status	Entering registrational Phase 2 trials
Next Steps	First patient dosing in Phase 2 reg. trial in newly diagnosed patients expected 2H 2022 (MB-107) Planned Phase 2 reg. trial in previously transplanted patients (MB-207)
PRVs	Potential PRVs for each of the 2 indications, ~\$100M to ~\$110M for each PRV

^{*}Product candidates in development at Mustang Bio, Inc., an entity which was founded by Fortress and in which Fortress still maintains a large ownership position.

- Lentiviral vector gene therapies
- XSCID incidence of ~1 in 225k newborns per year (worldwide); ~400 patients living with XSCID post-transplant in the US and ~650 patients living with XSCID posttransplant in high and mid-income ex-U.S. countries

• MB-107:

- FDA: RMAT Designation, Rare Pediatric Disease Designation, and Orphan Drug Designation granted
- EMA: Orphan Drug Designation, ATMP, PRIME Designation

• MB-207:

- FDA: Rare Pediatric Disease Designation and Orphan Drug Designation granted, requesting RMAT in 2022
- EMA: Orphan Drug Designation and ATMP Designation granted
- Published clinical results demonstrated**:
 - Multilineage engraftment of transduced cells
 - Reconstitution of functional T cells and B cells
 - Normalization of NK-cell counts

^{**}Mamcarz E et al. N Engl J Med. 2019; 380: 1525-1534; also, Mamcarz E et al. Blood. 2019;134(Suppl1): 2058.



MB-106*

CD20 CAR-T Cell Therapy

Potential near-term value creation from clinical development progression and MBIO equity appreciation

Est. Market	Peak sales potential in U.S. of \$750M+
Status	Phase 1/2
Next Steps	Enroll first patient in multicenter Phase 1 / pivotal Phase 2 clinical trial in NHL/CLL 1H 2022
Data	Presentation at Tandem Meetings in April 2022

- MB-106 is a third generation fully-human CD20 targeted autologous CAR-T cell therapy for treatment of NHL & CLL
- Updated interim Phase 1/2 data was presented at ASH 2021:
 - Overall response rate of 95% and complete response rate of 65% was observed (n=20) across all dose levels; Robust CAR-T expansion and persistence was also observed
 - Favorable safety profile was observed in all 20 patients, with no grade 3 or 4 cytokine release syndrome or immune effector cell-associated neurotoxicity syndrome

^{*}Product candidate in development at Mustang Bio, Inc., an entity which was founded by Fortress and in which Fortress still maintains a large ownership position.



Dotinurad*

URAT1 inhibitor approved in Japan

Potential near-term value creation from clinical development progression

Addressable

2-3 million gout patients

Population

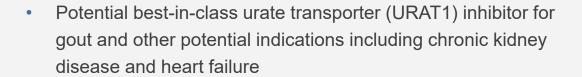
>10 million diabetic CKD2/3 patients

Status

IND filed with FDA in 4Q 2021

Next Steps

Phase 1 initiation expected in 1H 2022



- Improved selectivity profile versus other uricosurics with extensive data in humans showing excellent efficacy and safety profile (>500 patients in Japan Phase 3 trials treated for up to 58 weeks)
- Dotinurad (URECE® tablet) was approved in Japan in 2020 as a once-daily 1st line oral therapy for gout and hyperuricemia

Recent/Near-Term Monetization Opportunities

Caelum Acquired by AstraZeneca in October 2021

- Option exercise triggered upfront payment of approximately \$150M to Caelum shareholders, of which \$56.9M* was payable to Fortress
- Additional potential payments to Caelum shareholders totaling up to \$350M, payable upon the achievement of regulatory and commercial milestones
- AstraZeneca intends to advance and accelerate the Phase 3 development of CAEL-101 for light chain (AL) amyloidosis
- Fortress is eligible for up to a total of \$212M in proceeds (~42%) from this transaction



Cyprium Development and Asset Purchase Agreement with Sentynl in February 2021

- Upon FDA approval, Sentynl to acquire CUTX-101 for up to \$20M in upfront and regulatory milestone payments through NDA approval – \$8M was paid upon execution of the agreement in February 2021
- Cyprium eligible to receive sales milestones up to \$255M and Royalties on CUTX-101 net sales are also payable:
 - 6% due on portion of annual net sales up to \$75M
 - 17.5% due on portion of annual net sales between \$75M and \$100M
 - 25% due on portion of annual net sales over \$100M.
- Cyprium will retain 100% ownership over any FDA PRV that may be issued at NDA approval for CUTX-101. Recent data suggests PRVs may be worth ~\$100M to ~\$110M, each
- FBIO owns ~73% of Cyprium





Top-tier Academic & Commercial Partners



































Potential Near-term Value-Creating Events for FBIO Shareholders

CUTX-101 & Sentynl

- Eligible to receive ~73% of up to \$267M (in remaining regulatory and sales milestones)
- Royalties on CUTX-101 range from 6%-25%
- Cyprium will retain 100% ownership of a PRV that may be issued at FDA approval of CUTX-101
- Recent data suggests PRV values of \$100M-\$110M

CAEL-101 & AstraZeneca

- o AZN acquired Caelum on 10/5/2021
- Fortress received \$56.9M* upfront, and is eligible to receive ~42% of up to an additional \$350M in approval / sales milestones
- Ongoing enrollment in the CAELUM CARES Phase 3 program

Journey Medical Corp

- Generated \$19.6M in net sales for 3Q 2021;
 a ~108% increase YoY vs 3Q 2020
- 3Q-YTD net sales of \$45.6M surpassed full year 2020 sales of \$44.5M
- Anticipate initiation of two Phase 3 clinicals trials with DFD-29 for Rosacea in 2022

MB-106

- Anticipate enrolling first patient in multicenter Phase 1 / Pivotal Phase 2 clinical trial in NHL/CLL 1H 2022
- Ongoing Phase 1 data recently announced at ASH in December 2021
- Data update at Tandem Meetings in April 2022

MB-107 & MB-207

- Anticipate dosing first patient in Phase 2 registration trial for newborns with XSCID (MB-107) in 2H 2022
- Planned Phase 2 registrational trial for MB 207
- Potentially eligible for 2 PRVs

Cosibelimab

- Cosibelimab registration-enabling study in metastatic cSCC met primary endpoint with 47.4% ORR. Planned BLA submission on track for later this year
- Initiated CONTERNO Phase 3 trial in December 2021 – global, randomized Phase 3 trial of cosibelimab in combination with pemetrexed and platinum chemo for first-line treatment of patients with NSCLC

Olafertinib

 Phase 3 study in 1L EGFRm+ NSCLC currently enrolling in China by partner

Dotinurad

- US Investigation New Drug Application filed with FDA in Q4'21
- US Phase 1 trial initiation expected in 1H 2022







THANK YOU!

