



INVESTOR PRESENTATION

Q4 & FY 2023 FINANCIAL RESULTS

March 13, 2024



Disclaimer

Forward-Looking Statements

The following information contains, or may be deemed to contain forward-looking statements (as defined in the U.S. Private Securities Litigation Reform Act of 1995). In some cases, you can identify these statements by forward-looking words such as "may," "might," "will," "should," "expect," "plan," "anticipate," "believe," "estimate," "predict," "potential" or "continue," the negative of these terms and other comparable terminology. These forward-looking statements, which are subject to risks, uncertainties and assumptions about the Company, may include projections of the Company's future financial results, its anticipated growth strategies and anticipated trends in its business. These statements are only predictions based on the Company's current expectations and projections about future events or results. There are important factors that could cause the Company's actual results, level of activity, performance or achievements to differ materially from the results, level of activity, performance or achievements expressed or implied by the forward-looking statements. Factors that could cause such differences include, but are not limited to: market changes in freight, bunker, charter and other rates or prices, supplydemand fluctuations in the containerized shipping market, new legislation or regulation affecting the Company's operations, new competition and changes in the competitive environment, our ability to achieve cost savings or expense reductions, the outcome of legal proceedings to which the Company is a party, global, regional and/or local political instability, including the ongoing war between Israel and Hamas and the ongoing hostilities between Israel and Hezbollah, inflation rate fluctuations, capital markets fluctuations and other risks and uncertainties detailed from time to time in the Company's filings with the U.S. Securities and Exchange Commission (SEC), including under the caption "Risk Factors" in its 2023 Annual Report filed with the SEC on March 13, 2024.

Although the Company believes the expectations reflected in the forward-looking statements contained herein are reasonable, it cannot guarantee future results, level of activity, performance or achievements. Moreover, neither the Company nor any other person assumes responsibility for the accuracy and completeness of any of these forward-looking statements. The Company assumes no duty to update any of these forward-looking statements after the date hereof to conform its prior statements to actual results or revised expectations, except as otherwise required by law.

The Company prepares its financial statements in accordance with International Financial Reporting Standards (IFRS), as issued by the International Accounting Standards Board (IASB).

Use of non-IFRS financial measures

The Company presents non-IFRS measures as additional performance measures as the Company believes that it enables the comparison of operating performance between periods on a consistent basis. These measures should not be considered in isolation, or as a substitute for operating income, any other performance measures, or cash flow data, which were prepared in accordance with Generally Accepted Accounting Principles as measures of profitability or liquidity. Please note that Adjusted EBITDA does not take into account debt service requirements, or other commitments, including capital expenditures, and therefore, does not necessarily indicate the amounts that may be available for the Company's use. In addition, Non-IFRS financial measures, as those presented by the Company, may not be comparable to similarly titled measures reported by other companies, due to differences in the way these measures are calculated.

Adjusted EBITDA |

Net income (loss) adjusted to exclude financial expenses (income), net, income taxes, depreciation and amortization in order to reach EBITDA, and further adjusted to exclude impairment of assets, non-cash charter hire expenses, capital gains (losses) beyond the ordinary course of business and expenses related to legal contingencies.

Adjusted EBIT |

Net income (loss) adjusted to exclude financial expenses (income), net and income taxes, in order to reach our results from operating activities, or EBIT, and further adjusted to exclude impairment of assets, non-cash charter hire expenses, capital gains (losses) beyond the ordinary course of business and expenses related to legal contingencies.

Free cash flow

Net cash generated from operating activities minus capital expenditures, net.

Total cash position |

Includes cash and cash equivalents and investments in bank deposits and other investment instruments

Net debt

Face value of short- and long-term debt, minus cash and cash equivalents, bank deposits and other investment instruments. Net cash: cash and cash equivalents, bank deposits and other investment instruments exceeding the face value of short- and long-term debt.

Net leverage ratio

Net debt (defined above) divided by Adjusted EBITDA for the last twelve-month period.

See the reconciliation of net income to Adjusted EBITDA and Adjusted EBIT below.



Full Year 2023 Results

Revenue \$**5.2** Bn (-59%) Adj EBITDA \$1.0 Bn (-86%)

Margins

Adj EBITDA

20%

Adj EBIT \$**(422)** Mn*

Margins

Adj EBIT

-8%

Cash flow from operations \$1.0 Bn (-83%) Total liquidity
(31.12.2023)
\$2.7 Bn

Total equity**
(31.12.2023)
2.5 Bn

^{*} FY 2022 Adjusted EBIT totaled \$6,145 million

^{**} FY 2023 financial results include the adverse impact of a non-cash impairment of approximately \$2.1 billion

Financial highlights

2024 guidance

Market update



2024 Outlook

2024 Market Dynamics

Supply-Demand imbalance

Uncertain Duration & Impact
 Red Sea disruptions
 Panama Canal draft restrictions

2024 Guidance

Adjusted EBITDA

Adjusted EBIT

\$850 Mn to

\$1,450 Mn

\$(300) Mn to

\$300 Mn



2023-2024: ZIM Strategic Transformation On Track

Operational Excellence

Modern fleet: 46 newbuilds; 28 LNG-powered

Optimize fleet; redeliver old chartered capacity

Commercial Resilience Adapt network and open new services

Operate 2 LNG-based services on Asia-US EC trade

Deliver ZIM's signature "Z Factor" customer care



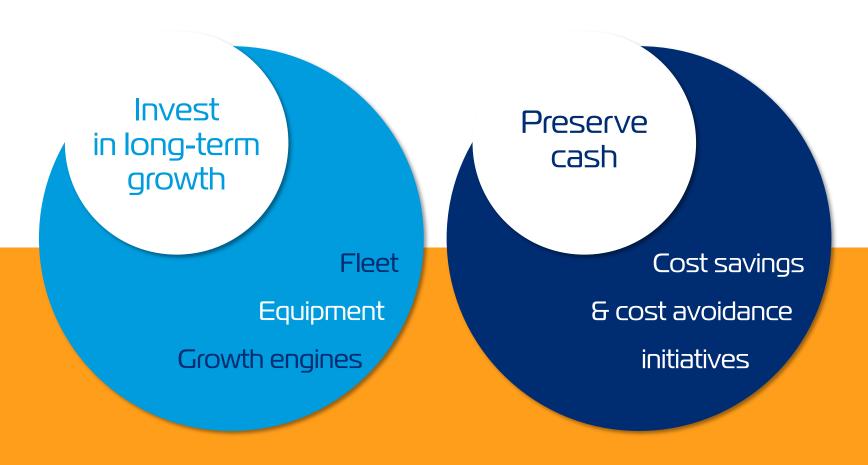
Modern, greener, fuel-efficient fleet

Cost competitive fleet, better suited for commercial strategy

Leader in carbon intensity reduction



2024 Capital Allocation Priorities





Key Operational and Financial Indicators*

Operational	Q4-23	FY-23
Carried volume (K TEUs)	786 (-5%)	3,281 (-3%)
Freight rate (\$/TEU)	1,102 (-48%)	1,203 (-63%)
Revenue (\$ Mn)	1,205 (-45%)	5,162 (-59%)

Cash Flow	Q4-23	FY-23
Free cash flow (\$ Mn)	128 (-920)	919 (-4,877)
Cash conversion rate	67% (-41%)	88% (+11%)

Balance Sheet	31-12-2023
Total debt (\$ Mn)	4,998 (+666)
Cash, bank deposit and investment instruments (\$ Mn)	2,689 (-1,922)
Net debt (\$ Mn)	2,309 (+2,588)
Net leverage ratio	2.2x

^{*} Operational and cash flow metrics – figures in parentheses reflect comparison to the same period prior year; balance sheet metrics – figure in parentheses reflect comparison to year-end 2022



ZIM Operated Capacity*; 2024-25 Expected Deliveries & Redeliveries



Newbuild capacity

46 containerships (of which 28 LNG-fueled); Delivery 2023-2024



10 x 15.000 TEU LNG-fueled

4 x 12,000 TEU

18 x 8,000* TEU LNG-fueled

6 x 5.500 TEU wide beam

8 x 5,300 TEU wide beam

Delivered 9

Delivered 4

Delivered 6

Delivered 3

Delivered 2



YTD 2024

2024

2025

2 chartered vessels

30 additional vessels up for renewal

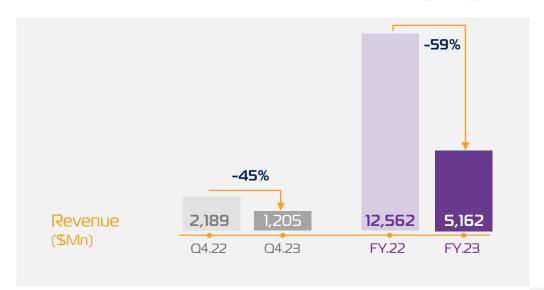
37 vessels up for renewal

^{*} As of March 2024; of 134 containerships – 120 are chartered vessels and 14 are owned by ZIM; all car carriers are chartered

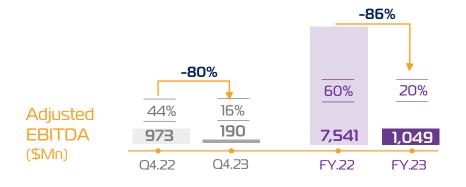
^{** 15} vessels are 8,240 TEUs and 3 vessels are 7,950 TEUs

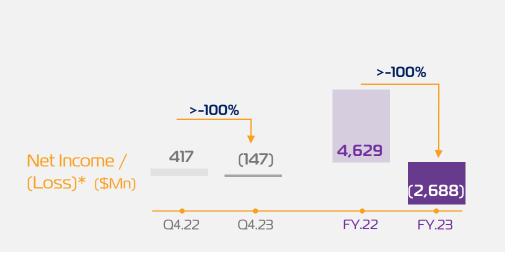
Q4 2023 & FY 2023 Financial Highlights

Financial highlights



XX% - margin





^{*} Full year 2023 net loss includes the adverse impact of a non-cash impairment of approximately \$2.1 billion

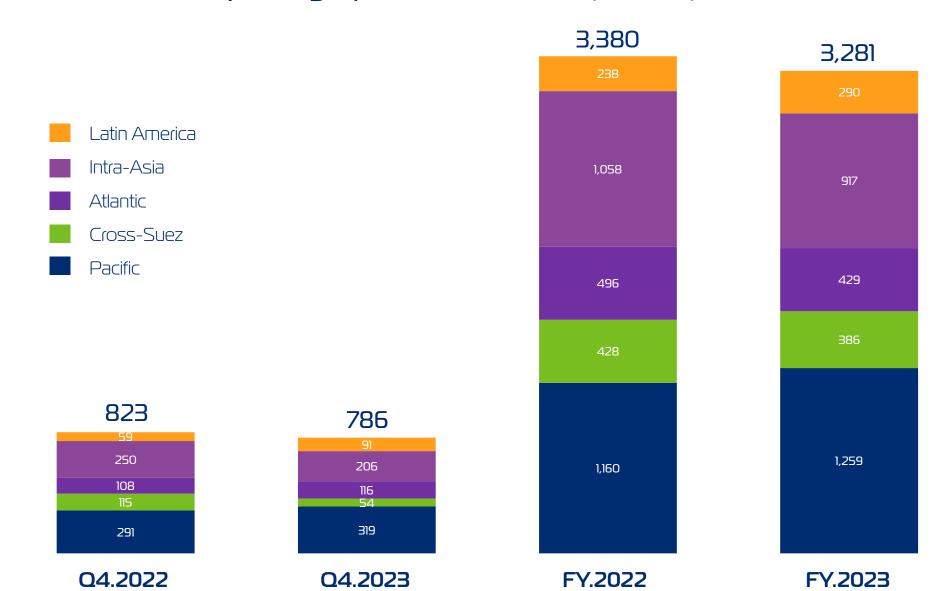
Q4 & FY 2023 highlights Financial highlights 2024 guidance

Market update





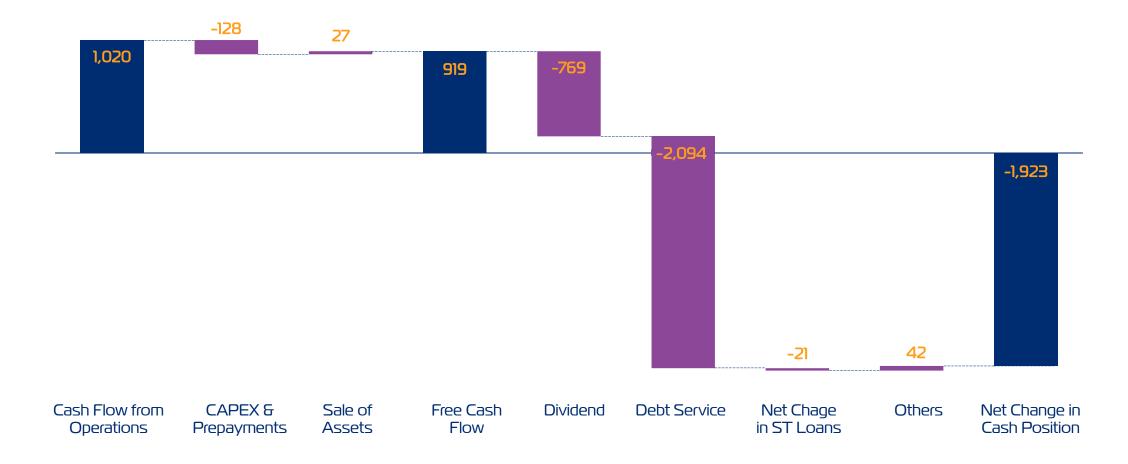
Volume Breakdown By Geographic Trade Zone (K TEU)



10

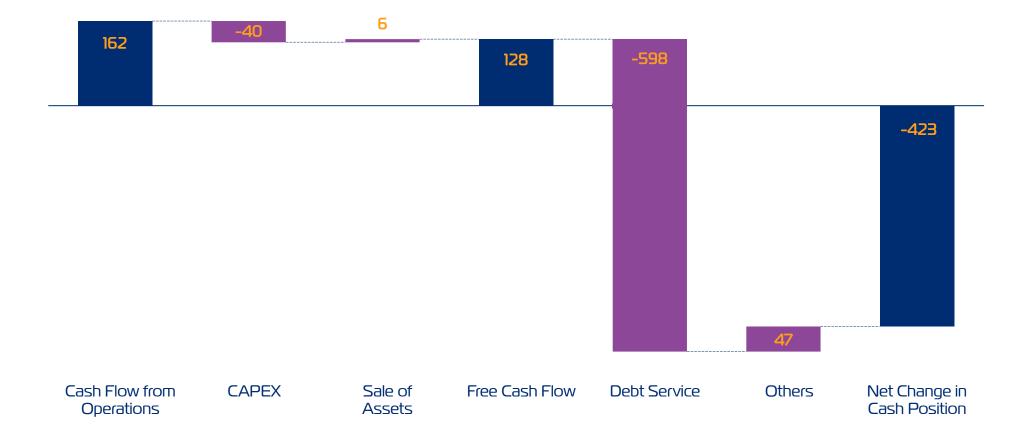


Full Year 2023 Cash Flow Bridge (\$Mn)





Q4 2023 Cash Flow Bridge (\$Mn)



2024 Full Year Guidance

Q4 & FY 2023 highlights

Adjusted EBITDA

\$850 to 1,450 Mn

Adjusted EBIT

• \$(300) to 300 Mn

Assumptions

• Freight rates: Slightly higher

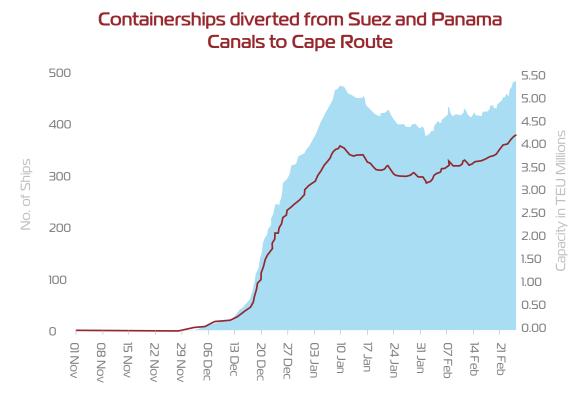
Volume: Higher

Bunker costs: Lower

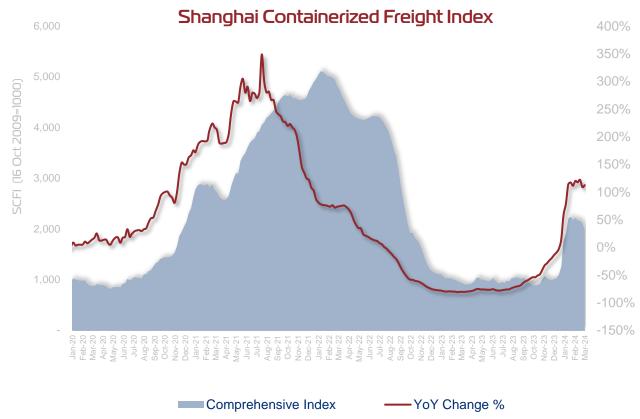


Q4 & FY 2023 highlights

The Red Sea Crisis: a "Wild Card"; Sustained Impact on Rates – Uncertain



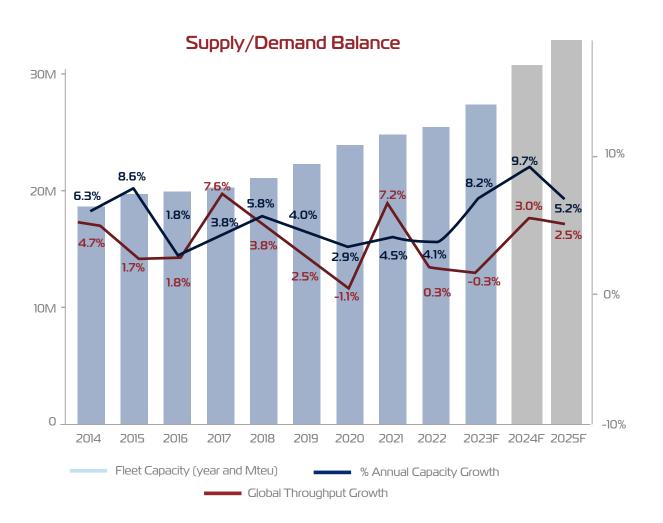




Q4 & FY 2023 highlights Financial highlights 2024 guidance Market update

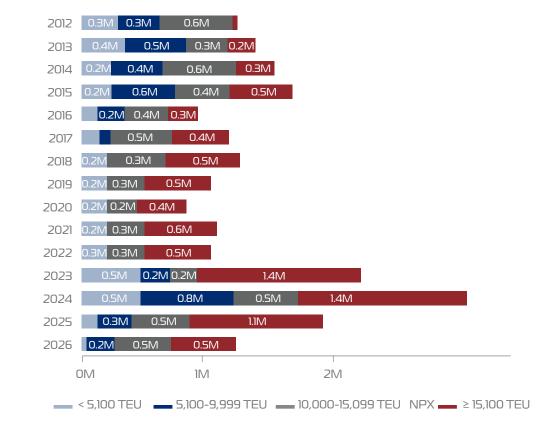


2024 Underlying Market Dynamic – Significant Oversupply with 120 Large Capacity Newbuilds Expected this Year



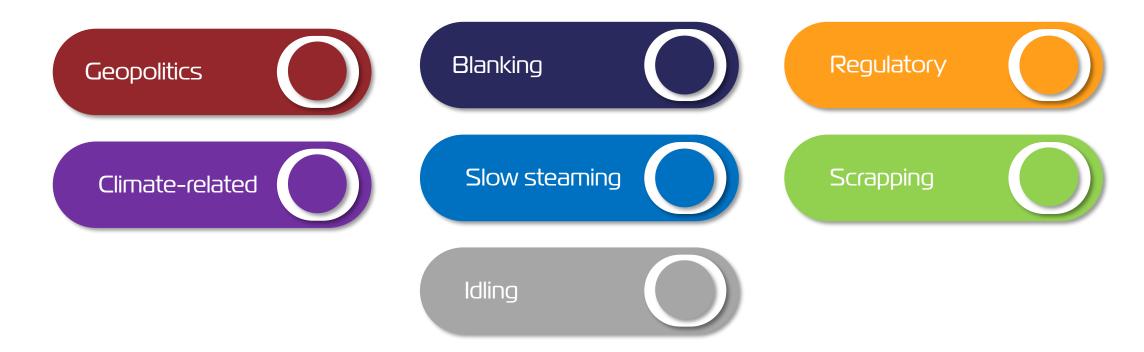
Delivery Breakdown by Size Range in TEU Millions

Summary



Factors Impacting Effective Supply

Financial highlights







Clear Path Forward

Financial highlights

2025 and beyond

Significantly improved market position

2023-2024

Transition period



Reconciliation of Net Income to Adjusted EBITDA and Adjusted EBIT(1)



(\$ in Mn)	2023	2022	2021
RECONCILIATION OF NET INCOME (LOSS) TO ADJUSTED EBIT			
Net income (loss)	(2,688)	4,629	4,649
Financial expenses, net	305	109	157
Income taxes	(128)	1,398	1,010
Operating income (loss) (EBIT)	(2,511)	6,136	5,816
Non-cash charter hire expenses	0	0	2
Capital gain (loss), beyond the ordinary course of business	20	(1)	0
Impairment losses of assets	2,063	0	0
Expenses related to legal contingencies	5	10	2
Adjusted EBIT	(422)	6,145	5,820
RECONCILIATION OF NET INCOME (LOSS) TO ADJUSTED EBITDA			
Net income (loss)	(2,688)	4,629	4,649
Financial expenses, net	305	109	157
Income taxes	(128)	1,398	1,010
Depreciation and amortization	1,472	1,396	780
EBITDA	(1,039)	7,532	6,596
Non-cash charter hire expenses	0	0	2
Capital gain (loss), beyond the ordinary course of business	20	(1)	0
Impairment losses of assets	2,063	0	0
Expenses related to legal contingencies	5	10	2
Adjusted EBITDA	1,049	7,541	6,597