

### Cautionary statement

Disclaimer: This presentation has been prepared by Anglo American Platinum Limited ("Anglo American Platinum") and comprises the written materials/slides for a presentation concerning Anglo American Platinum.

By attending this presentation and/or reviewing the slides you agree to be bound by the following conditions.

This presentation is for information purposes only and does not constitute an offer to sell or the solicitation of an offer to buy shares in Anglo American Platinum. Further, it does not constitute a recommendation by Anglo American Platinum or any other party to sell or buy shares in Anglo American Platinum or any other securities. All written or oral forward-looking statements attributable to Anglo American Platinum or persons acting on their behalf are qualified in their entirety by these cautionary statements

#### Forward-looking statements

This presentation includes forward-looking statements. All statements, other than statements of historical facts included in this presentation, including, without limitation, those regarding Anglo American Platinum's financial position, business, acquisition and divestment strategy, plans and objectives of management for future operations (including development plans and objectives relating to Anglo American Platinum's products, production forecasts and, reserve and resource positions), are forward-looking statements. By their nature, such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements of Anglo American Platinum, or industry results, to be materially different from any future results, performance or achievements expressed or implied by such forward-looking statements.

Such forward-looking statements are based on numerous assumptions regarding Anglo American Platinum's present and future business strategies and the environment in which Anglo American Platinum will operate in the future. Important factors

that could cause Analo American Platinum's actual results. performance or achievements to differ materially from those in the forward-looking statements include, among others, levels of actual production during any period, levels of global demand and commodity market prices, mineral resource exploration and development capabilities, recovery rates and other operational capabilities, the availability of mining and processing equipment, the ability to produce and transport products profitably, the impact of foreign currency exchange rates on market prices and operating costs, the availability of sufficient credit, the effects of inflation, political uncertainty and economic conditions in relevant areas of the world, the actions of competitors, activities by governmental authorities such as changes in taxation or safety, health, environmental or other types of regulations in the countries where Anglo American Platinum operates, conflicts over land and resource ownership rights and such other risk factors identified in Anglo American Platinum's most recent Integrated Report.

Forward-looking statements should, therefore, be construed in light of such risk factors and undue reliance should not be placed on forward-looking statements. These forward-looking statements speak only as of the date of this presentation.

Anglo American Platinum expressly disclaims any obligation or undertaking (except as required by applicable law, the Listings Requirements of the securities exchange of the JSE Limited in South Africa and any other applicable regulations) to release publicly any updates or revisions to any forward-looking statement contained herein to reflect any change in Anglo American Platinum's expectations with regard thereto or any change in events, conditions or circumstances on which any such statement is based.

Nothing in this presentation should be interpreted to mean that future earnings per share of Anglo American Platinum will necessarily match or exceed historical published earnings per share.

Certain statistical and other information about Anglo American Platinum included in this presentation is sourced from publicly available third party sources. As such it presents the views of those third parties, but may not necessarily correspond to the views held by Anglo American Platinum.

#### No investment advice

This presentation has been prepared without reference to your particular investment objectives, financial situation, taxation position and particular needs. It is important that you view this presentation in its entirety. If you are in any doubt in relation to these matters, you should consult your stockbroker, bank manager, solicitor, accountant, taxation adviser or other independent financial adviser (where applicable, as authorised in South Africa, under the Financial Advisory and Intermediary Services Act 37 of 2002).

#### Alternative performance measures

Throughout this presentation a range of financial and nonfinancial measures are used to assess our performance, including a number of the financial measures that are not defined under international financial reporting standards (IFRS). which are termed 'alternative performance measures' (APMs). Management uses these measures to monitor Anglo American Platinum's financial performance alongside IFRS measures because they help illustrate the underlying financial performance and position of Anglo American Platinum. These APMs should be considered in addition to, and not as a substitute for, or as superior to, measures of financial performance, financial position or cash flows reported in accordance with IFRS. APMs are not uniformly defined by all companies, including those in Anglo American Platinum's industry. Accordinaly, it may not be comparable with similarly titled measures and disclosures by other companies.

## 2022 interim results agenda

#### Overview of H1 2022:

Building blocks to drive value creation

| ESG performance         | 7  |
|-------------------------|----|
| Operational performance | 13 |
| Financial performance   | 18 |
| Market performance      | 27 |
|                         |    |



33

## Key highlights of H12022

Leading safety indicators & building maturity



Growth from concentrator debottlenecking projects



R71 billion contribution to society



Robust PGM basket price



Signed groundbreaking five-year wage agreement



Return to shareholders R21.5bn dividend declared



Launched zero-emission hydrogen fuel-cell truck



Building blocks in place to drive value creation



## Operating context in 2022

#### Supply chain disruption

Delay in delivery of equipment

Covid-19 shutdowns in China

#### Inflationary pressures

Commodity price increases

Tightening monetary policy

#### Weather & Eskom impacts

Extreme rainfall at Mogalakwena open-pit

Increasing national power outages

#### Communities & heritage

Protecting cultural heritage sites

Managing community expectations and engagement

## Delivering on our Purpose

Our Purpose is: "Re-imagining mining to improve people's lives"

Four priorities for strategy delivery:

A leader in ESG



Go beyond resilience, thrive through change



Maximize value from our core



Stimulate new markets and leverage new capabilities



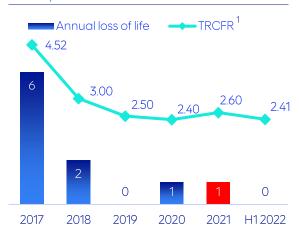
## ESG performance





## Continuous efforts to improve safety, health and the environment

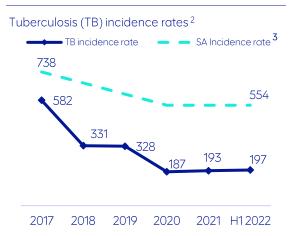
#### Safety



Tragic fatality of colleague from ACP – reported in 2021 in line with date of initial accident

Significant focus on elimination of fatalities

#### Health

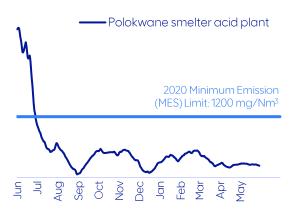


Actively manage TB and HIV cases

Enhancing focus employee wellness tracking including mental health awareness

#### Environment

(1 month rolling average  $SO_2$  emissions mg/Nm<sup>3</sup>)



SO<sub>2</sub> abatement plant at Polokwane reducing emissions to below legislated standards

Zero environmental incidents



## Contribution to society of R71 billion

Taxes and royalties

Local procurement

Increasing contribution to stakeholders and society

R10bn

R15bn

Salaries and wages

Social investment

R7bn

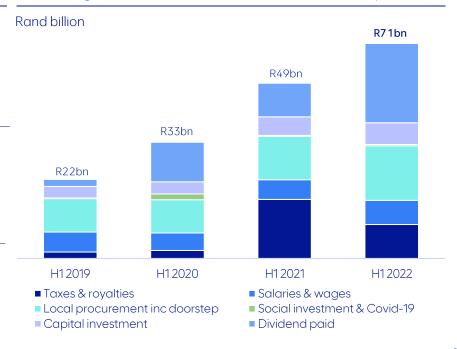
R350m

Capital investment

Dividends

R6bn

R33bn





## Concluded wage agreement





## Launched the world's largest hydrogen fuelcell mining haul truck



Launched the pilot nuGen™ Zero Emission Haulage Solution: a hydrogen-powered ultra-class mine haul truck

Will eliminate the use of diesel in trucks and contribute to an 11% reduction in greenhouse gas emissions at Mogalakwena

Will enable our truck fleet to be zero emission, saving 120,000 tonnes of carbon emissions per annum

Built a hydrogen production, storage and refuelling complex

- Largest electrolyser in Africa
- Construction of 100MW solar PV plant in Q4 2022

Serve as local and regional hubs for emerging hydrogen economy

Help to generate new industry and jobs in South Africa



# Driving education and community development

#### Community education schemes



Our education projects benefits 188 schools

Own and operate an engineering skills training centre in Gauteng and is fully accredited

Invested R65 million and helped fund 139 bursars and 118 graduates in 2022

#### Yes4Youth – work experience



Signatory and active member of the YES Campaign – aimed to help youth get work experience

Successful pilot at Amandelbult with 720 youth trained – increase to 1,820 in 2022 intake

Programme to run for the next 3 years

#### Community supplier development



Sammy Mmotlana (Unit 17 Logistics)

Strong focus on developing local community procurement opportunities

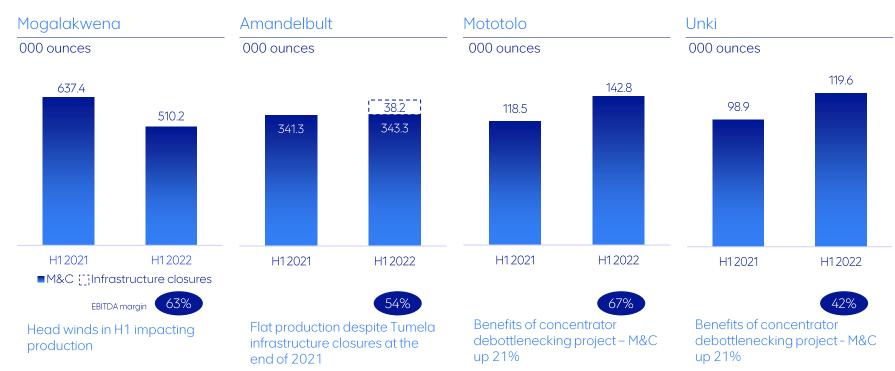
Zimele enterprise development programme helps develop business owner skills

Increased procurement from doorstep communities to R1.1 billion in H1 2022

Operational performance



# Own-mines producing strong EBITDA margins

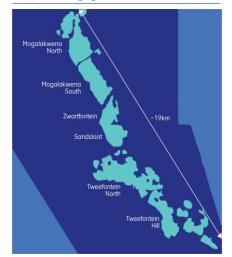




## Improving H2 performance at Mogalakwena

Go beyond resilience, thrive through change

#### Improving grade



Mine plan moves to higher grade ore at South pit – increase in grade expected in H2

#### Increased truck fleet



Increasing truck fleet to mitigate increased haulage - protection of cultural heritage site

#### Improving efficiencies



P101 improvements - increased tonnes mined with improved rope shovel performance and payload per truck

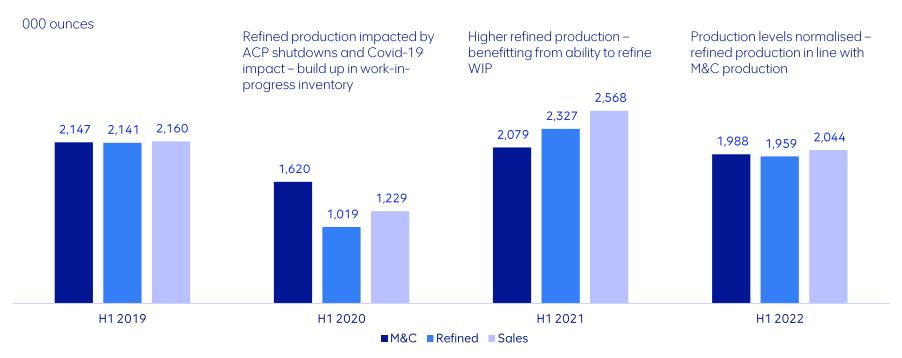
#### Concentrator runtime



Planned maintenance at North concentrator in H1 allows for greater planned runtime in H2



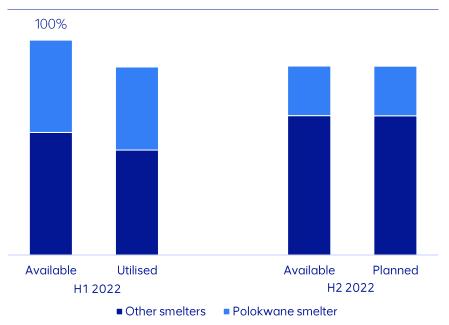
## Refined production and sales volumes in line with M&C production





## Improving processing performance in H2

#### Smelting capacity (tonnes)



Planned routine maintenance at Mortimer and Waterval smelters in H1

Polokwane smelter full rebuild in Q3 2022

H2 refined production above H1 by prioritising high grade M&C concentrate and additional stock releases

Financial performance



## Strong financial performance in H12022

Revenue EBITDA Unit cost per PGM ounce

R86bn

R43bn

R14,600

Return on capital employed (ROCE)

Net cash

2022 dividend declared

150%

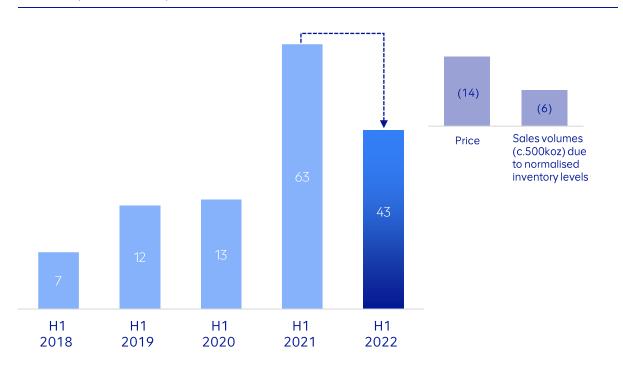
R42bn

R21.5bn

R81 per share/80% pay-out

## Solid EBITDA and margins

#### EBITDA (Rand billion)



#### Robust PGM basket price

R41,132/PGM ounce

Sales volumes

2 million ounces

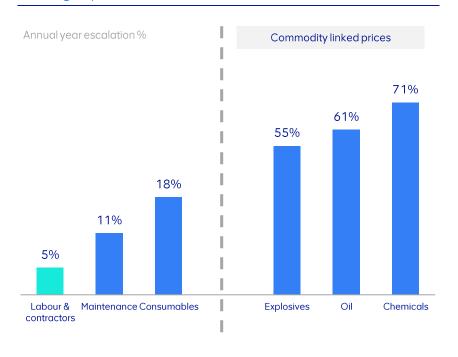
in line with refined production

Mining EBITDA margin

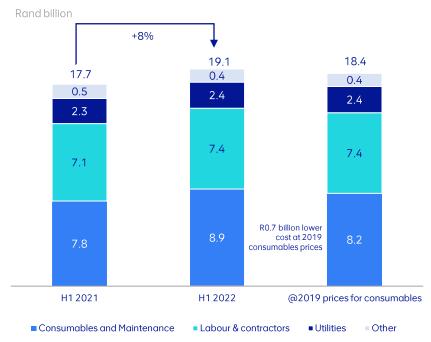
59%

## Costs impacted by commodity price increases

#### Mining input inflation of 10.2%...

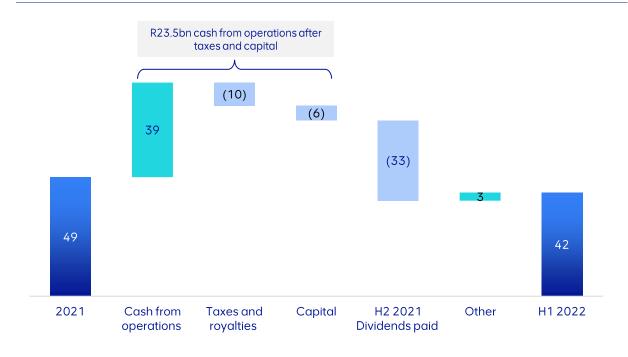


#### ...but we managed to contain cost increases to 8%



## Robust cash generation

#### Net cash evolution (Rand billion)



#### Cash from operations

R39bn

Dividends paid in H1 2022

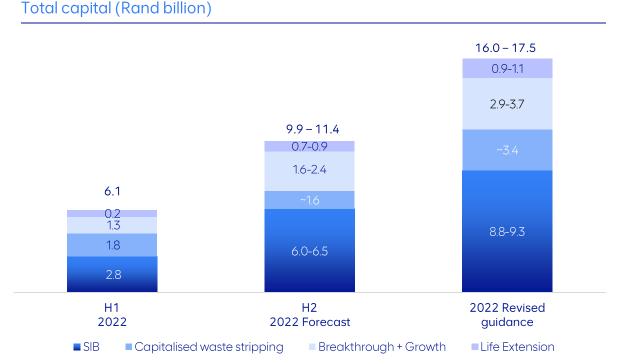
R33bn

Net cash position

R42bn

R15bn excl. customer prepayment

## Continuing to invest in sustaining the business



#### H2 capital focus

Focus remains on asset reliability

- Polokwane smelter rebuild
- Slag cleaning furnace rebuild

Heavy Machinery Equipment delivery

Der Brochen replacement

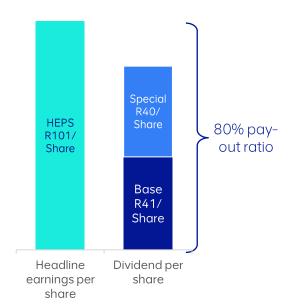
Mogalakwena twin exploration decline

## Industry-leading returns to shareholders

H1 2022 dividend per share

H1 2022 dividend declared

Dividend pay-out ratio



R21.5bn

80%

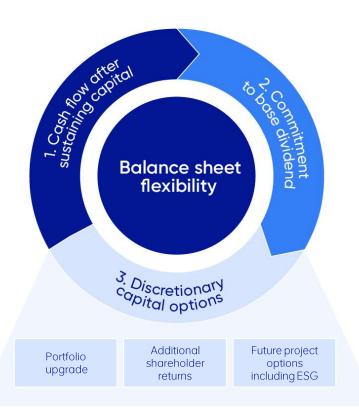
Dividend per share

Dividend yield <sup>4</sup>

R81/share

14%

## Disciplined capital allocation



R23.5bn

Cash from operations excluding taxes and capex

R21.5bn

H1 2022 dividend declared

R8.3-9.0bn

H2 2022 sustaining capital

R1.6-2.4bn

H2 2022 expansion/breakthrough capital

## Maintaining 2022 guidance

PGM production (M&C)

3.9 - 4.3

million ounces

Total capital

16.0 - 17.5

Rand billion

Refined PGM production & PGM sales volumes

4.0 - 4.4

million ounces

Unit cost per PGM ounce

14,000–15,000

Rand per PGM ounce

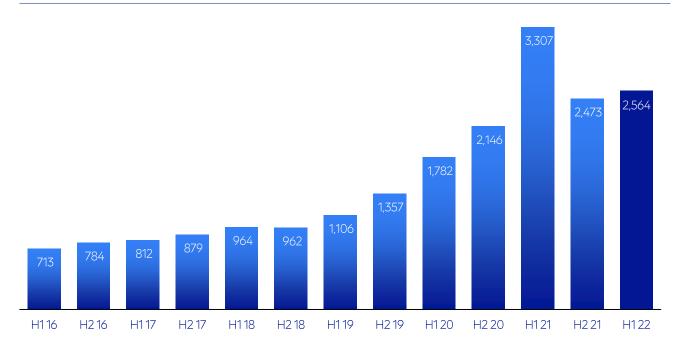


## Market review



## PGM basket price firm in H12022

#### US\$ basket price – half year average market price <sup>5</sup>



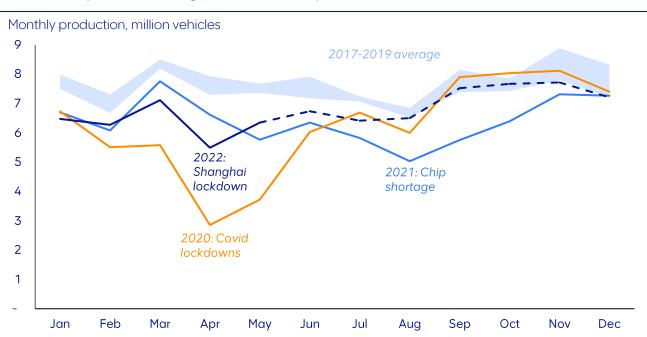
Palladium hit record high on supply concerns after Russian invasion of Ukraine

Prices fell back towards mid-year as supply concerns eased and automotive production remained subpar

iridium and ruthenium – continuing to make sizeable contributions

## Auto production hit again but recovery underway

#### Automotive production begins slow recovery 6



Automotive sales remain constrained by production.

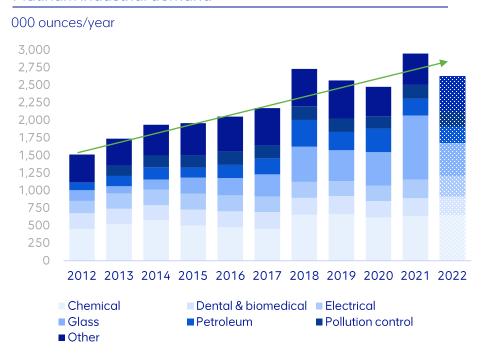
Automotive production has revised lower for 2022

Chinese lockdowns hit domestic output and exacerbated global supplychain issues

Easing lockdowns, China's incentives and improving chip leading to a better H2, despite downside risks

### Long-term industrial platinum demand momentum

#### Platinum industrial demand 7



#### Glass platinum demand

- Manufacture of high quality optical and display glass
- Light-weight fibreglass for wind turbines

#### Chemical & petrochemical platinum demand

- Catalysts for silicone packaging
- Nitric acid production
- Bulk petrochemicals

#### Electrical pgm demand

- Hard disc drives
- Fuel cells & electrolysers

#### Oil refining platinum demand

• Catalytic reforming to produce gasoline

## Balancing the many risks and opportunities

Opportunities Risks

Strong US dollar Auto production recovering Short-term Possible global recession Consumer demand robust High energy costs hurting consumers Low auto inventories Potential global PGM supply disruption Structural issues in jewellery market Rising vehicle PGM loadings Long-term rise in recycling volumes Future decarbonisation & industrial demand Rising battery vehicle share Long-term Hydrogen uses gaining momentum Possible shift away from car ownership

## Platinum and rhodium tighten as palladium loosens

#### Platinum<sup>8</sup>

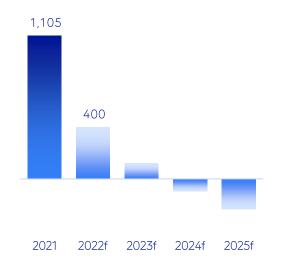
Future demand from gasoline substitution & hydrogen economy drives deficit

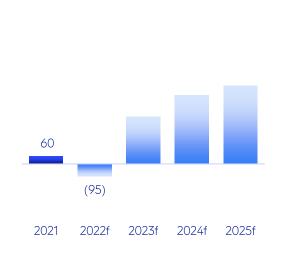
#### Palladium<sup>8</sup>

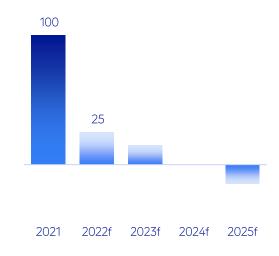
Move to surplus hastened by weaker automotive production in medium term

#### Rhodium<sup>8</sup>

Unique NOx reduction qualities drive auto demand and return to deficit







Building blocks in place to drive value creation





## A world-class integrated portfolio of assets

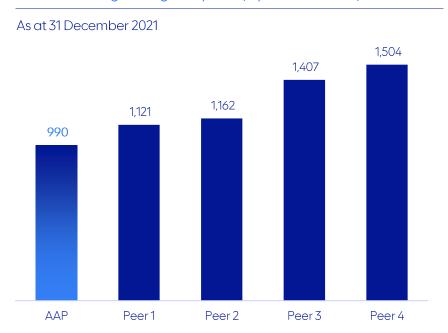


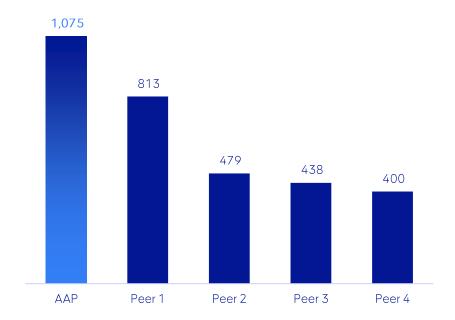


# Productivity benefits driven from a quality asset base and lowest AISC in the industry

All-in-sustaining cost against peers (\$ per PGM ounce)9

Productivity against peers (Tonnes milled per employee/annum)9







## Future of Mogalakwena – progressing all workstreams

#### Resource Development Plan (RDP)



Maximising the full value of the ore body and optimising for shared value

Targeting underground – R2bn capital

- Twin exploration declines
- Less waste on surface
- Less impact on communities

#### Communities



Cultural heritage sites protected leading to change in waste dumping strategy

Strong engagement platforms with communities

Progressing direct community engagement

#### Technology and Innovation



Bulk ore sorter fully commissioned and integration process advanced

Pilot fuel-cell truck launched – aim to reducing reliance on oil price and drive cost down

Coarse particle floatation in construction



# Future of Mogalakwena – progressing all workstreams

#### Downstream processing



ACP debottlenecking project in feasibility study

Battery grade nickel production opportunities under assessment at the Base Metal Refinery

### **Expanding concentrator capacity**



Feasibility study completed for various capacities of expansion

Project review and approval process currently in progress

### Operational efficiencies - P101



Improved rope shovel performance

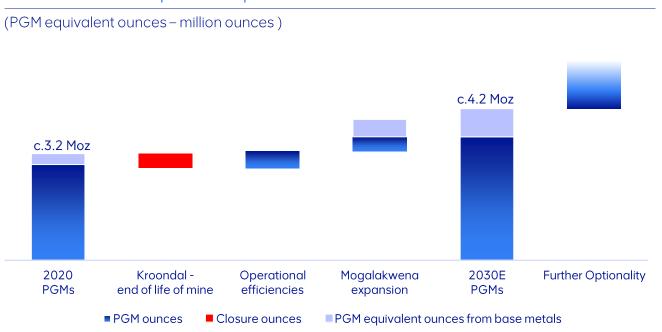
Increased payload per truck

Optimising runtime at concentrators

Concentrator infrastructure in place for coarse particle recovery plant

# Maximising value from our core through increasing own-mine production

PGM and base metal production per annum 2020 - 2030



The world needs our metals for a greener, cleaner & healthier future

Portfolio of inherently diversified metals – both PGMs and base metals

Optionality in Tier assets to grow both PGMs and base metals – by 2030 would be a top nickel producer globally

**Processing** 



Mogalakwena

# Progressing value accretive growth across our portfolio of world class assets

Mototolo

Unki

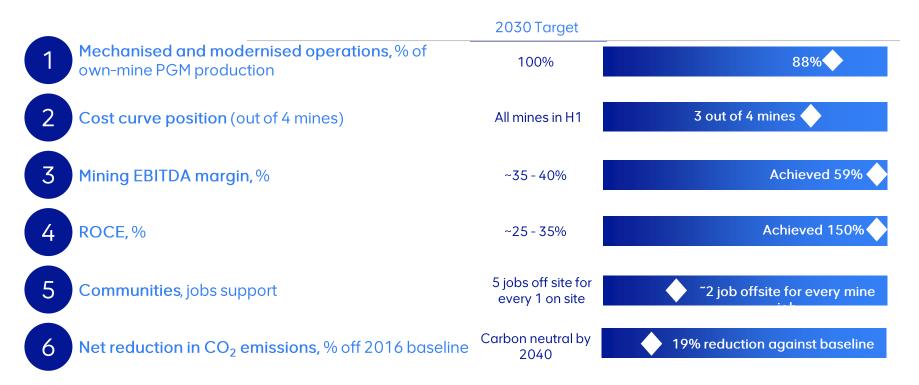
| Execution                      | <ul><li>Bulk ore sorting</li><li>Course particle rejection</li><li>Twin exploration declines</li></ul> | 15e drop down –<br>mechanization   | <ul> <li>Concentrator debottlened debottleneck ramp up</li> <li>Der Brochen south decline replacement</li> </ul> | eck • BMR copper debottleneck |
|--------------------------------|--|--|--|-------------------------------|
| Feasibility                    | Third concentrator   | Middellaagte open pit     Access to resource from<br>surface secured     Facilitates access to future<br>underground                 | Growth to 320ktpm –     Dense Media     Separation   | ACP debottleneck              |
| Pre-feasibility<br>and concept | <ul> <li>Sandsloot Underground</li> <li>Mogalakwena South<br/>underground</li> </ul>                   | Future of Amandelbult     Middellaagte underground mechanisation     Tumela 1-sub shaft mechanisation     Concentrator configuration | Expansion concept study     Expansion concept study  | /                             |

**Amandelbult** 

## Developing a hydrogen future ecosystem



# Strategy to deliver strong financial returns and value to our stakeholders



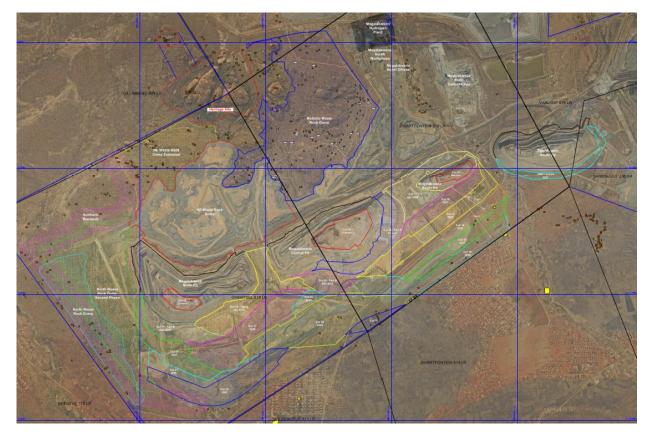
Thank you



# Appendix

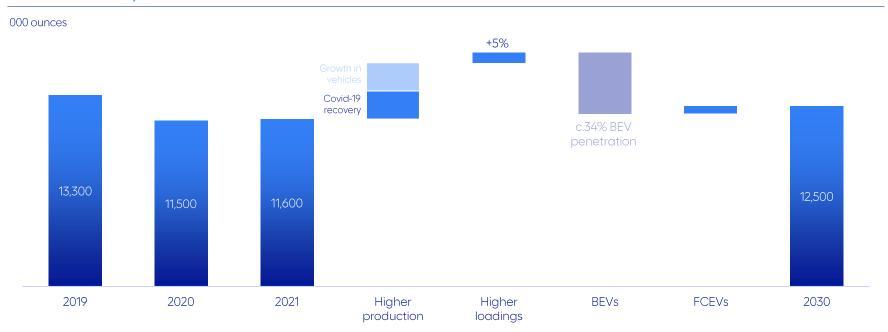


# Mogalakwena – aerial map



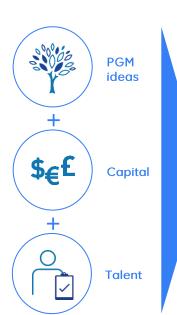
# Medium-term: higher production and loadings help offset rise of BEVs

### Global autocatalyst PGM demand 10



# Market development creates companies and provides opportunities for PGM demand

#### **PGM collabs & ventures**



### Scale existing demand segments

... in recognised **demand segments**: e.g. hydrogen, jewellery and investments



### Create new demand segments

... in **opportunity areas** discovered but not sufficiently tested, or areas that can be created outright

### Carbon neutral-feedstock

Low-loss computing FoodTech Waste & pollution control

Battery & storage

MedTech New materials

Anglo American / © 2022

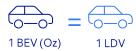
## Our market development focus and opportunities

### **Mobility**

• Scale fuel cell (Hydrogen)



• Develop Pd / Pt-using lithium batteries (Battery & Storage)



 Commercialise PGM-using technologies e.g. electrofuels (making internal combustion engines



Oz in LDVs

#### Consumer and industrial

 Commercialise PGM-using food preservation technology (FoodTech)



Improve existing cancer drug to alleviate patient suffering & more (MedTech)



 Develop PGM-using memory chips to improve efficiency of data storage and processing (Low-loss computing)



### Jewellery, luxury & investments

• Re-define the possibilities for jewellery design (Jewellery / New materials)





Test new commercial concepts and capture untapped consumer segments (Investments & Jewellery)





PGMs for Green Transition

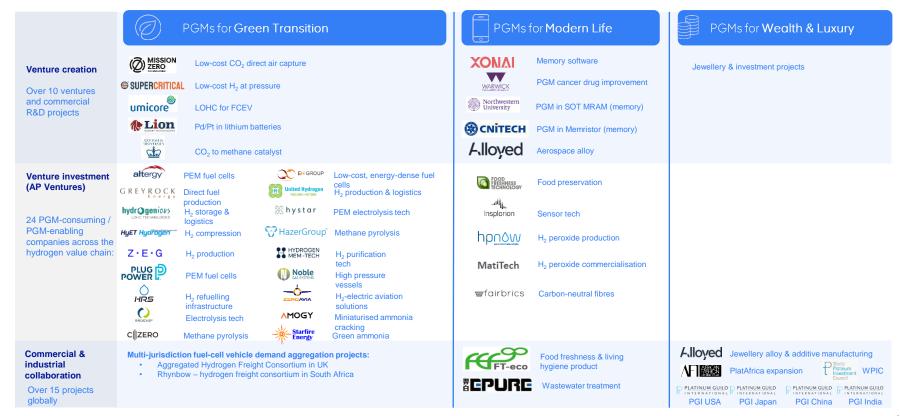




# Incremental demand could be several million ounces per year

| Focus               | Demand Segments<br>/ Opportunity Areas       | PGM used    | Possible incremental ounces   |
|---------------------|--|-------------|---|
| Green<br>transition | Hydrogen & battery                           | Pt Pd Ir    | Pt ~2 to ~5 million oz p.a. and Pd ~4 to ~8 million oz p.a.  If FCEV captures 5-10% market share of global car sales & Pd-using BEV captures another 25-50% |
| transition          | Carbon-neutral feedstock & pollution control | Pt Ru       | Equivalent to one new mining shaft (200,000+ oz p.a.)in addition to existing demand from catalytic converters   |
| Modern life         | Low-loss computing                           | Pt Pd Ru Ir | Several million oz p.a.  Uptake from high performance computing (e.g. data centres) to consumer electronics   |
|                     | FoodTech & MedTech                           | Pt Pd Ru Os | Equivalent to one/two new mining shafts (200,000-500,000+ oz p.a.)  Applications in pharmaceutical & consumer healthcare                                    |
| Wealth &<br>luxury  | Jewellery & investment                       | Pt          | Considerable market opportunity Going beyond bridal, especially white gold  |

## Our projects shaping the future of the PGM industry



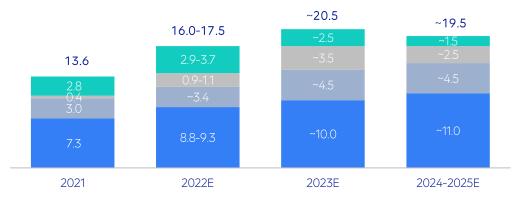
# Three-year guidance

|                               | Unit       | 2022E     | 2023E     | 2024E     |
|-------------------------------|------------|-----------|-----------|-----------|
| Metal-in-concentrate<br>(M&C) |            |           |           |           |
| Total PGMs                    | (m ounces) | 3.9 – 4.3 | 4.1 – 4.5 | 4.1 – 4.5 |
| Platinum                      | (m ounces) | 1.8 – 2.0 | 1.9 – 2.1 | 1.9 – 2.1 |
| Palladium                     | (m ounces) | 1.2 – 1.3 | 1.3 – 1.4 | 1.3 – 1.4 |
| Other PGMs and gold           | (m ounces) | 0.9 – 1.0 | 0.9 – 1.0 | 0.9 – 1.0 |
| Refined production            |            |           |           |           |
| Total PGMs                    | (m ounces) | 4.0 - 4.4 | 3.8 – 4.2 | 4.1 – 4.5 |

## Capital expenditure guidance



- Life extension
- Capital waste stripping
- ■Stay-in business



| Capital expenditure              |             | 2021 | 2022E     | 2023E | 2024-2025E |
|----------------------------------|-------------|------|-----------|-------|------------|
| Total sustaining capital         | (R billion) | 10.8 | 13.1-13.8 | ~18.0 | ~18.0      |
| Stay-in business                 | (R billion) | 7.3  | 8.8-9.3   | ~10.0 | ~11.0      |
| Capitalised waste stripping      | (R billion) | 3.0  | ~3.4      | ~4.5  | ~4.5       |
| Life extension                   | (R billion) | 0.4  | 0.9-1.1   | ~3.5  | ~2.5       |
| Expansion / breakthrough capital | (R billion) | 2.8  | 2.9-3.7   | ~2.5  | ~1.5       |
| Total capital expenditure        | (R billion) | 13.6 | 16.0-17.5 | ~20.5 | ~19.5      |

## **EBITDA** sensitivity

| Sensitivity analysis - H1 2022 | 30 June 2022 spot | Average realised | Impact of 10% change in price/FX |
|--------------------------------|-------------------|------------------|----------------------------------|
| Commodity / unit               |                   |                  |                                  |
| Platinum (\$/oz)               | 919               | 964              | 1,532                            |
| Palladium (\$/oz)              | 1,967             | 2,147            | 2,671                            |
| Rhodium (\$/oz)                | 14,000            | 17,131           | 3,444                            |
| Gold (\$/oz)                   | 1,817             | 1,866            | 99                               |
| Nickel (\$/ton)                | 23,119            | 28,188           | 356                              |
| Copper (\$/ton)                | 8,360             | 9,476            | 90                               |
| Chrome (\$/ton)                | 285               | 161              | 84                               |
| Currency                       |                   |                  |                                  |
| South African rand             | 16.24             | 15.39            | 6,452                            |

## Net cash flow by mine

| Assets                   | Net cash<br>31 Dec 2021 | Cash from operations | SIB & waste capital | Economic free cash flow | Project<br>capital | Deferred consideration |         | Dividends paid | Other | Net cash<br>30 Jun 2022 |
|--------------------------|-------------------------|----------------------|---------------------|-------------------------|--------------------|------------------------|---------|----------------|-------|-------------------------|
| Mogalakwena              |                         | 13,234               | (3,207)             | 10,027                  | (757)              |                        |         |                |       |                         |
| Amandelbult              |                         | 9,327                | (350)               | 8,977                   | (307)              |                        |         |                |       |                         |
| Mototolo                 |                         | 3,161                | (175)               | 2,986                   | (152)              | (2,436)                |         |                |       |                         |
| Unki                     |                         | 1,989                | (113)               | 1,875                   | (63)               | 15                     |         |                |       |                         |
| Joint operations (mined) |                         | 5,176                | (321)               | 4,855                   | (14)               |                        |         |                |       |                         |
| Third party POC          |                         | 5,045                | (472)               | 4,573                   | (65)               | 4,621                  |         |                |       |                         |
| Other                    |                         | 1,193                | (39)                | 1,155                   | (109)              |                        | (9,500) |                | 182   |                         |
|                          | 49,137                  | 39,125               | (4,677)             | 34,448                  | (1,467)            | 2,200                  | (9,500) | (33,159)       | 182   | 41,841                  |

## Cost breakdown

| 2022                | Cost base (Rbn) | Volume % | PGMs (koz) |        |             | Consumables |             | Utilities | Sundries |
|---------------------|-----------------|----------|------------|--------|-------------|-------------|-------------|-----------|----------|
| Opencast mining     | 3.9             | 40%      | 528        | 16%    | 7%          | 39%         | 28%         | 2%        | 9%       |
| Conventional mining | 5.4             | 29%      | 376        | 54%    | 6%          | 16%         | 9%          | 8%        | 7%       |
| Mechanised mining   | 3.9             | 31%      | 406        | 38%    | 10%         | 23%         | 18%         | 6%        | 6%       |
| Concentrating       | 3.8             |          |            | 14%    | 1%          | 26%         | 26%         | 21%       | 11%      |
| Processing          | 5.5             |          |            | 22%    | 0%          | 20%         | 17%         | 22%       | 18%      |
| Total               | 22.6            | 100%     | 1,309      | 30%    | 5%          | 24%         | 19%         | 12%       | 11%      |
| 2021                | Cost base (Rbn) | Volume % | PGMs (koz) | Labour | Contractors | Consumables | Maintenance | Utilities | Sundries |
| Opencast mining     | 3.3             | 47%      | 656        | 18%    | 6%          | 36%         | 31%         | 1%        | 8%       |
| Conventional mining | 5.2             | 26%      | 372        | 55%    | 5%          | 15%         | 8%          | 8%        | 9%       |
| Mechanised mining   | 3.6             | 27%      | 376        | 37%    | 9%          | 24%         | 17%         | 6%        | 7%       |
| Concentrating       | 3.5             |          |            | 15%    | 0%          | 23%         | 27%         | 21%       | 13%      |
| Processing          | 4.9             |          |            | 23%    | 1%          | 17%         | 15%         | 26%       | 19%      |
| Total               | 20.5            | 100%     | 1,404      | 31%    | 4%          | 23%         | 18%         | 13%       | 11%      |

## All in sustaining cost (AISC)

|                   |  | Mogalakwena | Amandelbult | Mototolo | Unki  | Modikwa | Kroondal | Other | Mining |
|-------------------|--|-------------|-------------|----------|-------|---------|----------|-------|--------|
|                   | Costs (US\$ million)                               |             |             |          |       |         |          |       |        |
|                   | Cash operating costs                               | 407         | 401         | 123      | 102   | 81      | 113      |       | 1,227  |
|                   | Other costs and marketing                          | 116         | 115         | 25       | 73    | 12      | 23       | 8     | 373    |
|                   | Capitalised waste costs                            | 119         |             |          |       |         |          |       | 119    |
|                   | Sustaining capital                                 | 89          | 32          | 11       | 7     | 10      | 10       | 3     | 163    |
| a                 | Total cost   | 732         | 547         | 160      | 183   | 104     | 146      | 11    | 1,882  |
|                   | Total revenue excluding PGM revenue (US\$ million) |             |             |          |       |         |          |       |        |
| b                 | Base and other metals                              | 217         | 73          | 10       | 50    | 8       | 6        |       | 364    |
| c = a-b           | All-in sustaining costs                            | 515         | 473         | 151      | 133   | 96      | 140      | 11    | 1,518  |
| d                 | PGM ounces sold                                    | 540         | 372         | 128      | 112   | 70      | 127      |       | 1,349  |
| e = c x 1,000 ÷ d | US\$ AISC / PGM oz sold                            | 953         | 1,272       | 1,178    | 1,183 | 1,375   | 1,103    |       | 1,126  |
|                   | Average PGM price achieved (\$)                    | 2,142       | 2,819       | 2,678    | 2,250 | 2,772   | 2,794    |       | 2,482  |
|                   | Realised \$ cash margin/PGM ounce sold             | 1,188       | 1,546       | 1,499    | 1,067 | 1,396   | 1,691    |       | 1,357  |

## Rand basket price

|                   |   | Mogalakwena | Amandelbult | Mototolo | Unki   | Joint operations | Mining | POC/Other | Company<br>(ex-trading) |
|-------------------|---|-------------|-------------|----------|--------|------------------|--------|-----------|-------------------------|
|                   | Net sales revenue (US\$ million)                  |             |             |          |        |                  |        |           |                         |
|                   | from platinum                                     | 219         | 177         | 56       | 48     | 84               | 585    | 317       | 902                     |
|                   | from palladium                                    | 533         | 181         | 77       | 92     | 121              | 1,004  | 340       | 1,344                   |
|                   | from rhodium                                      | 333         | 605         | 180      | 87     | 298              | 1,503  | 832       | 2,334                   |
|                   | from other metals                                 | 289         | 159         | 39       | 75     | 58               | 620    | 344       | 881                     |
| а                 | Total revenue                                     | 1,374       | 1,122       | 352      | 303    | 561              | 3,711  | 1,833     | 5,460                   |
|                   | Sales volume (000 ounces)                         |             |             |          |        |                  |        |           |                         |
| b                 | platinum ounces sold                              | 227         | 184         | 58       | 50     | 87               | 606    | 328       | 934                     |
|                   | other PGMs sold                                   | 313         | 188         | 70       | 62     | 109              | 743    | 368       | 1,110                   |
| С                 | Total PGMs sold                                   | 540         | 372         | 128      | 112    | 196              | 1,349  | 696       | 2,044                   |
|                   | US\$ basket prices                                |             |             |          |        |                  |        |           |                         |
| d = a ÷ c x 1,000 | US\$ basket price per PGM ounce <sup>1</sup>      | 2,543       | 3,016       | 2,752    | 2,698  | 2,857            | 2,752  | 2,634     | 2,671                   |
| e = a ÷ b x 1,000 | US\$ basket price per platinum ounce              | 6,043       | 6,111       | 6,075    | 6,046  | 6,445            | 6,124  | 5,585     | 5,845                   |
| f                 | US dollar/ZAR exchange rate                       | 15.39       | 15.39       | 15.39    | 15.39  | 15.39            | 15.39  | 15.39     | 15.40                   |
|                   | Rand basket prices                                |             |             |          |        |                  |        |           |                         |
| g = d x f         | Rand basket price per PGM ounce <sup>2</sup>      | 39,142      | 46,421      | 42,357   | 41,525 | 43,974           | 42,356 | 40,539    | 41,132                  |
| g = e x f         | Rand basket price per platinum ounce <sup>2</sup> | 93,003      | 94,052      | 93,495   | 93,055 | 99,196           | 94,262 | 85,957    | 90,018                  |

<sup>1\$11</sup> variance from Rand basket price conversion due to monthly metal Prices in dollar

<sup>&</sup>lt;sup>2</sup>Company Ex trading calculated as ((a x f) / c x 1000)

## Simplified EBITDA per PGM ounce

| (R million)                 |                                | Mogalakwena A | mandelbult | Mototolo | Unki   | Attributable<br>joint Ex<br>operations<br>share | kit and C&M<br>mines | Mined   | POC & toll | Trading | Other   | Company | Company–<br>(ex trading) |
|-----------------------------|--------------------------------|---------------|------------|----------|--------|---|----------------------|---------|------------|---------|---------|---------|--------------------------|
| $a = (b \times c)/1000 + d$ | Net revenue                    | 21,140        | 17,272     | 5,411    | 4,661  | 8,634   |                      | 57,118  | 28,209     | 253     |         | 85,580  | 85,327                   |
| b                           | Basket price per PGM ounce     | 39,142        | 46,421     | 42,357   | 41,525 | 43,974  |                      | 42,357  | 40,539     | 385     |         | 31,223  | 41,132                   |
| С                           | PGM ounces sold                | 540           | 372        | 128      | 112    | 196   |                      | 1,349   | 696        | 657     |         | 2,701   | 2,044                    |
| d                           | Other revenue                  |               |            |          |        |   |                      |         | (2)        |         |         | 1,238   | 1,238                    |
| e = (f x g)/1000 + h        | Cash operating costs           | 6,456         | 6,262      | 1,858    | 1,684  | 2,948   | (85)                 | 19,123  | 22,798     | 4       |         | 41,925  | 41,921                   |
| f                           | Cash operating cost / PGM oz   | 12,653        | 18,238     | 13,007   | 14,083 | 15,233  |                      | 14,603  |            |         |         |         |                          |
| g                           | PGM ounces produced            | 510           | 343        | 143      | 120    | 194   |                      | 1,310   | 678        |         |         |         |                          |
| h                           | POC and toll costs             |               |            |          |        |   |                      |         | 22,798     |         |         |         |                          |
| i = (j + k + l + m + n)     | Other costs                    | 1,266         | 1,712      | (46)     | 1,032  | 172   | 121                  | 4,257   | (4,805)    |         | 1,446   | 899     | 899                      |
| j                           | - Metal inventory              | (362)         | 75         | (396)    | (63)   | (310)   |                      | (1,056) | (5,163)    |         |         | (6,220) | (6,220)                  |
| k                           | - Other costs                  | 600           | 468        | 88       | 804    | 50  | 121                  | 2,131   | 358        |         | 848     | 3,337   | 3,337                    |
| 1                           | - Royalties                    | 1,028         | 834        | 263      | 291    | 420   |                      | 2,837   |            |         |         | 2,837   | 2,837                    |
| m                           | - Chrome                       |               | 334        |          |        | 12  |                      | 346     |            |         |         | 346     | 346                      |
| n                           | - Market and development costs |               |            |          |        |   |                      |         |            |         | 598     | 598     | 598                      |
| o = (e + i)                 | Total costs                    | 7,722         | 7,974      | 1,812    | 2,716  | 3,120   | 36                   | 23,381  | 17,992     | 4       | 1,446   | 42,823  | 42,819                   |
| p = (a - o)                 | EBITDA                         | 13,418        | 9,298      | 3,598    | 1,945  | 5,514   | (36)                 | 33,738  | 10,217     | 249     | (1,446) | 42,757  | 42,508                   |
| q = (p ÷ a)                 | EBITDA margin                  | 63%           | 54%        | 67%      | 42%    | 64%   | 0%                   | 59%     | 36%        | 98%     |         | 50%     | 50%                      |

## Footnotes

- Total recordable case injury frequency rate (TRCFR) is a measure of all injuries requiring treatment above first aid per 1,000,000 hours worked
- 2) TB incident rate is the incidence of tuberculosis per 100,000 people
- 3) SATB incidence rates from the World Health Organisation data
- 4) Dividend yield based on 20-21 dividend declared as at share price on 31 December 2021 of R1,816 per share.
- 5) Calculated using 5E production share of South African mined output during 2017-2019.
- 6) Source: LMC Automotive, Light Vehicle Production Forecast.
- 7) Johnson Matthey public report May 2022
- 8) Source: JM historical data to 2021. Anglo American Platinum forecasts thereafter
- 9) Source: company analysis of peer costs. All-in-sustaining costs: Includes cash operating costs, other indirect costs, other direct and allocated net expenses, direct and allocated stay-in-business capex, capitalised waste stripping and allocated marketing and market development costs net of revenue from all metals other than PGMs. Presented before project and restructuring costs and abnormal activities
- 10) JM historical data to 2021. Production assumptions: LMC long-term forecasts, January 2022, loadings: Anglo American Platinum estimates, BEV: high-end of industry forecasts, FCEVs: Anglo American Platinum estimates.