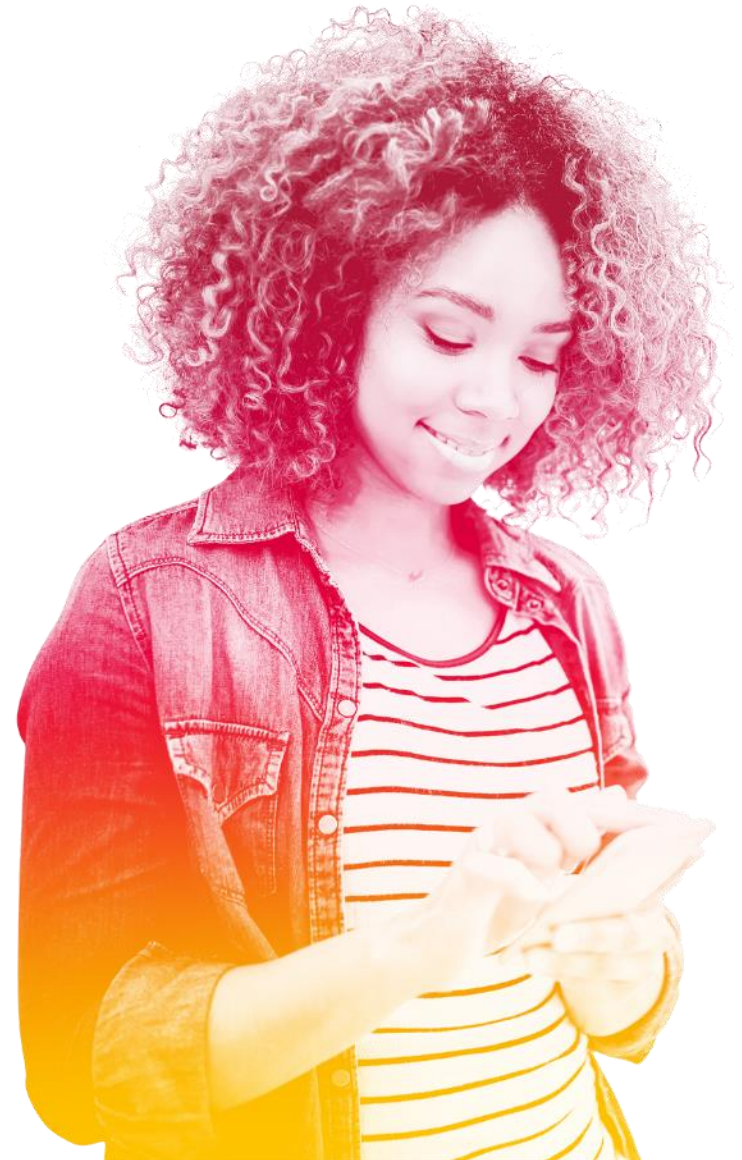


# **Sunrise Communications Group AG**

**FY 2017 financial results –  
1 March 2018**





# Agenda

- 1 Summary & 2017 Review
- 2 Q4 Financials
- 3 Outlook
- 4 Q & A

- O. Swantee (CEO)
- A. Krause (CFO)
- O. Swantee (CEO)

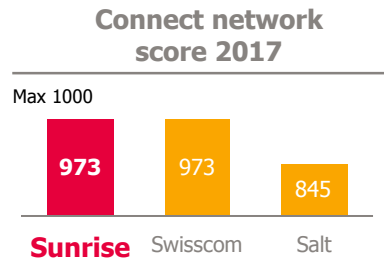
# Summary: Strong customer growth - financial stabilization – 20% dividend increase

- **FY'17** with successful transformation into Switzerland's quality challenger
  - Growth investments paying off, leading to **accelerated customer growth** and delivering service revenue growth (MTR adj.) and **stabilizing gross profit**
  - Global network leadership and 2<sup>nd</sup> consecutive Swiss mobile network 'connect' test win
  - **20% dividend increase** due to strong deleveraging after tower disposal
- **Q4** with ongoing **strong trends**
  - Service revenue growth (MTR adj.) led to gross profit stabilization, with organic adj. EBITDA slightly down driven by commercial expenses
  - B2B turnaround on-track, with attractive customer wins incl. 'Swiss Int. Air Lines' and 'Nestlé'
- **FY'18 guidance** with slight adj. EBITDA **growth** (Tower adj.)
  - **Long-term dividend policy maintained:** pay out at least 65% eFCF and targeting 85% if leverage is below 2.0x
  - **Target annual 4-6% dividend progression 2018-20** to buffer investors from near-term cash flow volatility due to fibre investments and spectrum auction

# 2017: Sunrise became Switzerland's quality challenger by investing into 3 growth priorities ...



Network  
quality



- Outstanding mobile network with leading **dropped call ratios**, 44 Mbit/s average experienced **download speed**, **VoLTE** launched, and 99.9%/95.0% **LTE** population/geographic coverage
- Landline access to speeds up to 1000 Mbit/s



Customer  
interface

## Refurbished shops



- **Refurbishment** of shops ongoing: improve locations and refresh appearance
- **NPS** strongly up since introduction in 2013
- **No. 1** of 'big providers' in BILANZ residential category '**Support**' <sup>1)</sup>



Innovative  
converged  
products

## Drive convergence

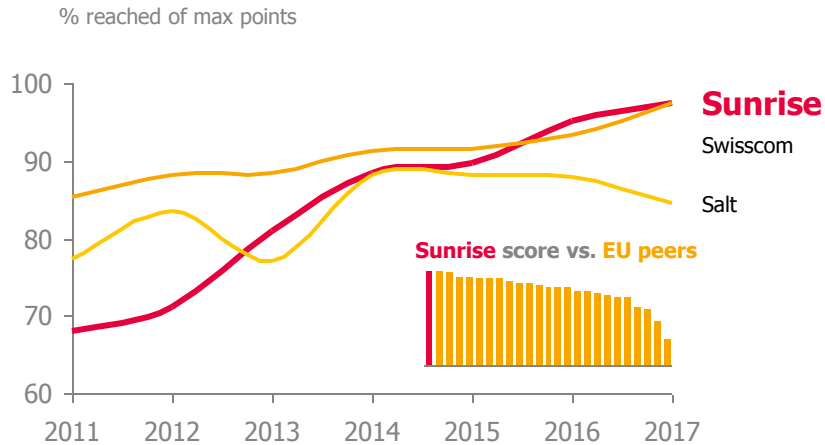


- Successful launch of converged tariff '**Sunrise ONE**' in March, driving new customer gains and cross selling
- **Q4**: Sunrise among first 5 telcos in Europe to offer mobile services on new Apple watch; B2B with launch of new UCaaS solution
- Increased focus on marketing and on communicating improved quality via **brand ambassador RF**, making Sunrise credible and authentic
- Leverage improving perception into **B2B**

<sup>1)</sup> Source: BILANZ 09 2017; referring to residential results; average rating across Mobile Telephony, TV, and Internet Service Provider except for Salt which is Mobile Telephony only

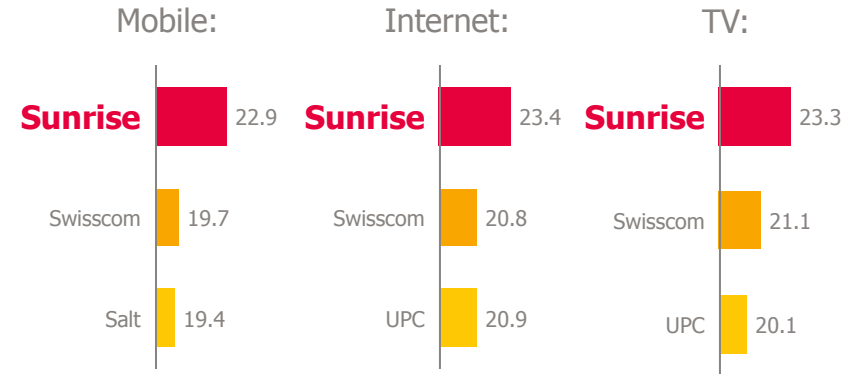
# ... enabling globally leading mobile network quality

## Leading connect network test 2017 <sup>1)</sup>



- **Sunrise** defended its **top** position and continues to provide globally leading mobile network quality <sup>1)</sup>
- **43% improvement** since 2011 supported by investments into network quality
- Q4: Sunrise and Huawei conducted first end-to-end 5G test in Switzerland, which also was the world's most extensive 5G test to date <sup>3)</sup>

## Leading BILANZ telecom ranking 2017 <sup>2)</sup>



- Sunrise was rated the **best universal provider** for mobile, internet, TV and landline voice in residential and SME categories
- **9k telecom users participated** in independent annual survey published by magazine BILANZ

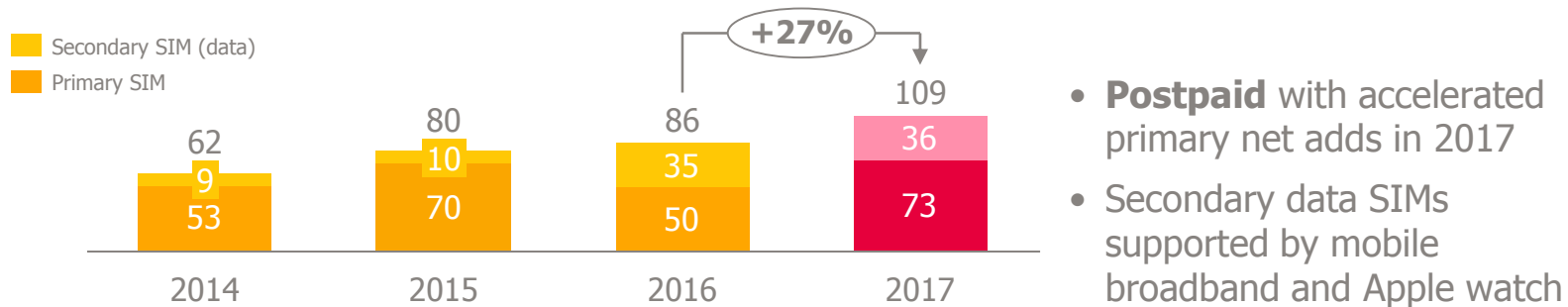
<sup>1)</sup> Source: connect 1/2018; [www.connect.de](http://www.connect.de); 2017 scores: Sunrise 973, Swisscom 973, Salt 845; Sunrise score vs. EU peers see appendix; Sunrise provides one of the world's best mobile networks beating the top P3 test scores in more than 70 countries

<sup>2)</sup> Residential results; Source: BILANZ 09 2017

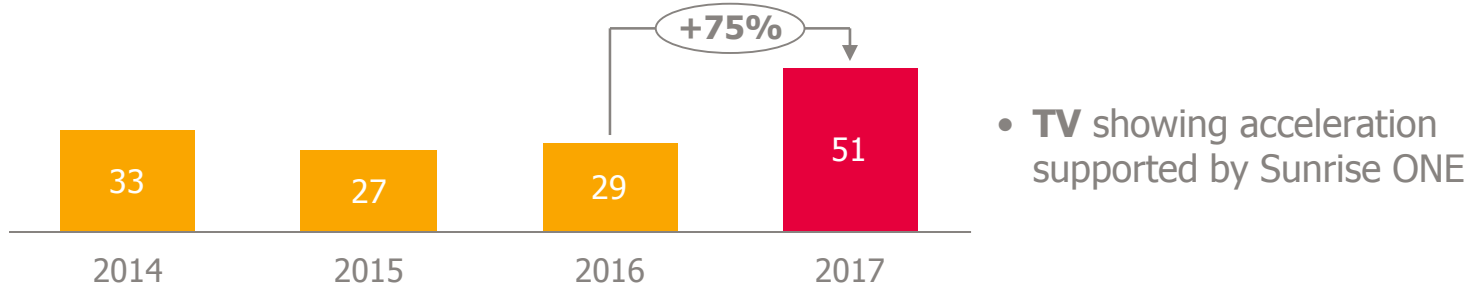
<sup>3)</sup> In Dec 2017 Sunrise reached the fastest end-to-end 5G connection in Switzerland with 3.28 Gbit/s (single user throughput) in the 3.5 GHz (100MHz Band 42) frequency

# ... driving customer growth acceleration

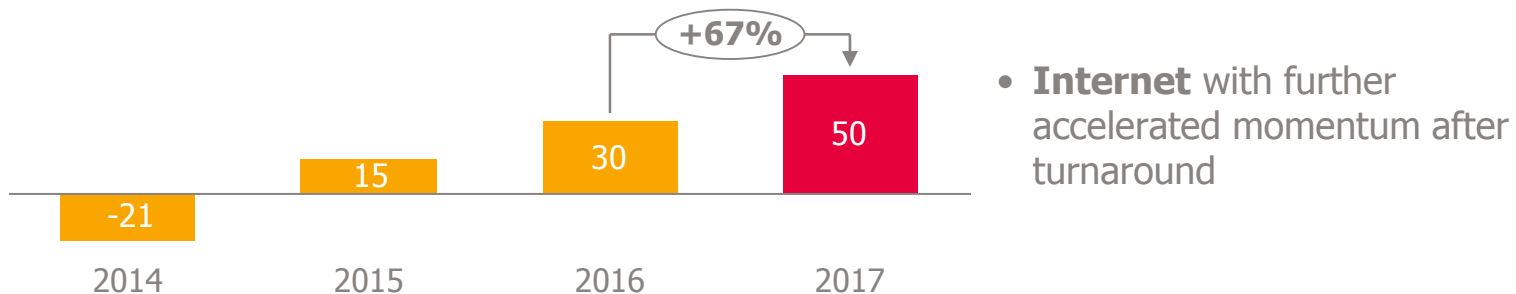
Mobile Postpaid subscriber growth YoY ('000)



TV subscriber growth YoY ('000)

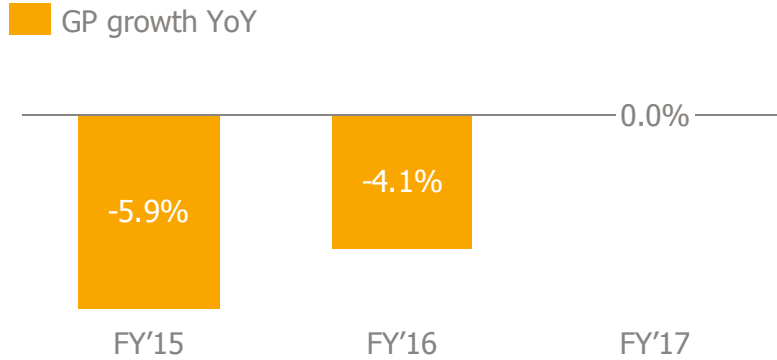


Internet subscriber growth YoY ('000)



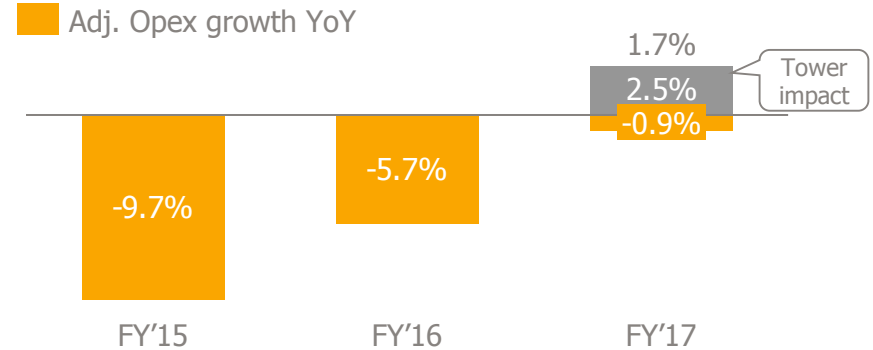
# ... leading to GP stabilization, with cost savings reinvested into growth

Gross profit stabilization <sup>1)</sup>



- **Gross profit stabilized** at CHF 1,193m in FY'17
- Driven by accelerated customer growth momentum, now able to compensate for lower ARPUs in landline voice and prepaid and for softening B2B revenue decline

Cost savings reinvested into growth <sup>1)</sup>



- Adj. Opex improved 0.9% like-for-like in FY'17
- Future **cost savings** identified based on sourcing and digitalization
- **Reinvestments** into **operational momentum**, such as commercial expenses and front line (e.g. shops and B2B)

<sup>1)</sup> FY15 YoY comparison impacted by introduction of Freedom' tariffs in Q2 2014 (no hardware subsidy any longer), which increased COGS and reduced OPEX

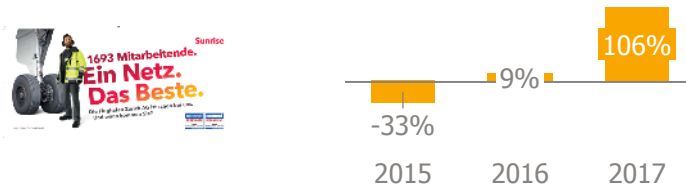
# ... to successfully transform B2B and launch Sunrise ONE

## B2B with positive indications to take off

### B2B revenue YoY:

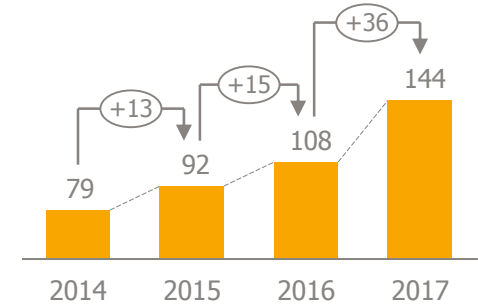


### B2B one year order value YoY <sup>1)</sup>:



- **Positive momentum** confirmed by increased orders and various recent **customer wins** incl. Swiss Int. Air Lines, Nestlé, and Belcolor
- **Product line-up renewal** ongoing, e.g. with launch of new UCaaS solution in Q4
- Focus on customer acquisition in the enterprise segment and cross selling initiatives at **SMEs**
- 6% increase in B2B **sales force** by YE'17; recent opening of new B2B support center to smoothly process higher orders

## Sunrise ONE driving 4P billed customer base



- **Our converged high-end 4P tariff** was launched successfully in March, driving cross selling from Mobile (25% market share) into Internet (11%) and TV (5%)
- 46k or 32% of 4P billed customer base already on Sunrise ONE; primarily migrators with share of new customers increasing in H2
- Migrations to Sunrise ONE lead to **higher revenue** per billed customer

<sup>1)</sup> One year order value does not take into account contract losses; excludes 'Integration' unit



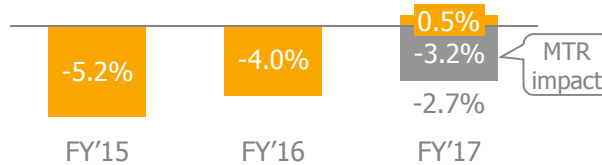
# 20% dividend increase

## Stabilizing trends and significant deleveraging in 2017

### Service revenue growth

1

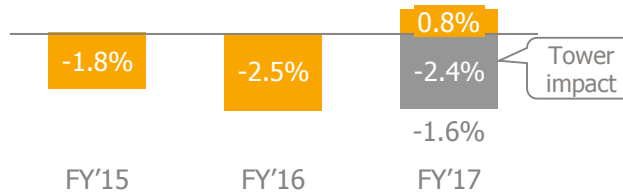
Strong customer **momentum** driven by growth investments, now able to compensate for lower ARPUs



### Adj. EBITDA growth

2

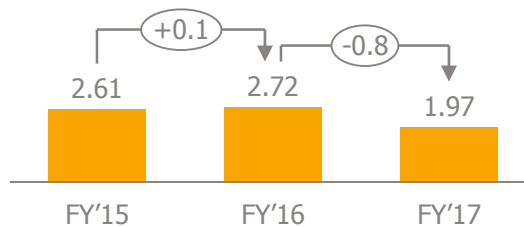
Reached organic **stabilization** with cost savings reinvested into key priorities



### Significant deleveraging

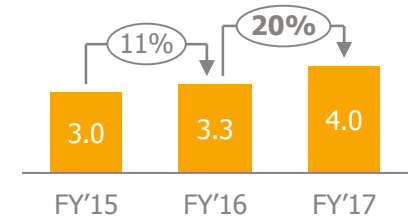
3

Net debt/adj. EBITDA down driven by **tower disposal** proceeds and **eFCF**



### Dividend per share

4



# Q4 Financials

A. Krause (CFO)

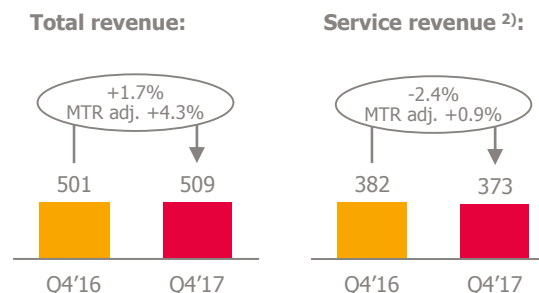


**Sunrise**

# Financial Overview Q4

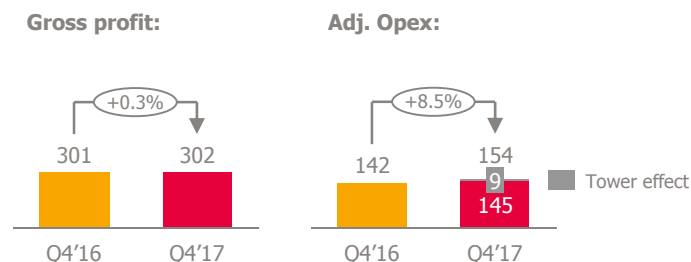
## Revenue (CHFm)

- MTR<sup>1)</sup> adj. **revenue up** +4.3% due to hardware sales
- MTR adj. **service revenue** <sup>2)</sup> **up** +0.9% with customer growth partly offset by lower ARPU; down from +2.3% in Q3 as Q3 benefited from higher integration (B2B) equipment sales (low margin)



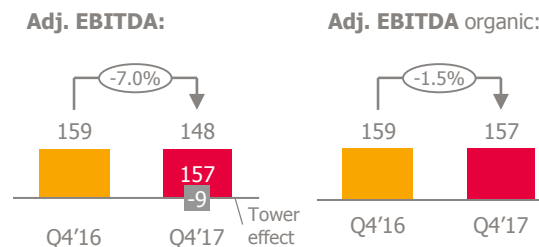
## Gross profit & adj. Opex (CHFm)

- Gross profit stabilization** trend confirmed in Q4
- Adj. Opex up +8.5% due to tower disposal in Aug 2017 leading to increased network service fees; like-for-like adj. Opex up +2.4% driven by commercial expenses



## Adj. EBITDA (CHFm)

- Adj. EBITDA down** -7.0%
- Adj. EBITDA down -1.5% when excluding higher network service fees after tower sale

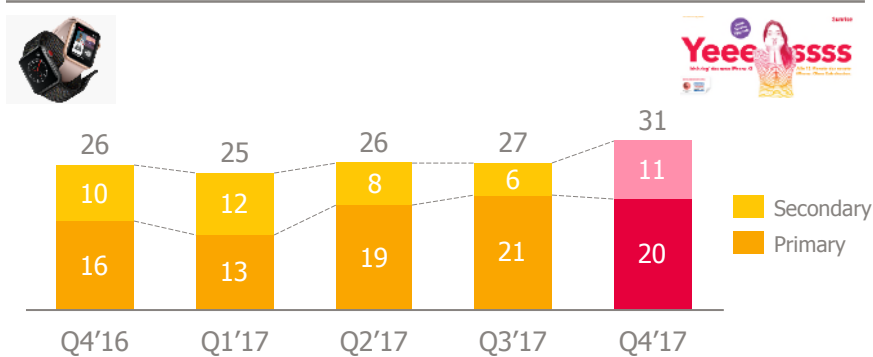


<sup>1)</sup> MTR changes as per 1 Jan 2017 negatively impact revenue, but are largely neutral on gross profit level; see press release from 20 Oct 2016

<sup>2)</sup> Total Revenue excluding hubbing and mobile hardware Revenues, which are low margin

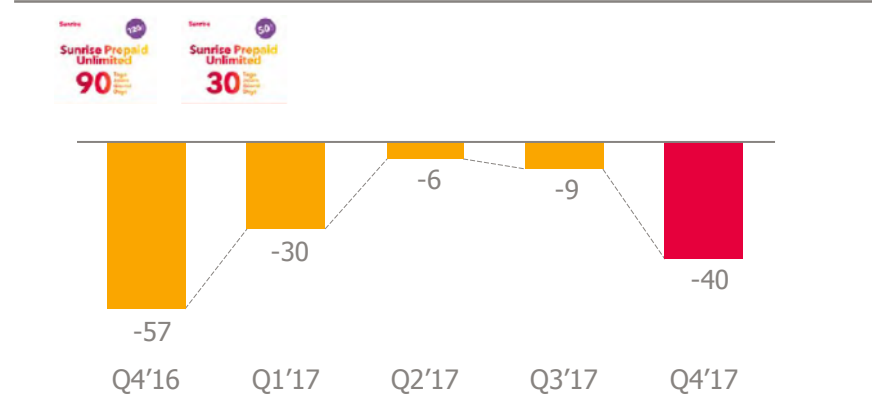
# Accelerated mobile postpaid customer momentum

Postpaid mobile net adds ('000)



- **Postpaid** driven by primary SIMs, leading to 1.59m total subscriptions (+7.3% YoY vs. Q4'16: +6.1%)
- Primary SIMs (high value) driven by Sunrise ONE, multi brand approach, strong network quality, broad product offering with attractive price performance ratio, and diversified distribution channels
- iPhone X launch supported by Sunrise iPhone upgrade program
- Secondary data SIMs supported by Apple watch launch and demand for mobile broadband

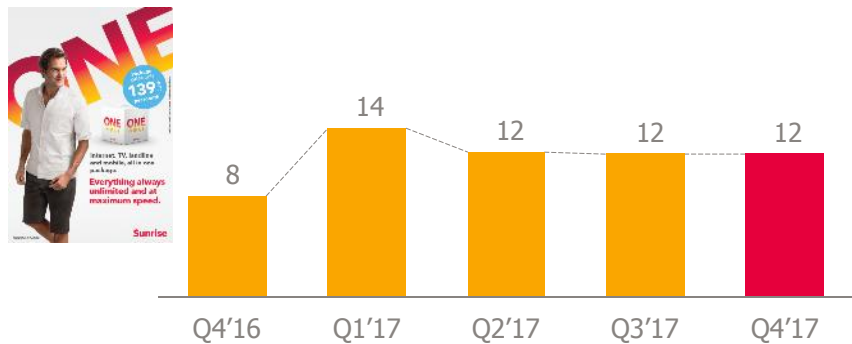
Prepaid mobile net adds ('000)



- **Prepaid** with ongoing pre- to postpaid migration, leading to 756k total subscriptions
- Q4 negatively impacted by seasonality; focus on valuable customer in-take maintained
- Q4 with launch of 90 days unlimited prepaid offer, following 30 days proposition launched in Q3

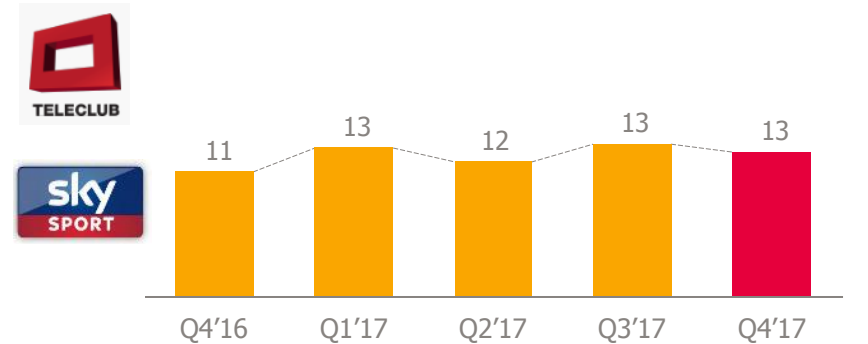
# Internet and TV with double digit net adds

Internet net adds ('000)



- **Internet continues to see double digit net adds:** Sunrise now has 422k internet subscriptions
- Converged tariff 'Sunrise ONE' supported growth; 46k or 32% of billed 4P customer base already on Sunrise ONE (Q3: 37k or 28%); half of Sunrise ONE customer adds were new to Sunrise or came from cross selling in Q4
- Demand also driven by attractive modular 'Home' tariffs introduced in Q3'14, convergence benefit, and competitive Sunrise TV offering

TV net adds ('000)



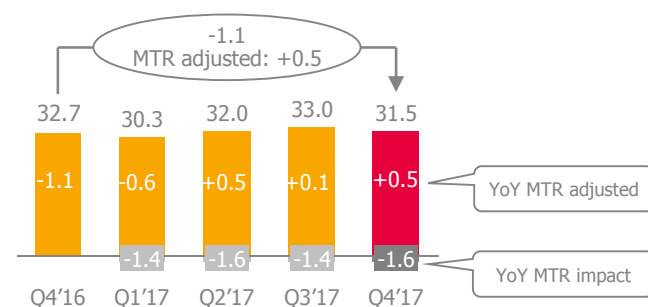
- **TV has solid growth:** Sunrise now has 214k TV subscriptions
- 34% YoY increase in 4P billed customer base
- Supported by enhanced Sunrise TV offering, improved TV sports content with Sky and Teleclub, as well as dedicated promos

# ARPU trends continuing

## Blended mobile ARPU (CHF)

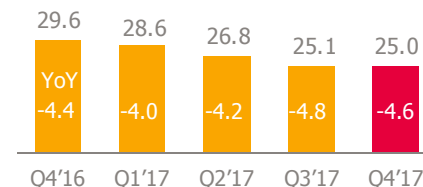
- **Blended mobile** ARPU up CHF +0.5 YoY (MTR adj.<sup>1)</sup>) due to growing postpaid subscribers, which have a higher ARPU than decreasing prepaid subscribers
- **Postpaid** down CHF -0.6 YoY (MTR adj.<sup>1)</sup>) mainly due to 2<sup>nd</sup> SIM dilution; softening decrease compared to Q3 (CHF -1.0 YoY) supported by mix
- **Prepaid** down CHF -0.8 (MTR adj.<sup>1)</sup>), due to high value prepaid customers migrating to postpaid and shift to OTT (vs. CHF -1.3 YoY in Q3)

### Blended mobile ARPU:



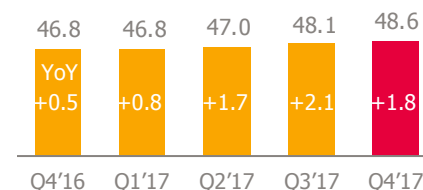
## Landline voice ARPU (CHF)

- **Landline voice** down CHF -4.6 YoY due to migration to flat rate packages and fixed to mobile/OTT migration resulting in reduced voice usage



## Blended internet & IPTV ARPU (CHF)

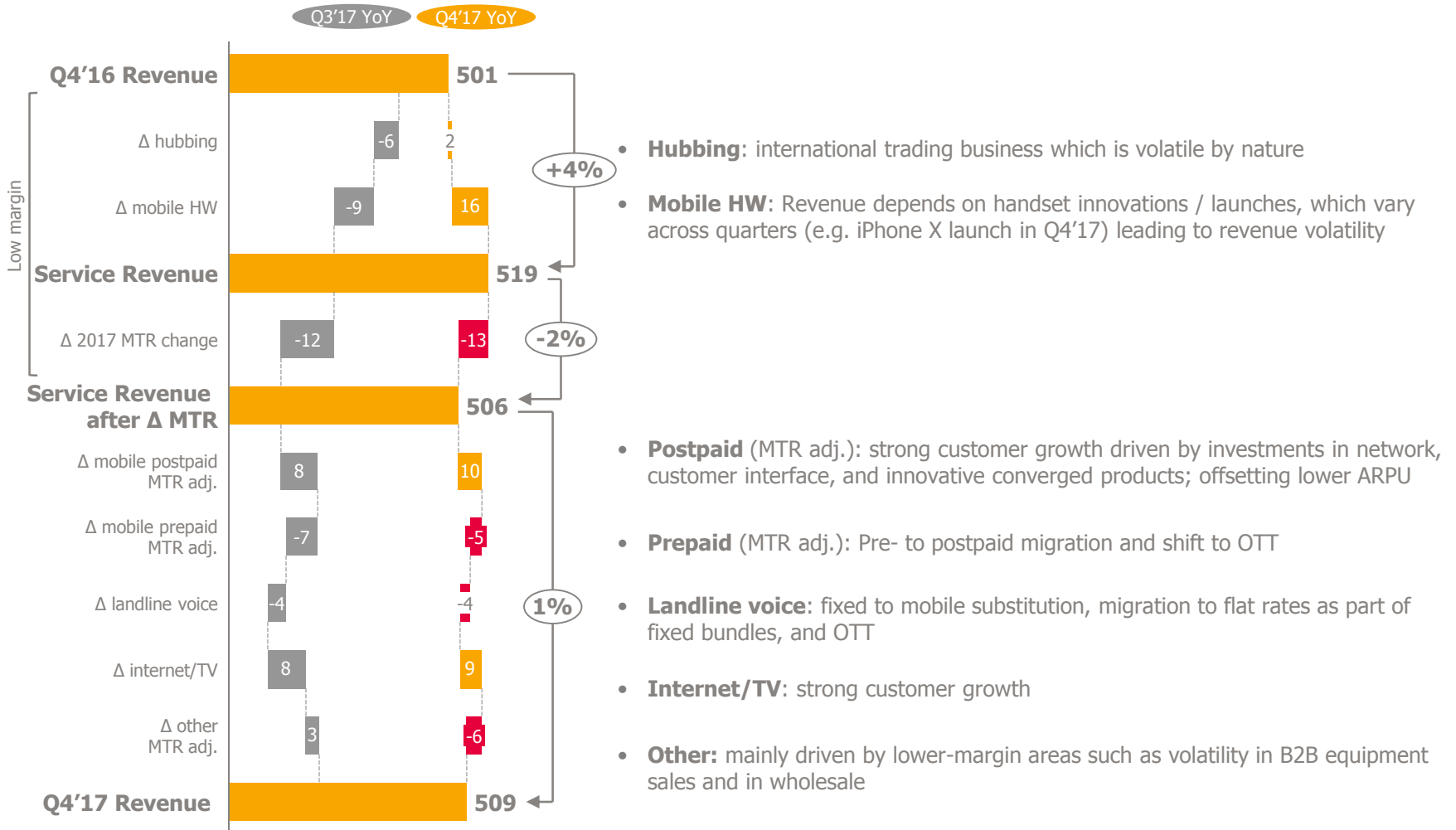
- **Blended internet & IPTV** up CHF +1.8 YoY driven by TV customer growth and fading 'Home' tariff migration impact
- Trends are also impacted by promotions and tariff changes



<sup>1)</sup> Mobile ARPU YoY decreases in Q4 not adjusted for MTR: Blended mobile CHF-1.1, Postpaid CHF-2.6, Prepaid CHF-1.8

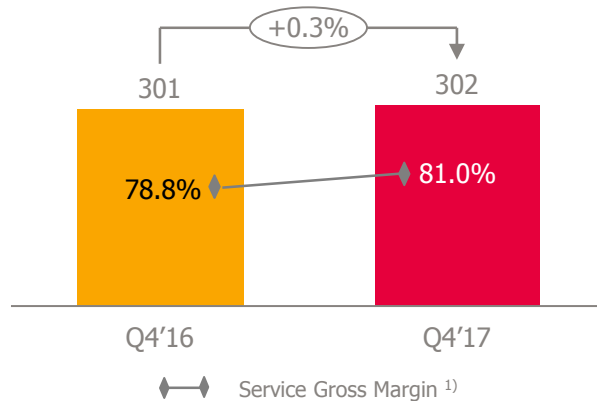
# Service revenue up, driven by postpaid, internet and TV

## Revenue bridge (CHFm)



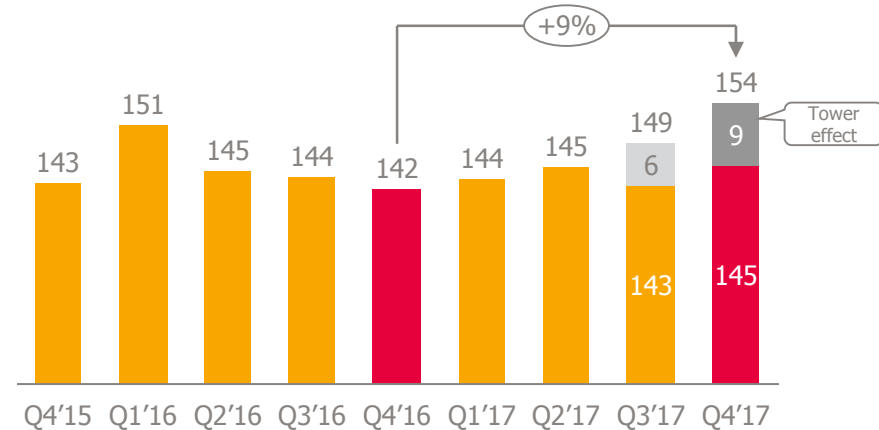
# Q4 gross profit confirming stabilization trend

Gross profit (CHFm)



- **Gross profit +0.3%** in Q4, confirming stabilization trend (0.0% in FY'17)
- Service gross margin <sup>1)</sup> up driven by MTR change which lowers revenue significantly but not GP; furthermore minor effects from revenue mix

Adjusted Opex (CHFm)



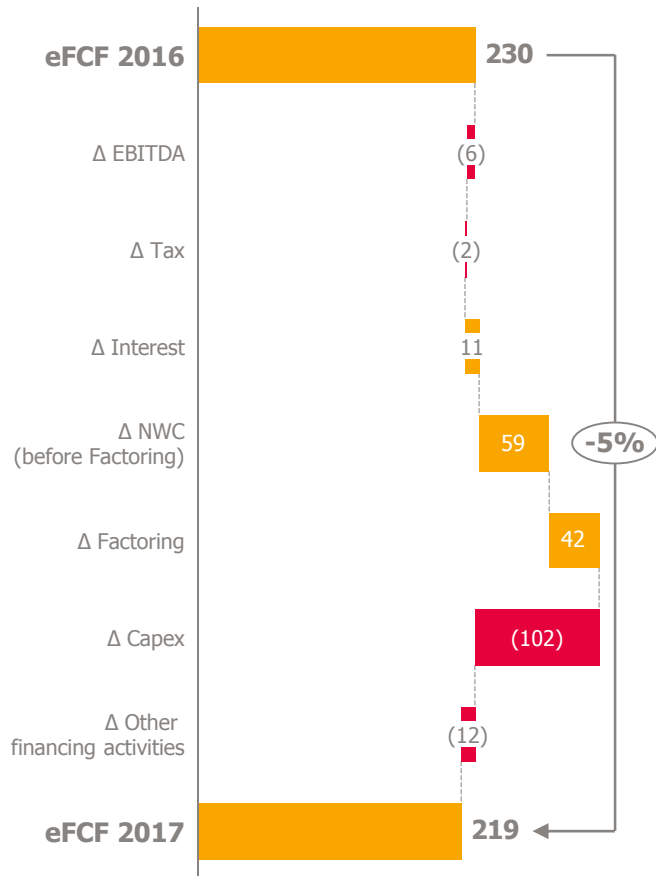
- Adj. **Opex up** to CHF 154m, mainly due to Tower deconsolidation, following disposal in Aug 2017, leading to higher network service fees (CHF 9m)
- Like-for-Like costs increasing to CHF 145m, driven by higher commercial expenses: Including communication of 'connect' test win and more bad debt provision due to higher hardware sales
- Opening of new stores; more B2B frontline staff; new B2B support center to smoothly process higher order volume

<sup>1)</sup> Service gross margin is calculated as total gross profit divided by service revenue (i.e. revenue excluding low-margin hardware and hubbing revenue)



# Equity FCF down 5% due to growth investments

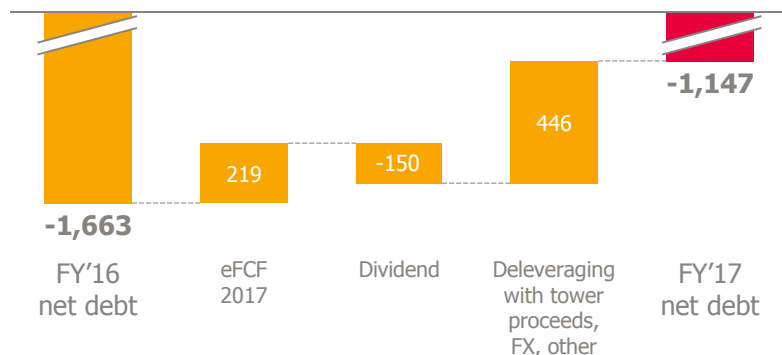
## Equity free cash flow (CHFm)



- **Reported EBITDA** down due to higher network service fees after tower disposal in August 2017
- **Tax** up due to higher statutory profit 2017, partly offset by tax repayment for 2015 and lower tax payments for 2016 due to tax deductible impairment of investments
- **Interest expenses** down supported by debt repricing in Dec 16 and reduced debt after tower disposal
- **NWC** supported by accrued roaming discounts and a positive impact related to the Tower disposal <sup>1)</sup>, partly offset by higher inventories
- **Factoring** terminated by end of 2016, leading to a cash out in 2016 which is not recurring in 2017
- **Capex** up YoY driven by growth investments (see next page) and timing of Capex payables; Capex CHF 20m above high-end of guidance; Capex supported by re-investment from tower proceeds
- **Other** impacted by installment payment to incumbent as part of 2014 landline access deal

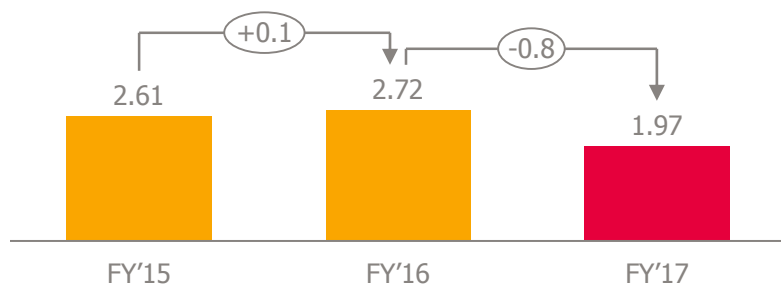
# Significantly reduced leverage

## Improved net debt (CHFm)



- **Net debt** decrease, due to organic eFCF and proceeds from tower disposal

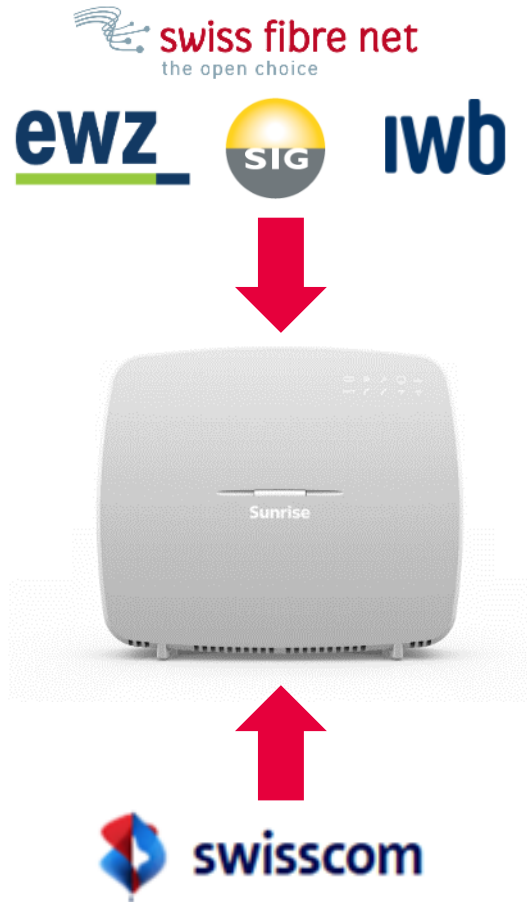
## Improved leverage ratio



- Reducing **net debt / adj. EBITDA** ratio from 2.72x at YE'16 to 1.97x pro forma at YE'17 <sup>1)</sup>

<sup>1)</sup> Pro forma taking into account annualized network service fees related to tower disposal

# Securing long-term access to fibre infrastructure



## Landline access via utilities

- Entered into new 20 year agreement with SFN, SIG and IWB, replacing previous wholesale agreements; SFN, SIG, IWB and EWZ with fibre population coverage of 22% <sup>1)</sup>
- **CHF 56m upfront investment** (Capex) for initial access line scope at SFN, SIG and IWB; **benefiting gross profit** by a low-single digit annual amount
- Extension of initial scope with SFN, SIG, IWB and EWZ likely beyond 2018, at similar terms: Further upfront investments and gross profit contributions
- Agreements are NPV accretive over contract period due to improved wholesale terms (see appendix); securing access to fibre infrastructure and providing price certainty

## Landline access via Swisscom

- Current Swisscom access deal was closed in 2014 and included CHF 74m upfront investment <sup>2)</sup>; incl. FTTH and xDSL with ~98% population coverage <sup>1)</sup>
- Will expire end of 2018; to be renewed

<sup>1)</sup> As of H2'17; SFN, SIG, IWB and EWZ population coverage taking into account primary households and businesses; Sunrise estimate

<sup>2)</sup> Whereof CHF45m was paid in 2014 and the rest was paid as installment in 2017 and 2018 (part of "other financing activities" in cash flow statement)

# FTTH and own MBB expected to gain importance for landline access

Customers per landline technology <sup>1)</sup>



<sup>1)</sup> MBB excluding data SIMs for tablets

Outlook: improve unit costs and grow customer base through best price/performance

## MBB

**Sunrise**

- Expected **increasing share** of own mobile broadband (MBB) primarily in rural/suburban areas, as speeds will increase with roll-out of 5G

## Copper/xDSL

**swisscom**

**Sunrise**

- Expected **decreasing share** as customers migrate to FTTH or mobile broadband
- Status: Access deal with Swisscom for xDSL; Sunrise LLU providing low speeds

## FTTH

**swisscom**

**swiss fibre net**

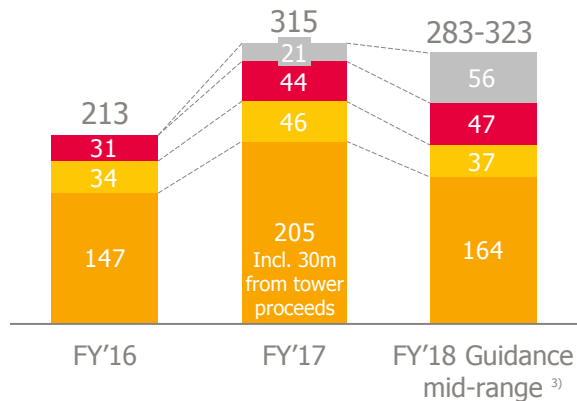
**SIG** **ewz**

**iwb**

- Expected **increasing share**, with Sunrise shifting focus in urban areas to utility **fibre** with long-term contracts
- Status: Access deal with Swisscom (to be renewed); long-term access agreement with utilities SFN, EWZ, SIG and IWB

# Growth investments driving momentum

## Capex (CHFm)



- **Landline access** includes upfront investment for landline fibre access to utility EWZ in 2017<sup>1)</sup>; 2018 impacted by SFN, SIG and IWB upfront investment
- **Customer growth** mainly related to capitalization of routers/set-top boxes in 2017; 2018 driven by further internet/TV growth (triggering capitalization) and B2B customer project investments (incl. indoor coverage) after recent customer wins
- **Innovation & Development** investments to drive innovation, digitalization, and process improvements
- **Infrastructure** includes Capex into network, IT, shops and facility management; 2018 spent reduced after accelerated 2017 investments led to 95% LTE geographic coverage (includes also change in Capex payables)

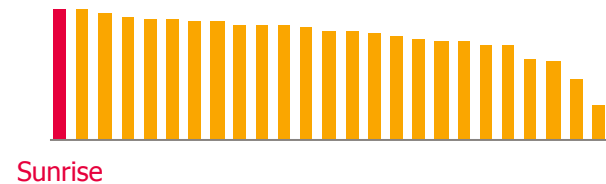
<sup>1)</sup> See press release of 10 April 2017

<sup>2)</sup> Source: connect; see appendix

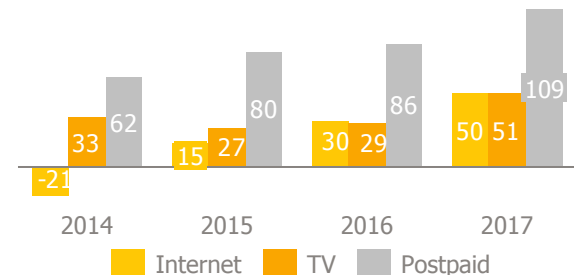
<sup>3)</sup> Excludes potential spectrum payments and potential renewal of Swisscom access deal

## European network quality leadership

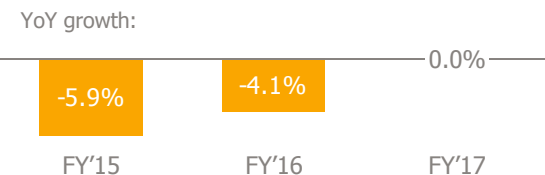
2017 connect score: Sunrise vs. European peers<sup>2)</sup>



## Accelerated customer net adds



## Stabilizing gross profit



# Outlook

O. Swantee  
CEO



# 2018 outlook

## 2017 achievements

### Operational

- Repositioned Sunrise as the real quality challenger with strong propositions in **convergence**
- Mobile **network leadership** for 2<sup>nd</sup> consecutive year; introduced fibre optic mobile speeds
- **B2B** transformation on-track with attractive customer gains
- Successfully disposed passive **towers**

### Financial

- Accelerated customer momentum led to revenue and gross profit (GP) **stabilization**
- Cost focus supported stabilization of organic adj. EBITDA and provided room for reinvestments
- Strengthened balance sheet and **deleveraged**
- Increased **dividend** by 20%

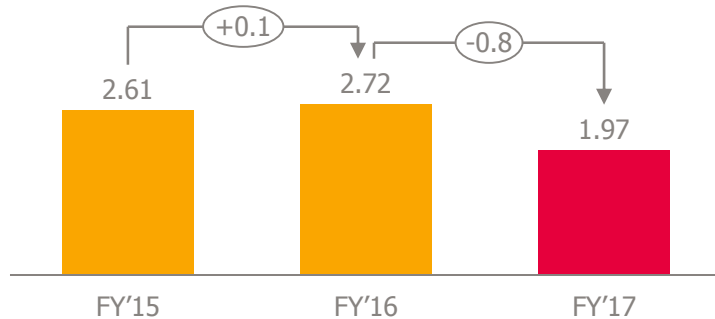
## 2018 objectives

- Innovate and invest into network and service **quality**, in order to become the most loved Telco in the eyes of our customers
- Drive **B2B** stabilization and mid-term growth, with focus on all segments and a strong product line-up
- Diversify **landline** access strategy by increasing focus on utility fibre and 5G MBB

- Drive customer **momentum** by continued execution of 2017 achievements
- **Reinvest** GP and cost savings into operational momentum (commercial expenses, shops, B2B)
- **Spectrum** auction expected in H2'18
- Utility fibre access agreement impacting Capex and gross profit; Swisscom access to be renewed

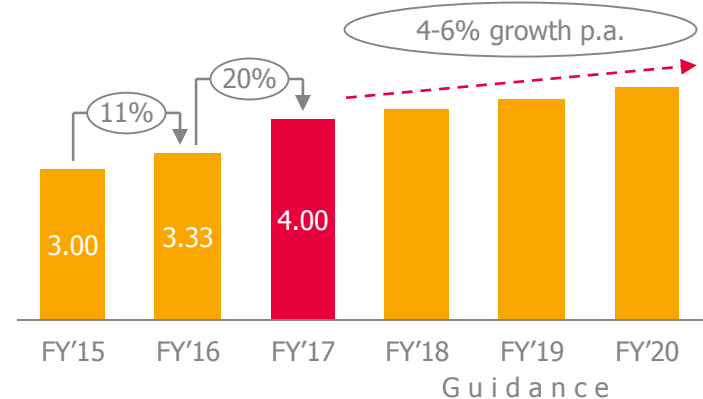
# Progressive dividends supported by improved leverage

## Improved leverage ratio



- **Improved leverage ratio** to 1.97x
- Supported by tower disposal and own eFCF generation

## Progressive dividends per share



- **Long-term dividend policy unchanged:** at least 65% of eFCF dividend pay-out; targeting 85% if net debt/adj. EBITDA is below 2.0x
- **Near-term dividend policy:** Targeting 4-6% dividend growth p.a. from 2018-20
  - To buffer investors for near-term cash flow volatility related to landline access and spectrum investments
  - Gives flexibility for strategic investments, while still paying progressive dividends



# Financial outlook 2018

## Stable revenue

- Cont'd customer momentum in mobile postpaid, internet, and TV driven by Sunrise ONE, 'connect' test win, and B2B recovery; supporting service revenue development
- Revenues of low-margin hardware and hubbing to remain volatile

## adj. EBITDA slightly up (tower adj)

- Use potential gross profit upside and cost savings for growth investments, while maintaining cost control
- Tower disposal impact weighing on Jan-Jul Opex with around CHF 20m YoY, as previously communicated

## Near-term cash flow volatility

- Landline upfront investments weighing short-term on Capex and benefiting gross profit long-term
- Spectrum auction expected in H2'18: not included in Capex guidance and will not impact dividends
- Near-term cash flow volatility supported by reduced leverage

## Guidance 2018

|                                      | CHFm          |
|--------------------------------------|---------------|
| Revenue                              | 1,830 – 1,870 |
| Adj. EBITDA <sup>1)</sup>            | 580 – 595     |
| Capex <sup>2)</sup> Reported         | 283 – 323     |
| Excl. upfront investm. <sup>3)</sup> | 227 – 267     |

## Dividends 2018-20: 4-6% dividend growth p.a.

- Upon meeting guidance a dividend of CHF 4.15-4.25 per share is expected to be proposed to the AGM

**Confirm long-term dividend policy:** at least 65% of eFCF dividend pay-out; targeting 85% if net debt/adj. EBITDA is below 2.0x

<sup>1)</sup> When compared to 2017, CHF 20m should be added to take into account the additional Opex related to the deconsolidation of Swiss Towers as of August 2017: pro forma 2018 adj. EBITDA of CHF600-615m

<sup>2)</sup> Excludes potential spectrum payments and potential renewal of Swisscom access deal

<sup>3)</sup> Excludes upfront investments for fibre access at SFN, IWB and SIG

# Q & A



# Appendix



# Income Statement

| P&L (CHFm)                                       | FY 2017      | FY 2016      | Q4 2017    | Q4 2016    |
|--|--------------|--------------|------------|------------|
| <b>Mobile services</b>                           | <b>1'231</b> | <b>1'264</b> | <b>341</b> | <b>331</b> |
| <i>thereof mobile postpaid</i>                   | 768          | 768          | 194        | 192        |
| <i>thereof mobile prepaid</i>                    | 122          | 161          | 28         | 36         |
| <i>thereof hardware</i>                          | 256          | 253          | 95         | 79         |
| <b>Landline services</b>                         | <b>378</b>   | <b>419</b>   | <b>103</b> | <b>114</b> |
| <i>thereof landline voice</i>                    | 137          | 152          | 33         | 37         |
| <i>thereof hubbing</i>                           | 128          | 132          | 41         | 39         |
| <b>Landline internet &amp; TV</b>                | <b>245</b>   | <b>214</b>   | <b>65</b>  | <b>56</b>  |
| <b>Total revenue</b>                             | <b>1'854</b> | <b>1'897</b> | <b>509</b> | <b>501</b> |
| <i>% YoY growth</i>                              | (2.2%)       |              | 1.7%       |            |
| Service revenue (total excl. hubbing & hardware) | 1'470        | 1'511        | 373        | 382        |
| <i>% YoY growth</i>                              | (2.7%)       |              | (2.4%)     |            |
| COGS   | (662)        | (704)        | (207)      | (200)      |
| <b>Gross profit</b>                              | <b>1'193</b> | <b>1'193</b> | <b>302</b> | <b>301</b> |
| <i>% YoY growth</i>                              | (0.0%)       |              | 0.3%       |            |
| <i>% margin</i>                                  | 64.3%        | 62.9%        | 59.3%      | 60.1%      |
| Opex   | (600)        | (594)        | (154)      | (146)      |
| <b>EBITDA</b>                                    | <b>592</b>   | <b>599</b>   | <b>148</b> | <b>155</b> |
| <i>% YoY growth</i>                              | (1.1%)       |              | (4.6%)     |            |
| <b>Adjusted EBITDA</b>                           | <b>601</b>   | <b>611</b>   | <b>148</b> | <b>159</b> |
| <i>% YoY growth</i>                              | (1.6%)       |              | (7.0%)     |            |
| <i>% margin</i>                                  | 32.4%        | 32.2%        | 29.1%      | 31.8%      |
| <i>% margin (excluding hubbing revenues)</i>     | 34.8%        | 34.6%        | 31.6%      | 34.5%      |
| Depreciation and amortization                    | (428)        | (460)        | (110)      | (116)      |
| <i>% YoY growth</i>                              | 6.8%         |              | 4.8%       |            |
| <b>Operating income</b>                          | <b>164</b>   | <b>139</b>   | <b>38</b>  | <b>39</b>  |
| Net financial items                              | (51)         | (55)         | (9)        | (11)       |
| Gain on disposal of subsidiary                   | 420          | 0            | 0          | 0          |
| Income taxes                                     | (28)         | 3            | (5)        | 19         |
| <b>Net income</b>                                | <b>505</b>   | <b>87</b>    | <b>23</b>  | <b>48</b>  |
| Thereof (before tax impact):                     |              |              |            |            |
| PPA effect                                       | (133)        | (127)        | (32)       | (32)       |
| Additional information:                          |              |              |            |            |
| Net income excl. gain on disposal of subsidiary  | 85           | 87           | 23         | 48         |
| EPS excl. gain on disposal of subsidiary         | 1.89         | 1.94         | 0.52       | 1.08       |

# Cash Flow Statement

| Cash Flow (CHFm)                                   | FY 2017      | FY 2016      | Q4 2017      | Q4 2016     |
|--|--------------|--------------|--------------|-------------|
| <b>EBITDA</b>                                      | <b>592</b>   | <b>599</b>   | <b>148</b>   | <b>155</b>  |
| Change in net working capital                      | 32           | (68)         | (11)         | (34)        |
| <i>thereof handset receivable factoring impact</i> | -            | (42)         | -            | (40)        |
| Movement in pension and provisions                 | (1)          | (5)          | (2)          | (2)         |
| Interest paid                                      | (39)         | (51)         | (11)         | (10)        |
| Corporate income and withholding tax paid          | (31)         | (30)         | 1            | (2)         |
| <b>Cash flow from operating activities</b>         | <b>553</b>   | <b>446</b>   | <b>124</b>   | <b>107</b>  |
| Capex  | (315)        | (213)        | (119)        | (43)        |
| <i>% Capex-to-revenue</i>                          | <i>17.0%</i> | <i>11.2%</i> | <i>23.3%</i> | <i>8.6%</i> |
| Sales of assets                                    | 450          | 0            | 0            | 0           |
| <b>Cash flow after investing activities</b>        | <b>688</b>   | <b>234</b>   | <b>6</b>     | <b>64</b>   |
| Repayment other financing items                    | (20)         | (8)          | 1            | (2)         |
| Proceeds/(repayments) from debt, net               | (458)        | (122)        | (1)          | (9)         |
| Payment of dividend                                | (150)        | (135)        | 0            | 0           |
| <b>Total cash flow</b>                             | <b>60</b>    | <b>(32)</b>  | <b>5</b>     | <b>53</b>   |
| Cash and cash equivalents as of BoP                | 214          | 244          | 270          | 160         |
| Foreign currency impact on cash                    | (2)          | 1            | (2)          | 0           |
| <b>Cash and cash equivalents as of December 31</b> | <b>272</b>   | <b>214</b>   | <b>272</b>   | <b>214</b>  |

| Equity Free Cash Flow                     | FY 2017    | FY 2016    | Q4 2017    | Q4 2016    |
|---|------------|------------|------------|------------|
| CHF million                               |            |            |            |            |
| <b>EBITDA</b>                             | <b>592</b> | <b>599</b> | <b>148</b> | <b>155</b> |
| Change in net working capital             | 32         | (68)       | (11)       | (34)       |
| Interest paid                             | (39)       | (51)       | (11)       | (10)       |
| Corporate income and withholding tax paid | (31)       | (30)       | 1          | (2)        |
| Capex                                     | (315)      | (213)      | (119)      | (43)       |
| Other financing activities                | (20)       | (8)        | 1          | (2)        |
| <b>Equity free cash flow</b>              | <b>219</b> | <b>230</b> | <b>9</b>   | <b>64</b>  |

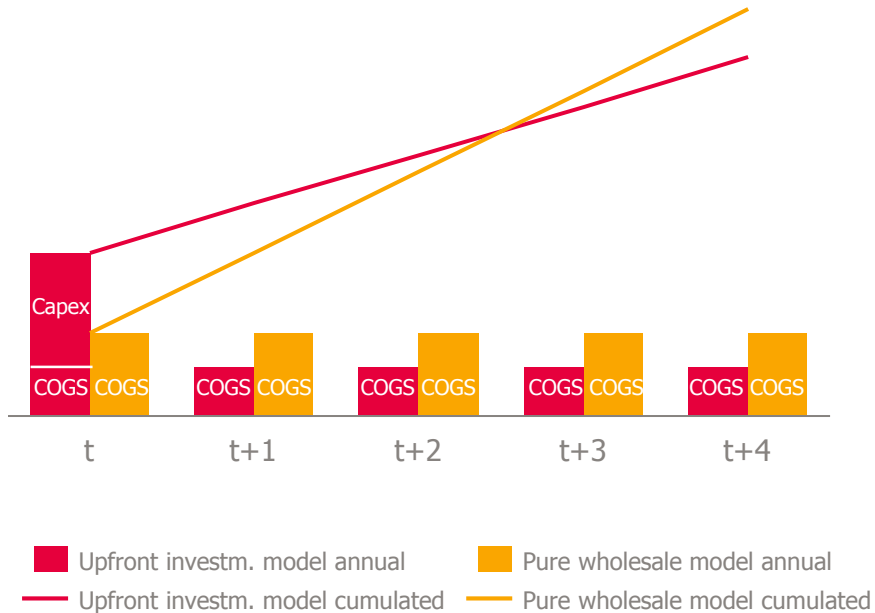
# 2017 deleveraging driven by tower proceeds

| Net debt (CHFm)                                       | December 31,<br>2017 | September 30,<br>2017 | December 31,<br>2016 |
|---|----------------------|-----------------------|----------------------|
| Senior Secured Notes issued February 2015             | 500                  | 500                   | 500                  |
| Term loan B2  | 910                  | 910                   | 1'360                |
| <b>Total cash-pay borrowings</b>                      | <b>1'410</b>         | <b>1'410</b>          | <b>1'860</b>         |
| Financial lease                                       | 9                    | 11                    | 17                   |
| <b>Total debt</b>                                     | <b>1'419</b>         | <b>1'421</b>          | <b>1'877</b>         |
| Cash & Cash Equivalents                               | (272)                | (270)                 | (214)                |
| <b>Net debt</b>                                       | <b>1'147</b>         | <b>1'151</b>          | <b>1'663</b>         |
| <b>Net debt / adj. EBITDA</b>                         | <b>1.9x</b>          | <b>1.9x</b>           | <b>2.7x</b>          |
| <b>Net debt / pro forma adj. EBITDA <sup>1)</sup></b> | <b>2.0x</b>          | <b>2.0x</b>           |                      |

<sup>1)</sup> Pro forma taking into account annualized network service fees related to tower disposal

# Illustration of fibre access models

## Payments in a 5 years example (illustrative) <sup>1)</sup>



## Upfront inv. model impacting GP and Capex

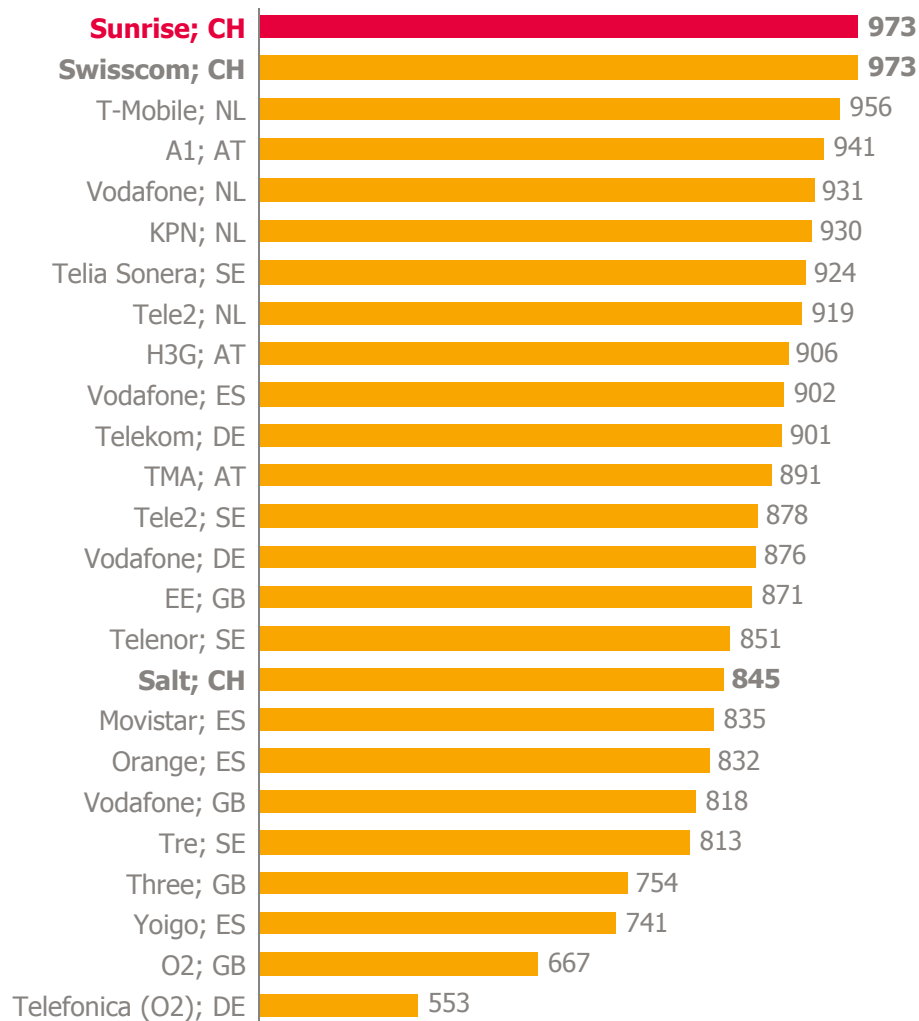
- Upfront investment model with **short-term Capex** in 't', followed by better recurring payment terms (COGS) **benefiting gross profit**
- Upfront investment models tend to have lower cumulated payments due to long-term commitment

<sup>1)</sup> Assuming unchanged customer number; COGS = Cost of goods sold (part of P&L); simplified

# Sunrise with leading mobile network quality in Europe

## Mobile network quality across EU countries in 2017 <sup>1)</sup>

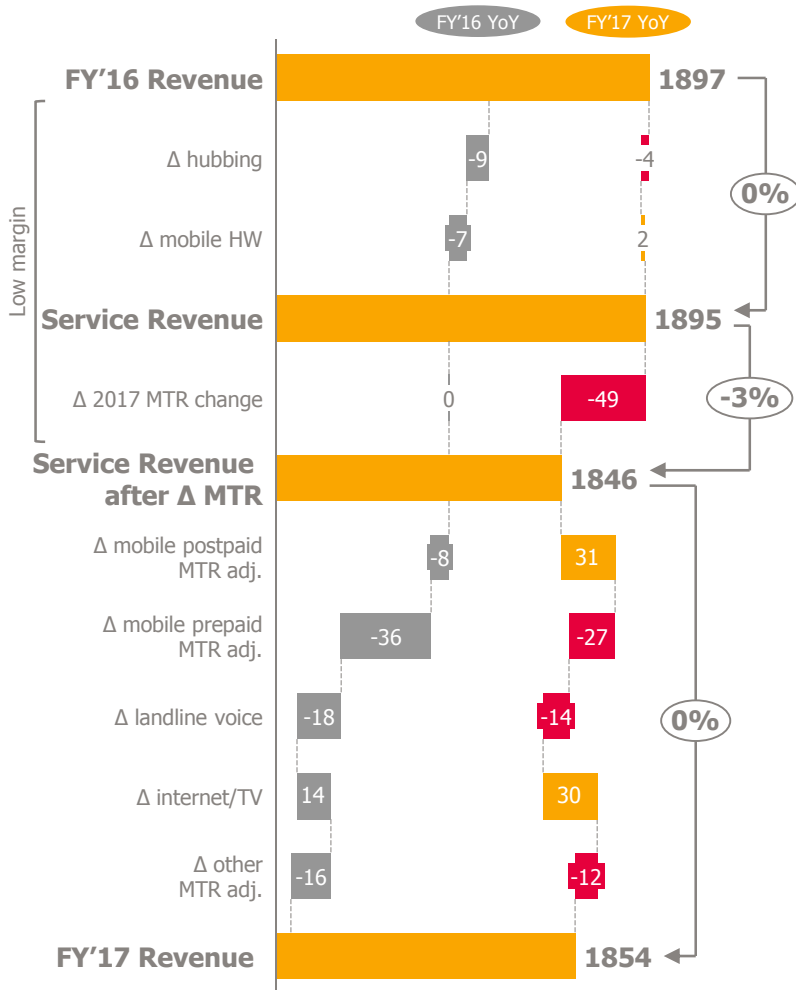
Max 1000 Pt.





# Revenue bridge FY'17

## Revenue bridge (CHFm)



- **Hubbing**: international trading business which is volatile by nature
- **Mobile HW**: Revenue depends on handset innovations / launches leading to revenue volatility
- **Postpaid** (MTR adj.): Strong customer growth; softening ARPU pressure partly due to fading Freedom hardware unwind
- **Prepaid** (MTR adj.): Pre- to postpaid migration and shift to OTT
- **Landline voice**: Fixed to mobile substitution, migration to flat rates as part of fixed bundles, and OTT
- **Internet/TV**: strong customer growth
- **Other**: mainly driven by lower margin areas such as volatility in B2B equipment sales and in wholesale

# IFRS 15 update

## IFRS 15 accounting standard

- Introduced as per Jan 2018, replacing previous standards; impact on:
- **Revenue recognition:** reallocation of service revenue to hardware sales; upfront recognition
- **Cost capitalization:** Incremental costs of obtaining and fulfilling a contract are capitalized under certain conditions; Commission paid to retailers or employees are capitalized and recognized as expenses over the contractual term

## Impact at Sunrise <sup>1)</sup>

- **Revenue:** no significant impact expected
- **EBITDA 2018:** a mid single digit upside is expected for 2018, which becomes immaterial in 2020, leading to a low single-digit YoY headwind in 2019/20

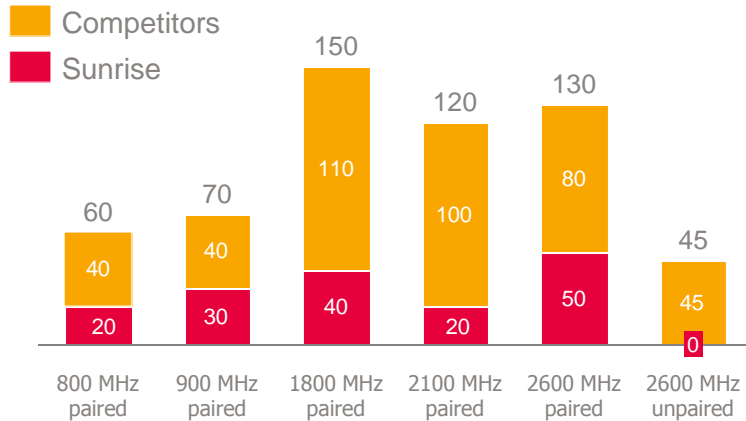
The upside is related to the capitalization of costs to obtain a contract

- **Opening Balance sheet:** an increase of equity is expected due to booking of approx. CHF 45m pre-tax in accumulated deficit for the cumulative effects of the changes, majority is related to capitalization of costs to obtain a contract
- Sunrise will not restate 2017; in order to provide YoY comparability, Sunrise will disclose 2018 trends also under IAS 18

<sup>1)</sup> Indication based on the current progress of the implementation

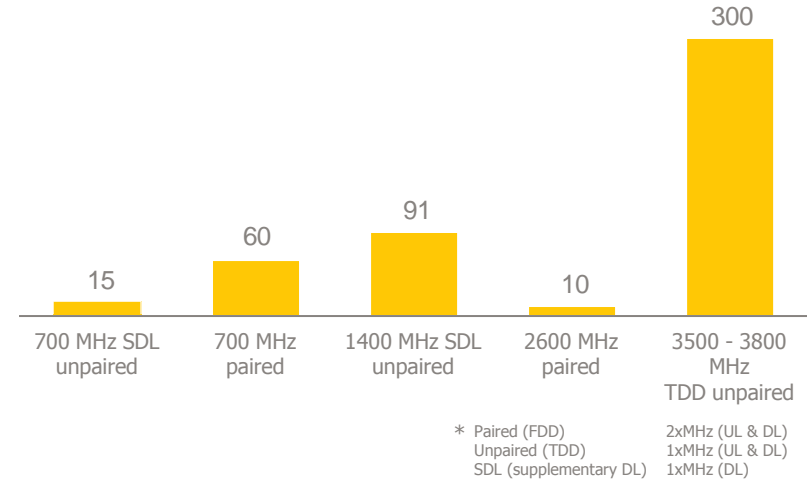
# Update on spectrum allocation

Spectrum in place (MHz)



- Acquired in 2012 - secured until 2028
- Sunrise's current spectrum provides an outstanding 2G to 4G+ coverage to Sunrise's 25% subscriber market share

Incremental spectrum to be allocated (MHz)



- Spectrum allocation expected in H2'18
- Incremental spectrum important for 5G
- Relaxation of the emission standards (NIS) needed to efficiently use incremental spectrum

# Bridge adjusted to reported EBITDA

## Q4'17 EBITDA bridge

|                                      |     |
|--------------------------------------|-----|
| <b>Adj. EBITDA Q4'17</b>             | 148 |
| Share based payment expenses         | (1) |
| Prior year events                    | 2   |
| Non-recurring / non-operating events | (2) |
| Restructuring                        | 0   |
| <b>Reported EBITDA Q4'17</b>         | 148 |

- Share-based payment provisions for multi-year compensation plans
- Prior year related events mainly include adjustments of provisions/accruals based on newly available information
- Non-recurring / non-operating events mainly represent costs for one-time expenses

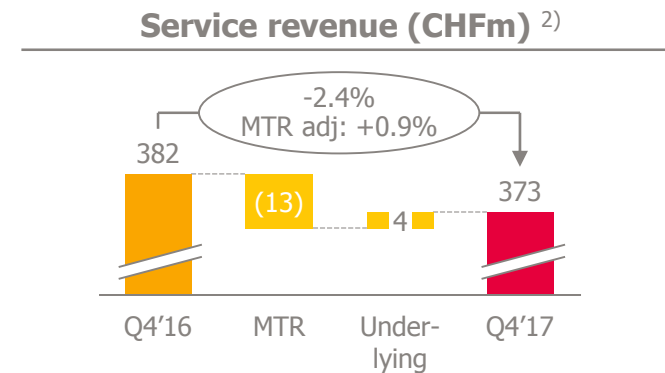
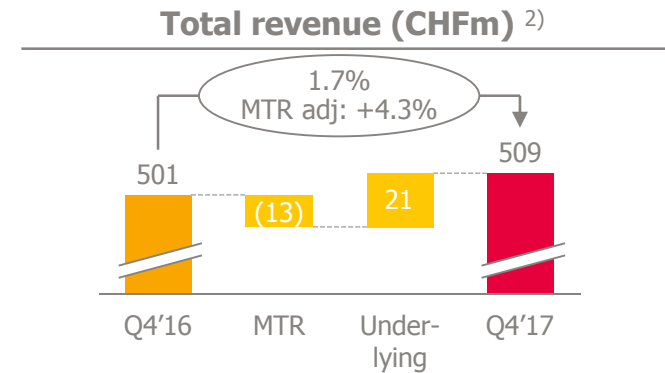
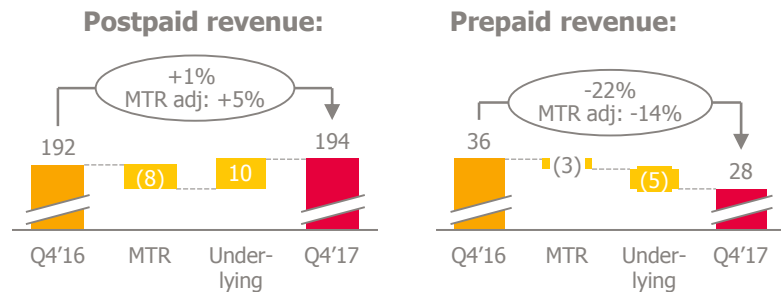
## FY'17 EBITDA bridge

|                                      |      |
|--------------------------------------|------|
| <b>Adj. EBITDA FY'17</b>             | 601  |
| Share based payment expenses         | (2)  |
| Prior year events                    | 6    |
| Non-recurring / non-operating events | (13) |
| <b>Reported EBITDA FY'17</b>         | 592  |

- Share-based payment provisions for multi-year compensation plans
- Prior year related events mainly include adjustments of provisions/accruals based on newly available information
- Non-recurring / non-operating events mainly represent costs for one-time expenses; CHF 7m are related to advisory fees for the set-up/preparation to make Swiss Towers AG available for sale

# MTR change impacts revenue, but is largely neutral on gross profit

- **Mobile Termination Rates** <sup>1)</sup> change as per 1 January 2017 negatively impacts revenue, but is largely neutral on gross profit level – as announced on 20 Oct 2016



<sup>1)</sup> Mobile termination rates are transmission fees collected by a mobile communications provider when it accepts calls from another provider's landline or mobile network and passes them on to customers on its own network

<sup>2)</sup> MTR impact is primarily in postpaid and prepaid, furthermore there is a CHF-1.9m impact in Landline Services; service revenue excludes hubbing and mobile hardware revenues

**Thank you**

# Contact information

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